# UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION <br> WASHINGTON，D．C． 20549 

FORM 10－K

## （Mark One） <br> 区 ANNUAL REPORT PURSUANT TO SECTION 13 OR 15（d）OF THE SECURITIES EXCHANGE ACT OF 1934 ［NO FEE REQUIRED］

For the fiscal year ended December 31， 2005
OR

## TRANSITION REPORT PURSUANT TO SECTION 13 OR 15（d）OF THE SECURITIES EXCHANGE ACT OF 1934 ［NO FEE REQUIRED］

For the transition period from $\qquad$ to $\qquad$
Commission file number 0－12255

## YRC WORLDWIDE INC．

（Exact name of registrant as specified in its charter）


Registrant＇s telephone number，including area code：（913）696－6100

Securities registered pursuant to Section 12（b）of the Act：NONE
Securities registered pursuant to Section 12（g）of the Act：
Common Stock，\＄1 Par Value Per Share
（Title of class）

Indicate by check mark if the registrant is a well－known seasoned issuer，as defined in Rule 405 of the Securities Act．
Yes $\boxtimes$ No
Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15（d）of the Act．
Yes
No 区

Indicate by check mark whether the registrant（1）has filed all reports required to be filed by Section 13 or 15（d）of the Securities Exchange Act of 1934 during the preceding 12 months（or for such shorter period that the registrant was required to file such reports），and（2）has been subject to such filing requirements for the past 90 days．Yes $\boxtimes$ No $\square$

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S－K is not contained herein，and will not be contained，to the best of registrant＇s knowledge，in definitive proxy or information statements incorporated by reference in Part III of this Form 10－K or any amendment to this Form 10－K．

Indicate by check mark whether the registrant is a large accelerated filer，an accelerated filer，or a non－accelerated filer．See definition of＂accelerated filer and large accelerated filer＂in Rule 12b－2 of the Exchange Act．

Large accelerated filer $\boxtimes \quad$ Accelerated filer $\square \quad$ Non－accelerated filer

Indicate by check mark whether the registrant is a shell company（as defined in Rule 12b－2 of the Act）．
Yes
No 区

The aggregate market value of the voting and non－voting common equity held by nonaffiliates of the registrant at June 30 ， 2005 was $\$ 2,941,730,464$ ．
Indicate the number of shares outstanding of each of the registrant＇s classes of common stock，as of the latest practicable date．

The following documents are incorporated by reference into the Form 10-K:

1) Proxy Statement related to the 2006 Annual Meeting of Shareholders - Part III

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This entire annual report, including (among other items) "Item 7, Management's Discussion of Analysis of Financial Condition and Results of Operations" and certain statements in the Notes to Consolidated Financial Statements contained in "Item 8, Financial Statements and Supplementary Data", includes forwardlooking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended (each a "forward-looking statement"). Forward-looking statements include those preceded by, followed by or including the words "should," "could," "may," "expect," "believe," "estimate" or similar expressions. Our actual results could differ materially from those projected by these forward-looking statements due to a number of factors, including (without limitation), inflation, inclement weather, price and availability of fuel, sudden changes in the cost of fuel or the index upon which the Company bases its fuel surcharge, competitor pricing activity, expense volatility, including (without limitation) expense volatility due to changes in rail service or pricing of rail service, ability to capture cost reductions, including (without limitation) those cost reduction opportunities arising from acquisitions, changes in equity and debt markets, a downturn in general or regional economic activity, effects of a terrorist attack, and labor relations, including (without limitation), the impact of work rules, work stoppages, strikes or other disruptions, any obligations to multi-employer health, welfare and pension plans, wage requirements and employee satisfaction.

Other factors as well as more details regarding certain of these factors are provided in greater detail in "Item 1A - Risk Factors".

## PART

Item 1. Business

## General Description of the Business

YRC Worldwide Inc. (also referred to as "YRC Worldwide", "the Company", "we" or "our"), one of the largest transportation service providers in the world, is a holding company that through wholly owned operating subsidiaries offers its customers a wide range of transportation services. The Company adopted the name YRC Worldwide in January 2006 to reflect the fact that its services have expanded to encompass logistics as well as global, national and regional transportation. The YRC Worldwide portfolio of brands provides one of the most comprehensive packages of services for the shipment of industrial, commercial and retail goods domestically and internationally. The brands operate independently in the marketplace, providing customers with a differentiated and valued choice of services and providers. It is our philosophy that allowing each individual brand to develop its own franchise ultimately results in a greater share of market than we might create under a one brand approach. Additionally, we believe open competition in the marketplace strengthens our individual franchises to a greater extent than restricting the brands from such competition. Our operating subsidiaries, which are also our reportable segments, include the following:

- Yellow Transportation, Inc. ("Yellow Transportation") is a leading transportation services provider that offers a full range of regional, national and international services for the movement of industrial, commercial and retail goods, primarily through centralized management and customer facing organizations. Approximately $43 \%$ of Yellow Transportation shipments are completed in two days or less.
- Roadway Express, Inc. ("Roadway Express") is a leading transportation services provider that offers a full range of regional, national and international services for the movement of industrial, commercial and retail goods, primarily through regionalized management and customer facing organizations. Approximately $30 \%$ of Roadway Express shipments are completed in two days or less. Roadway Express owns $100 \%$ of Reimer Express Lines Ltd. ("Reimer"), located in Canada, that specializes in shipments into, across and out of Canada.
- YRC Regional Transportation, Inc. ("Regional Transportation") is a holding company for our transportation service providers focused on business opportunities in the regional and next-day delivery markets. Regional Transportation is comprised of New Penn Motor Express, Inc. ("New Penn"), USF Holland Inc., USF Reddaway Inc. and USF Bestway Inc., which provide regional, next-day ground services through a network of facilities located across the United States ("U.S."); Quebec, Canada; Mexico and Puerto Rico. USF Glen Moore Inc., a provider of truckload services throughout the U.S., is also a subsidiary of Regional Transportation. Approximately $65 \%$ of Regional Transportation shipments are completed the next day or less.


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- Meridian IQ is a global logistics management company that plans and coordinates the movement of goods worldwide to provide customers a single source for logistics management solutions. Meridian IQ delivers a wide range of global logistics management services, with the ability to provide customers improved return-on-investment results through flexible, fast and easy-to-implement logistics services and technology management solutions.

For revenue and other information regarding these segments, see the Business Segments note under "Item 8, Financial Statements and Supplementary Data".
Incorporated in Delaware in 1983 and headquartered in Overland Park, Kansas, we employed approximately 68,000 people as of December 31, 2005. The mailing address of our headquarters is 10990 Roe Avenue, Overland Park, Kansas 66211, and our telephone number is (913) 696-6100. Our website is www.yrcw.com. Through the "SEC Filings" link on our website, we make available the following filings as soon as reasonably practicable after they are electronically filed with or furnished to the Securities and Exchange Commission ("SEC"): our Annual Report on Form 10-K, Quarterly Reports on Form 10-Q, Current Reports on Form 8-K, and any amendments to those reports filed or furnished pursuant to Section 13(a) or 15(d) of the Securities Exchange Act of 1934, as amended. All of these filings may be viewed or printed from our website free of charge.

On May 24, 2005, YRC Worldwide completed the acquisition of USF Corporation ("USF"), headquartered in Chicago, IL, through the merger (the "Merger") of a wholly owned subsidiary of YRC Worldwide with and into USF, resulting in USF becoming a wholly owned subsidiary of YRC Worldwide. Pursuant to the Merger, each share of common stock of USF was converted into the right to receive $\$ 29.25$ in cash and 0.31584 shares of YRC Worldwide common stock, resulting in consideration of approximately $\$ 835.4$ million in cash and 9 million shares for a total purchase price of $\$ 1.3$ billion. The purchase price also included approximately $\$ 14.2$ million for investment banking, legal and accounting fees that YRC Worldwide incurred to consummate the acquisition, resulting in total cash consideration of $\$ 742.7$ million, net of cash acquired. The cash portion of the merger consideration was financed with a combination of proceeds from the issuance of floating rate notes, borrowings under our ABS facility and cash on hand.

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## Narrative Description of the Business

## Operating Units

## Yellow Transportation

Yellow Transportation offers a full range of services for the movement of industrial, commercial, and retail goods and provides transportation services by moving shipments through its regional, national and international networks of service centers, utilizing primarily ground transportation equipment that we own or lease. The Yellow Transportation mission is to be the leading provider of guaranteed, time-definite, defect-free, hassle-free transportation services for business customers worldwide. Yellow Transportation addresses the increasingly complex transportation needs of its customers through service offerings such as:

- Exact Express ${ }^{\circledR}$ - a premium expedited and time-definite ground service with an industry-leading $100 \%$ satisfaction guarantee;
- Definite Delivery ${ }^{\circledR}$ - a guaranteed on-time service with constant shipment monitoring and proactive notification;
- Standard Ground ${ }^{\mathrm{TM}}$ - a ground service with complete coverage of North America;
- Expedited Direct ${ }^{\text {TM }}$ - an expedited air forwarding solution for one, two and three-day shipments;
- MyYellow ${ }^{\circledR}$.com - a leading edge e-commerce web site offering secure and customized online resources to manage transportation activity.

Yellow Transportation provides transportation services for various categories of goods, which may include (among others) apparel, appliances, automotive parts, chemicals, food, furniture, glass, machinery, metal, metal products, non-bulk petroleum products, rubber, textiles, wood and other manufactured products or components. Yellow Transportation may provide both less-than-truckload ("LTL") and truckload service. Most of Yellow Transportation’s deliveries are LTL service; however, Yellow Transportation also offers truckload services to complement the LTL services, usually to fill back hauls and maximize equipment utilization. Back haul is the process of moving trailers (often empty or partially full) back to their destination after a delivery.

Yellow Transportation, founded in 1924, serves more than 400,000 manufacturing, wholesale, retail and government customers throughout North America. Operating from 335 strategically located facilities with 13,215 doors, Yellow Transportation provides service throughout North America, including within Puerto Rico and Hawaii. The Yellow Transportation affiliates, YRC Services, S. de R.L. de C.V. and Yellow Transportation of Ontario, Inc. and Yellow Transportation of British Columbia, Inc., provide services in Mexico and Canada, respectively. Yellow Transportation shipments range from 100 to 40,000 pounds, with an average shipment size of 1,000 pounds traveling an average distance of more than 1,200 miles. Yellow Transportation has nearly 700 employees with sales responsibilities.

As of December 31, 2005, approximately 22,000 Yellow Transportation employees are dedicated to operating its system, which supports 280,000 shipments in transit at any time. An operations research and engineering team is responsible for the equipment, routing, sequencing and timing of nearly 64 million miles per month. At December 31, 2005, Yellow Transportation had 7,919 owned tractors, 529 leased tractors, 32,552 owned trailers and 58 leased trailers.

Based in Overland Park, Kansas, Yellow Transportation accounted for $39 \%$ of our total operating revenue in 2005, $47 \%$ of our total operating revenue in 2004 and $92 \%$ of our total operating revenue in 2003.

## Roadway Express

Founded in 1930, Roadway Express serves more than 450,000 manufacturing, wholesale, retail and government customers throughout North America through its extensive network of 349 service centers with 13,484 doors located throughout North America. Roadway Express offers long-haul, interregional and regional LTL transportation services on two-day and longer lanes and is a leading transporter of industrial, commercial and retail goods with a variety of innovative services designed to meet customer needs. Roadway Express provides seamless, general commodity freight service among all 50 states, Canada, Mexico and Puerto Rico, and offers import and export services to more than 100 additional countries worldwide through offshore agents. Reimer Express Lines, a subsidiary of Roadway Express, provides service in Canada, and the Roadway Express affiliate, YRC Services, S. de R.L. de C.V, provides services in Mexico.

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Roadway Express provides transportation services for similar categories of goods as those that Yellow Transportation delivers. Roadway Express primarily offers LTL service. Roadway Express also offers truckload services to complement its LTL service, usually to fill back hauls and maximize equipment utilization. In addition, Roadway Express provides higher margin specialized services, including guaranteed expedited services, time-specific delivery, North American international services, coast-to-coast air delivery, sealed trailers, product returns, cold-sensitive protection and government material shipments. The Roadway Express suite of time-based services provides customers the flexibility to choose next day and beyond service on the ground or in the air at any hour, day or night, anywhere across North America with extreme reliability. These service offerings include:

- Time-Critical ${ }^{T M}$ Service - a premium expedited and time-definite service via ground or air anywhere in North America with a $100 \%$ on-time guarantee, delivery windows as precise as one hour, and options to charter partial or entire aircraft.
- Time-Critical ${ }^{T M}$ Multi-Day Window Service - a service option providing customers the ability to select any size multiple day delivery window and is guaranteed not to deliver early or late. Multi-Day Window service is ideal for vendors shipping to retailers trying to avoid costly charge-backs when faced with strict window delivery requirements.
- Time-Advantage ${ }^{T M}$ Service - Roadway's newest expedited service option providing customers the ability to pick the speed to match their need on the ground or in the air anywhere throughout North America.
- Sealed Divider ${ }^{T M}$ - a patented, dedicated service providing extra protection and verifiable security in transit through a numbered rod-lock seal system with customers paying only for the space used on the trailer.
- My.Roadway.com - a secure e-commerce web site offering online resources for shipment visibility and management in real time.

Roadway Express employed approximately 23,000 employees as of December 31, 2005. At that date, it owned 5,724 tractors and 29,349 trailers and leased 2,616 tractors and 2,770 trailers. Headquartered in Akron, Ohio, Roadway Express accounted for $38 \%$ of our total operating revenue in 2005 and $46 \%$ of our total operating revenue in 2004.

## Reimer Express Lines

Founded in 1952, Reimer, a wholly owned subsidiary of Roadway Express, offers Canadian shippers a selection of direct connections within Canada, throughout North America and around the world. Its network and information systems are completely integrated with those of Roadway Express. Integration with Roadway Express enables Reimer to provide seamless cross-border services between Canada, Mexico and the U.S.

## YRC Regional Transportation

Regional Transportation is comprised of USF Holland, USF Reddaway, USF Bestway, USF Glen Moore and New Penn. Together, the Regional Transportation companies deliver nationwide services in the next-day, second-day and time-sensitive markets, which are among the fastest-growing transportation segments. The Regional Transportation service portfolio includes:

- Regional delivery - including next-day and second-day services; consolidation/distribution services; protect-from-freezing and hazardous materials handling; and a variety of other specialized offerings.
- Expedited delivery - including day-definite, hour-definite and time definite capabilities.
- Truckload delivery - including regional, national, dedicated and team-based services.
- Inter-regional delivery - combining our best-in-class regional networks with reliable sleeper teams, Regional Transportation provides reliable, highvalue services between our regional operations.
- Cross-border delivery - through strategic partnerships, the Regional Transportation companies provide full-service capabilities between the U.S. and Canada, Mexico and Puerto Rico.
- USFNet.com and NewPenn.com - are both leading edge e-commerce web sites offering secure and customized online resources to manage transportation activity.


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The Regional Transportation companies are described as follows:

- USF Holland, headquartered in Holland, Michigan, provides reliable next-day, regional and expedited services through a network of 71 service centers with 4,350 doors located in the Midwestern, Southeastern and portions of the Northeast United States. They also provide service to the provinces of Ontario and Quebec, Canada. USF Holland employs over 9,000 people and owns and operates a fleet of over 5,000 tractors and 9,000 trailers.
- New Penn Motor Express, headquartered in Lebanon, Pennsylvania, provides reliable next-day, day-definite, and time-definite services through a network of 22 service centers with 1,230 doors located in the Northeastern United States; Quebec, Canada; and Puerto Rico. New Penn employs over 2,000 people and owns and operates a fleet of over 900 tractors and 1,800 trailers.
- USF Reddaway, headquartered in Clackamas, Oregon, provides next-day, regional and expedited services through a network of 60 service centers with 1,308 doors located in California, the Pacific Northwest, and the Rocky Mountain States. Additionally USF Reddaway provides services to Alaska and to the provinces of Alberta and British Columbia, Canada. USF Reddaway employs over 2,600 people and owns and operates a fleet of over 1,300 tractors and 4,000 trailers.
- USF Bestway, headquartered in Scottsdale, Arizona, provides next-day, regional and expedited services through a network of 68 service centers with 1,496 doors located in the Southwest and Midwest areas. USF Bestway employs over 2,000 people and owns and operates a fleet of over 1,000 tractors and 4,000 trailers.
- USF Glen Moore, headquartered in Carlisle, Pennsylvania, provides spot, dedicated and single-source customized truckload services through the use of company and team-based drivers. USF Glen Moore has two primary domiciles located in Carlisle, Pennsylvania, and Knoxville, Tennessee. USF Glen Moore employs over 750 people and owns and operates a fleet of over 650 tractors and 2,800 trailers.

The Regional Transportation companies serve more than 100,000 manufacturing, wholesale, retail and government customers throughout North America. Regional Transportation's 17,000 employees are dedicated to supporting the delivery of over 20 million shipments annually. In addition to over 300 local, company-based sales executives, Regional Transportation has 25 corporate account managers who provide corporate sales services to the entire group of companies. In 2005, each of our five companies was recognized with the prestigious Quest for Quality award by the readers of Logistics Management magazine.

Headquartered in Fairlawn, Ohio, the Regional Transportation companies generated approximately $\$ 1.6$ billion in 2005 sales. Regional Transportation accounted for $18 \%$ of the total operating revenue of YRC Worldwide in 2005 and New Penn, prior to the creation of Regional Transportation upon the acquisition of USF in 2005, accounted for $4 \%$ of the total operating revenue of YRC Worldwide in 2004.

## Meridian IQ

Meridian IQ is a global logistics management company that plans and coordinates the movement of goods worldwide to provide customers a single source for logistics management solutions. Meridian IQ arranges for and expedites the movement of goods and materials through the supply chain. With the May 2005 acquisition of USF Corporation, Meridian IQ has integrated the USF Logistics business, expanding the breadth and depth of our service offering.

Meridian IQ delivers a wide range of global logistics management services, with the ability to provide customers improved return-on-investment results through flexible, fast and easy-to-implement logistics services and technology management solutions. Meridian IQ has approximately 18,000 transactional and 350 contractual customers.

Meridian IQ offers the following services:

- International forwarding and customs brokerage - arranging for the administration, transportation and delivery of goods worldwide;
- Multi-modal brokerage services - providing companies with daily shipment needs with access to volume capacity and specialized equipment at competitive rates;


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- Domestic forwarding and expedited services - arranging guaranteed, time-definite transportation for companies within North America requiring timesensitive delivery options and guaranteed reliability;
- Transportation solutions and technology management - web-native transportation management systems enabling customers to manage their transportation network centrally with increased efficiency and visibility. When combined with network consulting and operations management any organization, regardless of size, can outsource transportation functions partially or even entirely with Meridian IQ; and
- Flow-thru distribution, dedicated fleet and dedicated warehouse services - solutions that deliver advance technology, effective facility layouts and efficient operations that maximize product flow, improving cycle-time and cost effectiveness.

At December 31, 2005, Meridian IQ had approximately 2,500 employees, including 2,100 located in North America, 250 located in Asia, 40 located in Latin America, and 130 located in Europe (predominately in the United Kingdom). Meridian IQ has a sales force of approximately 40. Based in Overland Park, Kansas, Meridian IQ accounted for $5 \%$ of our total operating revenue in 2005, $3 \%$ of our total operating revenue in 2004 and $4 \%$ of our total operating revenue in 2003.

## Shared Services

We have three wholly owned subsidiaries that provide shared support services across the YRC Worldwide enterprise. These are YRC Worldwide Technologies, YRC Worldwide Enterprise Services, and the YRC Assurance Co. Ltd ("YRC Assurance").

YRC Worldwide Technologies is headquartered in Overland Park, Kansas and has approximately 500 employees. YRC Worldwide Technologies and Meridian IQ together provide hosting, infrastructure services and managed transportation business systems development.

YRC Worldwide Enterprise Services, headquartered in Overland Park, Kansas, provides a variety of support services through common resources to the consolidated group. This entity employs approximately 900 people.

In August 2005, the Company finalized the formation of YRC Assurance Co. Ltd., a captive insurance company domiciled in Bermuda and a wholly owned and consolidated subsidiary of YRC Worldwide Inc. YRC Assurance provides insurance services to certain wholly owned subsidiaries of YRC Worldwide.

Each of our shared services organizations charges the operating companies for their services, either based upon usage or on an overhead allocation basis.

## Competition

Customers have a wide range of choices. The companies of YRC Worldwide believe that overall brand strategy, service quality, technology, a broad service portfolio, responsiveness and flexibility are important competitive differentiators.

Few U.S.-based transportation companies offer comparable transportation and logistics capabilities. By integrating traditional ground, expedited, air and managed transportation capabilities, we provide business organizations with a single source answer to shipping challenges globally. Our market studies show a continued preference among customers for transportation logistics providers based on "service value", which is the relationship between overall quality and price. We believe that we can compete against any transportation and logistics competitor from a value perspective.

Yellow Transportation, Roadway Express, Regional Transportation, and Meridian IQ operate in a highly competitive environment against a wide range of transportation and logistics service providers. These competitors include global, integrated transportation services providers; global forwarders; national transportation services providers; regional or interregional providers; and small, intraregional transportation companies. The companies of YRC Worldwide also compete against providers within several modes of transportation including: less-than-truckload, truckload, air cargo, rail, transportation consolidators and privately owned fleets.

Ground-based transportation includes private fleets and two "for-hire" carrier groups. The private carrier segment consists of fleets that companies who move their own goods own and operate. The two "for-hire" groups are based on typical shipment

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sizes that transportation service companies handle. Truckload refers to providers transporting shipments that generally fill an entire 48 or 53 foot trailer, and less-than-truckload or 'shared load' refers to providers transporting goods from multiple shippers in a single load that would not fill a full-sized trailer on their own.

Shared load or LTL transportation providers consolidate numerous orders generally ranging from 100 to 10,000 pounds from varying businesses into individual service centers within close proximity to where those shipments originated. Utilizing expansive networks of pickup and delivery operations around these local service centers, shipments are moved between origin and destination through a series of distribution centers, where consolidation and deconsolidation of loads occurs. Depending on the distance shipped, shared load providers (asset and non-asset based) are often classified into one of four sub-groups:

- Regional - Average distance is typically less than 500 miles with a focus on one- and two-day delivery times. Regional transportation companies can move shipments directly to their respective destination centers, which increases service reliability and avoids costs associated with intermediate handling.
- Interregional - Average distance is usually between 500 and 1,000 miles with a focus on two- and three-day delivery times. There is a competitive cross-road between regional and national providers in this category as each group sees the interregional segment as a growth opportunity, and there are no providers focusing exclusively on this sector.
- National - Average distance is typically in excess of 1,000 miles with focus on two- to five-day delivery times. National providers rely on interim shipment handling through a network of terminals, which require numerous satellite service centers, multiple distribution centers, and a relay network. To gain service and cost advantages, they often ship directly between service centers, minimizing intermediate handling.
- Global - providing freight forwarding and final mile delivery services to companies shipping to and from multiple regions around the world. This service can be offered through a combination of owned assets or through a purchased transportation or third-party logistics model.

Competitive cost of entry into the asset-based less-than-truckload sector on a small scale, within a limited service area, is relatively small (although more than in other sectors of the transportation industry). The larger the service area, the greater the barriers to entry, due primarily to the need for additional equipment and facilities associated with broader geographic service coverage. Broader market coverage in the competitive transportation landscape also requires increased technology investment and the ability to capture cost efficiencies from shipment density (scale), making entry on a national basis more difficult.

Yellow Transportation, Roadway Express, and Meridian IQ (through transportation management services) provide service in all four sub-groups. Regional Transportation competes in the regional, interregional and national transportation marketplace. Each brand competes against a number of providers in these markets from small firms with one or two vehicles, to multi-regional competitors with thousands of physical assets.

The competition specifically for Meridian IQ includes all of the same providers mentioned previously in addition to transportation management systems providers, domestic and international freight forwarders, freight brokers, warehouse management providers, and third party logistics companies.

## Regulation

Yellow Transportation, Roadway Express, Regional Transportation and other interstate carriers were substantially deregulated following the enactment of the Motor Carrier Act of 1980, the Trucking Industry Regulatory Reform Act of 1994, the Federal Aviation Administration Authorization of 1994 and the ICC Termination Act of 1995. Prices and services are now largely free of regulatory controls, although the states retained the right to require compliance with safety and insurance requirements, and interstate motor carriers remain subject to regulatory controls that agencies within the U.S. Department of Transportation impose.

Our operating companies are subject to regulatory and legislative changes, which can affect our economics and those of our competitors. Various state agencies regulate us, and our operations are also subject to various federal, foreign, state, provincial and local environmental laws and regulations dealing with transportation, storage, presence, use, disposal and handling of hazardous materials, discharge of storm-water and underground fuel storage tanks.

We believe that our operations are in substantial compliance with current laws and regulations.
We further describe our operations in "Item 7, Management's Discussion and Analysis of Financial Condition and Results of Operations," of this report.

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## Environmental Matters

Our operations are subject to U.S. federal, foreign, state, provincial and local regulations with regard to air and water quality and other environmental matters. We believe that we are in substantial compliance with these regulations. Regulation in this area continues to evolve and changes in standards of enforcement of existing regulations, as well as the enactment and enforcement of new legislation may require us and our customers to modify, supplement or replace equipment or facilities or to change or discontinue present methods of operation.

During 2005, we spent approximately $\$ 4.9$ million to comply with U.S. federal, state and local provisions regulating the discharge of materials into the environment or otherwise relating to the protection of the environment (collectively, "Environmental Regulations"). In 2006, we expect to spend approximately $\$ 6.7$ million to comply with the Environmental Regulations. Based upon current information, we believe that our compliance with Environmental Regulations will not have a material adverse effect upon our capital expenditures, results of operation and competitive position because we have either made adequate reserves for such compliance expenditures or the cost for such compliance is expected to be small in comparison with our overall net worth.

We estimate that we will incur approximately $\$ 1.1$ million in capital expenditures for environmental control equipment during 2006. We believe that capital expenditures for environmental control equipment for 2006 will not have a material adverse effect upon our financial condition because the aggregate amount of these expenditures is expected to be immaterial.

The Comprehensive Environmental Response, Compensation and Liability Act (known as the "Superfund Act") imposes liability for the release of a "hazardous substance" into the environment. Superfund liability is imposed without regard to fault and even if the waste disposal was in compliance with the then current laws and regulations. With the joint and several liability imposed under the Superfund Act, a potentially responsible party ("PRP") may be required to pay more than its proportional share of such environmental remediation. Several of our subsidiaries have been identified as PRPs at various sites discussed below. The U.S. Environmental Protection Agency (the "EPA") and appropriate state agencies are supervising investigative and cleanup activities at these sites. The EPA has identified Yellow Transportation as a PRP for three locations: Omega Chemical Site, Whittier, CA; a site at Dupo, IL; and Alburn Incinerator, Inc., Chicago, IL. We estimate that the combined potential costs at the Omega and Alburn sites will not exceed $\$ 0.3$ million. With respect to the Dupo site, it appears that Yellow Transportation delivered less than 100 gallons of waste to this site, which is de minimis in relation to other respondents. The EPA has issued an order under Section 106(a) of the Superfund Act for Yellow Transportation and 18 other respondents to begin remediation efforts at the Omega site. The EPA has identified Roadway Express as a PRP for four locations: Operating Industries Site, Monterey Park, CA; BEMS Landfill, Mt. Holly, NJ; Double Eagle Site, Oklahoma City, OK and M\&J Solvent Site, Atlanta, GA. We estimate that combined potential costs at these four sites will not exceed $\$ 0.7$ million. The EPA has identified USF Red Star, a non-operating subsidiary of USF, as a PRP at the Byron Barrel and Drum site in Genessee County, NY. We believe the potential cost at this site is not significant. Yellow Transportation, Roadway Express and USF Red Star are classified as de minimis PRPs at all of these locations.

While PRPs in Superfund actions have joint and several liabilities for all costs of remediation, it is not possible at this time to quantify our ultimate exposure because the projects are either in the investigative or early remediation stage. Based upon current information, we do not believe that probable or reasonably possible expenditures in connection with the sites described above are likely to have a material adverse effect on our result of operations because:

- To the extent necessary, we have established adequate reserves to cover the estimate we presently believe will be our liability with respect to the matter;
- We and our subsidiaries have only limited or de minimis involvement in the sites based upon a volumetric calculation;
- Other PRPs involved in the sites have substantial assets and may reasonably be expected to pay their share of the cost of remediation;
- We have adequate resources to cover the ultimate liability; and
- We believe that our ultimate liability is small compared with our overall net worth.


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We are subject to various other governmental proceedings and regulations, including foreign regulations, relating to environmental matters, but we do not believe that any of these matters are likely to have a material adverse effect on our financial condition or results of operation.

This section, "Environmental Matters," contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. The words "believe", "expect", "estimate", "may" and similar expressions are intended to identify forward-looking statements. Our expectations regarding our compliance with Environmental Regulations and our expenditures to comply with Environmental Regulations, including (without limitation) our capital expenditures on environmental control equipment, and the effect that liability from Environmental Regulation or Superfund sites may have on our financial condition or results of operations, are only our forecasts regarding these matters. These forecasts may be substantially different from actual results, which may be affected by the following factors: changes in Environmental Regulations; unexpected, adverse outcomes with respect to sites where we have been named as a PRP, including (without limitation) the sites described above; the discovery of new sites of which we are not aware and where additional expenditures may be required to comply with Environmental Regulations; an unexpected discharge of hazardous materials in the course of our business or operations; an acquisition of one or more new businesses; a catastrophic event causing discharges into the environment of hydrocarbons; the inability of other PRPs to pay their share of liability for a Superfund site; and a material change in the allocation to us of the volume of discharge and a resulting change in our liability as a PRP with respect to a site.

## Economic Factors and Seasonality

Our business is subject to a number of general economic factors that may have a materially adverse effect on the results of our operations, many of which are largely out of our control. These include recessionary economic cycles and downturns in customers' business cycles, particularly in market segments and industries, such as retail and manufacturing, where we have a significant concentration of customers. Economic conditions may adversely affect our customers' business levels, the amount of transportation services they need and their ability to pay for our services. We operate in a highly price-sensitive and competitive industry, making pricing, customer service, effective asset utilization and cost control major competitive factors. Yellow Transportation, Roadway Express, Regional Transportation and Meridian IQ revenues are subject to seasonal variations. Customers tend to reduce shipments after the winter holiday season, and operating expenses as a percent of revenue tend to be higher in the winter months primarily due to colder weather. Generally, the first quarter is the weakest while the third quarter is the strongest. The availability and cost of labor can significantly impact our cost structure and earnings.

## Financial Information About Geographic Areas

Our revenue from foreign sources is largely derived from Canada, United Kingdom, Asia and Mexico. We have certain long-lived assets located in these countries as well. We discuss this information in the "Business Segments" note under "Item 8, Financial Statements and Supplementary Data", of this report.

## Item 1A. Risk Factors

## We are subject to general economic factors that are largely out of our control, any of which could significantly reduce our operating margins and income.

Our business is subject to a number of general economic factors that may significantly reduce our operating margins and income, many of which are largely out of our control. These include recessionary economic cycles and downturns in customers' business cycles and changes in their business practices, particularly in market segments and industries, such as retail and manufacturing, where we have a significant concentration of customers. Economic conditions may adversely affect our customers' business levels, the amount of transportation services they need and their ability to pay for our services. Customers encountering adverse economic conditions represent a greater potential for loss, and we may be required to increase our reserve for bad-debt losses.

## The transportation industry is affected by business risks that are largely out of our control, any of which could significantly reduce our operating margins and income.

Businesses operating in the transportation industry are affected by risks that are largely out of our control, any of which could significantly reduce our operating margins and income. These factors include weather, excess capacity in the transportation industry, interest rates, fuel prices and taxes, terrorist attacks, license and registration fees, and insurance premiums and self-insurance levels. Our results of operations may also be affected by seasonal factors.

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We operate in a highly competitive industry, and our business will suffer if we are unable to adequately address potential downward pricing pressures and other factors that may adversely affect our operations and significantly reduce our operating margins and income.

Numerous competitive factors could impair our ability to maintain our current profitability. These factors include the following:

- We compete with many other transportation service providers of varying sizes, some of which have a lower cost structure, more equipment and greater capital resources than we do or have other competitive advantages.
- Some of our competitors periodically reduce their prices to gain business, especially during times of reduced growth rates in the economy, which limits our ability to maintain or increase prices or maintain significant growth in our business.
- Our customers may negotiate rates or contracts that minimize or eliminate our ability to continue to offset fuel price increases through a fuel surcharge on our customers.
- Many customers reduce the number of carriers they use by selecting so-called "core carriers" as approved transportation service providers, and in some instances, we may not be selected.
- Many customers periodically accept bids from multiple carriers for their shipping needs, and this process may depress prices or result in the loss of some business to competitors.
- The trend towards consolidation in the ground transportation industry may create other large carriers with greater financial resources and other competitive advantages relating to their size.
- Advances in technology require increased investments to remain competitive, and our customers may not be willing to accept higher prices to cover the cost of these investments.
- Competition from non-asset-based logistics and freight brokerage companies may adversely affect our customer relationships and prices.

If our relationship with our employees were to deteriorate, we may be faced with labor disruptions or stoppages, which could adversely affect our business and reduce our operating margins and income and place us at a disadvantage relative to non-union competitors.

Virtually all of our operating subsidiaries have employees who are represented by the International Brotherhood of Teamsters (the "IBT"). These employees represent approximately $72 \%$ of our workforce.

USF Bestway's collective bargaining agreement with the IBT initially expired on December 31, 2005. It has been subsequently extended until March 24, 2006 to permit the Company and the IBT the opportunity to negotiate a new agreement. We can provide no assurance that a new collective bargaining agreement will be entered into by USF Bestway or, if entered into, that the terms of such agreement will not be materially less favorable to us than the terms of the current collective bargaining agreement.

Each of Yellow Transportation, Roadway Express, New Penn and USF Holland employ most of their unionized employees under the terms of a common national master agreement as supplemented by additional regional supplements and local agreements. This current five-year agreement will expire on March 31, 2008. Other unionized employees are employed pursuant to more localized agreements. The IBT represents a number of employees at USF Reddaway, USF Bestway and USF Logistics under these localized agreements, which have wages, benefit contributions and other terms and conditions that better fit the cost structure and operating models of these business units.

Certain of our subsidiaries are regularly subject to grievances, arbitration proceedings and other claims concerning alleged past and current non-compliance with applicable labor law and collective bargaining agreements.

Neither we nor any of our subsidiaries can predict the outcome of any of the actions, activities or claims discussed above. These actions, activities and claims, if resolved in a manner unfavorable to us, could have a material adverse effect on our financial condition, businesses and results of operations.

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## Ongoing insurance and claims expenses could significantly reduce our income.

Our future insurance and claims expenses might exceed historical levels, which could significantly reduce our earnings. We currently self-insure for a portion of our claims exposure resulting from cargo loss, personal injury, property damage and workers' compensation. If the number or severity of claims for which we are self-insured increases, our earnings could be significantly reduced.

## We will have significant ongoing capital requirements that could reduce our income if we are unable to generate sufficient cash from operations.

The transportation industry is capital intensive. If we are unable to generate sufficient cash from operations in the future, we may have to limit our growth, enter into additional financing arrangements or operate our revenue equipment for longer periods, any of which could reduce our income. Revenue equipment includes, among other things, tractors and trailers. Our ability to incur additional indebtedness could be adversely affected by any increase in requirements that we post letters of credit in support of our insurance policies. See "-Ongoing insurance and claims expenses could significantly reduce our income". If needed, additional credit capacity to support letters of credit may not be available on terms acceptable to us.

We operate in an industry subject to extensive government regulations, and costs of compliance with, or liability for violation of, existing or future regulations could significantly increase our costs of doing business.

The U.S. Department of Transportation and various state, federal and foreign agencies exercise broad powers over our business, generally governing such activities as authorization to engage in motor carrier operations, safety and permits to conduct transportation business. We may also become subject to new or more restrictive regulations imposed by the Department of Transportation, the Occupational Safety and Health Administration or other authorities relating to engine exhaust emissions, the hours of service that our drivers may provide in any one time period, security and other matters. Compliance with these regulations could substantially impair equipment productivity and increase our costs.

The Environmental Protection Agency has issued regulations that require progressive reductions in exhaust emissions from diesel engines through 2007. These reductions began with diesel engines manufactured late in 2002. The regulations currently include subsequent reductions in the sulfur content of diesel fuel in 2006 and the introduction of emissions after-treatment devices on newly manufactured engines in 2007. These regulations could result in higher prices for tractors and increased fuel and maintenance costs.

We are subject to various environmental laws and regulations, and costs of compliance with, or liabilities for violations of, existing or future regulations could significantly increase our costs of doing business.

Our operations are subject to environmental laws and regulations dealing with, among other things, the handling of hazardous materials, underground fuel storage tanks and discharge and retention of stormwater. We operate in industrial areas, where truck terminals and other industrial activities are located, and where groundwater or other forms of environmental contamination may have occurred. Our operations involve the risks of fuel spillage or seepage, environmental damage, and hazardous waste disposal, among others. If we are involved in a spill or other accident involving hazardous substances, or if we are found to be in violation of applicable laws or regulations, it could significantly increase our cost of doing business. Under specific environmental laws, we could be held responsible for all of the costs relating to any contamination at our past or present terminals and at third party waste disposal sites. If we fail to comply with applicable environmental regulations, we could be subject to substantial fines or penalties and to civil and criminal liability.

## The IRS may issue an adverse tax determination concerning a deduction taken by USF in connection with its disposition of USF Worldwide.

In 2002, USF deducted a loss for its worthless investment in the stock of its subsidiary USF Worldwide upon the disposition of that stock for no consideration. USF is under IRS audit for years 2000-02, and the IRS has preliminarily questioned whether that deduction should be treated as a capital loss, which would not be fully deductible in 2002 or any other open tax year through 2005. The additional tax that could result should the loss ultimately be treated as a capital loss is approximately $\$ 48$ million. USF established a reserve of approximately $\$ 19$ million prior to acquisition by YRC Worldwide. YRC Worldwide has since concluded that treatment as a fully deductible ordinary loss is appropriate and will protest any proposal by IRS to treat the loss as a capital loss; however, the reserve USF established will remain until resolution with the IRS is reached. Any tax liability other than $\$ 19$ million would be an adjustment to the goodwill recorded in the purchase price allocation.

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## We may be obligated to make additional contributions to multi-employer pension plans.

Yellow Transportation, Roadway Express, New Penn, USF Bestway, USF Holland and USF Reddaway contribute to approximately 20 separate multi-employer pension plans for employees that our collective bargaining agreements cover (approximately $72 \%$ of total YRC Worldwide employees). The largest of these plans, the Central States Southeast and Southwest Areas Pension Plan (the "Central States Plan"), provides retirement benefits to approximately $37 \%$ of our total employees. Our labor agreements with the IBT determine the amounts of these contributions. The pension plans provide defined benefits to retired participants. We recognize as net pension cost the contractually required contribution for the period and recognize as a liability any contributions due and unpaid. We do not directly manage multi-employer plans. The trusts covering these plans are generally managed by trustees, half of whom the IBT appoints and half of whom various contributing employers appoint.

Under current law regarding multi-employer pension plans, a termination, withdrawal or significant partial withdrawal from any multi-employer plan in an underfunded status would render us liable for a proportionate share of the multi-employer plans' unfunded vested liabilities. This potential unfunded pension liability also applies to other contributing employers, including our unionized competitors who contribute to multi-employer plans. The plan administrators and trustees do not routinely provide us with current information regarding the amount of each multi-employer pension plan's funding. However, based on publicly available information, which is often dated, and on the limited information available from plan administrators or plan trustees, which we cannot independently validate, we believe that our portion of the contingent liability in the case of a full withdrawal or termination from all of the multi-employer pension plans to which we contribute would be in a range from $\$ 2.5$ billion to $\$ 3.5$ billion on a pre-tax basis. Yellow Transportation, Roadway Express and the applicable subsidiaries of Regional Transportation have no current intention of taking any action that would subject us to withdrawal obligations. If the company did incur withdrawal liabilities, those amounts would generally be payable over periods of up to 20 years.

The Internal Revenue Code and related regulations establish minimum funding requirements for multi-employer pension plans. The funding status of these plans is determined by the number of participating active and retired employees, the number of contributing employers, the amount of each employer's contractual contribution requirements, the investment returns of the plans, plan administrative costs, the number of employees and retirees participating in the plan who no longer have a contributing employer, the discount rate used to determine the funding status and the actuarial attributes of plan participants (such as age, estimated life and number of years until retirement). If any of our multi-employer pension plans fails to meet minimum funding requirements and the trustees of the plan are unable to obtain from the IRS certain changes to or a waiver of the requirements in how the applicable plan calculates its funding levels or reduce pension benefits to a level where the requirements are met, the IRS could impose an excise tax on all employers participating in these plans. These excise taxes are not contributed to the deficient funds, but rather are deposited in the United States general treasury funds. To avoid these taxes, contributions in excess of our contractually agreed upon rates could be required to correct the funding deficiency. If the IRS imposed an excise tax on the participating employers or we pay additional contributions in amounts sufficient to avoid the tax, either of these actions could have a material adverse impact on the financial results of YRC Worldwide.

The Central States Plan has applied for, and the IRS has granted, an extension on the amortization of its unfunded liabilities through 2014, subject to Central States Plan improving its funding levels during that period and certain other conditions. Assuming that the Central States Plan meets these conditions, it is expected to meet the minimum funding requirements, as the IRS has modified them, through at least 2014. Absent the benefit of the amortization extension that the IRS has granted to the Central States Plan, the Company believes that the plan would not meet the minimum funding requirements that the Code and related regulations require.

## Our management team is an important part of our business and loss of key personnel could impair our success.

We benefit from the leadership and experience of our senior management team and depend on their continued services to successfully implement our business strategy. Other than our Chief Executive Officer, William D. Zollars, and James D. Staley, head of Regional Transportation, we have not entered into employment agreements for a fixed period with members of our current management. The loss of key personnel could have a material adverse effect on our operating results, business or financial condition.

## Our business may be harmed by anti-terrorism measures.

In the aftermath of the terrorist attacks on the United States, federal, state and municipal authorities have implemented and are implementing various security measures, including checkpoints and travel restrictions on large trucks. Although many

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companies will be adversely affected by any slowdown in the availability of freight transportation, the negative impact could affect our business disproportionately. For example, we offer specialized services that guarantee on-time delivery. If the new security measures disrupt or impede the timing of our deliveries, we may fail to meet the needs of our customers, or may incur increased expenses to do so. We cannot assure you that these measures will not significantly increase our costs and reduce our operating margins and income.

We may face difficulties in achieving certain expected benefits of the May 2005 acquisition of USF Corporation and December 2003 acquisition of Roadway Corporation.

We may not be able to continue to realize all of the operating efficiencies, synergies, cost savings or other benefits that we expect from our acquisitions of Roadway or USF. In addition, the costs we incur in implementing further synergies, including our ability to terminate, amend or renegotiate prior contractual commitments of YRC Worldwide, USF or Roadway, may be greater than expected.

Item 1B. Unresolved Staff Comments
We did not have any unresolved staff comments during the current fiscal year.

## Item 2. Properties

At December 31, 2005, we operated a total of 914 transportation service centers located in 50 states, Puerto Rico, Canada and Mexico. Of this total, 527 were owned and 387 were leased, generally for terms of three years or less. The number of vehicle back-in doors totaled 35,085 , of which 28,827 were at owned facilities and 6,258 were at leased facilities. The transportation service centers vary in size ranging from one to three doors at small local facilities, to over 420 doors at the largest consolidation and distribution facility. We own substantially all of the larger facilities which contain the greatest number of doors. In addition, we and our subsidiaries own and occupy general office buildings in Overland Park, Kansas, Akron, Ohio, Lebanon, Pennsylvania; Carlisle, Pennsylvania; Scottsdale, Arizona; Holland, Michigan; Saukville, Wisconsin and Winnipeg, Manitoba. Our owned transportation service centers and office buildings are unencumbered.

Our facilities and equipment are adequate to meet current business requirements in 2006. Refer to "Item 7, Management’s Discussion and Analysis of Financial Condition and Results of Operations," for a more detailed discussion of expectations regarding capital spending in 2006.

## Item 3. Legal Proceedings

We discuss legal proceedings in the "Commitments, Contingencies, and Uncertainties" note under "Item 8, Financial Statements and Supplementary Data", of this report.

## Item 4. Submission of Matters to a Vote of Security Holders

We did not submit any matters to the vote of our stockholders during the fourth quarter of the most recent fiscal year.

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## PART II

Item 5. Market for Registrant’s Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities.

## Common Stock

As of February 28, 2006, approximately 16,800 shareholders of record held YRC Worldwide common stock. Our only class of stock outstanding is common stock, traded through the NASDAQ Stock Market. Trading activity averaged $1,563,000$ shares per day during 2005, up from 1,019,000 per day in 2004. The NASDAQ Stock Market quotes prices for our common stock under the symbol "YRCW." The high and low prices at which YRC Worldwide common stock traded for each calendar quarter in 2005 and 2004 are shown below.

## Quarterly Financial Information (unaudited)

| (in thousands, except per share data) | First Quarter | $\begin{gathered} \text { Second } \\ \text { Quarter }^{(a)} \end{gathered}$ | Third Quarter | Fourth Quarter |
| :---: | :---: | :---: | :---: | :---: |
| 2005 |  |  |  |  |
| Operating revenue | \$1,677,961 | \$2,088,846 | \$2,491,650 | \$2,483,100 |
| Losses (gains) on property disposals, net | $(3,234)$ | 1,250 | 1,638 | $(5,042)$ |
| Operating income | 89,989 | 135,818 | 156,787 | 153,716 |
| Net income | 49,893 | 76,105 | 85,285 | 76,847 |
| Diluted earnings per share | 0.96 | 1.38 | 1.42 | 1.30 |
| Common stock: |  |  |  |  |
| High | 63.40 | 60.43 | 56.17 | 49.03 |
| Low | 51.01 | 47.89 | 39.25 | 40.23 |
| 2004 |  |  |  |  |
| Operating revenue | \$1,552,135 | \$1,674,131 | \$1,767,082 | \$1,774,137 |
| Losses (gains) on property disposals, net | 462 | (193) | (859) | $(3,957)$ |
| Operating income | 41,318 | 88,241 | 120,592 | 111,450 |
| Net income | 18,156 | 46,917 | 55,909 | 63,345 |
| Diluted earnings per share | 0.38 | 0.97 | 1.15 | 1.24 |
| Common stock |  |  |  |  |
| High | 38.86 | 39.95 | 46.89 | 56.49 |
| Low | 29.77 | 32.41 | 38.32 | 45.20 |

(a) Includes the results of all YRC Worldwide entities including USF entities from the date of acquisition, May 24, 2005.

## Purchases of Equity Securities by the Issuer

In September 2005, our Board of Directors authorized a $\$ 50$ million share repurchase program. Since the inception of the new program, which became effective on September 14, 2005, we purchased and converted to treasury stock $1,064,382$ shares of common stock at a cost of approximately $\$ 50$ million. We consider several factors in determining when to make share repurchases including, among other things, our cash needs and the market price of the stock.

The following table presents the total number of shares repurchased during fiscal year 2005 by month and the average price paid per share:

| Fiscal Period | Total Number of Shares Purchased | Average Price Paid per Share |  |
| :---: | :---: | :---: | :---: |
| November 1, 2005, through |  |  |  |
| November 30, 2005 | 832,917 | \$ | 47.46 |
| December 1, 2005, through |  |  |  |
| December 31, 2005 | 231,465 | \$ | 45.08 |
| Total Fiscal 2005 | 1,064,382 | \$ | 46.95 |

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We did not declare any cash dividends on our common stock in 2005 or 2004.
The information required by this item with respect to information regarding our equity compensation plans is included under the caption "Equity Compensation Plan Information" in our Proxy Statement related to the 2006 Annual Meeting of Shareholders and is incorporated herein by reference.

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Item 6. Selected Financial Data

| (in thousands except per share data) | $2005{ }^{(a)}$ | 2004 | $2003{ }^{(b)}$ | 2002 ${ }^{(\text {c) }}$ | 2001 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| For the Year |  |  |  |  |  |
| Operating revenue | \$8,741,557 | \$6,767,485 | \$3,068,616 | \$2,624,148 | \$2,505,070 |
| Operating income | 536,310 | 361,601 | 88,602 | 46,864 | 38,195 |
| Losses (gains) on property disposals, net | $(5,388)$ | $(4,547)$ | (167) | 425 | (186) |
| Acquisition, executive severance, spin-off and reorganization charges | 13,029 | - | 3,124 | 8,010 | 5,601 |
| Interest expense | 63,371 | 43,954 | 20,606 | 7,211 | 8,437 |
| Assets backed securitization ("ABS") facility charges | - | - | - | 2,576 | 7,996 |
| Income from continuing operations (after tax) | 288,130 | 184,327 | 40,683 | 23,973 | 10,589 |
| Net income (loss) | 288,130 | 184,327 | 40,683 | $(93,902)$ | 15,301 |
| Depreciation and amortization expense | 250,562 | 171,468 | 87,398 | 79,334 | 76,977 |
| Net capital expenditures from continuing operations | 256,435 | 164,289 | 99,134 | 82,830 | 81,435 |
| Net cash from operating activities from continuing operations | 497,677 | 435,718 | 155,736 | 25,808 | 12,189 |
|  |  |  |  |  |  |
| At Year-End |  |  |  |  |  |
| Net property and equipment | 2,205,792 | 1,422,718 | 1,403,268 | 564,976 | 559,532 |
| Total assets | 5,734,189 | 3,627,169 | 3,463,229 | 1,042,985 | 1,285,777 |
| Long-term debt, less current portion | 1,113,085 | 403,535 | 836,082 | 50,024 | 213,745 |
| ABS facility ${ }^{\text {(d) }}$ | 374,970 | - | 71,500 | 50,000 | 141,500 |
| Total debt, including ABS facility | 1,488,055 | 657,935 | 909,339 | 124,285 | 361,526 |
| Total shareholders' equity | 1,936,488 | 1,214,191 | 1,002,085 | 359,958 | 490,989 |

## Measurements

| Basic per share data: |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Income from continuing operations | 5.30 | 3.83 | 1.34 | 0.86 | 0.44 |
| Net income (loss) | 5.30 | 3.83 | 1.34 | (3.35) | 0.63 |
| Average common shares outstanding - basic | 54,358 | 48,149 | 30,370 | 28,004 | 24,376 |
| Diluted per share data: |  |  |  |  |  |
| Income from continuing operations | 5.07 | 3.75 | 1.33 | 0.84 | 0.43 |
| Net income (loss) | 5.07 | 3.75 | 1.33 | (3.31) | 0.62 |
| Average common shares outstanding - diluted | 56,905 | 49,174 | 30,655 | 28,371 | 24,679 |
| Debt to capitalization | 43.5\% | 35.1\% | 47.6\% | 25.7\% | 42.4\% |
| Debt to capitalization, less cash | 42.1\% | 31.2\% | 45.4\% | 21.0\% | 41.1\% |
| Shareholders' equity per share | 33.80 | 24.66 | 20.97 | 12.17 | 19.75 |
| Common stock price range: |  |  |  |  |  |
| High | 63.40 | 56.49 | 36.96 | 32.21 | 27.57 |
| Low | 39.25 | 29.77 | 21.18 | 18.31 | 15.50 |
|  |  |  |  |  |  |
| Other Data |  |  |  |  |  |
| Average number of employees | 68,000 | 50,000 | 50,000(e) | 23,000 | 30,000 |
| Operating ratio: |  |  |  |  |  |
| Yellow Transportation | 92.5\% | 94.0\% | 95.7\% | 97.2\% | 97.8\% |
| Roadway Express | 93.7\% | 94.9\% | - | - | - |
| Regional Transportation | 94.5\% | 87.0\% ${ }^{(f)}$ | - | - | - |

(a) Includes the results of all YRC Worldwide entities including USF entities from the date of acquisition, May 24, 2005.
(b) Includes the results of all YRC Worldwide entities including Roadway Express and New Penn entities from the date of acquisition, December 11, 2003.
(c) In 2002, we completed the spin-off of SCS Transportation, Inc. ("SCST"). Financial Summary data has been reclassified for all periods presented to disclose SCST as a discontinued operation.
(d) Prior to December 31, 2002, the ABS facility was treated as a sale of assets and the sold receivables and related obligations were not reflected on the Consolidated Balance Sheets.
(e) In 2003, prior to the acquisition of Roadway on December 11, 2003, we had an average of 25,000 employees.
(f) Includes the results of New Penn only in 2004.

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## Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations

"Management's Discussion and Analysis of Financial Condition and Results of Operations" contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. See the introductory section immediately prior to "Part I" of this Annual Report on Form 10-K regarding these statements.

## Overview

YRC Worldwide Inc. (also referred to as "YRC Worldwide", "the Company", "we" or "our"), one of the largest transportation service providers in the world, is a holding company that through wholly owned operating subsidiaries offers its customers a wide range of transportation services. Our operating subsidiaries include the following:

- Yellow Transportation, Inc. ("Yellow Transportation") is a leading transportation services provider that offers a full range of regional, national and international services for the movement of industrial, commercial and retail goods, primarily through centralized management and customer facing organizations. Approximately 43\% of Yellow Transportation shipments are completed in two days or less.
- Roadway Express, Inc. ("Roadway Express") is a leading transportation services provider that offers a full range of regional, national and international services for the movement of industrial, commercial and retail goods, primarily through regionalized management and customer facing organizations. Approximately $30 \%$ of Roadway Express shipments are completed in two days or less. Roadway Express owns $100 \%$ of Reimer Express Lines Ltd. ("Reimer"), located in Canada, that specializes in shipments into, across and out of Canada.
- YRC Regional Transportation, Inc. ("Regional Transportation") is a holding company for our transportation service providers focused on business opportunities in the regional and next-day delivery markets. Regional Transportation is comprised of New Penn Motor Express, Inc. ("New Penn"), USF Holland Inc., USF Reddaway Inc. and USF Bestway Inc., which provide regional, next-day ground services through a network of facilities located across the United States ("U.S."); Quebec, Canada; Mexico and Puerto Rico. USF Glen Moore Inc., a provider of truckload services throughout the U.S, is also a subsidiary of Regional Transportation. Approximately $65 \%$ of Regional Transportation shipments are completed the next day or less.
- Meridian IQ, Inc. ("Meridian IQ") is a logistics company that plans and coordinates the movement of goods throughout the world that can provide customers a quick return on investment, more efficient supply-chain processes and a single source for transportation management solutions.

The following management's discussion and analysis explains the main factors impacting our results of operations, liquidity and capital expenditures and the critical accounting policies of YRC Worldwide. This information should be read in conjunction with the accompanying financial statements and notes to the financial statements.

## Our Operating Environment

We operate in a highly competitive environment, yet one where we believe the right value proposition for our customers permits us to recover our cost of capital over the business cycle. Over the last several years significant changes have occurred in our environment, including: consolidation and liquidation of LTL carriers; the increased presence of global, small package providers such as FedEx Corporation and United Parcel Service, Inc.; and increasing needs and demands of our customers. We continue to proactively address these changes through our focused strategy of being a global transportation services provider. Over the last few years, we have spun-off our wholly nonunion, regional carriers (SCS Transportation), raised substantial capital through an equity offering, expanded our service offerings, and completed multiple acquisitions of asset and non-asset-based companies. In 2003, we continued to implement our strategy, as we negotiated a five-year labor agreement with the International Brotherhood of Teamsters, completed another non-asset-based acquisition, and acquired Roadway Express. In 2005, we acquired USF Corporation and rationalized the service areas where many of the USF operating subsidiaries provided services through the shut down of USF Dugan. In 2005, we were especially focused on the synergy opportunities that the Roadway and Regional Transportation acquisitions presented, which effectively tripled our revenue, and meeting the demands of our customers during this strong economic period. During the latter part of 2005, a freight forwarding joint venture and logistics joint venture were finalized with a Chinese corporation. In early 2006, Yellow Roadway Corporation announced a name change to YRC Worldwide Inc. to reflect the fact that our services have expanded

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to encompass logistics as well as global, national and regional transportation. From a services perspective, we targeted our premium services revenue lines and will continue this focus in 2006, including the planned expansion of next-day offerings at Yellow Transportation.

We will continue to face challenges in the environment that we operate, primarily due to the changing competitive landscape and meeting our stakeholders' demands. Specific economic areas that impact our ability to generate profits and cash flows include the levels of consumer spending, manufacturing and overall economic activity. We monitor these areas primarily through growth in real gross domestic product ("GDP") and the industrial production index ("IPI"). Real GDP measures the value of goods and services produced in the U.S., excluding inflation, and the IPI measures the physical units and inputs into the U.S. production process. According to the St. Louis FREDII database, in 2005 real GDP decreased from a $3.6 \%$ annualized rate in the first six months of the year to a $2.6 \%$ annualized rate during the last six months of the year. In addition, the Federal Reserve G17 release states IPI grew at a $3.3 \%$ seasonally adjusted annualized rate in the first half of the year and slowed to a $2.0 \%$ annualized rate in the second half of the year. This growth was still strong enough to contribute to our increased profits from 2004 to 2005, as discussed in our "Results of Operations" section. We manage the impact of our customers' spending, manufacturing and economic activity through, among others, pricing discipline, cost management programs, maintaining adequate debt capacity, investment in technology and continuous improvement programs. We continue to be well positioned in the transportation industry with a strong ability to take advantage of the positive economic conditions.

## Acquisitions and Investments

## USF Corporation

On May 24, 2005, YRC Worldwide completed the acquisition of USF Corporation ("USF"), headquartered in Chicago, IL, through the merger (the "Merger") of a wholly owned subsidiary of YRC Worldwide with and into USF, resulting in USF becoming a wholly owned subsidiary of YRC Worldwide. USF, a leader in the transportation industry, specializes in high-value next-day, regional and national LTL transportation, third-party logistics, and premium regional and national truckload transportation. The company serves the North American market, including the United States, Canada and Mexico, as well as the U.S. territories of Puerto Rico and Guam under the following brands: USF Holland, USF Reddaway, USF Bestway, USF Glen Moore and USF Logistics. The acquisition further advances YRC Worldwide as one of the leading transportation services companies in the world. The combined entity offers customers a broad range of transportation services including next day, inter-regional, national and international capabilities

Pursuant to the Merger, each share of common stock of USF was converted into the right to receive $\$ 29.25$ in cash and 0.31584 shares of YRC Worldwide common stock resulting in consideration of approximately $\$ 835.4$ million in cash and 9 million shares for a total purchase price of $\$ 1.3$ billion. The purchase price also included approximately $\$ 14.2$ million for investment banking, legal and accounting fees that YRC Worldwide incurred to consummate the acquisition, resulting in total cash consideration of $\$ 742.7$ million, net of cash acquired. The cash portion of the merger consideration was financed with a combination of proceeds from the issuance of floating rate notes, borrowings under our ABS facility and cash on hand.

## GPS Asia

In March 2005, Meridian IQ exercised and closed its option to purchase GPS Logistics Group Ltd., the Asian freight forwarding operations of GPS Logistics, Inc., and in turn, made a payment of $\$ 5.7$ million ( $\$ 3.2$ million net of cash acquired). Under the terms of the purchase agreement, this payment was subject to subsequent upward and downward adjustments based on the financial performance of the Asia business through March 2007. Additional earn-out payments could have been required based on the financial performance of the Asia business during the period March 2007 to March 2009.

In January 2006 we paid an additional $\$ 11.1$ million and issued a promissory note in the amount of $\$ 10.8$ million representing a buyout of the earn out arrangements and potential purchase price adjustments related to GPS Logistics Group Ltd, the Asian operations of GPS Logistics, LLC. These amounts will be allocated to goodwill in the consolidated balance sheet.

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## JHJ

On September 1, 2005, the Company completed the purchase of a $50 \%$ equity interest in JHJ International Transportation Co., Ltd., ("JHJ") a Shanghai, Chinabased freight forwarder, with a purchase price of $\$ 46$ million including transaction costs. Included in the Meridian IQ segment, the Company accounts for it's ownership in JHJ using the equity method of accounting.

## Results of Operations

This section focuses on the highlights and significant items that impacted our operating results over the last three years. We will discuss the areas that caused material fluctuations and required specific evaluation by management. Our discussion will also explain the adjustments to operating income that management excludes when internally evaluating segment performance because the items are not related to the segments' core operations. Please refer to our "Business Segments" note in "Item 8, Financial Statements and Supplementary Data," for further discussion.

## Yellow Transportation Results

Yellow Transportation represented approximately $39 \%, 47 \%$ and $92 \%$ of our consolidated revenue in 2005, 2004 and 2003, respectively. The table below provides summary information for Yellow Transportation for the three years ended December 31:

| (in millions) | 2005 | 2004 | 2003 | Percent Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | 2005 vs. 2004 | 2004 vs. 2003 |
| Operating revenue | \$3,421.3 | \$3,180.6 | \$2,811.9 | 7.6\% | 13.1\% |
| Operating income | 255.3 | 191.5 | 119.9 | 33.3\% | 59.7\% |
| Adjustments to operating income ${ }^{\left({ }^{\text {a }}\right.}$ | (7.1) | (3.1) | 19.0 | n/m | $\mathrm{n} / \mathrm{m}$ (b) |
| Adjusted operating income ${ }^{(c)}$ | 248.2 | 188.4 | 138.9 | 31.7\% | 35.6\% |
| Operating ratio | 92.5\% | 94.0\% | 95.7\% | 1.5pp | 1.7 pp (d) |
| Adjusted operating ratio | 92.7\% | 94.1\% | 95.1\% | 1.4 pp | 1.0pp |

(a) Represents charges that management excludes when evaluating segment performance to better understand our core operations (see discussion below).
(b) Not meaningful.
(c) This measurement is used for internal management purposes and should not be construed as a better measurement than operating income as defined by generally accepted accounting principles.
(d) Percentage points.

## 2005 compared to 2004

Yellow Transportation revenue increased by $\$ 240.7$ million in 2005 compared to 2004 due to improving economic conditions, continued emphasis on premium services and meeting customer requirements and increased revenue from fuel surcharge. The fuel surcharge is common throughout our industry and represents an amount that we charge to customers that adjusts with changing fuel prices. We base our fuel surcharge on a published national index and adjust it weekly. Material changes in the index or our cost of fuel can positively or negatively impact our revenue and operating income. Fuel surcharge is an accepted and important component of the overall pricing of our services to our customers. Without an industry accepted fuel surcharge program, our base pricing for our transportation services would require changes. We believe the distinction between base rates and fuel surcharge has been blurring over time and in the pricing continuum it has become difficult to clearly separate all the different factors that influence the price that our customers are willing to pay.

The two primary components of LTL revenue are volume, comprised of the number of shipments and the weight per shipment, and price, usually evaluated on a per hundred weight basis. In 2005, Yellow Transportation LTL tonnage decreased by $0.1 \%$ per day, and LTL revenue per hundred weight improved by $7.4 \%$ from 2004 ( $\$ 22.89 / \mathrm{cwt}$ in 2005 versus $\$ 21.32 / \mathrm{cwt}$ in 2004).

Premium services, an integral part of our strategy to offer a broad portfolio of services and meet the increasingly complex transportation needs of our customers, continued to produce favorable operating results. Premium services at Yellow Transportation include, among others, Exact Express ${ }^{\circledR}$, an expedited and timedefinite ground service with a $100 \%$

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satisfaction guarantee; and Definite Delivery ${ }^{\circledR}$, a guaranteed on-time service with constant shipment monitoring and notification. In 2005, Exact Express and Definite Delivery revenue continued to show double digit year-over-year growth. In February 2005, Yellow Transportation launched a new service offering, Standard Ground ${ }^{\mathrm{TM}}$ Service Improvement, more commonly known as next day service. The next day market is one of the fastest growing segments in the transportation industry, and our 2005 results for this service offering were in line with our internal projections.

Yellow Transportation operating income improved by $\$ 63.8$ million or $33.3 \%$ in 2005 compared to 2004. Operating income increased due to higher revenue, including fuel surcharge revenue and margin, benefits from acquisition synergy activities and our continued ability to effectively balance volume and price. Increased wage and benefit rates, primarily contractual labor rates, and increased purchased transportation partially offset these improvements. A portion of this increase is due to the railroads discontinuing their business practice of providing us with rail-owned trailers for intermodal movement. This change led to leasing and purchasing additional trailers, making arrangements to get trailers repositioned and declining productivity over the last half of 2005. Despite this increase, operating expenses as a percentage of revenue decreased in 2005 by 1.5 percentage points compared to 2004, resulting in an operating ratio of $92.5 \%$. Operating ratio refers to a common industry measurement calculated by dividing a company's operating expenses by its operating revenue. In addition to the operating ratio, we evaluate our results based on incremental margins, or the change in operating income year-over-year divided by the change in revenue year-over-year. The incremental margin at Yellow Transportation from 2004 to 2005 was $24.8 \%$ after adjustments to operating income, as discussed below.

Adjustments to operating income represent charges that management excludes when evaluating segment performance to better understand the results of our core operations. With the exception of property disposals, most of these charges do not occur on a regular basis and can distort our operating results. Management excludes the impact of gains and losses from the disposal of property as they reflect charges not related to the segment's primary business. The following table provides a detail of these charges incurred for the three years ended December 31:

| (in millions) | 2005 | 2004 | 2003 |
| :---: | :---: | :---: | :---: |
| Property gains | \$(7.1) | \$(3.1) | \$ (0.2) |
| Conforming accounting policies | - | - | 17.5 |
| Significant legal provision | - | - | 1.7 |
| Total adjustments to operating income | \$(7.1) | \$(3.1) | $\underline{\underline{\$ 19.0}}$ |

## 2004 compared to 2003

Yellow Transportation revenue increased by $\$ 368.7$ million in 2004 compared to 2003 due to improving economic conditions, continued emphasis on premium services and meeting customer requirements and increased revenue from fuel surcharge. In 2004, Yellow Transportation LTL tonnage increased by $5.6 \%$ per day, and LTL revenue per hundred weight improved by 5.3\% from 2003.

Premium services contributed to revenue growth. In 2004, total Exact Express revenue increased by nearly 47\%, and Definite Delivery revenue increased by nearly 5\%, in each case, compared to 2003. Yellow Transportation also offers Standard Ground ${ }^{\text {TM }}$ Regional Advantage, a high-speed service for shipments moving between 500 and 1,500 miles. Standard Ground Regional Advantage revenue represented nearly $23 \%$ of total Yellow Transportation revenue in 2004 and increased by nearly $15 \%$ from 2003. This service provides higher utilization of assets by use of more direct loading and bypassing intermediate handling at distribution centers.

Despite increases in contractual wages and benefits and purchased transportation rates, Yellow Transportation operating income improved by $\$ 71.6$ million in 2004 compared to 2003. Operating income increased primarily as a result of higher volume, better yield, increased fuel surcharge revenue and margin, effective labor management and overall effective cost management including the realization of synergies associated with the Roadway acquisition. The strong operating income results highlight our continued ability to effectively balance volume and price. Purchased transportation (mostly rail) raised operating expenses by $\$ 31.4$ million in 2004 from 2003. The increase resulted from a combination of higher volumes and increased rates. Operating expenses as a percentage of revenue decreased in 2004 by 1.7 percentage points compared to 2003, resulting in an operating ratio of $94.0 \%$. The incremental margin at Yellow Transportation from 2004 to 2003 was $13.4 \%$ after adjustments to operating income.

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## Roadway Express Results

Roadway Express represented approximately $38 \%$ and $46 \%$ of our consolidated revenue for the years ended December 31, 2005 and 2004, respectively. The table below provides summary financial information for Roadway Express for the two years ended December 31:

| (in millions) | 2005 | 2004 | 2005 vs. 2004 |
| :---: | :---: | :---: | :---: |
| Operating revenue | \$3,321.1 | \$3,119.9 | 6.4\% |
| Operating income | 209.1 | 158.3 | 32.1\% |
| Adjustments to operating income ${ }^{(a)}$ | 1.2 | (1.4) | $\mathrm{n} / \mathrm{m}$ (b) |
| Adjusted operating income ${ }^{(c)}$ | 210.3 | 156.9 | 34.0\% |
| Operating ratio | 93.7\% | 94.9\% | 1.2 pp (d) |
| Adjusted operating ratio | 93.7\% | 95.0\% | 1.3pp |

(a) Represents charges that management excludes when evaluating segment performance to better understand our core operations (see discussion below).
(b) Not meaningful.
(c) This measurement is used for internal management purposes and should not be construed as a better measurement than operating income as defined by generally accepted accounting principles.
(d) Percentage points.

## 2005 compared to 2004

Roadway Express reported revenue of $\$ 3,321.1$ million for 2005 compared to $\$ 3,119.9$ million in 2004, an increase of $\$ 201.2$ million or $6.4 \%$. The increase is due primarily to slightly higher tonnage, improved LTL yield, growth in premium services and higher fuel surcharge revenue. Overall tonnage was up $0.1 \%$ compared to the previous year. Total LTL revenue per hundred weight increased $6.6 \%$ ( $\$ 24.56 /$ cwt in 2005 versus $\$ 23.03 /$ cwt in 2004). LTL shipments were down $1.0 \%$ from the previous year, but weight per shipment increased $0.5 \%$ in the current year compared to 2004.

Premium services continue to be an integral part of our strategy to provide timely and relevant solutions to meet the ever changing needs of our customers. Roadway Express offers premium services including expedited ground, air and time-definite deliveries. Additionally, Roadway Express offers guaranteed service products including Time Critical ${ }^{\mathrm{TM}}$ and Time Advantage ${ }^{\mathrm{TM}}$. In 2005, total premium services revenue continued to show double digit year-over-year growth.

Roadway Express reported operating income of $\$ 209.1$ million in 2005, an improvement of $32.1 \%$ or $\$ 50.8$. million compared to the prior year. The reported operating ratio in 2005 was $93.7 \%$, an improvement of 1.2 percentage points compared to 2004. The improvement in operating income and operating ratio was driven by improved yield, higher premium service revenue, fuel surcharge revenue and margin, lower incentive compensation and synergy benefits, partially offset by lower efficiencies and higher transportation costs.

On-going synergy efforts in the areas of maintenance, purchasing, operational process improvements, technology, legal and other administrative services have contributed significant savings.

Labor productivities improved during the fourth quarter of 2005, but despite these improvements, productivities for the full year were well behind levels experienced in 2004. Rail costs in 2005 were $6.6 \%$ higher than the previous year despite a decline in overall rail miles. The higher cost of rail was due primarily to higher rates, including fuel surcharge, and higher costs associated with repositioning empty trailers. Costs associated with vehicle rents and other purchased transportation were also higher due primarily to a $6.6 \%$ increase in road miles during 2005 as compared to the previous year.

For the year ended December 31, 2005, adjustments to operating income were $\$ 1.2$ million and related primarily to gains and losses on the disposal of property. These disposals relate to a continued focus on operational effectiveness.

## 2004 compared to 2003

Roadway Express results were included in 2003 consolidated results only from the acquisition date of December 11, 2003 through December 31, 2003. Prior to the acquisition, Roadway Express operated using different accounting policies.

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Therefore, conforming adjustments are needed for evaluating prior period results. In addition, prior to the acquisition date in 2003, Roadway Express results reflected asset and liability valuations prior to adjustments to fair market value as required in purchase accounting. For these reasons, management evaluated the segment's results primarily based on a combination of sequential growth month over month, comparison versus plan, and comparison to adjusted 2003 results.

Roadway Express revenue increased by $\$ 165.8$ million or $5.6 \%$ to $\$ 3,119.9$ million in 2004 compared to adjusted 2003 due primarily to improving economic conditions, growth in premium services and increased revenue from fuel surcharge. Total tonnage, on a picked up basis, increased $2.2 \%$, while LTL tonnage (shipments weighing less than 10,000 pounds) was flat compared to 2003. However, on a year-over-year sequential quarterly basis, Roadway experienced significant recovery in LTL tonnage, which constitutes over $90 \%$ of total revenue, as follows: first quarter $2.4 \%$, second quarter $2.0 \%$, third quarter $1.4 \%$ and fourth quarter $3.2 \%$. This recovery reflects the refocused efforts of the Roadway team and particularly those of the sales organization, which was restructured at the end of 2003 and early 2004. In addition to the improved tonnage, Roadway Express LTL revenue per hundred weight increased $4.3 \%$ in 2004. Roadway Express represented approximately $46 \%$ of our consolidated revenue for 2004.

Roadway Express' guaranteed service products, namely Time Critical ${ }^{\mathrm{TM}}$ Service and Time Advantage ${ }^{\mathrm{TM}}$ Service, continue to be an integral part of our focus to maintain and improve our ability to meet the needs of our customers. In 2004, total premium services revenue grew by $60 \%$ compared to 2003.

Operating income was $\$ 158.3$ million for 2004. Roadway Express operating ratio was $94.9 \%$, a 3.3 point improvement compared to an adjusted $98.2 \%$ in 2003 . These results showed our ability and commitment to control cost throughout Roadway Express business, as well as reflected improved yield, improved volume during the later half of the year and increased fuel surcharge revenue and margin.

Acquisition synergy efforts have allowed combined efficiencies in information technology and in purchased transportation, insurance premiums, and other general office services. Other efforts included streamlining processes, utilizing technology improvements and reorganization of sales, operations and general office staff. Operating expenses were reduced as a percentage of revenue, despite revenue growth, through strict management controls and effective and efficient work systems. Improvements were made to efficiencies in service center operations in both dock and pickup and delivery. Cargo claims expense decreased $10.2 \%$ in 2004 while travel, entertainment, and other expenses were down $11.5 \%$ compared to 2003.

Workers' compensation claims decreased $8.3 \%$ in 2004 compared to 2003, while workers compensation self insurance expenditures decreased $6.8 \%$. Management remains committed to the continued reduction of lost time injuries through a safe and effective work environment. Depreciation and amortization increased $\$ 7.6$ million through the amortization of intangible assets recognized due to the acquisition.

Property disposals in 2004 resulted in a net gain of $\$ 1.4$ million for the year. These disposals were primarily for consolidation and relocation of terminals to reduce redundancy of operating facilities Management excludes the impact of gains and losses from the disposal of property as they reflect charges not related to the segment's primary business.

## Regional Transportation Results

Regional Transportation represented approximately $18 \%$ and $4 \%$ of our consolidated revenue in 2005 and 2004, respectively. This segment includes the results of New Penn and, effective May 24, 2005, the results of the LTL and truckload ("TL")

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operating companies of USF. The amounts presented below for 2004 include only the results of New Penn. The table below provides summary financial information for Regional Transportation for the two years ended December 31:

| (in millions) | 2005 | 2004 | 2005 vs. 2004 |
| :---: | :---: | :---: | :---: |
| Operating revenue | $\overline{\$ 1,570.8}$ | \$260.6 | $\mathrm{n} / \mathrm{m}_{\text {(a) }}$ |
| Operating income | 85.8 | 33.9 | $\mathrm{n} / \mathrm{m}$ |
| Adjustments to operating income ${ }^{(b)}$ | 8.8 | - | $\mathrm{n} / \mathrm{m}$ |
| Adjusted operating income ${ }^{(c)}$ | 94.6 | 33.9 | n/m |
| Operating ratio | 94.5\% | 87.0\% | 7.5pp(d) |
| Adjusted operating ratio | 94.0\% | 87.0\% | 7.0pp |

(a) Not meaningful.
(b) Represents charges that management excludes when evaluating segment performance to better understand our core operations (see discussion below).
(c) This measurement is used for internal management purposes and should not be construed as a better measurement than operating income as defined by generally accepted accounting principles.
(d) Percentage points.

## 2005 compared to 2004

Due to the acquisition date of May 24, 2005, USF results were not included in our 2004 results of operations, which make 2005 results more difficult to evaluate against prior periods. In 2004, Regional Transportation results reflected only those results related to the operations of New Penn. Due to the lack of comparability, management evaluates the segment's results primarily based on a combination of sequential growth month over month and attainment of plan performance.

Regional Transportation reported revenue of $\$ 1,570.8$ million for the year ended December 31, 2005 as compared to $\$ 260.6$ million, for the year ended December 31, 2004. The increased revenue, including higher fuel surcharge revenue, is primarily attributed to the USF acquisition and sales growth initiatives. Regional Transportation companies also have fuel surcharge programs that are substantially similar to those of our other operating companies.

Regional Transportation reported operating income of $\$ 85.8$ million for the year ended December 31, 2005 as compared to $\$ 33.9$ million, for the year ended December 31, 2004. The current period operating income reflects the contribution from the USF acquisition, higher fuel surcharge revenue and margin and continued cost management. Included in this amount are $\$ 8.3$ million of shut down and acquisition charges as well as $\$ 0.5$ million of losses on fixed asset disposals. Regional Transportation reported a 2005 operating ratio of $94.5 \%$ compared to $87.0 \%$ in 2004 which included only the results of New Penn.

## 2004 compared to 2003

For 2004 and 2003, this segment consisted only of New Penn. New Penn increased revenue by $\$ 44.1$ million or $20.4 \%$ to $\$ 260.6$ million in 2004 compared to adjusted 2003. The primary reasons for this growth were revitalized sales efforts and closure of a major competitor in the Northeast region, where New Penn primarily operates, as well as favorable economic conditions. Total tonnage, on a picked up basis, increased $16.2 \%$, with LTL tonnage increasing $15.4 \%$. New Penn also experienced tonnage gains on a sequential quarter-over-quarter basis throughout the year as follows: first quarter $9.9 \%$, second quarter $16.8 \%$, third quarter $22.2 \%$ and fourth quarter $15.3 \%$. New Penn LTL revenue per hundred weight increased $3.9 \%$ in 2004.

Operating income was $\$ 33.9$ million with an accompanying operating ratio of $87.0 \%$. New Penn was able to benefit from capacity utilization, particularly in line haul and city operations. This was accomplished along with matching staffing levels with tonnage and revenue growth to achieve effective and efficient operations. Amortization of intangible assets recognized due to the acquisition was $\$ 3.8$ million in 2004. New Penn represented approximately $4 \%$ of our consolidated revenue for 2004. New Penn is a premium service carrier with $96 \%$ of its freight delivered next day and has historically maintained an on-time service ratio in excess of $98 \%$.

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## 2003 Roadway Express and New Penn Results

As Roadway Express and New Penn were only included in our results from the date of acquisition, December 11, through December 31, 2003, a detailed discussion of their results is not material to our 2003 results of operations. Roadway Express contributed $\$ 131.2$ million in revenue and New Penn contributed $\$ 9.8$ million in revenue for the period December 11 through December 31, 2003. Combined these entities segments reported an operating loss of $\$ 6.3$ million during this same period mostly due to a combination of volume and pricing.

## Meridian IQ Results

Meridian IQ represented approximately $5 \%, 3 \%$ and $4 \%$ of our consolidated revenue in 2005, 2004 and 2003, respectively. This segment includes the results of Meridian IQ and, effective May 24, 2005, the results of the USF Logistics group of entities ("USFL"). The amounts presented below for 2004 and 2003 include only the results of Meridian IQ. The table below provides summary financial information for Meridian IQ for the three years ended December 31:

| (in millions) | 2005 | 2004 | 2003 | Percent Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | 2005 vs. 2004 | 2004 vs. 2003 |
| Operating revenue | \$447.6 | \$213.2 | \$120.3 | $\mathrm{n} / \mathrm{m}_{\text {(a) }}$ | 77.3\% |
| Operating income | 15.2 | 3.7 | 0.3 | $\mathrm{n} / \mathrm{m}$ | $\mathrm{n} / \mathrm{m}$ |

(a) Not meaningful.

2005 compared to 2004
Meridian IQ revenue increased by $\$ 234.4$ million in 2005 over 2004. The significant increase in revenue resulted from a combination of recent acquisitions, with $\$ 167.7$ million or $71.5 \%$ of the improvement attributable to USFL, and strong organic growth within Meridian IQ existing services. Operating income increased by $\$ 11.5$ million in 2005 over 2004. The improved operating results are reflective of the increased revenue and scale. The USFL operations contributed $\$ 7.4$ million of operating income for the year.

2004 compared to 2003
Meridian IQ revenue increased by $\$ 92.9$ million or $77.3 \%$ in 2004. The significant increase in revenue resulted from a combination of organic growth within Meridian IQ existing services and recent acquisitions. Operating income increased by $\$ 3.4$ million in 2004 over 2003. Increased revenue, partially offset by higher marketing costs, produced the improved operating results.

## Consolidated Results

Our consolidated results include the results of each of the operating segments previously discussed and corporate charges for the entire periods presented. In 2005, consolidated results also included the results of USF from the date of acquisition, May 24, through December 31. In 2003, consolidated results also included the results of Roadway Express and New Penn and their subsidiaries from the date of acquisition, December 11, through December 31. As we have previously discussed the operating results of our segments, this section will focus on corporate charges and items that are evaluated on a consolidated basis.

The following table summarizes the Statement of Consolidated Operations for the three years ended December 31:

| (in millions) | 2005 | 2004 | 2003 | Percent Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | 2005 vs. 2004 | $\underline{2004 \text { vs. } 2003}$ |
| Operating revenue | \$8,741.6 | \$6,767.5 | \$3,068.6 | 29.2\% | 120.5\% |
| Operating income | 536.3 | 361.6 | 88.6 | 48.3\% | 308.1\% |
| Nonoperating expenses, net | 64.0 | 63.9 | 21.8 | - \% | 193.1\% |
| Net income | \$ 288.1 | \$ 184.3 | \$ 40.7 | 56.3\% | 352.8\% |

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## 2005 compared to 2004

Our consolidated revenue is reflective of increased revenue at all of our operating companies, the addition of the USF operating companies which contributed $\$ 1,453.9$ million, increased fuel surcharge revenue and a strong economic environment. When compared to 2004 amounts, our consolidated revenue increased $29.2 \%$ with increases in premium services and an overall positive pricing environment.

Consolidated operating income of $\$ 536.3$ million greatly exceeded 2004 operating income of $\$ 361.6$ million. This improvement is due to a variety of factors including the addition of the USF operating companies which contributed $\$ 59.0$ million, fuel surcharge revenue, the strong economy and our ability to capture cost synergies in excess of $\$ 150$ million through our cost reduction program. Corporate expenses reflect increased salaries and benefits related to additional personnel within the corporate group to support our overall growth. These expenses were offset by a decrease in insurance expense and incentive compensation expense. Corporate expenses for 2005 also included approximately $\$ 0.7$ million for acquisition-related charges and $\$ 4.0$ million of executive severance charges.

Consolidated nonoperating expenses included interest expense of $\$ 63.4$ million, an increase of $\$ 19.4$ million from 2004 due to additional debt we issued to consummate the USF acquisition and the assumption of $\$ 250.0$ million of senior notes issued by USF. The 2004 nonoperating expenses included a write-off of deferred debt costs of $\$ 18.3$ million.

Our effective tax rate for 2005 was $39.0 \%$ compared to $38.1 \%$ for 2004. The increase in tax rate is primarily related to a change in the accounting treatment of Roadway Express deferred taxes established at the acquisition date of Roadway Express, and is not expected to impact our 2006 rate.

## 2004 compared to 2003

Our consolidated revenue is reflective of increased revenue at all of our operating companies due in part to a strong economic environment. When compared to pro forma 2003 amounts, our consolidated revenue increased $11 \%$ with strong increases in premium services and an overall positive pricing environment.

Consolidated operating income was $\$ 361.6$ million in 2004 . This improvement in 2004 is due to a variety of factors including the strong economy and our ability to capture cost synergies of approximately $\$ 50$ million through our cost reduction program. Corporate expenses reflect increased performance incentive accruals related to our increased operating results and increased professional fees associated with the Sarbanes-Oxley Act of 2002 of $\$ 5.5$ million and $\$ 2.6$ million of fees associated with the exchange of our contingently convertible notes in December 2004. These expenses were offset by the absence of costs associated with sponsoring a trade conference that we have hosted periodically (approximately $\$ 4.0$ million in 2003). Corporate expenses for 2003 also included approximately $\$ 2.7$ million for acquisition-related charges, consisting mostly of marketing and promotional activities related to the Roadway acquisition.

Consolidated nonoperating expenses for 2004 included a write off of deferred debt issuance costs of $\$ 18.3$ million resulting from our September 2004 debt refinancing. Additionally, nonoperating expenses for 2004 were unfavorably impacted by increased interest expense of $\$ 23.3$ million due to the additional debt we issued to consummate the Roadway acquisition and the assumption of $\$ 225.0$ million of senior notes issued by Roadway.

Our effective tax rate for 2004 was $38.1 \%$ compared to $39.1 \%$ for 2003 . The lower tax rate resulted primarily from a favorable change in the relationship of nondeductible business expenses relative to our profit before tax offset by an increase in earnings attributable to states with higher rates.

## Financial Condition

## Liquidity

Our liquidity needs arise primarily from capital investment in new equipment, land and structures, and information technology, as well as funding working capital requirements. To provide short-term and longer-term liquidity, we maintain capacity under an $\$ 850$ million unsecured bank credit agreement and a $\$ 650$ million asset-backed securitization ("ABS") agreement involving Yellow Transportation, Roadway Express, USF Holland and USF Reddaway accounts receivable. We believe these facilities, both of which are more fully described in the "Debt and Financing" note under "Item 8, Financial Statements and Supplementary Data", provide adequate capacity to fund our current working capital and capital expenditure requirements.

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The following table provides details of the outstanding components and available unused capacity under the current bank credit agreement and the ABS agreement at December 31:

| (in millions) | 2005 | 2004 |
| :---: | :---: | :---: |
| Capacity: |  |  |
| Unsecured credit facility: |  |  |
| Revolving loan | \$ 850.0 | \$ 500.0 |
| ABS facility | 650.0 | 450.0 |
| Total capacity | 1,500.0 | 950.0 |
| Amounts outstanding: |  |  |
| Revolving loan | (45.0) | - |
| Letters of credit | (459.3) | (275.4) |
| ABS facility | (375.0) | - |
| Total outstanding | (879.3) | (275.4) |
| Available unused capacity | \$ 620.7 | \$ 674.6 |

In accordance with the terms of the agreements, we must comply with certain financial covenants primarily relating to our leverage ratio and fixed charges coverage ratio. As of December 31, 2005, we were in compliance with all terms of the agreement.

## Contingently Convertible Notes

The balance sheet classification of our contingently convertible notes between short-term and long-term is dependent upon certain conversion triggers, as defined. At December 31, 2005, the conversion triggers had not been met. Accordingly, based on the stated maturity date, this obligation has been classified as a long-term liability on the accompanying balance sheet.

## Cash Flow Measurements

We use free cash flow as a measurement to manage working capital and capital expenditures. Free cash flow indicates cash available to fund additional capital expenditures, to reduce outstanding debt (including current maturities) or to invest in our growth strategies. This measurement is used for internal management purposes and should not be construed as a better measurement than net cash from operating activities as defined by generally accepted accounting principles. The following table illustrates our calculation for determining free cash flow for the years ended December 31:

| (in millions) |  | $\frac{\mathbf{2 0 0 5}}{}$ |
| :--- | :---: | :---: |
| Net cash from operating activities | $\mathbf{\$ 4 9 7 . 7}$ | $\mathbf{\$ 4 0 0 4}$ |
| Net property and equipment additions | $\mathbf{4 3 5 . 7}$ | $\mathbf{\$ 1 5 5 . 7}$ |
| Proceeds from stock options | $(256.4)$ | $(164.3)$ |
| Free cash flow | $(99.1)$ |  |

Our decrease in free cash flow of $\$ 34.8$ million from 2004 to 2005 resulted primarily from increases in net capital expenditures of $\$ 92.1$ million, a decrease in proceeds from stock options of $\$ 4.7$ million, offset by an increase in cash from operations of $\$ 62.0$ million. Cash from operating activities increased due to an increase in net income of $\$ 103.8$ million offset by a decrease in other working capital items of $\$ 74.0$ million. Other working capital changes included increased wage and benefit obligations that approximated $\$ 98.0$ million, increased other current and accrued liabilities and claims and insurance accruals of $\$ 28.9$ million and an increase in other assets of $\$ 3.8$ million, all of which is offset by the absence of a $\$ 41.4$ million tax settlement in 2004 which did not recur in 2005 and a \$25.0 million decrease in prepaids from 2004 to 2005.

Our additional free cash flow of $\$ 226.0$ million from 2003 to 2004 resulted primarily from increases in net income of $\$ 143.6$ million, lower payments on accounts payable of $\$ 13.0$ million, an increase in other working capital items of $\$ 81.9$ million and claims and other changes of $\$ 7.6$ million, all of which are offset by an increase in accounts receivable of

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$\$ 62.8$ million, reflective of increased volume. Claims and other primarily represents increased pension and workers’ compensation accruals. Other working capital changes included increased wage and benefit obligations that approximated $\$ 102.9$ million, which is offset by a $\$ 41.4$ million Roadway tax deposit and a $\$ 28.0$ million increase in prepaid tires. In addition, accrued income taxes created a fluctuation of $\$ 45.3$ million between 2004 and 2003 due to improved operating results in 2004 and a reduction in the effective tax rate.

Other items considered in evaluating free cash flow include net property and equipment additions and proceeds from exercise of stock options. In 2005, net property and equipment additions increased by $\$ 92.1$ million, mostly due to the inclusion of USF activity at Regional Transportation consisting of $\$ 63.7$ million. Net capital expenditures in 2005 at Yellow Transportation decreased by $\$ 16.4$ million from 2004, at Roadway Express increased by $\$ 9.1$ million, at Meridian IQ increased by $\$ 9.3$ million and at corporate increased by $\$ 26.4$ million, which includes new technology equipment. In 2004, net property and equipment additions increased by $\$ 65.2$ million mostly due to the inclusion of Roadway Express and New Penn activity, consisting of $\$ 49.1$ million investment in revenue equipment and $\$ 16.7$ million investment in technology equipment and software. Our proceeds received from exercise of stock options decreased by $\$ 4.7$ million in 2005 from 2004. Our proceeds received from exercise of stock options increased by $\$ 11.2$ million in 2004 from 2003.

Other than property and equipment activity discussed above, cash used in investing activities also relates to the acquisition of companies, with a majority of the cash in 2005 being used for the acquisition of USF of $\$ 742.7$ million and our investment in JHJ of $\$ 46$ million. In 2004 we utilized $\$ 10.5$ million for the acquisition of GPS Logistics (EU) Limited.

Net cash provided by (used in) financing activities was $\$ 522.5$ million, ( $\$ 234.1$ ) million, and $\$ 503.2$ million for the years ended December 31, 2005, 2004 and 2003. The 2005 activity is primarily the result of $\$ 375.0$ million of ABS borrowings and $\$ 190.6$ million additional debt issuance of which $\$ 150.0$ million was provided by the bonds issued in relation to the USF acquisition. Additionally, the company repurchased treasury stock of $\$ 50.0$ million and received proceeds from the exercise of common stock options of $\$ 11.2$ million. The $\$ 234.1$ million of cash used in financing activities in 2004, is primarily a result of debt pay down of $\$ 175.0$ million and a decrease in our net ABS borrowings of $\$ 71.5$ million offset by $\$ 15.9$ million of cash proceeds received from the exercise of common stock options. The $\$ 503.2$ million cash provided by financing activities in 2003 was related to the issuance of debt in conjunction with the acquisition of Roadway and other option activity discussed above.

We currently use cash generated from operations to fund capital expenditures, repay debt and fund working capital requirements. We expect that future cash requirements will principally be the same.

## Capital Expenditures

Our capital expenditures focus primarily on the replacement of revenue equipment, land and structures, additional investments in information technology and acquisitions. As reflected on our Consolidated Balance Sheets, our business is capital intensive with significant investments in service center facilities and a fleet of tractors and trailers. We determine the amount and timing of capital expenditures based on numerous factors, including anticipated growth, economic conditions, new or expanded services, regulatory actions and availability of financing. Our philosophy continues to be consistent funding of capital expenditures even during economic downturns while still generating free cash flow. The acquisitions of Roadway and USF did not change our capital expenditures philosophy from previous years, given the similarity of our operations. However, as we expected, our capital expenditures increased significantly due to both acquisitions.

The table below summarizes our actual net capital expenditures by type for the years ended December 31:

| (in millions) | 2005 | 2004 | 2003 |
| :---: | :---: | :---: | :---: |
| Revenue equipment | \$ 180.4 | \$ 118.6 | \$ 62.0 |
| Land, structures and technology | 76.0 | 45.7 | 37.2 |
| Total before acquisition of companies | 256.4 | 164.3 | 99.2 |
| Acquisition of companies | 753.9 | 10.5 | 513.3 |
| Total net capital expenditures | \$1,010.3 | \$174.8 | \$612.5 |

Capital expenditures for 2005 reflect the inclusion of $\$ 63.7$ million net expenditures of USF activity at Regional Transportation as discussed above in the "Liquidity" section and the cash portion of the USF acquisition of $\$ 742.7$ million. Capital expenditures for 2004 reflect the inclusion of $\$ 66.4$ million net expenditures of Roadway LLC as discussed above in the

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"Liquidity" section and Meridian IQ's acquisition of GPS Logistics (EU) Limited. Capital expenditures for 2003 included the cash portion of the Roadway acquisition for a total of $\$ 513$ million. We expect 2006 gross capital spending to approximate $\$ 450$ to $\$ 475$ million, including about $\$ 290$ million for revenue equipment and approximately $\$ 85$ million for technology. We also expect $\$ 25$ to $\$ 30$ million in proceeds from the disposition of real estate in 2006. We believe our financial condition and access to capital, as they exist today, are adequate to fund our anticipated capital expenditures and future growth opportunities.

Our expectation regarding our ability to fund capital expenditures out of existing financing facilities and cash flow is only our forecast regarding this matter. This forecast may be substantially different from actual results. In addition to the factors previously described in the Forward-Looking Statements section, the following factors could affect levels of capital expenditures: the accuracy of our estimates regarding our spending requirements; the occurrence of any unanticipated acquisition opportunities; changes in our strategic direction; the need to spend additional capital on synergy opportunities; the need to replace any unanticipated losses in capital assets and our ability to dispose of excess real estate at our anticipated sales price.

## Nonunion Pension Obligations

We provide defined benefit pension plans for certain employees not covered by collective bargaining agreements. The two largest plans are the qualified plans for Yellow Transportation and Roadway Express. The Yellow Transportation qualified plan covers approximately 4,000 employees and the Roadway Express qualified plan covers approximately 5,000 employees. On January 1, 2004, the existing qualified benefit plans were closed to new participants. All new U.S. salaried nonunion employees (except those currently participating in other profit sharing plans) and all Meridian IQ employees now participate in a defined contribution retirement plan.

We expect pension funding and expense to remain an area of management focus over the next several years. Given the dependence on the economy and the significant amounts involved, pension funding could have a material impact on our liquidity. Using our current plan assumptions, which include an assumed $8.75 \%$ return on assets and discount rate of $5.75 \%$, we either recorded or expect to record the following for the Yellow Transportation and Roadway Express qualified plans. Due to the impact of economic conditions on the Company's plan assumptions, it is reasonably possible that such assumptions may change in the near term and that such changes could materially impact amounts recorded or expected to be recorded in the consolidated financial statements.

| (in millions) | Cash Funding |  | Pension Expense | Shareholders Equity, net of tax |  | Under <br> Funded Status at December 31 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2005 Actual | \$ | 49.0 | \$ 57.1 | \$ | 3.6 | \$ | 380.5 |
| 2006 Expected |  | 66.1 | 56.5 |  | 9.3 |  | 356.0 |
| 2007 Expected |  | 66.1 | 51.8 |  | 9.5 |  | 326.8 |

Our actual 2005 pension expense of $\$ 57.1$ million was slightly higher than the $\$ 56.0$ million we estimated at December 31, 2004 due to variations in demographic experience in 2005.

The above discussion includes forward-looking statements as indicated by "expect" and "estimate" and the actual results may be materially different. Factors that affect these results include actual return on plan assets and discount rate changes among others.

## Contractual Obligations and Other Commercial Commitments

The following tables provide aggregated information regarding our contractual obligations and commercial commitments as of December 31, 2005. Most of these obligations and commitments have been discussed in detail either in the preceding paragraphs or the notes to the financial statements. The tables do not include expected pension funding as disclosed separately in the previous section.

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## Contractual Cash Obligations

| (in millions) | Payments Due by Period |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Less than 1 year |  | 2-3 years | 4-5 years | After 5 years |  | Total |
| Balance sheet obligations: |  |  |  |  |  |  |  |
| ABS borrowings | \$ | 375.0 | \$ - | \$ - | \$ | - | \$ 375.0 |
| Long-term debt including interest |  | 65.8 | 505.6 | 364.1 |  | 628.3 | 1,563.8 |
| Off balance sheet obligations: |  |  |  |  |  |  |  |
| Operating leases |  | 106.5 | 136.0 | 58.4 |  | 14.7 | 315.6(a) |
| Capital expenditures |  | 61.6 | - | - |  | - | 61.6 |
| Total contractual obligations | \$ | 608.9 | \$641.6 | \$ 422.5 | \$ | 643.0 | \$2,316.0 |

(a) The net present value of operating leases, using a discount rate of $10 \%$, was $\$ 292.0$ million at December 31, 2005.

## Other Commercial Commitments

The following table reflects other commercial commitments or potential cash outflows that may result from a contingent event, such as a need to borrow shortterm funds due to insufficient free cash flow.

| (in millions) | Amount of Commitment Expiration Per Period |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Less than 1 year |  | $\begin{gathered} 2- \\ 3 \text { years } \\ \hline \end{gathered}$ | $\begin{gathered} 4- \\ 5 \text { years } \\ \hline \end{gathered}$ | After 5 years |  | Total |  |
| Available line of credit | \$ | - | \$ - | \$521.0 | \$ | - |  | 521.0 |
| Letters of credit |  | 459.3 | - | - |  | - |  | 459.3 |
| Lease guarantees for SCST |  | 1.2 | 1.2 | - |  | - |  | 2.4 |
| Surety bonds |  | 75.6 | 1.4 | - |  | - |  | 77.0 |
| Total commercial commitments | \$ | 536.1 | \$2.6 | \$521.0 | \$ | - |  | 1,059.7 |

Our outstanding letters of credit at December 31, 2005 included $\$ 2.6$ million for workers' compensation, property damage and liability claims against SCST. We agreed to maintain the letters of credit outstanding at the spin-off date until SCST obtained replacement letters of credit or third party guarantees. SCST agreed to use its reasonable best efforts to obtain these letters of credit or guarantees, which in many cases would allow us to obtain a release of our letters of credit. SCST also agreed to indemnify us for any claims against the letters of credit that we provide. SCST reimburses us for all fees incurred related to the remaining outstanding letters of credit. We also provided a guarantee of $\$ 2.4$ million regarding certain lease obligations of SCST.

## Critical Accounting Policies

Preparation of our financial statements requires accounting policies that involve significant estimates and judgments regarding the amounts included in the financial statements and disclosed in the accompanying notes to the financial statements. We continually review the appropriateness of our accounting policies and the accuracy of our estimates including discussion with the Audit/Ethics Committee of our Board of Directors who make recommendations to management regarding these policies. Even with a thorough process, estimates must be adjusted based on changing circumstances and new information. Management has identified the policies described below as requiring significant judgment and having a potential material impact to our financial statements.

## Revenue Reserves

We consider our policies regarding revenue-related reserves as critical based on their significance in evaluating our financial performance by management and investors. We have an extensive system that allows us to accurately capture, record and control all relevant information necessary to effectively manage our revenue reserves.

For shipments in transit, Yellow Transportation, Roadway Express and Regional Transportation record revenue based on the percentage of service completed as of the period end and accrue delivery costs as incurred. In addition, Yellow Transportation, Roadway Express and Regional Transportation recognize revenue on a gross basis because the entities are the primary obligors even when they use other transportation service providers who act on their behalf. Yellow Transportation,

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Roadway Express and Regional Transportation remain responsible to their customers for complete and proper shipment, including the risk of physical loss or damage of the goods and cargo claims issues. Meridian IQ recognizes revenue upon the completion of services. In certain logistics transactions where Meridian IQ acts as an agent, revenue is recorded on a net basis. Net revenue represents revenue charged to customers less third party transportation costs. Where Meridian IQ acts as principal, it records revenue from these transactions on a gross basis, without deducting transportation costs. Management believes these policies most accurately reflect revenue as earned. Our revenue-related reserves involve three primary estimates: shipments in transit, rerate reserves and uncollectible accounts.

## Shipments in Transit

We assign pricing to bills of lading at the time of shipment based primarily on the weight, general classification of the product, the shipping destination and individual customer discounts. This process is referred to as rating. At the end of each period, we estimate the amount of revenue earned on shipments in transit based on actual shipments picked up and scheduled delivery dates. We calculate a percentage of completion using this data and the day of the week on which the period ends. Management believes this provides a reasonable estimation of the revenue actually earned.

## Rerate Reserves

At various points throughout our process, incorrect ratings could be identified based on many factors, including weight verifications or updated customer discounts. Although the majority of rerating occurs in the same month as the original rating, a portion occurs during the following periods. We accrue a reserve for rerating based on historical trends. At December 31, 2005 and 2004, our financial statements included a rerate reserve of $\$ 35.9$ million and $\$ 25.1$ million, respectively. The increase in the rerate reserve from 2004 to 2005 resulted primarily from the inclusion of USF companies in 2005.

## Uncollectible Accounts

We record an allowance for doubtful accounts primarily based on historical uncollectible amounts. We also take into account known factors surrounding specific customers and overall collection trends. Our process involves performing ongoing credit evaluations of customers, including the market in which they operate and the overall economic conditions. We continually review historical trends and make adjustments to the allowance for doubtful accounts as appropriate. Our allowance for doubtful accounts totaled $\$ 32.0$ million and $\$ 22.4$ million as of December 31, 2005 and 2004, respectively. The increase in the allowance for doubtful accounts from 2004 to 2005 resulted primarily from the inclusion of USF companies in 2005.

## Claims and Insurance

We are self-insured up to certain limits for workers' compensation, cargo loss and damage, property damage and liability claims. We measure the liabilities associated with workers' compensation and property damage and liability claims primarily through actuarial methods that an independent third party performs. Actuarial methods include estimates for the undiscounted liability for claims reported, for claims incurred but not reported and for certain future administrative costs. These estimates are based on historical loss experience and judgments about the present and expected levels of costs per claim and the time required to settle claims. The effect of future inflation for costs is implicitly considered in the actuarial analyses. Actual claims may vary from these estimates due to a number of factors, including but not limited to, accident frequency and severity, claims management, changes in healthcare costs and overall economic conditions. We discount the actuarial calculations to present value based on the U.S. Treasury rate, at the date of occurrence, for maturities that match the expected payout of the liabilities. As of December 31, 2005 and 2004, we had $\$ 448.6$ million and $\$ 320.8$ million accrued for claims and insurance. The increase in claims and insurance from 2004 to 2005 resulted primarily from the inclusion of USF companies in 2005.

## Pension

With the exception of Meridian IQ, Regional Transportation and Reimer, YRC Worldwide and its operating subsidiaries sponsor qualified and nonqualified defined benefit pension plans for most employees not covered by collective bargaining agreements. Meridian IQ and Regional Transportation do not offer defined benefit pension plans and instead offer retirement benefits through either contributory $401(\mathrm{k})$ savings plans or profit sharing plans. Effective January 1, 2004, the existing YRC Worldwide qualified defined benefit plans were closed to new participants, and all new U.S. - salaried nonunion employees

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(except those currently participating in other profit sharing plans) and all Meridian IQ employees participate in a defined contribution retirement plan. We account for pension benefits using actuarial methods based on numerous estimates, including employee turnover, mortality and retirement ages, expected return on plan assets, discount rates, and future salary increases. The most critical of these factors, due to their potential impact on pension cost, are discussed in more detail below.

## Return on Plan Assets

The assumption for expected return on plan assets represents a long-term assumption of our portfolio performance that can impact our pension expense and our minimum liability. With $\$ 704$ million of plan assets for the Yellow Transportation and Roadway Express qualified plans, a 50-basis-point decrease in the assumption for expected rate of return on assets would increase annual pension expense by approximately $\$ 3.3$ million and would decrease our minimum liability reflected in shareholders' equity by approximately $\$ 1.1$ million, net of tax.

We believe our 2005 expected rate of return of $8.75 \%$ is appropriate based on our historical experience in this investment portfolio as well as a review of other objective indices. Although plan investments are subject to short-term market volatility, we believe they are well diversified and closely managed. Our asset allocation as of December 31, 2005 consisted of $60 \%$ equities, $30 \%$ in debt securities, $5 \%$ in real estate, and $5 \%$ in other investments. This allocation is consistent with the long-term asset allocation for the plans. We will continue to review our expected long-term rate of return on an annual basis and revise appropriately. Refer to our discussion of "Nonunion Pension Obligations" under the "Financial Condition" section for details of actual and anticipated pension charges.

## Discount Rate

The discount rate refers to the interest rate used to discount the estimated future benefit payments earned to their present value, also referred to as the benefit obligation. The discount rate allows us to calculate what it would cost to settle the pension obligations as of the measurement date, December 31, and impacts the following year's pension cost. We determine the discount rate by choosing a portfolio of high quality (those rated AA- or higher by Standard \& Poors) noncallable bonds such that the coupons and maturities approximate our expected benefit payments. When developing the bond portfolio, there are some years when benefit payments are expected with no corresponding bond maturing. In these instances, we estimated the appropriate bond by interpolating yield characteristics between the bond maturing in the immediately proceeding year and the bond maturing in the next available year.

Although the discount rate used requires little judgment, changes in the discount rate can significantly impact our pension cost. For example, a 50 -basis-point decrease in our discount rate would increase annual pension expense by approximately $\$ 10.0$ million and increase our minimum liability reflected in shareholders' equity by approximately $\$ 20.5$ million, net of tax, assuming all other factors remain constant. Changes in the discount rate do not have a direct impact on cash funding requirements. The discount rate can fluctuate considerably over periods depending on overall economic conditions that impact long-term corporate bond yields. At December 31, 2005 and 2004, we used a discount rate of 5.75\%.

## Future Salary Increases

We make assumptions of future salary increases for plan participants based on general inflation and cost of living expectations. As pension benefits are based on participants' earned wages, estimated levels of our future performance also factor into the calculation. We believe these increases require less judgment than other pension estimates but can have a significant impact on our future pension expense. Our 2005 assumed rate of future annual increases of $3.8 \%$ represents a weighted average of the Yellow and Roadway plans and reflects the recent experience of both plans.

## Gains and Losses

Gains and losses occur due to changes in the amount of either the projected benefit obligation or plan assets from experience different than assumed and from changes in assumptions. We recognize an amortization of the unrecognized net gain or loss as a component of net pension cost for a year if, as of the beginning of the year, that unrecognized net gain or loss exceeds ten percent of the greater of the benefit obligation or the market-related value of plan assets. If an amortization is required, it equals the amount of unrecognized net gain or loss that exceeds the ten percent corridor, amortized over the average remaining service period of active employees.

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As of year end 2005, the pension plans have an unrecognized net loss of $\$ 176$ million and a projected benefit obligation of $\$ 1,111$ million. The average remaining service period is approximately 12 years. For 2006, we expect to amortize approximately $\$ 10.1$ million. The comparable amounts for 2005 and 2004 were $\$ 10.7$ million and $\$ 5.5$ million, respectively.

## Multi-Employer Pension Plans

Yellow Transportation, Roadway Express, New Penn, USF Bestway, USF Holland and USF Reddaway contribute to approximately 20 separate multi-employer pension plans for employees that our collective bargaining agreements cover (approximately $72 \%$ of total YRC Worldwide employees). The largest of these plans, the Central States Southeast and Southwest Areas Pension Plan (the "Central States Plan"), provides retirement benefits to approximately $37 \%$ of our total employees. Our labor agreements with the IBT determine the amounts of these contributions. The pension plans provide defined benefits to retired participants. We recognize as net pension cost the contractually required contribution for the period and recognize as a liability any contributions due and unpaid. We do not directly manage multi-employer plans. The trusts covering these plans are generally managed by trustees, half of whom the IBT appoints and half of whom various contributing employers appoint.

Under current law regarding multi-employer pension plans, a termination, withdrawal or significant partial withdrawal from any multi-employer plan in an underfunded status would render us liable for a proportionate share of the multi-employer plans' unfunded vested liabilities. This potential unfunded pension liability also applies to other contributing employers, including our unionized competitors who contribute to multi-employer plans. The plan administrators and trustees do not routinely provide us with current information regarding the amount of each multi-employer pension plan's funding. However, based on publicly available information, which is often dated, and on the limited information available from plan administrators or plan trustees, which we cannot independently validate, we believe that our portion of the contingent liability in the case of a full withdrawal or termination from all of the multi-employer pension plans to which we contribute would be in a range from $\$ 2.5$ billion to $\$ 3.5$ billion. Yellow Transportation, Roadway Express and the applicable subsidiaries of Regional Transportation have no current intention of taking any action that would subject us to withdrawal obligations. If the company did incur withdrawal liabilities, those amounts would generally be payable over periods of up to 20 years.

The Internal Revenue Code and related regulations establish minimum funding requirements for multi-employer pension plans. The funding status of these plans is determined by the number of participating active and retired employees, the number of contributing employers, the amount of each employer's contractual contribution requirements, the investment returns of the plans, plan administrative costs, the number of employees and retirees participating in the plan who no longer have a contributing employer, the discount rate used to determine the funding status and the actuarial attributes of plan participants (such as age, estimated life and number of years until retirement). If any of our multi-employer pension plans fails to meet minimum funding requirements and the trustees of the plan are unable to obtain from the IRS certain changes to or a waiver of the requirements in how the applicable plan calculates its funding levels or reduce pension benefits to a level where the requirements are met, the IRS could impose an excise tax on all employers participating in these plans. These excise taxes are not contributed to the deficient funds, but rather are deposited in the United States general treasury funds. To avoid these taxes, contributions in excess of our contractually agreed upon rates could be required to correct the funding deficiency. If the IRS imposed an excise tax on the participating employers or we pay additional contributions in amounts sufficient to avoid the tax, either of these actions could have a material adverse impact on the financial results of YRC Worldwide.

The Central States Plan has applied for, and the IRS has granted, an extension on the amortization of its unfunded liabilities through 2014, subject to Central States Plan improving its funding levels during that period and certain other conditions. Assuming that the Central States Plan meets these conditions, it is expected to meet the minimum funding requirements, as the IRS has modified them, through at least 2014. Absent the benefit of the amortization extension that the IRS has granted to the Central States Plan, the Company believes that the plan would not meet the minimum funding requirements that the Code and related regulations require.

## Property and Equipment and Definite Life Intangibles

## Impairment Testing

We review property and equipment and definite life intangibles for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. We evaluate recoverability of assets to be held and used by comparing the carrying amount of an asset to future net cash flows expected to be generated by the asset. If such assets are considered to be impaired, the impairment to be recognized is measured by the amount by which the carrying amount of the assets exceeds the fair value of the assets. Assets to be disposed of are reported at the lower of the carrying amount or fair value less costs to sell.

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We believe that the accounting estimate related to asset impairment is a critical accounting estimate because: (1) it requires our management to make assumptions about future revenues over the life of the asset, and (2) the impact that recognizing an impairment would have on our financial position, as well as our results of operations, could be material. Management's assumptions about future revenues require significant judgment because actual revenues have fluctuated in the past and may continue to do so.

In estimating future revenues, we use our internal business forecasts. We develop our forecasts based on recent revenue data for existing services and other industry and economic factors.

## Depreciable Lives of Assets

We perform annual internal studies to confirm the appropriateness of depreciable lives for each category of property and equipment. These studies utilize models, which take into account actual usage, physical wear and tear, and replacement history to calculate remaining life of our asset base. We also make assumptions regarding future conditions in determining potential salvage values. These assumptions impact the amount of depreciation expense recognized in the period and any gain or loss once the asset is disposed.

## Goodwill and Indefinite Life Intangibles

Goodwill and indefinite life intangibles are reviewed at least annually for impairment, or more frequently if indicators of impairment exist. Goodwill is tested by comparing net book value of the reporting unit (identified as our operating segments) to fair value. Indefinite life intangibles are tested by comparing book value to estimated fair value.

We believe that the accounting estimate related to goodwill and indefinite life intangibles is a critical accounting estimate because (1) it requires our management to make assumptions about fair values, and (2) the impact of recognizing an impairment could be material to our financial position, as well as our results of operations. Management's assumptions about fair values require significant judgment because broad economic factors and industry factors can result in variable and volatile fair values.

Management completed impairment analyses on both goodwill and indefinite life intangibles in the fourth quarter of 2005. These tests were performed internally. As of December 31, 2005 no impairment existed.

## New Accounting Pronouncements

## SFAS No. 123 (Revised 2004), Share-Based Payment

On December 16, 2004, the FASB issued SFAS No. 123 (Revised 2004), Share-Based Payment. The new FASB rule requires that the compensation cost relating to share-based payment transactions be recognized in financial statements. That cost will be measured based on the fair value of the equity or liability instruments issued. We will be required to apply SFAS No. 123R as of January 1, 2006, the beginning of our fiscal year and intend to use the modified-prospective-transition method, as defined therein. The scope of SFAS No. 123R includes a wide range of share-based compensation arrangements including share options, restricted share plans, performance-based awards, share appreciation rights, and employee share purchase plans. SFAS No. 123R replaces SFAS No. 123, Accounting for Stock-Based Compensation, and supersedes APB Opinion No. 25, Accounting for Stock Issued to Employees. We do not expect SFAS No. 123R to have a material effect on our financial statements.

## Outlook

Economists expect continued growth in capital spending in 2006, underpinned by high returns on capital, rising business confidence, healthy balance sheets and still favorable financing conditions. As the U.S. dollar continues to depreciate in the international market, economists expect U.S. exports to rise and be supportive of economic growth. Our economic assumptions also include year-over-year gains in the industrial production index and real gross domestic product of $3.0-3.5 \%$; a positive for our industry. Management expects stable LTL pricing trends to continue during the upcoming year. We will continue to focus on achieving synergies available to us as a result of our combined organization. With our significant operating leverage, we are well positioned to take advantage of continued economic strength.

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Item 7A. Quantitative and Qualitative Disclosures About Market Risk

## Market Risk Position

We have exposure to a variety of market risks, including the effects of interest rates, foreign exchange rates and fuel prices.

## Interest Rate Risk

To provide adequate funding through seasonal business cycles and minimize overall borrowing costs, we historically utilized both fixed rate and variable rate financial instruments with varying maturities. At December 31, 2005, we had approximately $60 \%$ of our outstanding debt at fixed rates. If interest rates for our variable rate long-term debt had averaged $10 \%$ more during the year, our interest expense would have increased, and income before taxes would have decreased by $\$ 2.5$ million for the year ended December 31, 2005.

The table below provides information regarding our interest rate risk related to fixed-rate debt as of December 31, 2005. Principal cash flows are stated in millions and weighted average interest rates are by contractual maturity. The fair values of our Roadway senior notes, USF senior notes and contingent convertible senior notes have been calculated based on the quoted market prices at December 31, 2005. The market price for the contingent convertible senior notes reflects the combination of debt and equity components of the convertible instrument.

| (in millions) | 2006 | 2007 | 2008 | 2009 | 2010 | Thereafter | Total | Fair value |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Fixed-rate debt | \$- | \$- | \$227.5 | \$101.0 | \$156.0 | \$ 400.0 | \$884.5 | \$1,055.0 |
| Average interest rate | - | - | 8.22\% | 6.50\% | 8.41\% | 4.39\% |  |  |

## Foreign Exchange Rates

Revenue, operating expenses, assets and liabilities of our Canadian, Mexican, Asian and United Kingdom subsidiaries are denominated in local currencies, thereby creating exposure to fluctuations in exchange rates. The risks related to foreign currency exchange rates are not material to our consolidated financial position or results of operations. During 2005 we entered into a foreign currency hedge which matured December 31, 2005. This instrument was to effectively hedge our exposure to foreign currency fluctuations on certain intercompany debt with GPS Logistics (EU) Limited, a wholly owned subsidiary. It is expected that we will continue to hedge this exposure in 2006.

## Fuel Price Volatility

Yellow Transportation, Roadway Express and Regional Transportation currently have effective fuel surcharge programs in place. As discussed previously, these programs are well established within the industry and customer acceptance of fuel surcharges remains high. Since the amount of fuel surcharge is based on average, national diesel fuel prices and is reset weekly, our exposure to fuel price volatility is significantly reduced.

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Item 8. Financial Statements and Supplementary Data
CONSOLIDATED BALANCE SHEETS
YRC Worldwide Inc. and Subsidiaries

| (in thousands except per share data) | $\begin{aligned} & \text { December 31, } \\ & 2005 \end{aligned}$ | $\begin{gathered} \text { December 31, } \\ 2004 \\ \hline \end{gathered}$ |
| :---: | :---: | :---: |
| Assets |  |  |
| Current Assets: |  |  |
| Cash and cash equivalents | \$ 82,361 | \$ 106,489 |
| Accounts receivable, less allowances of \$31,999 and \$22,371 | 1,164,383 | 778,596 |
| Fuel and operating supplies | 31,499 | 20,916 |
| Deferred income taxes, net | 104,591 | 66,496 |
| Prepaid expenses | 94,798 | 80,944 |
| Total current assets | 1,477,632 | 1,053,441 |
| Property and Equipment: |  |  |
| Land | 502,279 | 336,613 |
| Structures | 1,090,935 | 916,550 |
| Revenue equipment | 1,562,130 | 1,067,663 |
| Technology equipment and software | 229,209 | 181,444 |
| Other | 222,862 | 170,019 |
|  | 3,607,415 | 2,672,289 |
| Less - accumulated depreciation | $(1,401,623)$ | (1,249,571) |
| Net property and equipment | 2,205,792 | 1,422,718 |
| Goodwill | 1,230,781 | 632,141 |
| Intangibles, net | 713,677 | 468,310 |
| Other assets | 106,307 | 50,559 |
| Total assets | \$ 5,734,189 | \$ 3,627,169 |
| Liabilities and Shareholders' Equity |  |  |
| Current Liabilities: |  |  |
| Checks outstanding in excess of bank balances | \$ 130,128 | \$ 112,917 |
| Accounts payable | 263,806 | 194,172 |
| Wages, vacations and employees' benefits | 522,882 | 427,731 |
| Claims and insurance accruals | 201,279 | 124,060 |
| Other current and accrued liabilities | 171,709 | 86,459 |
| Asset backed securitization ("ABS") borrowings | 374,970 | - |
| Current maturities of contingently convertible notes | - | 250,000 |
| Current maturities of other long-term debt | - | 4,400 |
| Total current liabilities | 1,664,774 | 1,199,739 |
| Other Liabilities: |  |  |
| Long-term debt, less current portion | 1,113,085 | 403,535 |
| Deferred income taxes, net | 387,220 | 319,839 |
| Claims and other liabilities | 632,622 | 489,865 |
| Commitments and Contingencies |  |  |
| Shareholders' Equity: |  |  |
| Common stock, \$1 par value per share - authorized 120,000 shares, issued 60,450 and 51,303 shares | 60,450 | 51,303 |
| Preferred stock, \$1 par value per share - authorized 5,000 shares, none issued | - | - |
| Capital surplus | 1,172,139 | 694,504 |
| Retained earnings | 838,614 | 550,484 |
| Accumulated other comprehensive loss | $(27,610)$ | $(33,159)$ |
| Unamortized equity awards | $(17,485)$ | $(10,479)$ |
| Treasury stock, at cost (3,158 and 2,066 shares) | $(89,620)$ | $(38,462)$ |
| Total shareholders' equity | 1,936,488 | 1,214,191 |
| Total liabilities and shareholders' equity | \$ 5,734,189 | \$ 3,627,169 |

The notes to consolidated financial statements are an integral part of these statements.

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## STATEMENTS OF CONSOLIDATED OPERATIONS

YRC Worldwide Inc. and Subsidiaries
For the years ended December 31

| (in thousands except per share data) | 2005 | 2004 | 2003 |
| :---: | :---: | :---: | :---: |
| Operating Revenue | \$8,741,557 | \$6,767,485 | \$3,068,616 |
| Operating Expenses: |  |  |  |
| Salaries, wages and employees' benefits | 5,111,113 | 4,172,144 | 1,970,440 |
| Operating expenses and supplies | 1,438,426 | 1,011,864 | 449,825 |
| Purchased transportation | 991,157 | 752,788 | 318,176 |
| Depreciation and amortization | 250,562 | 171,468 | 87,398 |
| Other operating expenses | 406,348 | 302,167 | 151,218 |
| Gains on property disposals, net | $(5,388)$ | $(4,547)$ | (167) |
| Acquisition and executive severance charges | 13,029 | - | 3,124 |
| Total operating expenses | 8,205,247 | 6,405,884 | 2,980,014 |
| Operating income | 536,310 | 361,601 | 88,602 |
| Nonoperating (Income) Expenses: |  |  |  |
| Interest expense | 63,371 | 43,954 | 20,606 |
| Interest income | $(3,506)$ | $(2,080)$ | $(1,706)$ |
| Write off debt issuance costs | - | 18,279 | - |
| Other | 4,182 | 3,785 | 2,888 |
| Nonoperating expenses, net | 64,047 | 63,938 | 21,788 |
| Income Before Income Taxes | 472,263 | 297,663 | 66,814 |
| Income Tax Provision | 184,133 | 113,336 | 26,131 |
| Net Income | 288,130 | 184,327 | 40,683 |
| Weighted Average Common Shares Outstanding - Basic | 54,358 | 48,149 | 30,370 |
| Weighted Average Common Shares Outstanding - Diluted | 56,905 | 49,174 | 30,655 |
| Basic Earnings Per Share | \$ 5.30 | \$ 3.83 | \$ 1.34 |
| Diluted Earnings Per Share | \$ 5.07 | \$ 3.75 | \$ 1.33 |

The notes to consolidated financial statements are an integral part of these statements.

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STATEMENTS OF CONSOLIDATED CASH FLOWS
YRC Worldwide Inc. and Subsidiaries
For the years ended December 31

| (in thousands except per share data) |  | 2005 | 2004 |  | 2003 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Operating Activities: |  |  |  |  |  |
| Net income | \$ | 288,130 | \$ 184,327 | \$ | 40,683 |
| Noncash items included in net income: |  |  |  |  |  |
| Depreciation and amortization |  | 250,562 | 171,468 |  | 87,398 |
| Deferred debt issuance cost write off |  | - | 18,279 |  | - |
| Deferred income tax provision, net |  | 52,600 | 17,996 |  | 25,767 |
| Gains on property disposals, net |  | $(5,388)$ | $(4,547)$ |  | (167) |
| Changes in assets and liabilities, net: |  |  |  |  |  |
| Accounts receivable |  | $(68,395)$ | $(70,230)$ |  | $(7,430)$ |
| Accounts payable |  | $(13,185)$ | 34,284 |  | 21,294 |
| Other working capital items |  | $(32,112)$ | 41,865 |  | $(40,053)$ |
| Claims and other |  | 21,262 | 30,792 |  | 23,189 |
| Other |  | 4,203 | 11,484 |  | 5,055 |
| Net cash provided by operating activities |  | 497,677 | 435,718 |  | 155,736 |
| Investing Activities: |  |  |  |  |  |
| Acquisition of property and equipment |  | $(304,718)$ | $(201,818)$ |  | $(103,327)$ |
| Proceeds from disposal of property and equipment |  | 48,283 | 37,529 |  | 4,193 |
| Acquisition of companies |  | $(753,892)$ | $(10,463)$ |  | $(513,338)$ |
| Investment in affiliate |  | $(46,043)$ | - |  | - |
| Other |  | 12,075 | 4,494 |  | - |
| Net cash used in investing activities |  | (1,044,295) | $(170,258)$ |  | $(612,472)$ |
| Financing Activities: |  |  |  |  |  |
| Senior secured credit facility |  | - | - |  | 175,000 |
| ABS borrowings, net |  | 374,970 | $(71,500)$ |  | 21,500 |
| Issuance of long-term debt |  | 190,561 | - |  | 400,000 |
| Debt issuance costs |  | $(4,245)$ | $(2,938)$ |  | $(34,734)$ |
| Repayment of long-term debt |  | - | $(175,044)$ |  | $(60,342)$ |
| Treasury stock purchases |  | $(49,999)$ | - |  | $(2,921)$ |
| Proceeds from exercise of stock options |  | 11,203 | 15,859 |  | 4,685 |
| Other |  | - | (514) |  | - |
| Net cash (used in) provided by financing activities |  | 522,490 | $(234,137)$ |  | 503,188 |
| Net Increase (Decrease) In Cash and Cash Equivalents |  | $(24,128)$ | 31,323 |  | 46,452 |
| Cash and Cash Equivalents, Beginning of Year |  | 106,489 | 75,166 |  | 28,714 |
| Cash and Cash Equivalents, End of Year | \$ | 82,361 | \$ 106,489 | \$ | 75,166 |
| Supplemental Cash Flow Information: |  |  |  |  |  |
| Income taxes paid, net | \$ | 100,354 | \$ 85,316 | \$ | 15,957 |
| Interest paid |  | 62,145 | 59,044 |  | 13,498 |
| Issuance of common stock for Roadway acquisition |  | - | - |  | 583,883 |
| Issuance of common stock for USF acquisition |  | 448,125 | - |  | - |
| Employer 401(k) contributions settled in common stock |  | 8,332 | 10,628 |  | - |

The notes to consolidated financial statements are an integral part of these statements.

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STATEMENTS OF CONSOLIDATED SHAREHOLDERS' EQUITY
YRC Worldwide Inc. and Subsidiaries
For the years ended December 31

| (in thousands except per share data) | 2005 | 2004 | 2003 |
| :---: | :---: | :---: | :---: |
| Common Stock |  |  |  |
| Beginning balance | \$ 51,303 | \$ 50,146 | \$ 31,825 |
| Exercise of stock options | 368 | 766 | 279 |
| Issuance of equity awards, net | 23 | 428 | - |
| Issuance of common stock for acquisition | 9,020 | - | 18,038 |
| Employer contribution to 401(k) plan | 138 | - | - |
| Other | (402) | (37) | 4 |
| Ending balance | 60,450 | 51,303 | 50,146 |
| Capital Surplus |  |  |  |
| Beginning balance | 694,504 | 653,739 | 80,610 |
| Exercise of stock options, including tax benefits | 10,836 | 19,634 | 5,749 |
| Issuance of equity awards, net | 19,927 | 16,162 | - |
| Issuance of common stock for acquisition | 439,105 | - | 565,845 |
| Employer contribution to 401(k) plan | 7,767 | 4,867 | - |
| Equity offering and other | - | 102 | 1,535 |
| Ending balance | 1,172,139 | 694,504 | 653,739 |
| Retained Earnings |  |  |  |
| Beginning balance | 550,484 | 366,157 | 325,474 |
| Net income | 288,130 | 184,327 | 40,683 |
| Ending balance | 838,614 | 550,484 | 366,157 |
| Accumulated Other Comprehensive Loss |  |  |  |
| Beginning balance | $(33,159)$ | $(23,167)$ | $(35,596)$ |
| Minimum pension liability adjustment | 3,371 | $(16,761)$ | 10,548 |
| Foreign currency translation adjustments | 2,178 | 6,769 | 386 |
| Fair value of interest rate swaps | - | - | 1,495 |
| Ending balance | $(27,610)$ | $(33,159)$ | $(23,167)$ |
| Unamortized Equity Awards |  |  |  |
| Beginning balance | $(10,479)$ | (567) | $(1,053)$ |
| Issuance of equity awards, net | $(17,896)$ | $(16,128)$ | - |
| Amortization of equity awards | 10,890 | 6,216 | 486 |
| Ending balance | $(17,485)$ | $(10,479)$ | (567) |
| Treasury Stock, At Cost |  |  |  |
| Beginning balance | $(38,462)$ | $(44,223)$ | $(41,302)$ |
| Treasury stock purchases | $(49,999)$ | - | $(2,921)$ |
| Employer contribution to 401(k) plan | 427 | 5,761 | - |
| Forfeited equity awards | $(1,586)$ | - | - |
| Ending balance | $(89,620)$ | $(38,462)$ | $(44,223)$ |
| Total Shareholders' Equity | $\underline{\underline{\$ 1,936,488}}$ | $\underline{\text { \$1,214,191 }}$ | $\underline{\text { \$1,002,085 }}$ |

The notes to consolidated financial statements are an integral part of these statements.

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## STATEMENTS OF COMPREHENSIVE INCOME

YRC Worldwide Inc. and Subsidiaries
For the years ended December 31

| (in thousands except per share data) | 2005 | 2004 | 2003 |
| :---: | :---: | :---: | :---: |
| Net income | $\overline{\$ 288,130}$ | \$184,327 | \$40,683 |
| Other comprehensive income (loss), net of tax: |  |  |  |
| Minimum pension liability adjustment | 3,371 | $(16,761)$ | 10,548 |
| Foreign currency translation adjustments | 2,178 | 6,769 | 386 |
| Fair value of interest rate swaps | - | - | 1,495 |
| Other comprehensive income (loss) | 5,549 | $(9,992)$ | 12,429 |
| Comprehensive income | \$293,679 | \$174,335 | \$53,112 |

The notes to consolidated financial statements are an integral part of these statements.

## Notes to Consolidated Financial Statements

YRC Worldwide Inc. and Subsidiaries

## Description of Business

YRC Worldwide Inc. (also referred to as "YRC Worldwide", "the Company", "we" or "our"), one of the largest transportation service providers in the world, is a holding company that through wholly owned operating subsidiaries offers its customers a wide range of transportation services. The Company adopted the name YRC Worldwide in January 2006 to reflect the fact that its services have expanded to encompass logistics as well as global, national and regional transportation. Our operating subsidiaries include the following:

- Yellow Transportation, Inc. ("Yellow Transportation") is a leading transportation services provider that offers a full range of regional, national and international services for the movement of industrial, commercial and retail goods, primarily through centralized management and customer facing organizations. Approximately 43\% of Yellow Transportation shipments are completed in two days or less.
- Roadway Express, Inc. ("Roadway Express") is a leading transportation services provider that offers a full range of regional, national and international services for the movement of industrial, commercial and retail goods, primarily through regionalized management and customer facing organizations. Approximately $30 \%$ of Roadway Express shipments are completed in two days or less. Roadway Express owns 100\% of Reimer Express Lines Ltd. ("Reimer"), located in Canada, that specializes in shipments into, across and out of Canada.
- YRC Regional Transportation, Inc. ("Regional Transportation") is a holding company for our transportation service providers focused on business opportunities in the regional and next-day delivery markets. Regional Transportation is comprised of New Penn Motor Express, Inc. ("New Penn"), USF Holland Inc., USF Reddaway Inc. and USF Bestway Inc., which provide regional, next-day ground services through a network of facilities located across the United States ("U.S."); Quebec, Canada; Mexico and Puerto Rico. USF Glen Moore Inc., a provider of truckload services throughout the U.S., is also a subsidiary of Regional Transportation. Approximately 65\% of Regional Transportation shipments are completed the next day or less.
- Meridian IQ is a global logistics management company that plans and coordinates the movement of goods worldwide to provide customers a single source for logistics management solutions. Meridian IQ delivers a wide range of global logistics management services, with the ability to provide customers improved return-on-investment results through flexible, fast and easy-to-implement logistics services and technology management solutions.


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## Principles of Consolidation and Summary of Accounting Policies

The accompanying consolidated financial statements include the accounts of YRC Worldwide Inc. and its wholly owned subsidiaries. All significant intercompany accounts and transactions have been eliminated in consolidation. Investments in non-majority owned affiliates where the entity is either not a variable interest entity or YRC Worldwide is not the primary beneficiary are accounted for on the equity method. Management makes estimates and assumptions that affect the amounts reported in the consolidated financial statements and notes. Actual results could differ from those estimates.

Accounting policies refer to specific accounting principles and the methods of applying those principles to fairly present our financial position and results of operations in accordance with generally accepted accounting principles. The policies discussed below include those that management has determined to be the most appropriate in preparing our financial statements and are not otherwise discussed in a separate note.

## Cash and Cash Equivalents

Cash and cash equivalents include demand deposits and highly liquid investments purchased with maturities of three months or less.

## Concentration of Credit Risks and Other

We sell services and extend credit based on an evaluation of the customer's financial condition, without requiring collateral. Exposure to losses on receivables is principally dependent on each customer's financial condition. We monitor our exposure for credit losses and maintain allowances for anticipated losses.

At December 31, 2005, approximately $72 \%$ of our labor force is subject to collective bargaining agreements that generally expire in 2008.

## Revenue Recognition

For shipments in transit, Yellow Transportation, Roadway Express and Regional Transportation record revenue based on the percentage of service completed as of the period end and accrue delivery costs as incurred. In addition, Yellow Transportation, Roadway Express and Regional Transportation recognize revenue on a gross basis because the entities are the primary obligors even when they use other transportation service providers who act on their behalf. Yellow Transportation, Roadway Express and Regional Transportation remain responsible to their customers for complete and proper shipment, including the risk of physical loss or damage of the goods and cargo claims issues. We assign pricing to bills of lading at the time of shipment based primarily on the weight, general classification of the product, the shipping destination and individual customer discounts. This process is referred to as rating. At various points throughout our process, incorrect ratings could be identified based on many factors, including weight verifications or updated customer discounts. Although the majority of rerating occurs in the same month as the original rating, a portion occurs during the following periods. We accrue a reserve for rerating based on historical trends.

Meridian IQ recognizes revenue upon the completion of services. In certain logistics transactions where Meridian IQ acts as an agent, revenue is recorded on a net basis. Net revenue represents revenue charged to customers less third party transportation costs. Where Meridian IQ acts as principal, it records revenue from these transactions on a gross basis, without deducting transportation costs. Management believes these policies most accurately reflect revenue as earned.

## Foreign Currency

Our functional currency is the U.S. dollar, whereas, our foreign operations utilize the local currency as their functional currency. Accordingly, for purposes of translating foreign subsidiary financial statements to the U.S. dollar reporting currency, assets and liabilities of our foreign operations are translated at the fiscal year end exchange rates and income and expenses are translated at the average exchange rates for the fiscal year. Foreign currency gains and losses resulting from foreign currency transactions are included in consolidated operations in the year of occurrence.

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## Financial and Derivative Instruments

The carrying value of cash and cash equivalents, accounts receivable, accounts payable and short-term borrowings approximates their fair value due to the shortterm nature of these instruments.

Statement of Financial Accounting Standards ("SFAS") No. 133, Accounting for Derivative Instruments and Hedging Activities, as amended, requires companies to recognize all derivative financial instruments as either assets or liabilities at their fair value. During 2005, we entered into a forward contract to hedge our exposure to foreign currency risk related to an intercompany note between a United States subsidiary and a United Kingdom subsidiary. This contract expired December 31, 2005 and did not have a material impact to our operations.

## Claims and Insurance Accruals

Claims and insurance accruals, both current and long-term, reflect the estimated cost of claims for workers' compensation, cargo loss and damage, and property damage and liability that insurance does not cover. We base reserves for workers' compensation and property damage and liability claims primarily upon actuarial analyses that independent actuaries prepare. These reserves are discounted to present value using a risk-free rate at the date of occurrence. The risk-free rate is the U.S. Treasury rate for maturities that match the expected payout of such claims. The process of determining reserve requirements utilizes historical trends and involves an evaluation of accident frequency and severity, claims management, changes in health care costs and certain future administrative costs. The effect of future inflation for costs is implicitly considered in the actuarial analyses. Adjustments to previously established reserves are included in operating results in the year of adjustment. The present value of estimated future payments was $\$ 418.0$ million at December 31, 2005 and $\$ 300.7$ million at December 31, 2004. Through 2003, Yellow Transportation internally managed the administrative portion of claims handling for self-insurance on workers' compensation and property damage and liability claims. As a result of an initiative to begin outsourcing these functions, we recorded a one-time charge in 2003 of $\$ 14.6$ million for the liability associated with future claims handling costs related to existing claims.

## Stock-Based Compensation

YRC Worldwide has various stock-based employee compensation plans, which are described more fully in the "Stock Compensation Plans" note. We account for those plans under the intrinsic value method, under the recognition and measurement principles of Accounting Principles Board Opinion No. 25, Accounting for Stock Issued to Employees, as amended ("APB 25 "). We do not reflect compensation costs in net income, as all options granted under those plans had an exercise price equal to the market value of the underlying common stock on the date of grant.

## Option Value Information

We estimated the pro forma calculations in the table below using the Black-Scholes option pricing model with the following weighted average assumptions:

|  | 2005 | 2004 | 2003 |
| :---: | :---: | :---: | :---: |
| Dividend yield | \% | - \% | - \% |
| Expected volatility | 34.0\% | 45.2\% | 46.7\% |
| Risk-free interest rate | 4.4\% | 2.6\% | 1.9\% |
| Expected option life (years) | 2.7 | 3.6 | 3.0 |
| Fair value per option | \$11.62 | \$12.61 | \$8.41 |

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## Pro Forma Information

The following table illustrates the effect on net income and earnings per share if we had applied the fair value recognition provisions of SFAS No. 123,
Accounting for Stock-Based Compensation ("SFAS No. 123"). As our options vest ratably over stated periods, we recognize the related expense herein on a straight line basis.

| (in millions except per share data) | 2005 | 2004 | 2003 |
| :---: | :---: | :---: | :---: |
| Net income - as reported | \$288.1 | \$184.3 | \$40.7 |
| Less: Total stock-based employee compensation expense determined under fair value based method for all awards, net of related tax effects | (1.0) | (1.6) | (2.1) |
| Pro forma net income | \$287.1 | \$182.7 | \$38.6 |
| Basic earnings per share |  |  |  |
| Net income - as reported | \$ 5.30 | \$ 3.83 | \$1.34 |
| Net income - pro forma | 5.28 | 3.80 | 1.27 |
| Diluted earnings per share: |  |  |  |
| Net income - as reported | \$ 5.07 | \$ 3.75 | \$1.33 |
| Net income - pro forma | 5.05 | 3.72 | 1.26 |

## Property and Equipment

YRC Worldwide carries property and equipment at cost less accumulated depreciation. We compute depreciation using the straight-line method based on the following service lives:

|  |  |  |  |  |
| :--- | :--- | :---: | :---: | :---: |
|  | $10-33.5$ |  |  |  |
| Revenue equipment | $3-14$ |  |  |  |
| Technology equipment and software | $3-7$ |  |  |  |
| Other | $3-10$ |  |  |  |

We charge maintenance and repairs to expense as incurred, and capitalize replacements and improvements when these costs extend the useful life of the asset. We utilize certain terminals and equipment under operating leases. Leasehold improvements are capitalized and amortized over the original lease term.

Our investment in technology equipment and software consists primarily of advanced customer service and freight management equipment and related software. We capitalize certain costs associated with developing or obtaining internal-use software. Capitalizable costs include external direct costs of materials and services utilized in developing or obtaining the software, payroll and payroll-related costs for employees directly associated with the project. For the years ended December 31, 2005, 2004 and 2003, we capitalized $\$ 8.2$ million, $\$ 7.3$ million, and $\$ 3.3$ million, respectively, which were primarily payroll and payroll-related costs.

For the years ended December 31, 2005, 2004, and 2003, depreciation expense was $\$ 232.1$ million, $\$ 158.1$ million, and $\$ 85.8$ million, respectively.

## Impairment of Long-Lived Assets

If facts and circumstances indicate that the carrying value of identifiable amortizable intangibles and property, plant and equipment may be impaired, we would perform an evaluation of recoverability in accordance with SFAS No. 144, Accounting for the Impairment or Disposal of Long-Lived Assets. If an evaluation were required, we would compare the estimated future undiscounted cash flows associated with the asset to the asset's carrying amount to determine if a reduction to the carrying amount is required.

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## Acquisition and Executive Severance Charges

Acquisition and executive severance charges in 2005 included $\$ 4.0$ million in executive severance, $\$ 6.4$ million in operational shutdown costs, and $\$ 2.6$ million in restructuring costs related primarily to the acquisition of USF Corporation ("USF"). Acquisition charges of $\$ 3.1$ million in 2003 related mostly to marketing and promotional expenses primarily for the acquisition of Roadway Corporation.

## Reclassifications

Certain amounts within the prior year have been reclassified to conform with the current year presentation.

## Acquisitions

In accordance with SFAS No. 141, Business Combinations, YRC Worldwide allocates the purchase price of its acquisitions to the tangible and intangible assets and liabilities of the acquired entity based on their fair values. We record the excess purchase price over the fair values as goodwill. The fair value assigned to intangible assets acquired is based on valuations that independent third party appraisal firms prepared using estimates and assumptions provided by management. In accordance with SFAS No. 142, Goodwill and Other Intangible Assets, we do not amortize goodwill and intangible assets with indefinite useful lives but review these assets at least annually for impairment. We would recognize impairment loss to the extent that the carrying amount exceeds the assets' fair value. Intangible assets with estimatable useful lives are amortized on a straight-line basis over their respective useful lives.

The results of the entities acquired as discussed below have been included in our financial statements since the respective date of acquisition.

## USF Corporation

On May 24, 2005, YRC Worldwide completed the acquisition of USF, headquartered in Chicago, IL, through the merger (the "Merger") of a wholly owned subsidiary of YRC Worldwide with and into USF, resulting in USF becoming a wholly owned subsidiary of YRC Worldwide. USF, a leader in the transportation industry, specializes in delivering comprehensive supply chain management solutions, including high-value next-day, regional and national less-than-truckload ("LTL") transportation, third-party logistics, and premium regional and national truckload transportation. The company serves the North American market, including the United States, Canada and Mexico, as well as the U.S. territories of Puerto Rico and Guam under the following brands: USF Holland, USF Reddaway, USF Bestway, USF Glen Moore and USF Logistics. The acquisition further advances YRC Worldwide as one of the leading transportation services companies in the world. The combined entity offers customers a broad range of transportation services including next day, inter-regional, national and international capabilities.

Pursuant to the Merger, each share of common stock of USF was converted into the right to receive $\$ 29.25$ in cash and 0.31584 shares of YRC Worldwide common stock, resulting in consideration of approximately $\$ 835.4$ million in cash and 9 million shares for a total purchase price of $\$ 1.3$ billion. The purchase price also included approximately $\$ 14.2$ million for investment banking, legal and accounting fees that YRC Worldwide incurred to consummate the acquisition, resulting in total cash consideration of $\$ 742.7$ million, net of cash acquired. The cash portion of the merger consideration was financed with a combination of proceeds from the issuance of floating rate notes, borrowings under our ABS facility, and cash on hand.

The allocation of the total consideration for the USF acquisition is as follows (in millions):

| Current assets, net of cash acquired of \$106.9 million | $\$ 352.7$ |
| :--- | ---: |
| Property and equipment | 752.2 |
| Goodwill | 602.2 |
| Intangible assets | 253.0 |
| Other assets | 20.3 |
| Current liabilities | $(378.1)$ |
| Long-term dett (\$250 million principal) | $(272.2)$ |
| Other liabilities | $\underline{(139.3)}$ |
| Net assets acquired | $\underline{\$ 1,190.8}$ |

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The purchase price allocation has been prepared on a preliminary basis, and changes are expected, including changes to deferred taxes, as an appraisal of both tangible and intangible assets is finalized, certain restructuring activities are finalized and additional information becomes available.

Of the estimated $\$ 253.0$ million of acquired intangible assets, $\$ 156.4$ million was assigned to trade names that are not subject to amortization. The remaining $\$ 96.6$ million of acquired intangible assets has a weighted-average useful life of approximately thirteen years. The intangible assets that make up that amount include customer relationships of $\$ 88.4$ million (fourteen-year weighted average useful life) and computer software of $\$ 8.2$ million (five-year weighted average useful life). The $\$ 602.2$ million of goodwill was assigned to the Regional Transportation and Meridian IQ segments in the amounts of $\$ 467.4$ million and $\$ 134.8$ million, respectively. None of the goodwill is expected to be deductible for tax purposes.

In connection with the acquisition and our overall business strategy, on June 20,2005 we announced the planned shut down of USF Dugan Inc., a subsidiary of USF, effective July 11, 2005. Additionally, we have significantly reduced the personnel requirements in Chicago, IL, USF's former headquarters and centralized several support services functions. As a result of these planned events, we incurred $\$ 44.2$ million of restructuring costs as a result of severance (administrative, sales and operations personnel primarily from USF Dugan and the USF corporate office) and contract terminations. We have recognized these costs as a liability assumed as of the acquisition date, resulting in additional goodwill. These restructuring costs consisted of $\$ 30.9$ million of employee termination (including wages, health benefits and outplacement services) for approximately 1,720 employees and $\$ 13.3$ million for contract terminations and other miscellaneous costs. Certain restructuring activities have not yet been finalized. As a result, we expect to record additional related accruals and offsetting charges to goodwill upon completion of these activities. All of these restructuring items were contemplated at the acquisition date and will have been effectuated within one year of the acquisition in accordance with purchase accounting requirements. During the year ended December 31, 2005, we paid $\$ 37.9$ million of restructuring costs resulting in a $\$ 6.3$ million accrued liability at December 31, 2005.

The following unaudited pro forma data summarizes the results of operations for the periods indicated as if the USF acquisition had occurred as of the beginning of the periods presented for the year ended December 31.

|  | Twelve Months |  |
| :---: | :---: | :---: |
| (in millions except per share data) | 2005 | 2004 |
| Revenue | \$9,699.8 | \$9,162.1 |
| Net income | 269.0 | 195.3 |
| Diluted earnings per share | \$ 4.45 | \$ 3.36 |

The pro forma data gives effect to actual operating results prior to the acquisition and adjustments to interest expense and amortization expense, net of tax. Included in the pro forma results for the year ended December 31, 2005 is approximately $\$ 18.3$ million ( $\$ 11.2$ million net of tax) of acquisition charges that USF incurred that are considered unusual. The unaudited pro forma financial information is not intended to represent or be indicative of the consolidated results of operations of YRC Worldwide that would have been reported had the acquisition been completed as of the dates presented, and should not be taken as representative of the future consolidated results of operations of YRC Worldwide.

## Roadway Corporation

On December 11, 2003, we closed the acquisition of Roadway. Consideration for the acquisition included approximately $\$ 494.0$ million in cash and approximately 18.0 million shares of YRC Worldwide common stock, based on an exchange ratio of 1.752 and an average price per share of $\$ 31.51$ (subject to proration and allocation provisions), for a total purchase price of approximately $\$ 1.1$ billion. The purchase price also included approximately $\$ 19$ million for investment banking, legal and accounting fees that YRC Worldwide incurred to consummate the acquisition, resulting in total cash consideration of $\$ 513$ million. We recorded the net assets at their estimated fair values and included operating results in our financial statements from the date of acquisition. We allocated the purchase price at December 31, 2003, on a preliminary basis using information then available. The allocation of the purchase price to the assets and liabilities acquired was finalized in the fourth quarter of 2004, including receipt of an independent valuation. The final purchase price allocation is shown below and resulted in $\$ 5.9$ million increase to goodwill from our preliminary allocation.

Prior to the acquisition, Roadway had agreements in place with key management personnel that would require Roadway to pay specific amounts to those individuals upon a change in control of the entity. On December 11, 2003, in conjunction with the closing of the transaction, Roadway paid $\$ 15.9$ million to the individuals covered by the agreement that would not be joining the new YRC Worldwide organization. This amount was expensed in the pre-acquisition financial statements of Roadway

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Corporation. The remaining amount covered under the agreement of $\$ 10.6$ million was placed in a trust account for possible payment to the three individuals that remained Roadway employees. If any of these individuals were terminated within two years of the effective date of the acquisition and the applicable conditions of their respective agreements were met, they would receive the agreed to payments, and we would have recognized an expense for those payments at the time of the triggering event. Termination did occur for one of the three individuals in September 2005 and this amount was expensed. In December 2005, the remaining funds were released from restriction and reclassified from prepaid expenses to cash on our Consolidated Balance Sheet.

In connection with the acquisition, we incurred $\$ 12.0$ million of restructuring costs as a result of severance (administrative, sales and operations personnel) and contract terminations. We have recognized such costs as a liability assumed as of the acquisition date, resulting in additional goodwill. These restructuring costs consisted of $\$ 10.5$ million of employee termination (including wages, health benefits and outplacement services) for approximately 800 employees and $\$ 1.5$ million for contract terminations. All of these restructuring items were effectuated within one year of the acquisition in accordance with purchase accounting requirements. During the year ended December 31, 2004, we paid $\$ 7.7$ million of restructuring costs resulting in a $\$ 4.3$ million accrued liability at December 31, 2004. During the year ended December 31, 2005, we paid $\$ 3.9$ million of restructuring costs resulting in a $\$ 0.4$ million accrued liability at December 31, 2005.

The final purchase price allocation was as follows:

|  |  |
| :--- | ---: | ---: |
| (in millions) |  |
| Cash and cash equivalents | 106.3 |
| Accounts receivable | 365.7 |
| Other current assets | 19.7 |
| Property, plant and equipment | 805.8 |
| Other long-term assets | 32.2 |
| Intangible assets | 470.7 |
| Goodwill | 603.0 |
| Accounts payable and other current liabilities | $(519.6)$ |
| Long-term debt (\$225.0 million principal) | $(249.2)$ |
| Deferred income taxes, net | $(218.8)$ |
| Other long-term liabilities | $\mathbf{( 3 1 7 . 5 )}$ |
| Total purchase price | $\$ 1,098.3$ |

## Intangible Assets

Of the $\$ 470.7$ million that we allocated to intangible assets, $\$ 344.7$ million was assigned to the Roadway and New Penn trade names, which are not subject to amortization. Of the remaining value, $\$ 110.0$ million and $\$ 16.0$ million were assigned to customer relationships and software related assets, respectively. We assigned the customer relationships and software assets a weighted average life of 17 years and 3 years, respectively.

## Goodwill

In considering the acquisition of Roadway, we based our proposed purchase price on the increased value that the combined YRC Worldwide organization could provide to its investors, customers and employees. This value can be attributed to our increased scale and ability to compete in a highly competitive domestic and global transportation marketplace, the reputation and recognition of the distinct brands and the service capabilities and technologies of both companies. We recorded $\$ 602.9$ million in goodwill as part of the acquisition, allocating $\$ 544.3$ million to Roadway Express and $\$ 58.6$ million to New Penn. Of the total goodwill recorded, the amount that may be deductible for tax purposes is not material to our results of operations.

## Pro Forma Results

The following unaudited pro forma financial information presents the combined results of operations of YRC Worldwide as if the acquisition had occurred as of the beginning of the year presented. The unaudited pro forma financial information is not intended to represent or be indicative of the consolidated results of operations of YRC Worldwide that would have been reported had the

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acquisition been completed as of the dates presented, and should not be taken as representative of the future consolidated results of operations of YRC Worldwide. Summarized unaudited pro forma results were as follows for the year ended December 31:

| (in millions except per share data) | 2003 |
| :---: | :---: |
| Operating revenue | \$6,120.8 |
| Income from continuing operations | 38.1 |
| Net income | 38.0 |
| Diluted earnings per share: |  |
| Income from continuing operations | 0.79 |
| Net income | 0.79 |

## GPS Logistics, LLC

In March 2005, Meridian IQ exercised and closed its option to purchase GPS Logistics Group Ltd., the Asian freight forwarding operations of GPS Logistics, LLC, and in turn, made a payment of $\$ 5.7$ million ( $\$ 3.2$ million net of cash acquired). Under the terms of the original purchase agreement, this payment was subject to subsequent upward and downward adjustments based on the financial performance of the Asia business through March 2007. Additional earn-out payments could have been required based on the financial performance of the Asia business during the period March 2007 to March 2009. In January 2006, Meridian IQ paid an additional \$11.1 million and issued a promissory note in the amount of $\$ 10.8$ million representing a buyout of all aforementioned earn-out arrangements and potential purchase price adjustments. These amounts will be allocated to goodwill in the consolidated balance sheet. The pro forma effect of this acquisition is not material to our results of operations.

In February 2004, MIQ LLC (formerly known as Yellow GPS), a subsidiary of Meridian IQ, exercised and closed its option to purchase GPS Logistics (EU) Limited, a United Kingdom freight forwarding business. MIQ LLC made a payment of $\$ 7.6$ million ( $\$ 6.4$ million, net of cash acquired), which is subject to upward and downward adjustments based on the financial performance of GPS Logistics (EU) Limited. The initial payment plus acquisition expenses of $\$ 0.3$ million were allocated as follows: $\$ 3.3$ million to goodwill, $\$ 3.2$ million to amortizable intangible assets, and $\$ 1.4$ million to miscellaneous assets and liabilities. The results of GPS Logistics (EU) Limited have been included in our financial statements since the date of acquisition. The pro forma effect of this acquisition is not material to our results of operations.

In September 2004, MIQ LLC paid an additional \$3.7 million to the former owner of GPS Logistics (EU) Limited, which represented a hold-back payment in accordance with the terms of the February 2004 transaction. This amount has been allocated to goodwill in the accompanying financial statements. In the first quarter of 2006 a final computation will be performed to determine if any additional purchase price is required. Any earn out payments will be determined based on the twelve month periods ended February 28, 2007 and 2008 operating results.

MIQ LLC is also subject to earn-out payments related to the August 2003 acquisition of the U.S. assets of GPS Logistics, LLC. This amount, if any, is limited to $\$ 3.5$ million and will be determined annually based on certain operating results for the fiscal years ending December 31, 2004 through 2006.

## JHJ International Transportation Co., Ltd.

On September 1, 2005, we completed the purchase of a 50\% equity interest in JHJ International Transportation Co., Ltd., ("JHJ") a Shanghai, China-based freight forwarder, with a purchase price of $\$ 46$ million including transaction costs which is presented in other assets in the consolidated balance sheet. Included in the Meridian IQ segment, the Company accounts for it’s ownership in JHJ using the equity method of accounting. As of December 31, 2005, the excess of the Company's investment over the Company's interest in JHJ's equity is approximately \$36 million.

## Goodwill and Intangibles

Goodwill is recognized for the excess of the purchase price over the fair value of tangible and identifiable intangible net assets of businesses acquired. In accordance with SFAS No. 142, we review goodwill at least annually for impairment based on a fair value approach. During the fourth quarter of 2005 , we completed our annual impairment testing of goodwill and tradenames, which are deemed to have indefinite lives, and determined there was no impairment.

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The following table shows the changes in the carrying amount of goodwill attributable to each applicable segment:

| (in millions) | Roadway Express | Regional Transportation |  | Meridian IQ |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Balances at December 31, 2003 | \$ 474.5 | \$ | 122.3 | \$ | 20.5 | \$ | 617.3 |
| Final purchase price allocation adjustment | 69.6 |  | (63.7) |  | - |  | 5.9 |
| Goodwill resulting from acquisition | - |  | - |  | 7.4 |  | 7.4 |
| Changes in foreign currency exchange rates | 1.1 |  | - |  | 0.4 |  | 1.5 |
| Balances at December 31, 2004 | \$ 545.2 | \$ | 58.6 | \$ | 28.3 | \$ | 632.1 |
| Goodwill resulting from acquisitions | - |  | 467.4 |  | 137.4 |  | 604.8 |
| Tax related purchase accounting adjustment | (6.0) |  | - |  | - |  | (6.0) |
| Change in foreign currency exchange rates | 0.7 |  | - |  | (0.8) |  | (0.1) |
| Balances at December 31, 2005 | \$ 539.9 | \$ | 526.0 | \$ | 164.9 |  | ,230.8 |

During 2005, adjustments were made to deferred taxes at Roadway Express relating to pre-acquisition balances. In accordance with purchase accounting rules, these adjustments were offset to goodwill.

The components of amortizable intangible assets are as follows at December 31:

| (in millions) | Weighted | 2005 |  |  | 2004 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { Average } \\ \text { Life } \\ \text { (years) } \end{gathered}$ | Gross Carrying Amount | AccumulatedAmortization |  | Gross Carrying Amount | AccumulatedAmortization |  |
| Customer related | 15 | \$ 214.3 | \$ | 20.6 | \$ 118.2 | \$ | 9.0 |
| Marketing related | 6 | 3.6 |  | 0.8 | 1.0 |  | 0.4 |
| Technology based | 4 | 25.7 | \$ | 12.6 | 17.5 |  | 6.1 |
| Intangible assets |  | \$ 243.6 | \$ | 34.0 | \$ 136.7 | \$ | 15.5 |

Total marketing related intangible assets with indefinite lives, primarily tradenames, were $\$ 504.1$ million and $\$ 347.0$ million as of December 31, 2005 and 2004 , respectively. During 2005, these amounts were impacted by the acquisition of USF including tradenames of $\$ 156.4$ million and changes in foreign currency exchange rates of $\$ 0.7$ million. During 2004, these amounts were impacted by final purchase price allocation adjustments of $\$ 11.2$ million and changes in foreign currency exchange rates of $\$ 1.7$ million. These intangible assets are not subject to amortization, but are subjected to the impairment test previously discussed.

Amortization expense, recognized on a straight line basis, for intangible assets was $\$ 18.5$ million, $\$ 13.4$ million and $\$ 1.6$ million for the years ending December 31, 2005, 2004 and 2003, respectively. Estimated amortization expense for the next five years is as follows:

| (in millions) |  | $\frac{\mathbf{2 0 0 6}}{\mathbf{\$ 2 0 . 9}} \quad \frac{\mathbf{2 0 0 7}}{\mathbf{\$ 1 5 . 9}} \quad \frac{\mathbf{2 0 0 8}}{\mathbf{\$ 1 5 . 5}} \quad \frac{\mathbf{2 0 0 9}}{\mathbf{\$ 1 5 . 3}} \quad \frac{\mathbf{2 0 1 0}}{\mathbf{\$ 1 3 . 8}}$ |
| :--- | :--- | :--- | :--- |

## Employee Benefits

## Pension and Other Postretirement Benefit Plans

## Qualified and Nonqualified Defined Benefit Pension Plans

With the exception of Meridian IQ, Regional Transportation and Reimer, YRC Worldwide and its operating subsidiaries sponsor qualified and nonqualified defined benefit pension plans for most employees not covered by collective bargaining agreements (approximately 9,000 employees). Qualified and nonqualified pension benefits are based on years of service and the employees' covered earnings. Employees covered by collective bargaining agreements participate in various multi-employer pension plans to which YRC Worldwide contributes, as discussed later in this section. Meridian IQ and Regional Transportation do not offer defined benefit pension plans and instead offer retirement benefits through either contributory 401(k) savings plans or profit sharing plans, as discussed later in this section. Effective January 1, 2004, all new U.S. - salaried nonunion employees (except those currently participating in other profit sharing plans) and all Meridian IQ employees participate in a new defined contribution retirement plan. The existing YRC Worldwide defined benefit pension plans are closed to new participants.

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Our funding policy is to target contributions at the minimum required tax-deductible contribution for the year while taking into consideration each plan's funded status, any variable Pension Benefit Guarantee Corporation premiums and the outlooks for required funding. Our actuarial valuation measurement date for our principal pension plans and postretirement benefit plan is December 31.

## Other Postretirement Benefit Plan

Roadway Express sponsors a postretirement healthcare benefit plan that covers nonunion employees of Roadway Express hired before February 1, 1997. Health care benefits under this plan end when the participant attains age 65 .

## Definitions

We have defined the following terms to provide a better understanding of our pension and other postretirement benefits:
Projected benefit obligation: The projected benefit obligation is the present value of future benefits to employees attributed to service as of the measurement date, including assumed future salary increases through retirement.

Plan assets: Represents the assets currently invested in the plans. Assets used in calculating the funded status are measured at the current market value at December 31.

Funded status: The funded status represents the difference between the projected benefit obligation and plan assets.

Net amount recognized: The net amount recognized represents the amount that YRC Worldwide has accrued for pension and post retirement obligations in its consolidated balance sheets.

Unfunded accumulated benefit obligation: The accumulated benefit obligation is the present value of future benefits attributed to service as of the measurement date, assuming no future salary growth. The unfunded accumulated benefit obligation represents the difference between the accumulated benefit obligation and the plan assets.

Accumulated postretirement benefit obligation: The accumulated postretirement benefit obligation is the present value of other postretirement benefits to employees attributed to service as of the measurement date.

## Funded Status

The following table sets forth the plans' funded status:

| (in millions) | Pension Benefits |  | $\begin{gathered} \text { Other } \\ \text { Postretirement } \\ \text { Benefits } \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2005 | 2004 | 2005 | 2004 |
| Change in benefit obligation: |  |  |  |  |
| Benefit obligation at prior year end | \$1,047.9 | \$ 915.2 | \$ 37.9 | \$ 53.1 |
| Service cost | 42.8 | 39.2 | 0.6 | 0.8 |
| Interest cost | 60.4 | 57.1 | 1.9 | 2.2 |
| Plan amendment | 0.3 | 0.2 | 0.9 | (15.0) |
| Participant contributions | - | - | 0.7 | 0.7 |
| Benefits paid | (50.9) | (45.4) | (3.3) | (3.0) |
| Foreign exchange rate loss | 0.2 | 0.4 | - | - |
| Actuarial (gain) loss | 10.1 | 81.2 | (4.0) | (0.9) |
| Benefit obligation at year end | $\underline{\underline{\$ 1,110.8}}$ | $\underline{\underline{\$ 1,047.9}}$ | \$34.7 | \$37.9 |
| Change in plan assets: |  |  |  |  |
| Fair value of plan assets at prior year end | \$ 673.3 | \$ 614.7 | \$ - | \$ - |
| Actual return on plan assets | 41.8 | 60.4 | - | - |
| Employer contributions | 50.1 | 43.0 | 2.6 | 2.3 |
| Participant contributions | - | - | 0.7 | 0.7 |
| Benefits paid | (50.9) | (45.4) | (3.3) | (3.0) |
| Foreign exchange rate loss | 0.3 | 0.6 | - | - |
| Fair value of plan assets at year end | \$ 714.6 | \$ 673.3 | \$ - | \$- |
| Funded status: |  |  |  |  |
| Funded status | \$ (396.2) | \$ (374.6) | \$(34.7) | \$(37.9) |
| Unrecognized prior service cost | 10.0 | 11.1 | 0.7 | - |
| Unrecognized net actuarial (gain) loss | 176.3 | 162.8 | (4.8) | (0.9) |
| Net amount recognized | \$ (209.9) | \$ (200.7) | $\underline{\text { \$(38.8) }}$ | $\underline{\underline{\text { (38.8) }}}$ |

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As a part of our acquisition of Roadway Express, certain changes were made to the post retirement benefit plan available to certain Roadway Express employees. These plan changes during the year ended December 31, 2004 revised the cost sharing structure between the employer and the different employee groups. The reduction to the liability of $\$ 15.0$ million was recognized in purchase accounting.

## Benefit Plan Obligations

Amounts recognized in the Consolidated Balance Sheets at December 31 are as follows:

| (in millions) | Pension Benefits |  | $\begin{gathered} \text { Other } \\ \text { Postretirement } \\ \text { Benefits } \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2005 | 2004 | 2005 | 2004 |
| Prepaid benefit cost | \$ 7.4 | \$ 7.4 | \$ | \$ - |
| Accrued benefit costs | (281.0) | (278.9) | (38.8) | (38.8) |
| Intangible asset | 9.9 | 11.1 | - | - |
| Accumulated other comprehensive loss (pretax) | 53.8 | 59.7 | - | - |
| Net amount recognized | $\underline{\underline{\text { (209.9 ) }}}$ | $\underline{\text { \$(200.7) }}$ | \$(38.8) | $\underline{\underline{\$(38.8)}}$ |

Weighted average actuarial assumptions used to determine benefit obligations at December 31:

|  | Pension Benefits |  | $\begin{gathered} \text { Other } \\ \text { Postretirement } \\ \text { Benefits } \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2005 | 2004 | 2005 | 2005 |
| Discount rate | 5.75\% | 5.75\% | 5.75\% | 5.75\% |
| Rate of increase in compensation levels | 3.77\% | 3.76\% | - | - |

The discount rate refers to the interest rate used to discount the estimated future benefit payments earned to their present value, also referred to as the benefit obligation. The discount rate allows us to calculate what it would cost to settle the pension obligations as of the measurement date, December 31, and impacts the following year's pension cost. We determine the discount rate by choosing a portfolio of high quality (those rated AA- or higher by Standard \& Poors) noncallable bonds such that the coupons and maturities approximate our expected benefit payments. When developing the bond portfolio, there are some years when benefit payments are expected with no corresponding bond maturing. In these instances, we estimated the appropriate bond by interpolating yield characteristics between the bond maturing in the immediately proceeding year and the bond maturing in the next available year.

Information for pension plans with an accumulated benefit obligation in excess of plan assets at December 31:

| (in millions) | $\frac{2005}{}$ | $\mathbf{2 0 0 4}$ |
| :--- | :---: | :---: |
| Projected benefit obligation | $91,104.0$ | $\$ 1,041.6$ |
| Accumulated benefit obligation | 982.5 | 889.3 |
| Fair value of plan assets | 703.9 | 663.6 |

The total accumulated benefit obligation for all plans was $\$ 948.1$ million and $\$ 894.3$ million at December 31, 2005 and 2004, respectively.

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## Accumulated Other Comprehensive Loss

The components of accumulated other comprehensive loss at December 31 are as follows:

| (in millions) | 2005 | 2004 | 2003 |
| :---: | :---: | :---: | :---: |
| Balance at beginning of year | \$ 59.7 | \$ 32.8 | \$ 48.0 |
| Current period change | (5.9) | 26.9 | (15.2) |
| Balance at end of year, before tax | \$ 53.8 | \$ 59.7 | \$ 32.8 |
| Tax benefit | (20.1) | (22.6) | (12.5) |
| Balance at end of year, net of tax | \$ 33.7 | \$ 37.1 | \$ 20.3 |

## Future Contributions and Benefit Payments

We expect to contribute approximately \$69.3 million to our pension plans in 2006.
Expected benefit payments for each of the next five years ended December 31 are as follows:

| (in millions) | $\frac{\mathbf{2 0 0 6}}{}$ | $\frac{\mathbf{2 0 0 7}}{\$ 41.0}$ | $\frac{\mathbf{2 0 0 8}}{\$ 42.4}$ | $\frac{\mathbf{2 0 0 9}}{\$ 48.0}$ | $\frac{\mathbf{2 0 1 0}}{\$ 53.1}$ |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Expected benefit payments | $\frac{\mathbf{2 0 1 5}}{\mathbf{\$ 5 9 . 4}}$ | $\$ 410.9$ |  |  |  |

## Pension and Other Postretirement Costs

The components of our net periodic pension cost and other postretirement costs for the years ended December 31, 2005, 2004 and 2003, were as follows:

| (in millions) | Pension Costs |  |  | $\left.\begin{array}{c}\text { Other } \\ \text { Postretirement Costs }\end{array}\right]$ |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2005 | 2004 | 2003 | 2005 | 2004 | 2003 |
| Service cost | \$ 42.8 | \$ 39.2 | \$ 17.4 | \$ 0.6 | \$ 0.8 | \$ 0.1 |
| Interest cost | 60.4 | 57.1 | 27.9 | 1.9 | 2.2 | 0.2 |
| Expected return on plan assets | (55.8) | (53.0) | (28.1) | - | - | - |
| Amortization of net transition obligation | - | - | (1.4) | - | - | - |
| Amortization of prior service cost | 1.5 | 1.4 | 1.4 | 0.2 | - | - |
| Amortization of net loss | 10.7 | 5.5 | 2.1 | (0.2) | - | - |
| Net periodic pension cost | \$ 59.6 | \$ 50.2 | \$19.3 | \$2.5 | \$3.0 | \$0.3 |
| Weighted average assumptions for the years ended December 31: |  |  |  |  |  |  |
| Discount rate | 5.75\% | 6.25\% | 6.75\% | 5.75\% | 6.25\% | 6.25\% |
| Rate of increase in compensation levels | 3.77\% | 3.77\% | 4.50\% | - | - | - |
| Expected rate of return on assets | 8.75\% | 8.75\% | 9.00\% | - | - | - |

We believe our 2005 expected rate of return of $8.75 \%$ is appropriate based on our historical experience in the plans' investment portfolio as well as a review of other objective indices. Although plan investments are subject to short-term market volatility, we believe they are well diversified and closely managed. Our asset allocation as of December 31, 2005 consisted of $60 \%$ in equities, $30 \%$ in debt securities, $5 \%$ in real estate and $5 \%$ in other investments. This allocation is consistent with the long-term asset allocation for the plans. We will continue to review our expected long-term rate of return on an annual basis and revise appropriately. The pension trust holds no YRC Worldwide securities.

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## Other Postretirement Benefit Plans

Assumed health care cost trend rates at December 31 are as follows:

|  | $\frac{2005}{10.0} \%$ | $\frac{2004}{10.5 \%}$ |
| :--- | :---: | :---: |
| Health care cost trend used in the current year | $9.0 \%$ | $10.0 \%$ |
| Health care cost trend rate assumed for next year | $5.0 \%$ | $5.0 \%$ |
| Rate to which the cost trend rate is assumed to decline (the ultimate trend rate) | 2010 | 2010 |

Assumed health care cost trend rates have a significant effect on the amounts reported for the other postretirement benefit plans. The policy of Roadway Express, the plan sponsor, regarding the management of health care costs passes the increase beyond a fixed threshold to the plan participants. As a result, a one percentage point increase in the assumed health care cost trend rate would have no effect on the accumulated postretirement benefit obligation or the service and the interest cost components.

A one-percentage-point decrease in assumed health care cost trend rates would have the following effects:

| (in millions) | $\frac{2005}{\$ 0.2}$ |
| :--- | ---: |
| Effect on total of service and interest cost | 2.1 |
| Effect on postretirement benefit obligation |  |

The estimated employer contributions during the year ended December 31, 2006 are approximately $\$ 3.5$ million.
Expected benefit payments for each of the next five years ended December 31 are as follows:

| (in millions) | 2006 | 2007 | 2008 | 2009 | 2010 | $\begin{aligned} & 2011- \\ & 2015 \\ & \hline \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Expected benefit payments | \$3.5 | \$3.7 | \$3.7 | \$3.9 | \$4.2 | \$20.5 |

## Multi-Employer Plans

Yellow Transportation, Roadway Express, New Penn, USF Bestway, USF Holland and USF Reddaway contribute to approximately 90 separate multi-employer health, welfare and pension plans for employees that our collective bargaining agreements cover (approximately $72 \%$ of total YRC Worldwide employees), including 20 pension plans. The largest of these pension plans, the Central States Southeast and Southwest Areas Pension Plan (the "Central States Plan"), provides retirement benefits to approximately $37 \%$ of our total employees. Our labor agreements with the International Brotherhood of Teamsters ("IBT") determine the amounts of these contributions. The pension plans provide defined benefits to retired participants. We recognize as net pension cost the contractually required contribution for the period and recognize as a liability any contributions due and unpaid. We do not directly manage multi-employer plans. The trusts covering these plans are generally managed by trustees, half of whom the IBT appoints and half of whom various contributing employers appoint. YRC Worldwide expensed the following amounts to these plans for the years ended December 31:

| (in millions) | $\frac{2005}{}$ | $\underline{2004}$ | $\frac{2003}{\$ 500.2}$ |
| :--- | :--- | :--- | :--- |
| Health and welfare | $\underline{472.7}$ | $\underline{378.0}$ | $\underline{178.6}$ |
| Pension | $\underline{\$ 972.9}$ | $\underline{\$ 799.4}$ | $\underline{\$ 374.3}$ |
| Total | $\underline{Y}$ |  |  |

Under current law regarding multi-employer pension plans, a termination, withdrawal or significant partial withdrawal from any multi-employer plan in an underfunded status would render us liable for a proportionate share of the multi-employer plans' unfunded vested liabilities. This potential unfunded pension liability also applies to other contributing employers, including our unionized competitors who contribute to multi-employer plans. The plan administrators and trustees do not routinely provide us with current information regarding the amount of each multi-employer pension plan's funding. However, based on publicly available information, which is often dated, and on the limited information available from plan administrators or plan trustees, which we cannot independently validate, we believe that our portion of the contingent liability in the case of a full withdrawal or termination from all of the multi-employer pension plans to which we contribute would be in a range from $\$ 2.5$ billion to $\$ 3.5$

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billion. Yellow Transportation, Roadway Express and the applicable subsidiaries of Regional Transportation have no current intention of taking any action that would subject us to withdrawal obligations. If the company did incur withdrawal liabilities, those amounts would generally be payable over periods of up to 20 years.

The Internal Revenue Code and related regulations establish minimum funding requirements for multi-employer pension plans. The funding status of these plans is determined by the number of participating active and retired employees, the number of contributing employers, the amount of each employer's contractual contribution requirements, the investment returns of the plans, plan administrative costs, the number of employees and retirees participating in the plan who no longer have a contributing employer, the discount rate used to determine the funding status and the actuarial attributes of plan participants (such as age, estimated life and number of years until retirement). If any of our multi-employer pension plans fails to meet minimum funding requirements and the trustees of the plan are unable to obtain from the IRS certain changes to or a waiver of the requirements in how the applicable plan calculates its funding levels or reduce pension benefits to a level where the requirements are met, the IRS could impose an excise tax on all employers participating in these plans. These excise taxes are not contributed to the deficient funds, but rather are deposited in the United States general treasury funds. To avoid these taxes, contributions in excess of our contractually agreed upon rates could be required to correct the funding deficiency. If the IRS imposed an excise tax on the participating employers or we pay additional contributions in amounts sufficient to avoid the tax, either of these actions could have a material adverse impact on the financial results of YRC Worldwide.

The Central States Plan has applied for, and the IRS has granted, an extension on the amortization of its unfunded liabilities through 2014, subject to Central States Plan improving its funding levels during that period and certain other conditions. Assuming that the Central States Plan meets these conditions, it is expected to meet the minimum funding requirements, as the IRS has modified them, through at least 2014. Absent the benefit of the amortization extension that the IRS has granted to the Central States Plan, the Company believes that the plan would not meet the minimum funding requirements that the Code and related regulations require.

## 401(k) Savings Plans and Profit Sharing Plans

YRC Worldwide and its operating subsidiaries sponsor defined contribution plans, primarily for employees not covered by collective bargaining agreements. The plans principally consist of contributory 401(k) savings plans and noncontributory plans. The YRC Worldwide contributory 401(k) savings plan consists of both a fixed matching percentage and a discretionary amount. The maximum nondiscretionary company match for the YRC Worldwide plan is equal to $25 \%$ of the first $6 \%$ in cash and $25 \%$ of the first $6 \%$ in YRC Worldwide common stock, for a total match of $50 \%$ of the first $6 \%$ of before-tax participant contributions. Any discretionary contributions for the YRC Worldwide $401(\mathrm{k})$ savings plan are determined annually by the Board of Directors and may be in the form of cash, stock or other property. Prior to its merger into the YRC Worldwide 401(k) savings plan effective December 31, 2004, the Roadway LLC 401(k) savings plan provided for a maximum nondiscretionary company match of $100 \%$ of the first $4.5 \%$ of participant contributions (either before-tax or after-tax contributions), with all nondiscretionary company matching contributions in stock. Any discretionary contributions for the Roadway LLC 401(k) savings plan were determined annually and if made, would be in stock. USF sponsored a $401(\mathrm{k}$ ) plan for its operating companies where eligible employees can contribute up to $50 \%$ of their cash compensation and each of the operating companies may also contribute a discretionary amount. New Penn sponsors a $401(\mathrm{k})$ plan that does not provide for a company match. Employer contributions for the year ended December 31, 2005 and 2004 were $\$ 19.4$ million and $\$ 13.7$ million, respectively. Employer contributions for the year ended December 31, 2003, were not material to our operations.

For the YRC Worldwide noncontributory profit sharing plan, which was established effective January 1, 2004, the nondiscretionary company contribution is based on years of participation service and compensation, with a maximum fixed contribution of $5 \%$ of compensation for more than ten years of participation service. The YRC Worldwide profit sharing plan also provides for a discretionary performance based contribution of a maximum of $21 / 2 \%$ of compensation. The Board of Directors determines any discretionary contributions annually. Contributions under the YRC Worldwide profit sharing plan may be made in cash or other property, as the Board of Directors determines, and we will generally make nondiscretionary contributions in cash. New Penn provides a noncontributory profit sharing plan for employees not covered by collective bargaining agreements. Any contributions are discretionary employer contributions. Employer contributions to our profit sharing plans in 2005 and 2004 totaled $\$ 2.3$ million and $\$ 2.2$ million, respectively. Amounts for the year ended December 31, 2003 were not material to our operations.

Our employees covered under collective bargaining agreements may also participate in union-sponsored 401(k) plans. We do not make employer contributions to the plan on their behalf.

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## Performance Incentive Awards

YRC Worldwide and its operating subsidiaries each provide annual performance incentive awards to nonunion employees, which are based primarily on actual operating results achieved compared to targeted operating results and are paid in cash. Operating income in 2005, 2004, and 2003 included performance incentive expense for nonunion employees of $\$ 95.5$ million, $\$ 110.4$ million, and $\$ 27.6$ million, respectively. We pay annual performance incentive awards primarily in the first quarter of the following year, except for Roadway Express who pays awards quarterly.

## Performance Based Long-Term Incentive Plan

We implemented a long-term incentive plan in 2002 and replaced it in 2004 with a new long-term incentive and equity award plan. This plan replaced the use of stock options as the exclusive vehicle for delivering long-term incentive compensation potential to certain executive officers. Awards under the plans can be made in cash and performance share units at the discretion of the Board of Directors.

During the year ended December 31, 2005, we recorded the issuance of 355,030 share units to certain executive officers, key employees and our Board of Directors under this plan. The weighted-average grant-date fair value of these awards was $\$ 57.67$ per unit. According to the plan provisions, the share units provide the holders the right to receive one share of common stock upon vesting of one share unit. With respect to 172,859 units awarded, the vesting provision states that $50 \%$ of the awarded performance share units will vest three years from the date of grant and the remaining $50 \%$ will vest six years from the date of grant. Vesting for 137,938 units is $100 \%$ on the third anniversary of the date of grant, 23,115 vest ratably over three years, and 21,118 vest $40 \%$ in the first year and $30 \%$ each year for the next two years. During the year ended December 31, 2005, 9,954 share units at a weighted-average grant date fair value of $\$ 45.50$ were forfeited, and 17,592 share units at a weighted-average grant date fair value of $\$ 36.86$ vested. As a result, 755,643 share units were outstanding ( $\$ 47.50$ weightedaverage grant date fair value) at December 31, 2005.

During the year ended December 31, 2004, we recorded the issuance of 436,747 share units to certain executive officers, key employees and our Board of Directors under this plan. The weighted-average grant-date fair value of these awards was $\$ 38.43$ per unit. According to the plan provisions, the share units provide the holders the right to receive one share of common stock upon vesting of one share unit. With respect to 177,721 units awarded, the vesting provision states that $50 \%$ of the awarded performance share units will vest three years from the date of grant and the remaining $50 \%$ will vest six years from the date of grant. Vesting for 133,309 units is $100 \%$ on the third anniversary of the date of grant, 41,147 vest ratably over three years, and 84,570 vest ratably over one year. During the year ended December 31, 2004, 8,588 share units at a weighted-average grant date fair value of $\$ 30.75$ were forfeited resulting in 428,159 share units outstanding ( $\$ 38.58$ weighted-average grant date fair value) at December 31, 2004.

Operating income in 2005, 2004 and 2003 included performance incentive expense under these plans of $\$ 19.9$ million, $\$ 16.3$ million and $\$ 5.4$ million, respectively.

## Debt and Financing

At December 31, total debt consisted of the following:

| (in millions) | 2005 | 2004 |
| :---: | :---: | :---: |
| ABS borrowings, secured by accounts receivable | \$ 375.0 | \$ - |
| Floating rate notes | 150.0 | - |
| USF senior notes | 269.4 | - |
| Roadway senior notes | 239.2 | 244.0 |
| Contingent convertible senior notes | 400.0 | 400.0 |
| Revolving credit facility | 45.0 | - |
| Other | 9.5 | 13.9 |
| Total debt | \$1,488.1 | \$ 657.9 |
| ABS borrowings | (375.0) | - |
| Current maturities | - | (254.4) |
| Long-term debt | \$1,113.1 | \$ 403.5 |

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## Asset Backed Securitization Facility

On May 24, 2005, we amended our asset-backed securitization ("ABS") facility by entering into a Second Amended and Restated Receivables Purchase Agreement which expires in May 2006. Under the terms of this agreement, the ABS facility now involves receivables of USF Holland and USF Reddaway, two operating companies of USF acquired May 24, 2005, in addition to the previously included receivables of Yellow Transportation and Roadway Express. In addition, the facility has an increased limit of $\$ 650$ million, up from the previous limit of $\$ 450$ million, and now provides a letter of credit sublimit of $\$ 325$ million. The interest rate continues to be a variable rate based on A1/P1 rated commercial paper, plus a fixed increment for utilization. No other material changes were made to the agreement.

Yellow Roadway Receivables Funding Corporation ("YRRFC"), a special purpose entity and wholly owned subsidiary of YRC Worldwide operates the ABS facility. Under the terms of the agreement, we may transfer trade receivables to YRRFC, which is designed to isolate the receivables for bankruptcy purposes. The conduit must purchase from YRRFC an undivided ownership interest in those receivables. The percentage ownership interest in receivables that the conduit purchases may increase or decrease over time, depending on the characteristics of the receivables, including delinquency rates and debtor concentrations. Management will continue to evaluate the financial position of the participating operating companies, including the transferred receivables and related borrowings.

The table below provides the borrowing and repayment activity under the ABS facility, as well as the resulting balances, for the years ending December 31 of each period presented:

| (in millions) | 2005 | 2004 |
| :---: | :---: | :---: |
| ABS obligations outstanding at January 1 | \$ | \$ 71.5 |
| Transfer of receivables to conduit (borrowings) | 1,824.2 | 1,004.4 |
| Redemptions from conduit (repayments) | $(1,449.2)$ | $(1,075.9)$ |
| ABS obligations outstanding at December 31 | \$ 375.0 | \$ |

## Floating Rate Notes

On May 24, 2005, we completed the private placement of $\$ 150$ million in aggregate principal amount of senior floating rate notes due 2008 (the "Floating Rate Notes") that bear interest at a floating rate based on the London Interbank Offered Rate ("LIBOR") plus $1.375 \%$ payable quarterly in arrears ( $5.705 \%$ at December 31, 2005). The Floating Rate Notes contain affirmative covenants similar to our credit agreement, yet do not have any financial covenants. We used the proceeds from the $\$ 150$ million private placement as a part of the financing for the acquisition of USF. The notes were later exchanged for registered notes as a part of an exchange offer in June 2005.

The Floating Rate Notes represent senior unsecured obligations of the Company and rank pari passu in right of payment with all other present and future senior indebtedness of the Company. Certain of our domestic subsidiaries jointly and severally guaranteed the Floating Rate Notes. The Floating Rate Notes have certain call features which allow us to redeem the notes at par anytime after November 15, 2006.

## USF Senior Notes

As part of our acquisition of USF and by virtue of the merger agreement, we assumed $\$ 150$ million aggregate principal amount of $8.5 \%$ senior notes due April 15 , 2010, with interest payments due semi-annually on April 17 and October 16, and $\$ 100$ million aggregate principal amount of $6.5 \%$ senior notes due May 1,2009 (collectively "USF Senior Notes"), with interest payments due semi-annually on May 1 and November 1 . The USF Senior Notes were revalued as part of purchase accounting and assigned a fair value of $\$ 272.2$ million on May 24,2005 , with $\$ 18.6$ million fair value adjustment to the 2010 notes and $\$ 3.6$ million fair value adjustment to the 2009 notes. The premium over the face value of the USF Senior Notes is being amortized as a reduction to interest expense over the remaining life of the notes. The unamortized premium at December 31, 2005 was $\$ 19.4$ million.

## Roadway Senior Notes

As part of our acquisition of Roadway Express and by virtue of the merger agreement, we assumed $\$ 225.0$ million face value of $8.25 \%$ senior notes due in full on December 1, 2008 ("Roadway senior notes"), with interest payments due semi-annually on June 1 and December 1. The Roadway senior notes were revalued as part of purchase accounting and assigned a fair value of \$249.2

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million on December 11, 2003. The premium over the face value of the Roadway senior notes is being amortized as a reduction to interest expense over the remaining life of the notes. The unamortized premium at December 31, 2005 and 2004 was $\$ 14.2$ million and $\$ 19.0$ million, respectively.

## Contingently Convertible Notes

On August 8, 2003, we closed the sale of $\$ 200$ million of $5.0 \%$ contingent convertible senior notes due 2023 ("contingent convertible senior notes") and on August 15, 2003 we closed the sale of an additional $\$ 50$ million of the notes pursuant to the exercise of the option of the initial purchasers. We received net proceeds from the sales of $\$ 242.5$ million, after fees.

The $\$ 250$ million contingent convertible senior notes have an annual interest rate of $5.0 \%$ and are convertible into shares of YRC Worldwide common stock at a conversion price of $\$ 39.24$ per share only upon the occurrence of certain other events. The contingent convertible senior notes may not be redeemed by us for seven years but are redeemable at any time thereafter at par. Holders of the contingent convertible senior notes have the option to require YRC Worldwide to purchase their notes at par on August 8, 2010, 2013 and 2018, and upon a change in control of the Company. These terms and other material terms and conditions applicable to the contingent convertible senior notes are set forth in the indenture governing the notes.

On November 25, 2003, we closed the sale of $\$ 150$ million of $3.375 \%$ contingent convertible senior notes due 2023 . We received net proceeds from the offering of $\$ 145.5$ million, after fees, and used the proceeds to fund the acquisition of Roadway.

The $\$ 150$ million contingent convertible senior notes have an annual interest rate of $3.375 \%$ and are convertible into shares of YRC Worldwide common stock at a conversion price of $\$ 46.00$ per share only upon the occurrence of certain other events. The contingent convertible senior notes may not be redeemed by us for nine years but are redeemable at any time thereafter at par. Holders of the contingent convertible senior notes have the option to require YRC Worldwide to purchase their notes at par on November 25, 2012, 2015 and 2020, and upon a change in control of the Company. These terms and other material terms and conditions applicable to the contingent convertible senior notes are set forth in the indenture governing the notes.

In December 2004, we completed exchange offers pursuant to which holders of the $5 \%$ contingent convertible senior notes and the $3.375 \%$ contingent convertible senior notes (collectively, the "Existing Notes") could exchange their Existing Notes for an equal amount of our new 5\% net share settled contingently convertible senior notes due 2023 and new $3.375 \%$ net share settled contingently convertible senior notes due 2023 (collectively, the "New Notes"), respectively. The New Notes contain a net share settlement feature that, upon conversion, provides for the Company to settle the principal amount of the New Notes in cash and the excess value in common stock, as well as an additional change of control feature. The results of the exchange offer included $\$ 247.7$ million aggregate principal amount of the $\$ 250$ million of $5 \%$ contingent convertible senior notes outstanding and $\$ 144.6$ million aggregate principal amount of the $\$ 150$ million of $3.375 \%$ contingent convertible senior notes outstanding, representing $99.06 \%$ and $96.41 \%$, respectively, of the Existing Notes validly and timely tendered in exchange for an equal principal amount of the New Notes.

The accounting for convertible debt with the settlement features contained in our New Notes is addressed in the consensus reached by the Emerging Issues Task Force of the Financial Accounting Standards Board with respect to the accounting for Instrument C as set forth in EITF 90-19, "Convertible Bonds with Issuer Option to Settle for Cash Upon Conversion." We are contractually obligated to settle the conversion obligations of the New Notes consistent with Instrument C. Because the accreted value of the New Notes will be settled for cash upon the conversion, only the conversion spread (the excess conversion value over the accreted value), which will be settled in stock, will result in potential dilution in our earnings per share computations. (See further discussion of dilution related to the Existing Notes and the New Notes in Earnings Per Common Share.)

At December 31, 2005, no conversion triggers had been met. However, on December 31, 2004, the conversion triggers with respect to the $\$ 250$ million contingent convertible senior notes had been met. Accordingly, as of December 31, 2004, our note holders had the right, at their option, to convert their notes, in whole or in part, into cash and shares of our common stock as described above, subject to certain limitations. This conversion option, coupled with our obligation to settle any conversion by remitting to the note holder the accreted value of the note in cash, resulted in the classification of the $\$ 250$ million contingent convertible senior notes as a current liability on the accompanying consolidated balance sheets as of December 31, 2004. The future balance sheet classification of these liabilities will be monitored at each quarterly reporting date, and will be determined based on an analysis of the various conversion rights described above.

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## Credit Agreement

On May 19, 2005, we entered into an Amended and Restated Credit Agreement with certain banks, expiring May 18, 2010, that provides an $\$ 850$ million senior unsecured revolving credit facility, including sublimits available for borrowings under certain foreign currencies. This agreement amends and restates our existing Credit Agreement, dated as of September 10, 2004, that provided, among other things, a revolving facility of $\$ 500$ million. The new agreement also provides for letters of credit to be issued that would, in turn, reduce the borrowing capacity. As of December 31, 2005, \$45 million was outstanding under the new agreement.

Amounts borrowed under the credit agreement bear interest at LIBOR plus $0.60 \%$ ( $4.99 \%$ at December 31, 2005). Additionally, we are obligated to a facility fee of $0.15 \%$ of the total commitment. In accordance with the terms of the agreement, we must comply with financial covenants primarily relating to our leverage ratio and fixed charges coverage ratio. As of December 31, 2005, we were in compliance with all terms of the agreement.

## Other

We have loan guarantees, mortgages, and lease contracts in connection with the issuance of industrial development bonds ("IDBs") used to acquire, construct or expand terminal facilities. Rates on these bonds range from $5.8 \%$ to $6.1 \%$, with principal payments due through 2010.

On September 30, 2003, we completed the repurchase of $\$ 24$ million aggregate principal amount of our medium-term notes ("MTNs"). The remaining $\$ 20$ million aggregate principal amount of MTNs outstanding, after scheduled principal payments during 2003 of $\$ 11.3$ million, were defeased under their terms. Defeasance refers to the process of placing sufficient funds in an irrevocable trust to pay and discharge the MTNs as they become due. As a result, we were considered legally released as the primary obligor, and the MTNs were removed from our balance sheet. The interest rate on the notes ranged from $6.1 \%$ to $7.8 \%$ with scheduled maturities ranging from October 2003 to August 2008. During the year ended December 31, 2003, we recognized a loss on the extinguishment of debt of $\$ 2.3$ million from the repurchase and defeasance that we reflected in "other" nonoperating expenses on our Statement of Consolidated Operations. We funded the repurchase and defeasance with cash on hand.

The principal maturities of total debt for the next five years and thereafter are as follows:

| (in millions) | IDBs | Contingent convertible senior notes |  | Roadway Senior Notes |  | $\begin{aligned} & \text { USF Senior } \\ & \quad \text { Notes } \\ & \hline \end{aligned}$ |  | Floating RateNotes |  | ABS | Revolver |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2006 | \$- | \$ | - | \$ | - | \$ | - | \$ | - | \$375.0 | \$ | - | \$ | 375.0 |
| 2007 | - |  | - |  | - |  | - |  | - | - |  | - |  | - |
| 2008 | 2.5 |  | - |  | $225.0^{(a)}$ |  | - |  | 150.0 | - |  | - |  | 377.5 |
| 2009 | 1.0 |  | - |  | - |  | $100.0^{(b)}$ |  | - | - |  | - |  | 101.0 |
| 2010 | 6.0 |  | - |  | - |  | $150.0^{\text {(c) }}$ |  | - | - |  | 45.0 |  | 201.0 |
| Thereafter | - |  | 400.0 |  | - |  | - |  | - | - |  | - |  | 400.0 |
| Total | \$ 9.5 | \$ | 400.0 | \$ | 225.0 | \$ | 250.0 | \$ | 150.0 | \$375.0 | \$ | 45.0 |  | ,454.5 |

(a) As discussed above, the Roadway senior notes had a carrying value of $\$ 239.2$ million at December 31, 2005 and a principal maturity value of $\$ 225.0$ million.
(b) As discussed above, the senior notes due 2009 had a carrying value of $\$ 103.1$ million at December 31, 2005 and a principal maturity value of $\$ 100.0$ million.
(c) As discussed above, the senior notes due 2010 had a carrying value of $\$ 166.3$ million at December 31, 2005 and a principal maturity value of $\$ 150.0$ million.

Based on the borrowing rates currently available to us for debt with similar terms and remaining maturities and the quoted market prices for the Roadway senior notes and USF senior notes and contingent convertible senior notes, the fair value of fixed-rate debt at December 31, 2005 and 2004, was approximately $\$ 1,055.0$ million and $\$ 921.2$ million, respectively. The carrying amount of such fixed-rate debt at December 31, 2005 and 2004, was $\$ 918.1$ million and $\$ 657.9$ million, respectively.

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## Stock Compensation Plans

YRC Worldwide has reserved 8.2 million shares of its common stock for issuance to key management personnel under five stock option plans and 2.5 million shares remain available at December 31, 2005. Our long-term incentive plan was implemented in 2002 and replaced in 2004 with a new long-term incentive and equity award plan. The "Employee Benefits" note discusses the plan further. The stock option plans generally permit grants of nonqualified stock options and grants of stock options coupled with a grant of stock appreciation rights ("SARs"). In addition, we had previously reserved 200,000 shares of our common stock for issuance to our Board of Directors under a stock compensation plan, which has subsequently been replaced with the 2004 long-term incentive and equity award plan. Under the plans, the exercise price of each option equals the closing market price of our common stock on the date of grant. The options vest ratably, generally over a period of four years, and expire ten years from the date of the grant.

YRC Worldwide implemented a new long-term incentive and equity award plan in 2004 which reserved 3.4 million of the 8.2 million shares discussed above.
This plan permits the issuance of restricted stock and restricted stock units, as well as options, SARs, and performance stock and performance stock unit awards.
YRC Worldwide implemented a stock option plan in 2002 which reserved 1.0 million of the 8.2 million shares discussed above, and in 2004, 95,000 shares were subsequently de-registered. This plan permitted the issuance of restricted stock and restricted stock units, as well as options, SARs, and performance stock and performance stock unit awards. The maximum cumulative number of shares that can be awarded in any form other than options or SARs is 200,000 shares.

As of December 31, 2005, 2004 and 2003, options of approximately 430,000 shares, 517,000 shares and 904,000 shares, respectively, were exercisable at weighted average exercise prices of $\$ 22.23$ per share, $\$ 19.11$ per share and $\$ 19.44$ per share, respectively. The weighted average remaining contract life on outstanding options at December 31, 2005, 2004 and 2003 was 5.4 years, 5.8 years and 6.7 years, respectively.

A summary of activity in our stock option plans is presented in the following table:

|  | $\begin{gathered} \text { Shares } \\ \text { (in thousands) } \end{gathered}$ | Weighted Average Exercise Price |  |
| :---: | :---: | :---: | :---: |
| Outstanding at December 31, 2002 | 1,996 | \$ | 21.27 |
| Granted | 113 |  | 25.17 |
| Exercised | (279) |  | 16.80 |
| Forfeited / expired | (33) |  | 26.67 |
| Outstanding at December 31, 2003 | 1,797 | \$ | 22.14 |
| Granted | 28 |  | 34.65 |
| Exercised | (766) |  | 20.72 |
| Forfeited / expired | (61) |  | 30.95 |
| Outstanding at December 31, 2004 | 998 | \$ | 23.04 |
| Granted | 23 |  | 43.46 |
| Exercised | (363) |  | 21.01 |
| Forfeited / expired | (11) |  | 28.82 |
| Outstanding at December 31, 2005 | 647 | \$ | 24.87 |

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The following table summarizes information about stock options outstanding as of December 31, 2005:

| Range of exercise prices | Options Outstanding |  |  |  | Options Exercisable |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{array}{c}\text { Shares } \\ \text { (in thousands) }\end{array}$ | WeightedAverage Remaining ContractualYears |  | ghted rage se price | $\begin{gathered} \text { Shares } \\ \text { (in thousands) } \\ \hline \end{gathered}$ |  | ghted rage se price |
| \$ 9.63-12.03 | 1 | 0.5 | \$ | 11.25 | 1 | \$ | 11.25 |
| \$ 12.04-16.03 | 38 | 4.0 | \$ | 14.51 | 38 | \$ | 14.51 |
| \$ 16.04-19.24 | 137 | 4.8 | \$ | 16.92 | 137 | \$ | 16.92 |
| \$ 19.25-22.44 | 81 | 1.7 | \$ | 21.99 | 81 | \$ | 21.99 |
| \$ 22.45-28.86 | 94 | 5.8 | \$ | 24.73 | 46 | \$ | 24.50 |
| \$ 28.87-32.06 | 273 | 6.5 | \$ | 29.73 | 127 | \$ | 29.70 |
| \$ 32.07 and over | 23 | 9.8 | \$ | 43.46 | - | \$ | - |

## Income Taxes

We use the liability method to reflect income taxes on our financial statements. We recognize deferred tax assets and liabilities by applying enacted tax rates and regulations to the differences between the carrying value of existing assets and liabilities and their respective tax basis and capital loss and tax credit carryforwards. The effect on deferred tax assets and liabilities of a change in tax rates is recognized in income in the period that the change occurs, other than certain changes related to business combinations. Deferred tax amounts related to USF presented below are consistent with our allocation of purchase price to date and as such are subject to further revision as additional information becomes available. We assess the realizability of deferred tax assets for capital and operating loss carryforwards and provide valuation allowances when we determine it is more likely than not that such losses will not be realized within the applicable carryforward period. We have not recognized deferred taxes for U.S. federal income taxes on foreign subsidiaries’ earnings that are deemed to be permanently reinvested and any related taxes associated with such earnings are not material. Deferred tax liabilities (assets) were comprised of the following at December 31:

| (in millions) | 2005 | 2004 |
| :---: | :---: | :---: |
| Depreciation | \$ 381.7 | \$ 297.2 |
| Prepaids | 17.1 | 8.7 |
| Employee benefits | 52.4 | 56.2 |
| Revenue | 40.0 | 36.2 |
| Intangibles | 171.3 | 172.5 |
| Other | 61.5 | 26.4 |
| Gross tax liabilities | \$ 724.0 | \$ 597.2 |
| Claims and insurance | \$(154.5) | \$(154.7) |
| Bad debts | (20.4) | (12.7) |
| Employee benefits | (174.4) | (122.3) |
| Revenue | (17.0) | (18.9) |
| Other | (75.1) | (35.2) |
| Gross tax assets | \$(441.4) | \$(343.8) |
| Net tax liability | \$ 282.6 | \$ 253.4 |

A reconciliation between income taxes at the federal statutory rate and the consolidated effective tax rate follows:

|  | 2005 | 2004 | 2003 |
| :---: | :---: | :---: | :---: |
| Federal statutory rate | 35.0\% | 35.0\% | 35.0\% |
| State income taxes, net | 2.2 | 2.3 | 1.3 |
| Nondeductible business expenses | 1.0 | 1.5 | 3.3 |
| Foreign tax credit and rate differential | 0.1 | (0.1) | 0.1 |
| Other, net | 0.7 | (0.6) | (0.6) |
| Effective tax rate | 39.0\% | 38.1\% | 39.1\% |

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The income tax provision consisted of the following:

| (in millions) | 2005 | 2004 | 2003 |
| :---: | :---: | :---: | :---: |
| Current: |  |  |  |
| U.S federal | \$ 116.3 | \$ 81.3 | \$ 3.0 |
| State | 9.4 | 9.3 | (1.1) |
| Foreign | 5.8 | 4.8 | (1.5) |
| Current income tax provision | \$131.5 | \$ 95.4 | \$ 0.4 |
| Deferred: |  |  |  |
| U.S federal | \$ 46.8 | \$ 15.9 | \$23.3 |
| State | 6.2 | 2.1 | 2.5 |
| Foreign | (0.4) | (0.1) | (0.1) |
| Deferred income tax provision | \$ 52.6 | \$ 17.9 | \$25.7 |
| Income tax provision | \$184.1 | \$113.3 | \$26.1 |
| Based on the income before income taxes: |  |  |  |
| Domestic | \$460.8 | \$283.6 | \$71.7 |
| Foreign | 11.5 | 14.1 | (4.9) |
| Income before income taxes | \$472.3 | \$297.7 | \$66.8 |

Previously, the IRS challenged the timing of a deduction by Roadway Express related to prior years’ contributions to certain union pension plans. During the year ended December 31, 2004, YRC Worldwide reached a negotiated settlement with the IRS on behalf of Roadway and all related federal and state tax and interest has since been paid. All payments were charged against reserves established at acquisition date in purchase accounting.

In 2004, during the audit of YRC Worldwide for years 2000-01, the IRS proposed the revocation of the private ruling that the IRS issued to Yellow Transportation for tax year 1977 that allowed a deduction for post year-end contributions to union pension plans. Yellow Transportation has relied on that ruling to continue to deduct post year-end contributions each year since 1977. The IRS did not take any action relative to the revocation in 2004, and the IRS completed its audit of 2000-01 without any adjustment for union pension contributions. In November 2005, the IRS revoked the prior ruling, effective with the 2005 tax return. YRC Worldwide has submitted a "Pre-Filing Agreement" request to the IRS to discuss the potential timing and amount of any payment of tax related to the revocation of the ruling. The IRS has indicated a willingness to discuss settlement but has made no commitment regarding terms. If an acceptable settlement cannot be reached, YRC Worldwide will consider litigation to resolve the appropriate amount and timing of the deduction for contributions to union pension plans. The additional tax that could result from the complete disallowance of all post year end contributions is approximately $\$ 56$ million. The financial statements are fully reserved for this potential liability.

In 2002, USF deducted a loss for its worthless investment in the stock of its subsidiary USF Worldwide upon the disposition of that stock for no consideration. USF is under IRS audit for years 2000-02, and the IRS has preliminarily questioned whether that deduction should be treated as a capital loss, which would not be fully deductible in 2002 or any other open tax year through 2005. The additional tax that could result should the loss ultimately be treated as a capital loss is approximately $\$ 48$ million. USF established a reserve of approximately $\$ 19$ million prior to acquisition by YRC Worldwide. YRC Worldwide has since concluded that treatment as a fully deductible ordinary loss is appropriate and will protest any proposal by the IRS to treat the loss as a capital loss; however, the reserve USF established will remain until resolution with the IRS is reached. Any tax liability other than $\$ 19$ million would be an adjustment to the goodwill recorded in the purchase price allocation.

## Commitments, Contingencies, and Uncertainties

YRC Worldwide incurs rental expenses under noncancelable lease agreements for certain buildings and operating equipment. Rental expense is charged to "operating expense and supplies" on the Statements of Consolidated Operations. Actual rental expense was $\$ 132.9$ million, $\$ 95.1$ million, and $\$ 42.6$ million for the years ended December 31, 2005, 2004, and 2003, respectively.

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At December 31, 2005, we were committed under noncancelable lease agreements requiring minimum annual rentals payable as follows:

| (in millions) | 2006 | 2007 | 2008 | 2009 | 2010 | Thereafter |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Minimum annual rentals | \$106.5 | \$79.6 | \$56.4 | \$45.9 | \$12.5 | \$ 14.7 |

We expect in the ordinary course of business that leases will be renewed or replaced as they expire. The leases provide for fixed and escalating rentals and contingent escalating rentals based on the Consumer Price Index not to exceed certain specified amounts. We record rent for our operating leases on a straight-line basis over the base term of the lease agreements.

Projected 2006 gross capital expenditures are expected to be $\$ 450$ to $\$ 475$ million, of which approximately $\$ 61.6$ million was committed at December 31, 2005.
Our outstanding letters of credit at December 31, 2005 included $\$ 2.6$ million for workers' compensation, property damage and liability claims against SCST. We agreed to maintain the letters of credit outstanding at the spin-off date until SCST obtained replacement letters of credit or third party guarantees. SCST agreed to use its reasonable best efforts to obtain these letters of credit or guarantees, which in many cases would allow us to obtain a release of our letters of credit. SCST also agreed to indemnify us for any claims against the letters of credit that we provide. SCST reimburses us for all fees incurred related to the remaining outstanding letters of credit. We also provided a guarantee of $\$ 2.4$ million regarding certain lease obligations of SCST.

In 2004, USF shut down USF Red Star, a USF subsidiary that operated in the Northeastern U.S. Due to the shutdown, USF, now our wholly owned subsidiary, is subject to withdrawal liability under the Multi-Employer Pension Plan Amendment Act of 1980 (as amended, "MEPPA") for up to 14 multi-employer pension plans. Based on information that USF has recently received from these plans, we estimate that USF Red Star could be liable for up to approximately $\$ 85$ million. However, we also estimate that approximately $\$ 20$ million of this liability could be abated because of contributions that Yellow Transportation, Roadway Express, New Penn and USF Holland made to certain of these 14 plans. Thus, at the purchase date, we reserved approximately $\$ 65$ million for the liabilities. During the year ended December 31, 2005, we made payments of approximately $\$ 6.3$ million resulting in a reserve of approximately $\$ 58.9$ million at December 31, 2005. We have recognized these liabilities as an obligation assumed on the acquisition date of USF, resulting in additional goodwill. See "Acquisitions - USF Corporation" in these notes. The expected annual cash flow relative to this liability is approximately $\$ 8.5$ million until further resolution. USF is entitled to review and contest liability assessments that various funds provided as well as determine whether additional abatement might be available as a result of other YRC Worldwide business units that make contributions to these plans. The final withdrawal liability may be adjusted when further information is available as we negotiate with the pension plans to agree on the correct calculation of withdrawal liability amounts and as sufficient information becomes available to determine the available abatement of the liability under MEPPA, including any necessary arbitration or litigation with the affected pension plans. The timing of any funding of USF Red Star's withdrawal liabilities to any particular fund will depend upon agreement with the fund on the ultimate amount of the liability, the conclusion of any arbitration or litigation to settle any disputes and the determination at the end of a plan year of whether abatement is applicable. MEPPA provides that certain interim payments may be required until these events occur. MEPPA also provides that any ultimate withdrawal liability payments may be made in a lump sum or over a period of time.

In November 2004, the Teamsters National Freight Industry Negotiating Committee (the "Teamsters") filed a complaint against USF, USF Red Star and USF Holland in the United States District Court for the Eastern District of Pennsylvania. In connection with the shut down of USF Red Star, the Teamsters claimed certain violations of the National Labor Relations Act (the "NLRA"), alleging (among other things) that the shut down was in breach of USF Red Star's labor contract. The Teamsters asked for unspecified damages. Additionally, the Teamsters filed a class action suit on behalf of the employees of USF Red Star alleging violations of the federal Worker Adjustment and Retraining Notification Act ("WARN Act"), seeking 60 days back compensation for USF Red Star employees due to allegedly shutting down USF Red Star without adequate notice under the WARN Act. We have vigorously contested this lawsuit. The Teamsters also requested the National Labor Relations Board ("NLRB") to issue a complaint against USF, USF Red Star and USF Holland for allegedly unfair labor practices for these same allegations. We vigorously contested these allegations as well. The NLRB has not issued a complaint in this matter.

Including the Teamsters WARN action mentioned above, either or both of USF or USF Red Star are currently named in five class action lawsuits alleging violations of the federal WARN Act. These suits have been consolidated into one action in the

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United States District Court for the Eastern District of Pennsylvania. The plaintiffs in these suits sought 60 days back compensation for USF Red Star employees due to allegedly shutting down USF Red Star without adequate notice under the WARN Act. We have vigorously contested these lawsuits.

USF Red Star has sued the Teamsters in connection with their strike on USF Red Star in the Northern District of New York, alleging that the strike was in breach of Teamsters' labor contract and that the strike was illegal secondary conduct under the NLRA, intending to pressure USF Dugan to allow organizing efforts at USF Dugan to succeed. USF Red Star sought unspecified damages from the Teamsters in connection with this lawsuit.

The Teamsters, USF, USF Holland, USF Red Star and the WARN class action plaintiffs have settled all of these disputes arising out of the USF Red Star shutdown. Pursuant to the settlement, USF Red Star will pay the WARN Act plaintiffs $\$ 7$ million; the WARN Act plaintiffs will release USF Red Star, USF Holland and USF from any further liability; the unfair labor practice charges before the NLRB will be withdrawn; and certain related labor grievances will be settled. The court approved this settlement in January 2006. We have recognized this settlement obligation as a liability assumed on the acquisition date of USF, resulting in additional goodwill. See "Acquisitions - USF Corporation" in these notes.

In December 2003, Idealease Services, Inc. ("Idealease") filed a complaint against USF Logistics in the Circuit Court of Cook County in Chicago, Illinois. Idealease was asking the court to require USF Logistics to specifically perform an alleged contractual obligation to buy back from Idealease a fleet of vehicles following the cessation of a customer's business operations. In the interim, Idealease sold the vehicles and asked USF Logistics to pay Idealease the difference between the sale price of the vehicles and the price schedule set forth on the parties' contract, approximately $\$ 4.9$ million. Alternatively, Idealease contended that USF Logistics was liable for the unpaid lease payments of approximately $\$ 11.5$ million, which remained payable because certain riders to the lease agreement are invalid due to a lack of consideration. In October 2005, USF Logistics settled this dispute for an agreement to pay $\$ 3$ million. We have recognized the settlement obligation as a liability assumed on the acquisition date of USF, resulting in additional goodwill. See "Acquisitions - USF Corporation" in these notes.

We are involved in other litigation or proceedings that arise in ordinary business activities. We insure against these risks to the extent deemed prudent by our management, but no assurance can be given that the nature and amount of such insurance will be sufficient to fully indemnify us against liabilities arising out of pending and future legal proceedings. Many of these insurance policies contain self-insured retentions in amounts we deem prudent. Based on our current assessment of information available as of the date of these financial statements, we believe that our financial statements include adequate provisions for estimated costs and losses that may be incurred with regard to the litigation and proceedings to which we are a party.

## Environmental Matters

Remediation costs are accrued based on estimates of known environmental remediation exposure using currently available facts, existing environmental permits and technology and presently enacted laws and regulations. Our estimates of costs are developed based on internal evaluations and, when necessary, recommendations from external environmental consultants. These accruals are recorded when it is probable that we will be obligated to pay amounts for environmental site evaluation, remediation or related costs, and the amounts can be reasonably estimated. If the obligation can only be estimated within a range, we accrue the minimum amount in the range. These accruals are recorded even if significant uncertainties exist over the ultimate cost of the remediation. Where we have been identified as a potentially responsible party in a U.S. federal "Superfund" site, we accrue our share of the estimated remediation costs of the site based on the ratio of the estimated volume of waste contributed to the site by us to the total volume of waste at the site. As of December 31, 2005, recorded balances related to these matters were not material.

Other
USF Bestway's collective bargaining agreement with the IBT initially expired on December 31, 2005. It has been subsequently extended until March 24 , 2006 to permit the Company and the IBT the opportunity to negotiate a new agreement. We can provide no assurance that a new collective bargaining agreement will be entered into by USF Bestway or, if entered into, that the terms of such agreement will not be materially less favorable to us than the terms of the current collective bargaining agreement.

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## Business Segments

We report financial and descriptive information about our reportable operating segments on a basis consistent with that used internally for evaluating segment performance and allocating resources to segments. We manage the segments separately because each requires different operating, marketing and technology strategies. We evaluate performance primarily on adjusted operating income and return on capital.

We have four reportable segments, which are strategic business units that offer complementary transportation services to their customers. Yellow Transportation and Roadway Express are carriers that provide comprehensive regional, national and international transportation services. Regional Transportation is comprised of carriers that focus primarily on business opportunities in the regional and next-day delivery markets. Meridian IQ, our logistics segment, provides domestic and international freight forwarding, warehousing and cross-dock services, multi-modal brokerage services, and transportation management services.

The accounting policies of the segments are the same as those described in the Summary of Accounting Policies note. The USF accounting policies have been conformed to YRC Worldwide effective as of May 24, 2005. We charge management fees and other corporate services to our segments based on the direct benefits received or as a percentage of revenue. Corporate operating losses represent operating expenses of the holding company, including salaries, wages and benefits, along with incentive compensation and professional services for all periods presented. In 2005, corporate operating losses included $\$ 4.0$ million of executive severance charges and $\$ 0.7$ million of acquisition charges. In 2004, corporate operating losses also included increased professional fees associated with the implementation of the Sarbanes-Oxley Act of 2002 of $\$ 5.5$ million and $\$ 2.6$ million of fees associated with the exchange of our contingently convertible notes in December 2004. In 2003, corporate operating losses also included $\$ 4.0$ million for an industry conference that we have hosted periodically. Corporate identifiable assets primarily refer to cash, cash equivalents, technology assets and deferred debt issuance costs. Intersegment revenue relates to transportation services between our segments, as well as charges to Yellow Transportation for use of various Meridian IQ service names.

Revenue from foreign sources totaled $\$ 328.6$ million, $\$ 220.2$ million, and $\$ 29.5$ million, in 2005, 2004, and 2003 respectively, and is largely derived from Canada, United Kingdom, Asia and Mexico. Long-lived assets located in foreign countries totaled $\$ 25.6$ million and $\$ 23.5$ million at December 31, 2005 and 2004, respectively.

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The following table summarizes our operations by business segment:

| (in millions) | Yellow <br> Transportation |  | Roadway ${ }^{(a)}$ Express |  | $\begin{gathered} \text { Regional }^{(\mathrm{a}),(\mathrm{d})} \\ \text { Transportation } \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { Meridian }^{(\mathrm{e})} \\ \text { IQ } \end{gathered}$ |  | Corporate / Eliminations |  | Consolidated |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2005 |  |  |  |  |  |  |  |  |  |  |  |  |
| External revenue | \$ | 3,417.4 | \$ | 3,316.0 | \$ | 1,564.4 | \$ | 443.8 | \$ | - | \$ | 8,741.6 |
| Intersegment revenue |  | 3.9 |  | 5.1 |  | 6.4 |  | 3.8 |  | (19.2) |  | - |
| Operating income (loss) |  | 255.3 |  | 209.1 |  | 85.8 |  | 15.2 |  | (29.1) |  | 536.3 |
| Adjustments to operating income (loss) ${ }^{(b)}$ |  | (7.1) |  | 1.2 |  | 8.8 |  | (0.1) |  | 4.8 |  | 7.6 |
| Adjusted operating income (loss) ${ }^{\text {(c) }}$ |  | 248.2 |  | 210.3 |  | 94.6 |  | 15.1 |  | (24.3) |  | 543.9 |
| Identifiable assets |  | 1,065.1 |  | 2,075.0 |  | 2,099.3 |  | 279.4 |  | 215.4 |  | 5,734.2 |
| Capital expenditures, net |  | 78.7 |  | 56.9 |  | 82.3 |  | 12.0 |  | 26.5 |  | 256.4 |
| Depreciation and amortization |  | 84.7 |  | 74.4 |  | 67.1 |  | 10.7 |  | 13.7 |  | 250.6 |
| 2004 |  |  |  |  |  |  |  |  |  |  |  |  |
| External revenue | \$ | 3,177.7 | \$ | 3,118.2 | \$ | 260.6 | \$ | 211.0 | \$ | - | \$ | 6,767.5 |
| Intersegment revenue |  | 2.9 |  | 1.7 |  | - |  | 2.2 |  | (6.8) |  | - |
| Operating income (loss) |  | 191.5 |  | 158.3 |  | 33.9 |  | 3.7 |  | (25.8) |  | 361.6 |
| Adjustments to operating income (loss) ${ }^{(b)}$ |  | (3.1) |  | (1.4) |  | - |  | - |  | - |  | (4.5) |
| Adjusted operating income (loss) ${ }^{\text {(c) }}$ |  | 188.4 |  | 156.9 |  | 33.9 |  | 3.7 |  | (25.8) |  | 357.1 |
| Identifiable assets |  | 1,030.4 |  | 2,110.4 |  | 248.9 |  | 108.0 |  | 129.5 |  | 3,627.2 |
| Capital expenditures, net |  | 95.1 |  | 47.8 |  | 18.6 |  | 2.7 |  | 0.1 |  | 164.3 |
| Depreciation and amortization |  | 85.8 |  | 70.5 |  | 11.7 |  | 3.5 |  | - |  | 171.5 |
| 2003 |  |  |  |  |  |  |  |  |  |  |  |  |
| External revenue | \$ | 2,809.5 | \$ | 131.2 | \$ | 9.8 | \$ | 118.1 | \$ | - | \$ | 3,068.6 |
| Intersegment revenue |  | 2.4 |  | - |  | - |  | 2.2 |  | (4.6) |  | - |
| Operating income (loss) |  | 119.9 |  | (6.1) |  | (0.2) |  | 0.3 |  | (25.3) |  | 88.6 |
| Adjustments to operating income (loss) ${ }^{\text {(b) }}$ |  | 19.0 |  | - |  | - |  | 0.5 |  | 3.0 |  | 22.5 |
| Adjusted operating income (loss) ${ }^{\text {(c) }}$ |  | 138.9 |  | (6.1) |  | (0.2) |  | 0.8 |  | (22.3) |  | 111.1 |
| Identifiable assets |  | 986.5 |  | 2,002.4 |  | 340.7 |  | 79.9 |  | 53.7 |  | 3,463.2 |
| Capital expenditures, net |  | 94.3 |  | 1.2 |  | 0.5 |  | 3.1 |  | 0.1 |  | 99.2 |
| Depreciation and amortization |  | 80.3 |  | 3.5 |  | 0.7 |  | 2.9 |  | - |  | 87.4 |

(a) In 2003, the segment information shown for Roadway Express and Regional Transportation (i.e. New Penn) represented income statement and capital expenditure information from the date of acquisition December 11, through December 31, 2003 and identifiable assets as of December 31, 2003.
(b) Management excludes these items when evaluating operating income and segment performance to better evaluate the results of our core operations. In 2005, adjustments included acquisition charges, executive severance and gains on property disposals. In 2004, adjustments included gains on property disposals. In 2003, adjustments included acquisition charges, conforming accounting policies, a significant legal provision and gains on property disposals.
(c) This measurement is used for internal management purposes and should not be construed as a better measurement than operating income as defined by generally accepted accounting principles.
(d) In 2005, the segment information shown for Regional Transportation represented New Penn results for the fiscal year end and USF income statement and capital expenditure information from the date of acquisition May 24, through December 31, 2005 and identifiable assets as of December 31, 2005. In 2004 and 2003, the segment information shown for Regional Transportation is only that of New Penn.
(e) In 2005, the segment information shown for Meridian IQ includes the results of USF Logistics from the date of acquisition, May 24, through December 31, 2005 and identifiable assets as of December 31, 2005.

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## Earnings per Common Share

The Company presents both basic and diluted earnings per share ("EPS") amounts. Basic EPS is calculated by dividing net income by the weighted average number of common shares outstanding during the year. Diluted EPS is based upon the weighted average number of common and common equivalent shares outstanding during the year which is calculated using the treasury stock method for stock options and assumes conversion of the Company's convertible senior notes.

| (in thousands except per share data) | 2005 | 2004 | 2003 |
| :---: | :---: | :---: | :---: |
| Numerator: |  |  |  |
| Net income for basic earnings per share | \$ 288,130 | \$ 184,327 | \$ 40,683 |
| Interest expense on convertible senior notes (net of tax) | 183 | 188 | - |
| Net income for diluted earnings per share | \$ 288,313 | \$ 184,515 | \$ 40,683 |
| Denominator: |  |  |  |
| Weighted average number of common shares outstanding (basic) | 54,358 | 48,149 | 30,370 |
| Weighted average dilutive stock options and restricted stock | 658 | 613 | 285 |
| Assumed conversion of convertible senior notes | 1,889 | 412 | - |
| Weighted average number of common and common equivalent shares outstanding (diluted) | 56,905 | 49,174 | 30,655 |
| Basic earnings per share | \$ 5.30 | \$ 3.83 | \$ 1.34 |
| Diluted earnings per share | \$ 5.07 | \$ 3.75 | \$ 1.33 |

The impacts of certain options were excluded from the calculation of diluted earnings per share because average exercise prices were greater than the average market price of common shares. Data regarding those options is summarized below:

| (in thousands except per share data) |  |  | $\mathbf{2 0 0 5}$ |
| :--- | :--- | :--- | :--- |
| Weighted average option shares outstanding | $\frac{2004}{}$ | $\mathbf{2 0 0 3}$ | - |
| Weighted average exercise price | $\mathbf{1 4 8}$ | $\$-$ | $\$ 29.67$ |

## Common Stock Repurchase Program

In September 2005, our Board of Directors approved a stock repurchase program that authorizes the Company to repurchase up to $\$ 50$ million of our common stock. During 2005, we repurchased approximately 1.1 million shares at a total cost of approximately $\$ 50$ million.

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## Condensed Consolidating Financial Statements

## Guarantees of the Contingent Convertible Senior Notes

In August 2003, YRC Worldwide issued 5.0\% contingent convertible senior notes due 2023. In November 2003, we issued 3.375\% contingent convertible senior notes (the August and November issuances, collectively, may also be known as the "contingent convertible senior notes") due 2023. In December 2004, we completed exchange offers pursuant to which holders of the contingent convertible senior notes could exchange their notes for an equal amount of new net share settled contingent convertible senior notes. Substantially all notes were exchanged as part of the exchange offers. In May 2005, we completed the private placement of $\$ 150$ million in aggregate principle amount of senior floating rate notes due 2008. In connection with the net share settled contingent convertible senior notes and the floating rate notes, the following $100 \%$ owned subsidiaries of YRC Worldwide have issued guarantees in favor of the holders of the net share settled contingent convertible senior notes and floating rate notes: Yellow Transportation, Inc., Mission Supply Company, Yellow Relocation Services, Inc., YRC Worldwide Technologies, Inc., Meridian IQ Inc., MIQ LLC (formerly Yellow GPS, LLC), Globe.com Lines, Inc., Roadway LLC, Roadway Next Day Corporation, Roadway Express, Inc. USF Holland and USF Corporate. Each of the guarantees is full and unconditional and joint and several.

The summarized consolidating financial statements are presented in lieu of separate financial statements and other related disclosures of the subsidiary guarantors and issuer because management does not believe that separate financial statements and related disclosures would be material to investors. There are currently no significant restrictions on the ability of YRC Worldwide or any guarantor to obtain funds from its subsidiaries by dividend or loan.

The following represents summarized condensed consolidating financial information as of December 31, 2005 and 2004 with respect to the financial position and for the years ended December 31, 2005, 2004 and 2003 for results of operations and cash flows of YRC Worldwide and its subsidiaries. The 2003 Condensed Consolidating Statements of Operations and Condensed Consolidating Statements of Cash Flows contain Roadway LLC information from the date of acquisition (December 11) through December 31. The Parent column presents the financial information of YRC Worldwide, the primary obligor of the contingent convertible senior notes and the floating rate notes. The Guarantor Subsidiaries column presents the financial information of all guarantor subsidiaries of the net share settled contingent convertible senior notes and the floating rate notes. The Non-Guarantor Subsidiaries column presents the financial information of all non-guarantor subsidiaries, including those subsidiaries that are governed by foreign laws, Yellow Roadway Receivables Funding Corporation, Yellow Receivables Corporation and Roadway Funding, Inc., the special-purpose entities that are or were associated with our ABS agreements.

| Condensed Consolidating Balance Sheets <br> December 31, 2005 <br> (in millions) | Parent | Guarantor Subsidiaries |  | Non- <br> Guarantor Subsidiaries |  | Eliminations |  | Consolidated |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cash and cash equivalents | \$ 20 | \$ | 18 | \$ | 44 | \$ | - | \$ | 82 |
| Intercompany advances receivable | - |  | (71) |  | 71 |  | - |  | - |
| Accounts receivable, net | (61) |  | 32 |  | 1,202 |  | (9) |  | 1,164 |
| Prepaid expenses and other | 7 |  | 135 |  | 90 |  | - |  | 232 |
| Total current assets | (34) |  | 114 |  | 1,407 |  | (9) |  | 1,478 |
| Property and equipment | 1 |  | 3,024 |  | 583 |  | - |  | 3,608 |
| Less - accumulated depreciation | (1) |  | $(1,341)$ |  | (60) |  | - |  | $(1,402)$ |
| Net property and equipment | - |  | 1,683 |  | 523 |  | - |  | 2,206 |
| Investment in subsidiaries | 3,037 |  | 7 |  | - |  | $(3,044)$ |  | - |
| Receivable from affiliate | (354) |  | 356 |  | (2) |  | - |  | - |
| Goodwill and other assets | 265 |  | 1,933 |  | 363 |  | (511) |  | 2,050 |
| Total assets | \$2,914 | \$ | 4,093 | \$ | 2,291 | \$ | $(3,564)$ | \$ | 5,734 |
| Intercompany advances payable | \$ 405 | \$ | (574) | \$ | 378 | \$ | (209) | \$ | - |
| Accounts payable | 10 |  | 314 |  | 70 |  | - |  | 394 |
| Wages, vacations and employees' benefits | 12 |  | 450 |  | 61 |  | - |  | 523 |
| Claims and insurance accruals | - |  | 110 |  | 134 |  | (43) |  | 201 |
| Other current and accrued liabilities | 5 |  | 141 |  | 26 |  | - |  | 172 |
| Current maturities of long-term debt | - |  | - |  | 375 |  | - |  | 375 |
| Total current liabilities | 432 |  | 441 |  | 1,044 |  | (252) |  | 1,665 |
| Payable to affiliate | (105) |  | (209) |  | 464 |  | (150) |  | - |
| Long-term debt, less current portion | 595 |  | 518 |  | - |  | - |  | 1,113 |
| Deferred income taxes, net | 4 |  | 242 |  | 141 |  | - |  | 387 |
| Claims and other liabilities | 26 |  | 496 |  | 176 |  | (65) |  | 633 |
| Commitments and contingencies |  |  |  |  |  |  |  |  |  |
| Shareholders' equity | 1,962 |  | 2,605 |  | 466 |  | $(3,097)$ |  | 1,936 |
| Total liabilities and shareholders' equity | \$2,914 | \$ | 4,093 | \$ | 2,291 | \$ | $(3,564)$ | \$ | 5,734 |

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| December 31, 2004 (in millions) | Parent | Guarantor Subsidiaries |  | NonGuarantor Subsidiaries |  | Eliminations |  | Consolidated |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cash and cash equivalents | \$ 82 | \$ | 7 | \$ | 17 | \$ | - | \$ | 106 |
| Intercompany advances receivable | - |  | 484 |  | - |  | (484) |  | - |
| Accounts receivable, net | 3 |  | 14 |  | 762 |  | - |  | 779 |
| Prepaid expenses and other | 4 |  | 149 |  | 15 |  | - |  | 168 |
| Total current assets | 89 |  | 654 |  | 794 |  | (484) |  | 1,053 |
| Property and equipment | - |  | 2,541 |  | 131 |  | - |  | 2,672 |
| Less - accumulated depreciation | - |  | $(1,231)$ |  | (18) |  | - |  | $(1,249)$ |
| Net property and equipment | - |  | 1,310 |  | 113 |  | - |  | 1,423 |
| Investment in subsidiaries | 1,162 |  | 97 |  | - |  | $(1,259)$ |  | - |
| Receivable from affiliate | 8 |  | 127 |  | 39 |  | (174) |  | - |
| Goodwill and other assets | 218 |  | 953 |  | 180 |  | (200) |  | 1,151 |
| Total assets | \$1,477 | \$ | 3,141 | \$ | 1,126 | \$ | $(2,117)$ | \$ | 3,627 |
| Intercompany advances payable | \$ - | \$ | - | \$ | 684 | \$ | (684) | \$ | - |
| Accounts payable | 8 |  | 276 |  | 23 |  | - |  | 307 |
| Wages, vacations and employees' benefits | 17 |  | 391 |  | 20 |  | - |  | 428 |
| Other current and accrued liabilities | - |  | 117 |  | 7 |  | - |  | 124 |
| ABS borrowings | 17 |  | 66 |  | 3 |  | - |  | 86 |
| Current maturities of long-term debt | 250 |  | 4 |  | - |  | - |  | 254 |
| Total current liabilities | 292 |  | 854 |  | 737 |  | (684) |  | 1,199 |
| Intercompany debt | - |  | 16 |  | 158 |  | (174) |  | - |
| Long-term debt, less current portion | 150 |  | 254 |  | - |  | - |  | 404 |
| Deferred income taxes, net | (5) |  | 286 |  | 39 |  | - |  | 320 |
| Claims and other liabilities | 18 |  | 457 |  | 15 |  | - |  | 490 |
| Commitments and contingencies |  |  |  |  |  |  |  |  |  |
| Shareholders' equity | 1,022 |  | 1,274 |  | 177 |  | $(1,259)$ |  | 1,214 |
| Total liabilities and shareholders' equity | \$1,477 | \$ | 3,141 | \$ | 1,126 | \$ | $(2,117)$ | \$ | 3,627 |

Condensed Consolidating Statements of Operations

| For the year ended December 31, 2005 (in millions) | Parent | Guarantor Subsidiaries |  | NonGuarantor Subsidiaries |  | Eliminations |  | Consolidated |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating revenue | \$ 61 | \$ | 7,693 | \$ | 1,395 | \$ | (408) | \$ | 8,741 |
| Operating expenses: |  |  |  |  |  |  |  |  |  |
| Salaries, wages and employees' benefits | 48 |  | 4,454 |  | 649 |  | (40) |  | 5,111 |
| Operating expenses and supplies | 35 |  | 1,430 |  | 282 |  | (309) |  | 1,438 |
| Depreciation and amortization | - |  | 202 |  | 49 |  | - |  | 251 |
| Purchased transportation | - |  | 743 |  | 271 |  | (23) |  | 991 |
| Gains on property disposals, net | - |  | (5) |  | - |  | - |  | (5) |
| Other operating expenses | - |  | 361 |  | 51 |  | (6) |  | 406 |
| Acquisition and executive severance charges | 5 |  | 2 |  | 6 |  | - |  | 13 |
| Total operating expenses | 88 |  | 7,187 |  | 1,308 |  | (378) |  | 8,205 |
| Operating income (loss) | (27) |  | 506 |  | 87 |  | (30) |  | 536 |
| Nonoperating (income) expenses: |  |  |  |  |  |  |  |  |  |
| Interest expense | 36 |  | 32 |  | 72 |  | (77) |  | 63 |
| Other, net | (346) |  | 180 |  | (197) |  | 364 |  | 1 |
| Nonoperating (income) expenses, net | (310) |  | 212 |  | (125) |  | 287 |  | 64 |
| Income (loss) before income taxes | 283 |  | 294 |  | 212 |  | (317) |  | 472 |
| Income tax provision | (1) |  | 108 |  | 77 |  | - |  | 184 |
| Net income (loss) | \$ 284 | \$ | 186 | \$ | 135 | \$ | (317) | \$ | 288 |

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| For the year ended December 31, 2004 (in millions) | Parent | Guarantor Subsidiaries |  | $\begin{aligned} & \text { Non- } \\ & \text { Guarantor } \\ & \text { Subsidiaries } \end{aligned}$ |  | Eliminations |  | Consolidated |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating revenue | \$48 | \$ | 6,291 |  | 483 | \$ | (55) | \$ | 6,767 |
| Operating expenses: |  |  |  |  |  |  |  |  |  |
| Salaries, wages and employees' benefits | 37 |  | 3,900 |  | 235 |  | - |  | 4,172 |
| Operating expenses and supplies | 32 |  | 921 |  | 108 |  | (49) |  | 1,012 |
| Depreciation and amortization | - |  | 156 |  | 15 |  | - |  | 171 |
| Purchased transportation | - |  | 663 |  | 94 |  | (4) |  | 753 |
| Other operating expenses | 3 |  | 285 |  | 14 |  | - |  | 302 |
| Losses (gains) on property disposals, net | - |  | (4) |  | (1) |  | - |  | (5) |
| Total operating expenses | 72 |  | 5,921 |  | 465 |  | (53) |  | 6,405 |
| Operating income (loss) | (24) |  | 370 |  | 18 |  | (2) |  | 362 |
| Nonoperating (income) expenses: |  |  |  |  |  |  |  |  |  |
| Interest expense | 28 |  | 72 |  | 33 |  | (89) |  | 44 |
| Other, net | (1) |  | 64 |  | (130) |  | 87 |  | 20 |
| Nonoperating (income) expenses, net | 27 |  | 136 |  | (97) |  | (2) |  | 64 |
| Income (loss) before income taxes | (51) |  | 234 |  | 115 |  | - |  | 298 |
| Income tax provision | (8) |  | 81 |  | 41 |  | - |  | 114 |
| Net income (loss) | \$ (43) | \$ | 153 | \$ | 74 | \$ | - | \$ | 184 |
| For the year ended December 31, 2003 (in millions) | Parent |  | uarantor ssidiarie |  | on- <br> antor <br> diaries |  | ations |  | solidated |
| Operating revenue | \$ 13 | \$ | 3,029 | \$ | 40 | \$ | (13) | \$ | 3,069 |
| Operating expenses: |  |  |  |  |  |  |  |  |  |
| Salaries, wages and employees' benefits | 15 |  | 1,936 |  | 19 |  | - |  | 1,970 |
| Operating expenses and supplies | 18 |  | 421 |  | 24 |  | (13) |  | 450 |
| Depreciation and amortization | - |  | 86 |  | 1 |  | - |  | 87 |
| Purchased transportation | - |  | 306 |  | 12 |  | - |  | 318 |
| Other operating expenses | - |  | 148 |  | 4 |  | - |  | 152 |
| Losses (gains) on property disposals, net | - |  | - |  | - |  | - |  | - |
| Acquisition charges | 3 |  | - |  | - |  | - |  | 3 |
| Total operating expenses | 36 |  | 2,897 |  | 60 |  | (13) |  | 2,980 |
| Operating income (loss) | (23) |  | 132 |  | (20) |  | - |  | 89 |
| Nonoperating (income) expenses: |  |  |  |  |  |  |  |  |  |
| Interest expense | 18 |  | 6 |  | 7 |  | (10) |  | 21 |
| Other, net | (2) |  | 54 |  | (61) |  | 10 |  | 1 |
| Nonoperating (income) expenses, net | 16 |  | 60 |  | (54) |  | - |  | 22 |
| Income (loss) before income taxes | (39) |  | 72 |  | 34 |  | - |  | 67 |
| Income tax provision | (14) |  | 28 |  | 12 |  | - |  | 26 |
| Net income (loss) | \$ (25) | \$ | 44 | \$ | 22 | \$ | - | \$ | 41 |

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Condensed Consolidating Statements of Cash Flows

| For the year ended December 31, 2005 (in millions) | Parent | Guarantor Subsidiaries |  | Non- <br> Guarantor Subsidiaries |  | Eliminations |  | Consolidated |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating activities: |  |  |  |  |  |  |  |  |  |
| Net cash from (used in) operating activities | \$ 52 | \$ | 242 | \$ | 193 | \$ | 11 | \$ | 498 |
| Investing activities: |  |  |  |  |  |  |  |  |  |
| Acquisition of property and equipment | - |  | (233) |  | (71) |  | - |  | (304) |
| Proceeds from disposal of property and equipment | - |  | 35 |  | 13 |  | - |  | 48 |
| Acquisition of companies | (821) |  | 46 |  | 21 |  | - |  | (754) |
| Investment in affiliate | (46) |  | - |  | - |  |  |  | (46) |
| Other | - |  | 2 |  | 10 |  | - |  | 12 |
| Net cash used in investing activities | (867) |  | (150) |  | (27) |  | - |  | $(1,044)$ |
| Financing Activities: |  |  |  |  |  |  |  |  |  |
| ABS borrowings | - |  | - |  | 375 |  | - |  | 375 |
| Debt issuance costs | (4) |  | - |  | - |  | - |  | (4) |
| Issuance of long-term debt | 195 |  | (5) |  | - |  | - |  | 190 |
| Proceeds from exercise of stock options | 11 |  | - |  | - |  | - |  | 11 |
| Cash dividends paid to shareholders | - |  | 8 |  | (8) |  |  |  | - |
| Treasury stock repurchase | (50) |  | - |  | - |  |  |  | (50) |
| Intercompany advances / repayments | 601 |  | (84) |  | (506) |  | (11) |  | - |
| Net cash provided by (used in) financing activities | 753 |  | (81) |  | (139) |  | (11) |  | 522 |
| Net increase (decrease) in cash and cash equivalents | (62) |  | 11 |  | 27 |  | - |  | (24) |
| Cash and cash equivalents, beginning of year | 82 |  | 7 |  | 17 |  | - |  | 106 |
| Cash and cash equivalents, end of year | \$ 20 | \$ | 18 | \$ | 44 | \$ | - | \$ | 82 |
| For the year ended December 31, 2004 (in millions) | Parent |  | rantor diaries |  | onrantor diaries |  | ations |  | olidated |
| Operating activities: |  |  |  |  |  |  |  |  |  |
| Net cash from (used in) operating activities | \$ 63 | \$ | 450 | \$ | (78) | \$ | - | \$ | 435 |
| Investing activities: |  |  |  |  |  |  |  |  |  |
| Acquisition of property and equipment | - |  | (175) |  | (27) |  | - |  | (202) |
| Proceeds from disposal of property and equipment | - |  | 34 |  | 4 |  | - |  | 38 |
| Acquisition of subsidiaries | (10) |  | - |  | - |  | - |  | (10) |
| Other | 4 |  | - |  | - |  | - |  | 4 |
| Net cash used in investing activities | (6) |  | (141) |  | (23) |  | - |  | (170) |
| Financing Activities: |  |  |  |  |  |  |  |  |  |
| ABS borrowings | - |  | - |  | (72) |  | - |  | (72) |
| Debt issuance costs | (3) |  | - |  | - |  | - |  | (3) |
| Repayment of long-term debt | (179) |  | 4 |  | - |  | - |  | (175) |
| Proceeds from exercise of stock options | 16 |  | - |  | - |  | - |  | 16 |
| Intercompany advances / repayments | 172 |  | (326) |  | 154 |  | - |  | - |
| Net cash provided by (used in) financing activities | 6 |  | (322) |  | 82 |  | - |  | (234) |
| Net increase (decrease) in cash and cash equivalents | 63 |  | (13) |  | (19) |  | - |  | 31 |
| Cash and cash equivalents, beginning of year | 19 |  | 20 |  | 36 |  | - |  | 75 |
| Cash and cash equivalents, end of year | \$ 82 | \$ | 7 | \$ | 17 | \$ | - | \$ | 106 |

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| For the year ended December 31, 2003 (in millions) | Parent | Guarantor Subsidiaries |  | $\begin{gathered} \text { Non- } \\ \text { Guarantor } \\ \text { Subsidiaries } \end{gathered}$ |  | Eliminations |  | Consolidated |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating activities: |  |  |  |  |  |  |  |  |  |
| Net cash from (used in) operating activities | \$(120) | \$ | 278 | \$ | 42 | \$ | (44) | \$ | 156 |
| Investing activities: |  |  |  |  |  |  |  |  |  |
| Acquisition of property and equipment | - |  | (103) |  | (1) |  | - |  | (104) |
| Proceeds from disposal of property and equipment | - |  | 4 |  | - |  | - |  | 4 |
| Acquisition of subsidiaries | (513) |  | - |  | - |  | - |  | (513) |
| Net cash used in investing activities | (513) |  | (99) |  | (1) |  | - |  | (613) |
| Financing Activities: |  |  |  |  |  |  |  |  |  |
| Proceeds from issuance of debt | 575 |  | - |  | - |  | - |  | 575 |
| ABS borrowings | - |  | - |  | 22 |  | - |  | 22 |
| Debt issuance costs | (35) |  | - |  | - |  | - |  | (35) |
| Repayment of long-term debt | (55) |  | (5) |  | - |  | - |  | (60) |
| Treasury stock purchases | (3) |  | - |  | - |  | - |  | (3) |
| Proceeds from exercise of stock options | 5 |  | - |  | - |  | - |  | 5 |
| Intercompany advances / repayments | 143 |  | (156) |  | (31) |  | 44 |  | - |
| Net cash provided by (used in) financing activities | 630 |  | (161) |  | (9) |  | 44 |  | 504 |
| Net increase (decrease) in cash and cash equivalents | (3) |  | 18 |  | 32 |  | - |  | 47 |
| Cash and cash equivalents, beginning of year | 22 |  | 2 |  | 4 |  | - |  | 28 |
| Cash and cash equivalents, end of year | \$ 19 | \$ | 20 | \$ | 36 | \$ | - | \$ | 75 |

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## Guarantees of the Senior Notes Due 2008

In connection with the senior notes due 2008, assumed by virtue of the merger agreement, and in addition to the primary obligor, Roadway LLC, YRC Worldwide and its following $100 \%$ owned subsidiaries have issued guarantees in favor of the holders of the senior notes due 2008: Roadway Next Day Corporation, New Penn Motor Express, Inc., Roadway Express, Inc., Roadway Reverse Logistics, Inc. and Roadway Express International, Inc. Each of the guarantees is full and unconditional and joint and several.

The summarized consolidating financial statements are presented in lieu of separate financial statements and other related disclosures of the subsidiary guarantors and issuer because management does not believe that separate financial statements and related disclosures would be material to investors. There are currently no significant restrictions on the ability of YRC Worldwide or any guarantor subsidiary to obtain funds from its subsidiaries by dividend or loan.

The following represents summarized condensed consolidating financial information of YRC Worldwide and its subsidiaries as of December 31, 2005 and 2004 with respect to the financial position, and for the years ended December 31, 2005, 2004 and 2003 for results of operations and cash flows. The 2003 Condensed Consolidating Statements of Operations and Condensed Consolidating Statements of Cash Flows contain Roadway LLC information from the date of acquisition (December 11) through December 31. The primary obligor column presents the financial information of Roadway LLC. The Guarantor Subsidiaries column presents the financial information of all guarantor subsidiaries of the senior notes due 2008 including YRC Worldwide, the holding company. The Non-Guarantor Subsidiaries column presents the financial information of all non-guarantor subsidiaries, including those subsidiaries that are governed by foreign laws and Yellow Roadway Receivables Funding Corporation, Yellow Receivables Corporation and Roadway Funding, Inc., the special-purpose entities that are or were associated with our ABS agreements.

Condensed Consolidating Balance Sheets

| December 31, 2005 (in millions) | $\begin{aligned} & \text { Primary } \\ & \text { Obligor } \end{aligned}$ |  | Guarantors |  | $\begin{gathered} \text { Non- } \\ \text { Guarantors } \end{gathered}$ |  | Eliminations |  | Consolidated |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cash and cash equivalents | \$ | - | \$ | 34 | \$ | 48 | \$ | - | \$ | 82 |
| Intercompany advances receivable |  | - |  | (22) |  | 22 |  | - |  | - |
| Accounts receivable, net |  | - |  | (81) |  | 1,254 |  | (9) |  | 1,164 |
| Prepaid expenses and other |  | 1 |  | 56 |  | 175 |  | - |  | 232 |
| Total current assets |  | 1 |  | (13) |  | 1,499 |  | (9) |  | 1,478 |
| Property and equipment |  | - |  | 914 |  | 2,694 |  | - |  | 3,608 |
| Less - accumulated depreciation |  | - |  | (130) |  | $(1,272)$ |  | - |  | $(1,402)$ |
| Net property and equipment |  | - |  | 784 |  | 1,422 |  | - |  | 2,206 |
| Investment in subsidiaries |  | - |  | 3,037 |  | 7 |  | $(3,044)$ |  | - |
| Receivable from affiliate |  | 126 |  | (305) |  | 179 |  | - |  | - |
| Goodwill and other assets |  | 656 |  | 1,278 |  | 980 |  | (864) |  | 2,050 |
| Total assets | \$ | 783 | \$ | 4,781 | \$ | 4,087 | \$ | $(3,917)$ | \$ | 5,734 |
| Intercompany advances payable | \$ | - | \$ | 111 | \$ | 98 | \$ | (209) | \$ | - |
| Accounts payable |  | - |  | 113 |  | 281 |  | - |  | 394 |
| Wages, vacations and employees' benefits |  | - |  | 226 |  | 297 |  | - |  | 523 |
| Claims and insurance accruals |  | - |  | 43 |  | 158 |  | - |  | 201 |
| Other current and accrued liabilities |  | 1 |  | 25 |  | 146 |  | - |  | 172 |
| Current maturities of long-term debt |  | - |  | - |  | 375 |  | - |  | 375 |
| Total current liabilities |  | 1 |  | 518 |  | 1,355 |  | (209) |  | 1,665 |
| Due to affiliate |  | - |  | 545 |  | 105 |  | (650) |  | - |
| Long-term debt, less current portion |  | 239 |  | 595 |  | 279 |  | - |  | 1,113 |
| Deferred income taxes, net |  | (7) |  | 199 |  | 195 |  | - |  | 387 |
| Claims and other liabilities |  | - |  | 276 |  | 357 |  | - |  | 633 |
| Commitments and contingencies |  |  |  |  |  |  |  |  |  |  |
| Shareholders' equity |  | 550 |  | 2,648 |  | 1,796 |  | $(3,058)$ |  | 1,936 |
| Total liabilities and shareholders' equity | \$ |  | \$ | 4,781 | \$ | 4,087 | \$ | $(3,917)$ | \$ | 5,734 |

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| $\begin{aligned} & \text { December 31, } 2004 \\ & \text { (in millions) } \\ & \hline \end{aligned}$ | Primary $\underline{\text { Obligor }}$ | Guarantors |  | $\begin{gathered} \text { Non- } \\ \text { Guarantors } \end{gathered}$ |  | Eliminations |  | Consolidated |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cash and cash equivalents | - | \$ | 89 | \$ | 17 | \$ | - | \$ | 106 |
| Intercompany advances receivable | 76 |  | 542 |  | - |  | (618) |  | - |
| Accounts receivable, net | - |  | (1) |  | 780 |  | - |  | 779 |
| Prepaid expenses and other | 11 |  | 69 |  | 88 |  | - |  | 168 |
| Total current assets | 87 |  | 699 |  | 885 |  | (618) |  | 1,053 |
| Property and equipment | - |  | 876 |  | 1,796 |  | - |  | 2,672 |
| Less - accumulated depreciation | - |  | (70) |  | $(1,179)$ |  | - |  | $(1,249)$ |
| Net property and equipment | - |  | 806 |  | 617 |  | - |  | 1,423 |
| Investment in subsidiaries | 671 |  | 57 |  | 1 |  | (729) |  | - |
| Receivable from affiliate | 650 |  | (12) |  | 12 |  | (650) |  | - |
| Goodwill and other assets | 6 |  | 1,045 |  | 100 |  | - |  | 1,151 |
| Total assets | \$1,414 | \$ | 2,595 | \$ | 1,615 | \$ | $(1,997)$ | \$ | 3,627 |
| Intercompany advances payable | \$ - | \$ | - | \$ | 618 | \$ | (618) | \$ | - |
| Accounts payable | - |  | 123 |  | 184 |  | - |  | 307 |
| Wages, vacations and employees' benefits | - |  | 238 |  | 190 |  | - |  | 428 |
| Claims and insurance accruals | - |  | 59 |  | 65 |  | - |  | 124 |
| Other current and accrued liabilities | (16) |  | 71 |  | 31 |  | - |  | 86 |
| Current maturities of long-term debt | - |  | 250 |  | 4 |  | - |  | 254 |
| Total current liabilities | (16) |  | 741 |  | 1,092 |  | (618) |  | 1,199 |
| Due to affiliate | - |  | 626 |  | 24 |  | (650) |  | - |
| Long-term debt, less current portion | 244 |  | 150 |  | 10 |  | - |  | 404 |
| Deferred income taxes, net | (9) |  | 212 |  | 117 |  | - |  | 320 |
| Claims and other liabilities | - |  | 334 |  | 156 |  | - |  | 490 |
| Commitments and contingencies |  |  |  |  |  |  |  |  |  |
| Shareholders' equity | 1,195 |  | 532 |  | 216 |  | (729) |  | 1,214 |
| Total liabilities and shareholders' equity | \$1,414 | \$ | 2,595 | \$ | 1,615 | \$ | $(1,997)$ | \$ | 3,627 |

Condensed Consolidated Statements of Operations

| For the year ended December 31, 2005 (in millions) (in millions) | $\begin{aligned} & \text { Primary } \\ & \text { Obligor } \\ & \hline \end{aligned}$ |  | Guarantors |  | $\begin{gathered} \text { Non- } \\ \text { Guarantors } \end{gathered}$ |  | Eliminations |  | Consolidated |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating revenue | \$ | - | \$ | 3,502 | \$ | 5,579 | \$ | (340) | \$ | 8,741 |
| Operating expenses: |  |  |  |  |  |  |  |  |  |  |
| Salaries, wages and benefits |  | - |  | 2,085 |  | 3,040 |  | (14) |  | 5,111 |
| Operating expenses and supplies |  | - |  | 632 |  | 1,088 |  | (282) |  | 1,438 |
| Depreciation and amortization |  | - |  | 84 |  | 167 |  | - |  | 251 |
| Purchased transportation |  | - |  | 341 |  | 663 |  | (13) |  | 991 |
| Other operating expenses |  | - |  | 141 |  | 265 |  | - |  | 406 |
| Losses (gains) on property disposals, net |  | - |  | 1 |  | (6) |  | - |  | (5) |
| Acquisition and executive severance charges |  | - |  | 5 |  | 8 |  | - |  | 13 |
| Total operating expenses |  | - |  | 3,289 |  | 5,225 |  | (309) |  | 8,205 |
| Operating income (loss) |  | - |  | 213 |  | 354 |  | (31) |  | 536 |
| Nonoperating (income) expenses: |  |  |  |  |  |  |  |  |  |  |
| Interest expense |  | 14 |  | 88 |  | 82 |  | (121) |  | 63 |
| Other, net |  | (53) |  | (256) |  | (98) |  | 408 |  | 1 |
| Nonoperating (income) expenses, net |  | (39) |  | (168) |  | (16) |  | 287 |  | 64 |
| Income before income taxes |  | 39 |  | 381 |  | 370 |  | (318) |  | 472 |
| Income tax provision |  | 14 |  | 34 |  | 136 |  | - |  | 184 |
| Net income (loss) | \$ |  | \$ | 347 | \$ | 234 | \$ | (318) | \$ | 288 |

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| For the year ended December 31, 2004 (in millions) | Primary Obligor |  | Guarantors |  | $\begin{array}{c}\text { Non- } \\ \text { Guarantors }\end{array}$ |  | Eliminations |  | Consolidated |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating revenue |  | - | \$ | 3,229 | \$ | 3,539 | \$ | (1) | \$ | 6,767 |
| Operating expenses: |  |  |  |  |  |  |  |  |  |  |
| Salaries, wages and benefits |  | - |  | 2,082 |  | 2,090 |  | - |  | 4,172 |
| Operating expenses and supplies |  | - |  | 465 |  | 548 |  | (1) |  | 1,012 |
| Depreciation and amortization |  | - |  | 79 |  | 92 |  | - |  | 171 |
| Purchased transportation |  | - |  | 306 |  | 447 |  | - |  | 753 |
| Other operating expenses |  | - |  | 143 |  | 159 |  | - |  | 302 |
| Gains on property disposals, net |  | - |  | (1) |  | (4) |  | - |  | (5) |
| Acquisition charges |  | - |  | - |  | - |  | - |  | - |
| Total operating expenses |  | - |  | 3,074 |  | 3,332 |  | (1) |  | 6,405 |
| Operating income (loss) |  | - |  | 155 |  | 207 |  | - |  | 362 |
| Nonoperating (income) expenses: |  |  |  |  |  |  |  |  |  |  |
| Interest expense |  | 14 |  | 46 |  | 38 |  | (54) |  | 44 |
| Other, net |  | (53) |  | 65 |  | (46) |  | 54 |  | 20 |
| Nonoperating (income) expenses, net |  | (39) |  | 111 |  | (8) |  | - |  | 64 |
| Income (loss) before income taxes |  | 39 |  | 44 |  | 215 |  | - |  | 298 |
| Income tax provision |  | 15 |  | 24 |  | 75 |  | - |  | 114 |
| Net income (loss) |  |  | \$ | 20 | \$ | 140 | \$ | - | \$ | 184 |
| For the year ended December 31, 2003 (in millions) |  |  |  | antors |  | Non- <br> rantors |  | ations |  | solidated |
| Operating revenue | \$ |  | \$ | 149 | \$ | 2,938 | \$ | (18) | \$ | 3,069 |
| Operating expenses: |  |  |  |  |  |  |  |  |  |  |
| Salaries, wages and benefits |  |  |  | 106 |  | 1,864 |  | - |  | 1,970 |
| Operating expenses and supplies |  |  |  | 39 |  | 425 |  | (14) |  | 450 |
| Depreciation and amortization |  |  |  | 4 |  | 83 |  | - |  | 87 |
| Purchased transportation |  |  |  | 17 |  | 303 |  | (2) |  | 318 |
| Other operating expenses |  |  |  | 8 |  | 144 |  | - |  | 152 |
| Losses (gains) on property disposals, net |  |  |  | - |  | - |  | - |  | - |
| Acquisition charges |  |  |  | 3 |  | - |  | - |  | 3 |
| Total operating expenses |  |  |  | 177 |  | 2,819 |  | (16) |  | 2,980 |
| Operating income (loss) |  |  |  | (28) |  | 119 |  | (2) |  | 89 |
| Nonoperating (income) expenses: |  |  |  |  |  |  |  |  |  |  |
| Interest expense |  | 1 |  | 20 |  | 5 |  | (5) |  | 21 |
| Other, net |  | (3) |  | (1) |  | 2 |  | 3 |  | 1 |
| Nonoperating (income) expenses, net |  | (2) |  | 19 |  | 7 |  | (2) |  | 22 |
| Income (loss) before income taxes |  | 2 |  | (47) |  | 112 |  | - |  | 67 |
| Income tax provision |  | 1 |  | (18) |  | 43 |  | - |  | 26 |
| Net income (loss) | \$ | 1 | \$ | (29) | \$ | 69 | \$ | - | \$ | 41 |

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Condensed Consolidating Statements of Cash Flows

| For the year ended December 31, 2005 (in millions) | Primary Obligor |  | Guarantors |  | Non- <br> Guarantors |  | Eliminations |  | Consolidated |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating activities: |  |  |  |  |  |  |  |  |  |  |
| Net cash from (used in) operating activities | \$ | 50 | \$ | 91 | \$ | 360 | \$ | (3) | \$ | 498 |
| Investing activities: |  |  |  |  |  |  |  |  |  |  |
| Acquisition of property and equipment |  | - |  | (84) |  | (220) |  | - |  | (304) |
| Proceeds from disposal of property and equipment |  | - |  | 16 |  | 32 |  | - |  | 48 |
| Acquisition of subsidiaries |  | - |  | (819) |  | 65 |  | - |  | (754) |
| Investment in affiliate |  | - |  | (46) |  | - |  |  |  | (46) |
| Other |  | - |  | - |  | 12 |  | - |  | 12 |
| Net cash used in investing activities |  | - |  | (933) |  | (111) |  | - |  | $(1,044)$ |
| Financing Activities: |  |  |  |  |  |  |  |  |  |  |
| ABS borrowings, net |  | - |  | - |  | 375 |  | - |  | 375 |
| Debt issuance costs |  | - |  | (4) |  | - |  | - |  | (4) |
| Issuance of long-term debt |  | - |  | 195 |  | (5) |  | - |  | 190 |
| Proceeds from exercise of stock options |  | - |  | 11 |  | - |  | - |  | 11 |
| Cash dividends paid to shareholders |  | - |  | 8 |  | (8) |  | - |  | - |
| Treasury stock repurchase |  | - |  | (50) |  | - |  | - |  | (50) |
| Intercompany advances / repayments |  | (50) |  | 627 |  | (580) |  | 3 |  | - |
| Net cash provided by (used in) financing activities |  | (50) |  | 787 |  | (218) |  | 3 |  | 522 |
| Net increase (decrease) in cash and cash equivalents |  | - |  | (55) |  | 31 |  | - |  | (24) |
| Cash and cash equivalents, beginning of year |  | - |  | 89 |  | 17 |  | - |  | 106 |
| Cash and cash equivalents, end of year | \$ |  | \$ | 34 | \$ | 48 | \$ | - | \$ | 82 |
| For the year ended December 31, 2004 (in millions) |  |  |  | antors |  | antors |  | ations |  | lidated |
| Operating activities: |  |  |  |  |  |  |  |  |  |  |
| Net cash from (used in) operating activities | \$ |  | \$ | 198 | \$ | 203 | \$ | - | \$ | 435 |
| Investing activities: |  |  |  |  |  |  |  |  |  |  |
| Acquisition of property and equipment |  | - |  | (92) |  | (110) |  | - |  | (202) |
| Proceeds from disposal of property and equipment |  | - |  | 28 |  | 10 |  | - |  | 38 |
| Acquisition of subsidiaries |  | - |  | (10) |  | - |  | - |  | (10) |
| Other |  | 4 |  | - |  | - |  | - |  | 4 |
| Net cash used in investing activities |  | 4 |  | (74) |  | (100) |  | - |  | (170) |
| Financing Activities: |  |  |  |  |  |  |  |  |  |  |
| ABS borrowings, net |  | - |  | - |  | (72) |  | - |  | (72) |
| Debt issuance costs |  | - |  | (3) |  | - |  | - |  | (3) |
| Repayment of long-term debt |  | - |  | (175) |  | - |  | - |  | (175) |
| Proceeds from exercise of stock options |  | - |  | 16 |  | - |  | - |  | 16 |
| Intercompany advances / repayments |  | (38) |  | 65 |  | (27) |  | - |  | - |
| Net cash provided by (used in) financing activities |  | (38) |  | (97) |  | (99) |  | - |  | (234) |
| Net increase (decrease) in cash and cash equivalents |  | - |  | 27 |  | 4 |  | - |  | 31 |
| Cash and cash equivalents, beginning of year |  | - |  | 62 |  | 13 |  | - |  | 75 |
| Cash and cash equivalents, end of year |  | - | \$ | 89 | \$ | 17 | \$ | - | \$ | 106 |

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| For the year ended December 31, 2003 (in millions) | Primary Obligor |  | Guarantors |  | Non- <br> Guarantors |  | Eliminations |  | Consolidated |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating activities: |  |  |  |  |  |  |  |  |  |  |
| Net cash from (used in) operating activities | \$ | (24) | \$ | 9 | \$ | 171 | \$ | - | \$ | 156 |
| Investing activities: |  |  |  |  |  |  |  |  |  |  |
| Acquisition of property and equipment |  | - |  | (3) |  | (101) |  | - |  | (104) |
| Proceeds from disposal of property and equipment |  | - |  | 1 |  | 3 |  | - |  | 4 |
| Acquisition of subsidiaries |  | - |  | (513) |  | - |  | - |  | (513) |
| Net cash used in investing activities |  | - |  | (515) |  | (98) |  | - |  | (613) |
| Financing Activities: |  |  |  |  |  |  |  |  |  |  |
| Issuance of long-term debt |  | - |  | 575 |  | - |  | - |  | 575 |
| ABS borrowings, net |  | - |  | - |  | 22 |  | - |  | 22 |
| Debt issuance costs |  | - |  | (35) |  | - |  | - |  | (35) |
| Repayment of long-term debt |  | - |  | (55) |  | (5) |  | - |  | (60) |
| Treasury stock purchases |  |  |  | (3) |  | - |  | - |  | (3) |
| Proceeds from exercise of stock options |  | - |  | 5 |  | - |  | - |  | 5 |
| Intercompany advances / repayments |  | - |  | 91 |  | (91) |  | - |  | - |
| Net cash provided by (used in) financing activities |  | - |  | 578 |  | (74) |  | - |  | 504 |
| Net increase (decrease) in cash and cash equivalents |  | (24) |  | 72 |  | (1) |  | - |  | 47 |
| Cash and cash equivalents, beginning of year |  | 24 |  | (10) |  | 14 |  | - |  | 28 |
| Cash and cash equivalents, end of year | \$ | - | \$ | 62 | \$ | 13 | \$ | - | \$ | 75 |

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## Guarantees of the Senior Notes Due 2009 and 2010

In connection with the senior notes due 2009 and 2010 that YRC Worldwide assumed by virtue of its merger with USF, and in addition to the primary obligor, USF, YRC Worldwide and its following $100 \%$ owned subsidiaries have issued guarantees in favor of the holders of the senior notes due 2009 and 2010: USF Sales Corporation, USF Holland Inc., USF Bestway Inc., USF Bestway Leasing Inc., USF Reddaway Inc., USF Dugan Inc., USF Glen Moore Inc., USF Distribution Services Inc., USF Logistic Services Inc. and IMUA Handling Corporation. Each of the guarantees is full and unconditional and joint and several.

The summarized consolidating financial statements are presented in lieu of separate financial statements and other related disclosures of the subsidiary guarantors and issuer because management does not believe that such separate financial statements and related disclosures would be material to investors. There are currently no significant restrictions on the ability of Yellow Roadway or any guarantor subsidiary to obtain funds from its subsidiaries by dividend or loan.

The following represents summarized condensed consolidating financial information of YRC Worldwide and its subsidiaries as of December 31, 2005 with respect to the financial position, for the year ended December 31, 2005 for results of operations, and for the year ended December 31, 2005 for statement of cash flows. The Condensed Consolidating Statements of Operations and Condensed Consolidating Statement of Cash Flows contain USF information from the date of acquisition (May 24) through December 31. The primary obligor column presents the financial information of USF Corporation. The Guarantor Subsidiaries column presents the financial information of all guarantor subsidiaries of the senior notes due 2009 and 2010 including YRC Worldwide, the holding company. The Non-Guarantor Subsidiaries column presents the financial information of all non-guarantor subsidiaries, including those subsidiaries that are governed by foreign laws and Yellow Roadway Receivables Funding Corporation, Yellow Receivables Corporation and Roadway Funding, Inc., the special-purpose entities that are or were associated with our ABS agreements.

Condensed Consolidating Balance Sheets

| December 31, 2005 (in millions) | Primary Obligor |  | Guarantors |  | $\begin{gathered} \text { Non- } \\ \text { Guarantors } \end{gathered}$ |  | Eliminations |  | Consolidated |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cash and cash equivalents | \$ |  | \$ | 42 | \$ | 40 | \$ | - | \$ | 82 |
| Intercompany advances receivable |  | - |  | - |  | - |  | - |  | - |
| Accounts receivable, net |  | 1 |  | (20) |  | 1,183 |  | - |  | 1,164 |
| Prepaid expenses and other |  | (7) |  | 59 |  | 180 |  | - |  | 232 |
| Total current assets |  | (6) |  | 81 |  | 1,403 |  | - |  | 1,478 |
| Property and equipment |  | 2 |  | 792 |  | 2,814 |  | - |  | 3,608 |
| Less - accumulated depreciation |  | (1) |  | (50) |  | $(1,351)$ |  | - |  | $(1,402)$ |
| Net property and equipment |  | 1 |  | 742 |  | 1,463 |  | - |  | 2,206 |
| Investment in subsidiaries |  | - |  | 3,038 |  | 7 |  | $(3,045)$ |  | - |
| Receivable from affiliate |  | 166 |  | (359) |  | 193 |  | - |  | - |
| Goodwill and other assets |  | 834 |  | 354 |  | 1,222 |  | (360) |  | 2,050 |
| Total assets | \$ | 995 | \$ | 3,856 | \$ | 4,288 | \$ | $(3,405)$ | \$ | 5,734 |
| Intercompany advances payable | \$ | - | \$ | 211 | \$ | (11) | \$ | (200) | \$ | - |
| Accounts payable |  | - |  | 87 |  | 307 |  | - |  | 394 |
| Wages, vacations and employees' benefits |  | (1) |  | 102 |  | 422 |  | - |  | 523 |
| Claims and insurance accruals |  | (6) |  | 77 |  | 173 |  | (43) |  | 201 |
| Other current and accrued liabilities |  | 52 |  | 55 |  | 65 |  | - |  | 172 |
| Current maturities of long-term debt |  | - |  | - |  | 375 |  | - |  | 375 |
| Total current liabilities |  | 45 |  | 532 |  | 1,331 |  | (243) |  | 1,665 |
| Due to affiliate |  | (314) |  | 184 |  | 130 |  | - |  | - |
| Long-term debt, less current portion |  | 269 |  | 595 |  | 249 |  | - |  | 1,113 |
| Deferred income taxes, net |  | (84) |  | 120 |  | 351 |  | - |  | 387 |
| Claims and other liabilities |  | 109 |  | 30 |  | 559 |  | (65) |  | 633 |
| Commitments and contingencies |  |  |  |  |  |  |  |  |  |  |
| Shareholders' equity |  | 970 |  | 2,395 |  | 1,668 |  | $(3,097)$ |  | 1,936 |
| Total liabilities and shareholders' equity | \$ |  | \$ | 3,856 | \$ | 4,288 | \$ | $(3,405)$ | \$ | 5,734 |

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Condensed Consolidating Statements of Operations

| For the year ended December 31, 2005 (in millions) | Primary Obligor | Guarantors |  | Non- <br> Guarantors |  | Eliminations |  | Consolidated |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating revenue | \$ 51 | \$ | 1,523 | \$ | 7,575 | \$ | (408) | \$ | 8,741 |
| Operating expenses: |  |  |  |  |  |  |  |  |  |
| Salaries, wages and benefits | 8 |  | 871 |  | 4,273 |  | (41) |  | 5,111 |
| Operating expenses and supplies | 7 |  | 341 |  | 1,400 |  | (310) |  | 1,438 |
| Depreciation and amortization | 5 |  | 53 |  | 193 |  | - |  | 251 |
| Purchased transportation | - |  | 141 |  | 873 |  | (23) |  | 991 |
| Other operating expenses | 27 |  | 79 |  | 306 |  | (6) |  | 406 |
| Losses (gains) on property disposals, net | - |  | 1 |  | (6) |  | - |  | (5) |
| Acquisition and executive severance charges | 2 |  | 11 |  | - |  | - |  | 13 |
| Total operating expenses | 49 |  | 1,497 |  | 7,039 |  | (380) |  | 8,205 |
| Operating income (loss) | 2 |  | 26 |  | 536 |  | (28) |  | 536 |
| Nonoperating (income) expenses: |  |  |  |  |  |  |  |  |  |
| Interest expense | 9 |  | 43 |  | 88 |  | (77) |  | 63 |
| Other, net | (20) |  | (321) |  | (21) |  | 363 |  | 1 |
| Nonoperating (income) expenses, net | (11) |  | (278) |  | 67 |  | 286 |  | 64 |
| Income before income taxes | 13 |  | 304 |  | 469 |  | (314) |  | 472 |
| Income tax provision | 2 |  | 5 |  | 177 |  | - |  | 184 |
| Net income (loss) | \$ 11 | \$ | 299 | \$ | 292 | \$ | (314) | \$ | 288 |

Condensed Consolidating Statements of Cash Flows

| For the year ended December 31, 2005 (in millions) | Primary Obligor |  | $\underline{\text { Guarantors }}$ |  | Non- <br> Guarantors |  | Eliminations |  | Consolidated |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating activities: |  |  |  |  |  |  |  |  |  |  |
| Net cash from (used in) operating activities | \$ | (38) | \$ | 208 | \$ | 317 | \$ | 11 | \$ | 498 |
| Investing activities: |  |  |  |  |  |  |  |  |  |  |
| Acquisition of property and equipment |  | - |  | (89) |  | (215) |  | - |  | (304) |
| Proceeds from disposal of property and equipment |  | 1 |  | 15 |  | 32 |  | - |  | 48 |
| Acquisition of subsidiaries |  | 43 |  | (824) |  | 27 |  | - |  | (754) |
| Investment in affiliate |  | - |  | (46) |  | - |  | - |  | (46) |
| Other |  | 2 |  | - |  | 10 |  | - |  | 12 |
| Net cash used in investing activities |  | 46 |  | (944) |  | (146) |  | - |  | $(1,044)$ |
| Financing Activities: |  |  |  |  |  |  |  |  |  |  |
| ABS borrowings, net |  | - |  | - |  | 375 |  | - |  | 375 |
| Debt issuance costs |  | - |  | (4) |  | - |  | - |  | (4) |
| Repayment of long-term debt |  | - |  | 195 |  | (5) |  | - |  | 190 |
| Proceeds from exercise of stock options |  | - |  | 11 |  | - |  | - |  | 11 |
| Cash dividends paid to shareholders |  | - |  | - |  | - |  | - |  | - |
| Treasury stock repurchase |  | - |  | (50) |  | - |  | - |  | (50) |
| Intercompany advances / repayments |  | (8) |  | 544 |  | (525) |  | (11) |  | - |
| Net cash provided by (used in) financing activities |  | (8) |  | 696 |  | (155) |  | (11) |  | 522 |
| Net increase (decrease) in cash and cash equivalents |  | - |  | (40) |  | 16 |  | - |  | (24) |
| Cash and cash equivalents, beginning of year |  | - |  | 82 |  | 24 |  | - |  | 106 |
| Cash and cash equivalents, end of year | \$ | - | \$ | 42 | \$ | 40 | \$ | - | \$ | 82 |

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Report of Independent Registered Public Accounting Firm
The Board of Directors and Shareholders
YRC Worldwide Inc.:
We have audited the accompanying consolidated balance sheets of YRC Worldwide Inc. and subsidiaries (formerly, Yellow Roadway Corporation) (the Company) as of December 31, 2005 and 2004, and the related consolidated statements of operations, shareholders' equity, comprehensive income, and cash flows for each of the years in the three-year period ended December 31, 2005. These consolidated financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these consolidated financial statements based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of YRC Worldwide Inc. and subsidiaries as of December 31, 2005 and 2004, and the results of their operations and their cash flows for each of the years in the three-year period ended December 31, 2005, in conformity with U.S. generally accepted accounting principles.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the effectiveness of YRC Worldwide Inc.'s internal control over financial reporting as of December 31, 2005, based on criteria established in Internal Control-Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO), and our report dated March 15, 2006, expressed an unqualified opinion on management's assessment of, and the effective operation of, internal control over financial reporting.

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/s/ KPMG LLP
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Kansas City, Missouri
March 15, 2006

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## Report of Independent Registered Public Accounting Firm

## The Board of Directors and Shareholders

YRC Worldwide Inc.:
We have audited management's assessment, included in the accompanying Management's Report on Internal Control Over Financial Reporting, that YRC Worldwide Inc. and subsidiaries (formerly, Yellow Roadway Corporation) (the Company) maintained effective internal control over financial reporting as of December 31, 2005 based on criteria established in Internal Control-Integrated Framework, issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). YRC Worldwide Inc. management is responsible for maintaining effective internal control over financial reporting and for its assessment of the effectiveness of internal control over financial reporting. Our responsibility is to express an opinion on management's assessment and an opinion on the effectiveness of the Company's internal control over financial reporting based on our audit.

We conducted our audit in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether effective internal control over financial reporting was maintained in all material respects. Our audit included obtaining an understanding of internal control over financial reporting, evaluating management's assessment, testing and evaluating the design and operating effectiveness of internal control, and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion.

A company's internal control over financial reporting is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of its inherent limitations, internal control over financial reporting may not prevent or detect misstatements. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, management's assessment that YRC Worldwide Inc. maintained effective internal control over financial reporting as of December 31, 2005 is fairly stated, in all material respects, based on criteria established in Internal Control-Integrated Framework, issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO). Also, in our opinion, YRC Worldwide Inc. maintained, in all material respects, effective internal control over financial reporting as of December 31, 2005 based on criteria established in Internal Control-Integrated Framework, issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO).

YRC Worldwide Inc. acquired USF Corporation and the Asia business of GPS Logistics Group Ltd. during 2005 and management excluded from its assessment of the effectiveness of YRC Worldwide Inc.'s internal control over financial reporting as of December 31, 2005, USF Corporation and the Asia business of GPS Logistics Group Ltd.'s internal control over financial reporting associated with total assets of $\$ 1.9$ billion and total revenues of $\$ 1.5$ billion included in the consolidated financial statements of YRC Worldwide Inc. and subsidiaries as of and for the year ended December 31, 2005. Our audit of internal control over financial reporting of YRC Worldwide Inc. also excluded an evaluation of internal control over financial reporting of USF Corporation and the Asia business of GPS Logistics Group Ltd.

We also have audited, in accordance with the standards of the Public Company Accounting Oversight Board (United States), the consolidated balance sheets of YRC Worldwide Inc. and subsidiaries as of December 31, 2005 and 2004, and the related consolidated statements of operations, shareholders' equity, comprehensive income, and cash flows for each of the years in the three-year period ended December 31, 2005, and our report dated March 15, 2006 expressed an unqualified opinion on those consolidated financial statements.
/s/ KPMG LLP
Kansas City, Missouri
March 15, 2006

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Item 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure
During the years ended December 31, 2005 and 2004, there were no disagreements with KPMG LLP on any matter of accounting principle or practice, financial statement disclosure or auditing scope or procedure which, if not resolved to the satisfaction of KPMG LLP, would have caused them to make reference to the subject matter of the disagreement in connection with the audit reports on our consolidated financial statements for such years; and there were no reportable events as defined in Item 304(a)(1)(v) of Regulation S-K.

## Item 9A. Controls and Procedures

## Evaluation of Disclosure Controls and Procedures

We maintain a rigorous set of disclosure controls and procedures designed to ensure that information required to be disclosed in our filings under the Securities and Exchange Act of 1934, as amended, is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms. Our principal executive and financial officers have evaluated our disclosure controls and procedures as of the end of the period covered by this report and have determined that the Company's disclosure controls and procedures are effective.

## Management's Report on Internal Control Over Financial Reporting

Management is responsible for establishing and maintaining a system of adequate internal control over the Company's financial reporting, which is designed to provide reasonable assurance regarding the preparation of reliable published consolidated financial statements.

The Company's management assessed the effectiveness of the Company's system of internal control over financial reporting as of December 31, 2005. In making this assessment, the Company's management used the criteria for effective internal control over financial reporting described in "Internal Control - Integrated Framework" that the Committee of Sponsoring Organizations of the Treadway Commission issued.

Based on its assessment using those criteria, management believes that, as of December 31, 2005, the Company's system of internal control over financial reporting was effective.

KPMG LLP, the registered public accounting firm that audited our December 31, 2005 consolidated financial statements, has issued an attestation report on management's assessment of the Company's system of internal control over financial reporting. The KPMG LLP attestation report is included herein.

The Company has elected to exclude Meridian IQ Asian operations and the USF Corporation entities from the scope of the Company's 2005 annual assessment as allowed under the guidance provided by the SEC in Management's Report on Internal Control Over Financial Reporting and Certification of Disclosure in Exchange Act Periodic Reports, Frequently Asked Questions (revised October 6, 2004). We will include the Meridian IQ Asian operations and the USF Corporation entities in our assessment of the Company's internal control over financial reporting as of December 31, 2006.

## 2005 Acquisitions

In March 2005, we completed the acquisition of the Asian business of GPS Logistics Group Ltd. (now known as the Meridian IQ Asian operations). Due to the complexity of the Company's Meridian IQ Asian operations, we expect the implementation of our internal controls over financial reporting throughout such operations will be a lengthy process. The acquisition of the Meridian IQ Asian operations has not materially affected and is not likely to materially affect our internal control over financial reporting. However, as a result of our integration of the Meridian IQ Asian operations, controls will be periodically changed. Management has determined that it would be difficult for the Company to complete its assessment of internal controls over financial reporting at the Meridian IQ Asian operations as of December 31, 2005 as required by Section 404 of the Sarbanes-Oxley Act.

On May 24, 2005, we completed the acquisition of USF, and we are currently in the process of integrating the USF activities. Given the significance of the USF acquisition, we believe that the internal controls and procedures of USF and its subsidiaries are reasonably likely to materially affect the Company's internal controls over financial reporting. As a result of our integration of the USF entities, controls will be periodically changed.

We intend to disclose in the Company's annual report for the year ended December 31, 2006, any material changes to the Company's internal control over financial reporting that may be made as a result of the integration of the Meridian IQ Asian operations and the USF Corporation entities.

Changes in Internal Control Over Financial Reporting
There were no changes in the Company's internal control over financial reporting that occurred during the fiscal quarter ended December 31, 2005 that have materially affected, or are reasonably likely to materially affect, the Company's internal control over financial reporting.

Item 9B. Other Information
None.

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## PART III

Item 10. Directors and Executive Officers of the Registrant
The information required by this item relating to our directors and nominees, and compliance with Section 16(a) of the Securities Act of 1934 is included under the captions "Election of Directors" and "Section 16(a) Beneficial Ownership Reporting Compliance" in our Proxy Statement related to the 2005 Annual Meeting of Shareholders and is incorporated herein by reference.

The following are our executive officers as of March 15, 2006:
$\begin{array}{ll}\text { Name } & \frac{\text { Age }}{58}\end{array}$

Donald G. Barger, Jr.

Daniel J. Churay

James D. Staley

Michael J. Smid

James L. Welch

Steven T. Yamasaki

Paul F. Liljegren

Chairman of the Board, President and Chief Executive Officer of YRC Worldwide (since November 1999); President of Yellow Transportation (1996-1999); Senior Vice President of Ryder Integrated Logistics, Inc. (1994-1996).

63 Senior Vice President and Chief Financial Officer of YRC Worldwide (since November 2000); Vice President and Chief Financial Officer of Hillenbrand Industries, Inc. (1998-2000); Vice President and Chief Financial Officer of Worthington Industries (1993-1998).

43 Senior Vice President, General Counsel and Secretary of YRC Worldwide (since September 2002); Senior Counsel, Fulbright \& Jaworski L.L.P. (2002); Deputy General Counsel and Assistant Secretary of Baker Hughes Incorporated (1998-2002).

55 President and Chief Executive Officer of YRC Regional Transportation (since May 2005); President and Chief Executive Officer of Roadway LLC (December 2004 - May 2005); President and Chief Executive Officer of Roadway Corporation (2004); President and Chief Operating Officer of Roadway Express (1998-2004); Vice President - Operations of Roadway Express (1993-1998).
50 President and Chief Executive Officer of Roadway Express, Inc (since September 2005); President and Chief Integration Officer of YRC Worldwide Enterprise Services (January 2004 - September 2005); Executive Vice President and Chief Administrative Officer of Yellow Transportation (2000-2004).
51 President and Chief Executive Officer of Yellow Transportation (since June 2000); Central Group Vice President of Yellow Transportation (1998 - 2000).

51 Senior Vice President - Human Resources of YRC Worldwide (since May 2004); Senior Vice President - Human Resources of ConAgra Foods, Inc. (2004); Vice President - Human Resources of Honeywell International (1997 - 2004).

51 Vice President, Controller and Chief Accounting Officer of YRC Worldwide (since September 2005); Vice President, Risk and Assurance of YRC Worldwide (2004 to 2005); Corporate Treasurer of Butler Manufacturing Company (1998 to 2004); Vice President, Finance for a division of Butler Manufacturing Company (1991 to 1998).

The terms of each YRC Worldwide officer designated above are scheduled to expire at the Board of Directors' meeting immediately following our Annual Meeting of Shareholders. The terms of each officer of our subsidiary companies are scheduled to expire on the date of the next annual meeting of shareholders of that company or until the officer's successor is elected or otherwise qualified or until the Board of Directors otherwise removes the officer. No family relationships exist among any of the executive officers named above.

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We have adopted a written Code of Conduct that applies to all of our directors, officers and employees, including our principal executive officer and senior financial officers. It is available under "Board Committee Charters \& Code of Conduct" on our website located at www.yrcw.com, or a copy may be obtained without charge by contacting the Company's investor relations representative by telephone at (913) 6966100 or by mail at YRC Worldwide Inc., Attention: Investor Relations, 10990 Roe Avenue, Overland Park, KS 66211.

## Item 11. Executive Compensation

The information that this item requires is included under the caption "Executive Compensation" in our Proxy Statement related to the 2006 Annual Meeting of Shareholders and is incorporated herein by reference.

## Item 12. Security Ownership of Certain Beneficial Owners and Management

The information that this item requires relating to security ownership of certain beneficial owners and management and securities authorized for issuance under equity compensation plans is included under the captions "Amount and Nature of Beneficial Ownership" and "Equity Compensation Plan Information" in our Proxy Statement related to the 2006 Annual Meeting of Shareholders and is incorporated herein by reference.

## Item 13. Certain Relationships and Related Transactions

None.

Item 14. Principal Accountant Fees and Services
The information that this item requires is included under the caption "Audit/Ethics Committee Report" in our Proxy Statement related to the 2006 Annual Meeting of Shareholders and is incorporated herein by reference.

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## PART IV

Item 15. Exhibits, Financial Statement Schedules
(a) (1) Financial Statements Schedule

Independent Auditors' Report on Financial Statement Schedule

For the years ended December 31, 2005, 2004 and 2003: Schedule II—Valuation and Qualifying Accounts
Schedules other than those listed are omitted for the reason that they are not required or are not applicable.
(a)(2) Exhibits

Form 10-K Exhibits
2.1 Agreement and Plan of Merger, dated as of February 27, 2005, as amended as of May 1, 2005, by and among Yellow Roadway Corporation, Yankee II LLC and USF Corporation (incorporated by reference to Exhibit 2.1 to Current Report on Form 8-K, filed on May 1, 2005, Reg. No. 000-12255).
3.1 Certificate of Incorporation of the company (incorporated by reference to Exhibit 3.1 to Annual Report on Form 10-K for the year ended December 31, 2002, Reg. No. 000-12255).
3.2 Certificate of Amendment to the Certificate of Incorporation of the company changing the name of the company to Yellow Roadway Corporation (incorporated by reference to Exhibit 4.2 to Registration Statement on Form S-8, SEC File No. 333-111499).
3.3 Certificate of Ownership and Merger, merging YRC Worldwide Inc. into Yellow Roadway Corporation, effecting a name change to YRC Worldwide Inc. (incorporated by reference to Exhibit 3.1 to Current Report on Form 8-K, filed on January 3, 2006, Reg. No. 000-12255).
3.4 Bylaws of the company (incorporated by reference to Exhibit 3.1 to the Current Report on Form 8-K, filed on April 21, 2005, Reg. No. 000-12255).
4.1 Certificate of Incorporation of the company (incorporated by reference to Exhibit 3.1 to this Annual Report on Form 10-K), as amended by Certificate of Amendment to the Certificate of Incorporation (incorporated by reference to Exhibit 3.2 to this Annual Report on Form 10-K), and Certificate of Ownership and Merger (incorporated by reference to Exhibit 3.3 to this Annual Report on Form 10-K).
4.2 Bylaws (incorporated by reference to Exhibit 3.4 to this Annual Report on Form 10-K).
4.3 Indenture (including form of note) dated August 8, 2003 among Yellow Roadway Corporation, certain subsidiary guarantors and Deutsche Bank Trust Company Americas, as trustee, relating to Yellow Roadway Corporation’s 5.0\% Contingent Convertible Senior Notes due 2023 (incorporated by reference to Exhibit 4.5 to Registration Statement on Form S-4, filed on August 19, 2003, Reg. No. 333-108081).
4.4 Supplemental Indenture, dated as of December 11, 2003, among Roadway LLC, as successor obligor, YRC Worldwide, Inc., as a Guarantor, and SunTrust Bank, as Trustee, supplementing the Indenture, dates as of November 30, 2001 for the Roadway Corporation $81 / 4 \%$ Senior Notes due December 1, 2008 (incorporated by reference to Exhibit 4.8 to the Annual Report on Form 10-K for the year ended December 31, 2003, Reg. No. 000-1225).
4.5 Indenture (including form of note) dated November 25, 2003 among Yellow Roadway Corporation, certain subsidiary guarantors and Deutsche Bank Trust Company Americas, as trustee, relating to Yellow Roadway Corporation’s 3.375\% Contingent Convertible Senior Notes due 2023 (incorporated by reference to Exhibit 4.7 to Registration Statement on Form S-8, filed on December 23, 2003, Reg. No. 333-111499).
4.6* Supplemental Indenture, dated as of June 27, 2005, among Yellow Roadway Corporation as New Guarantor, USF Corporation, the Existing Guarantor Subsidiaries under the indenture and J.P. Morgan Trust Company, National Association as Trustee, supplementing the Indenture, dated as of May 5, 1999 (as supplemented and in effect as of the date of the Supplemental Indenture), for the USF Corporation (formerly USFreightways Corporation) $6{ }^{1 / 2 \%}$ Guaranteed Notes due May 1, 2009 and USF Corporation (formerly USFreightways Corporation) 8¹/2\% Guaranteed Notes due April 15, 2010.

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4.7 Indenture (including form of note) dated November 30, 2001 among Roadway Corporation (predecessor in interest to Roadway LLC), certain subsidiary guarantors and SunTrust Bank, as trustee, relating to Roadway's 8 1/4\% Senior Notes due December 1, 2008 (incorporated by reference to Exhibit 4.9 to Registration Statement on Form S-8, filed on December 23, 2003, Reg. No. 333-111499).
4.8 Indenture (including form of note) dated December 31, 2004, among Yellow Roadway Corporation, certain subsidiary guarantors and Deutsche Bank Trust Company Americas, as trustee, relating to Yellow Roadway Corporation’s 5.0\% Net Share Settled Contingent Convertible Senior Notes due 2023 (incorporated by reference to Exhibit 4.7 to Amendment No. 1 to Registration Statement on Form S-4/A, filed on November 30, 2004, Reg. No. 333119990).
4.9 Indenture (including form of note) dated December 31, 2004, among Yellow Roadway Corporation, certain subsidiary guarantors and Deutsche Bank Trust Company Americas, as trustee, relating to Yellow Roadway Corporation’s 3.375\% Net Share Settled Contingent Convertible Senior Notes due 2023 (incorporated by reference to Exhibit 4.8 to Amendment No. 1 to Registration Statement on Form S-4/A, filed on November 30, 2004, Reg. No. 333119990).
4.10 Indenture, dated as of May 5, 1999, among USFreightways Corporation, the Guarantors named therein and NBD Bank, as trustee (incorporated by reference to Exhibit 4.11 to Registration Statement on Form S-4, filed on June 21, 2005, Reg. No. 333-126006).
4.11 Form of $6 \frac{1}{2} \%$ Guaranteed Note due May 1, 2009 issued by USFreightways Corporation (incorporated by reference to Exhibit 4.12 to Registration Statement on Form S-4, filed on June 21, 2005, Reg. No. 333-26006).
4.12 Form of 8 ¹/2\% Guaranteed Note due April 15, 2010 issued by USFreightways Corporation (incorporated by reference to Exhibit 4.13 to Registration Statement on Form S-4, filed on June 21, 2005, Reg. No. 333-26006).
4.13 Indenture relating to the Senior Floating Rate Notes due 2008, dated as of May 24, 2005, among Yellow Roadway Corporation, certain subsidiary guarantors and SunTrust Bank, as Trustee (including form of note) (incorporated by reference to Exhibit 4.1 to Current Report on Form 8-K, filed on May 26, 2005, Reg. No. 000-12255).
4.14 Registration Rights Agreement relating to the Senior Floating Rate Notes due 2008, dated as of May 24, 2005, among Yellow Roadway Corporation, certain subsidiary guarantors and Credit Suisse First Boston LLC, as representative of the initial purchasers (incorporated by reference to Exhibit 4.2 to Current Report on Form 8-K, filed on May 26, 2005).
10.1 Amended and Restated Credit Agreement, dated as of May 19, 2005, among the Company; the Canadian Borrowers and UK Borrowers party thereto; various lenders party to the Credit Agreement; Bank of America, N.A. and SunTrust Bank, as Syndication Agents; U.S. Bank National Association and Wachovia Bank, National Association, as Documentation Agents; JPMorgan Chase Bank, Toronto Branch, as Canadian Agent; J.P. Morgan Europe Limited, as UK Agent; and JPMorgan Chase Bank, N.A., as Administrative Agent (incorporated by reference to Exhibit 10.1 to Current Report on Form 8-K, filed on May 20, 2005, Reg. No. 000-12255).
10.2 Master Separation and Distribution Agreement dated as of September 30, 2002, between Yellow Roadway Corporation and SCS Transportation, Inc. (incorporated by reference to Exhibit 10.2 to the Quarterly Report on Form 10-Q for the quarter ended September 30, 2002, Reg. No. 000-12255).
10.3 Tax Indemnification and Allocation Agreement dated as of September 30, 2002, between Yellow Roadway Corporation and SCS Transportation, Inc. (incorporated by reference to Exhibit 10.3 to the Quarterly Report on Form 10-Q for the quarter ended September 30, 2002, Reg. No. 000-12255).
10.4 Second Amended and Restated Receivables Purchase Agreement, dated as of May 24, 2005, among Yellow Roadway Receivables Funding Corporation, as Seller; Falcon Asset Securitization Corporation, Blue Ridge Asset Funding Corporation, Three Pillars Funding LLC and Amsterdam Funding Corporation, as Conduits; various financial institutions party to the Agreement, as Committed Purchasers; USF Assurance Co. Ltd., individually and as an agent for itself as an uncommitted purchaser; Wachovia Bank, National Association, as Blue Ridge Agent and LC Issuer, SunTrust Capital Markets, Inc. as Three Pillars Agent; ABN Amro Bank N.V., as Amsterdam Agent; and JPMorgan Chase Bank, N.A., as Falcon Agent and Administrative Agent (incorporated by reference to Exhibit 10.1 to Current Report on Form 8-K, filed on May 26, 2005, Reg. No. 000-12255).
10.5 Employment Agreement dated January 25, 2006 by and between YRC Worldwide Inc. and William D. Zollars (incorporated by reference to Exhibit 10. 2 to Current Report on Form 8-K, filed on January 26, 2006, Reg. No. 000-12255).
10.6 Executive Severance Agreement dated January 25, 2006 by and between YRC Worldwide Inc. and William D. Zollars (incorporated by reference to Exhibit 10. 3 to Current Report on Form 8-K, filed on January 26, 2006, Reg. No. 000-12255).

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10.7 Employment Agreement, dated as of October 10, 2003, by and between Roadway LLC and James D. Staley (incorporated by reference to Exhibit 10.1 to Amendment No. 3 to Registration Statement on Form S-4, filed on October 17, 2003, Reg. No. 333-108081).
10.8 Yellow Roadway Corporation 2002 Stock Option and Share Award Plan (incorporated by reference to Exhibit 4 to the Registration Statement on Form S-8, SEC File No. 333-88268, filed on May 15, 2002).
10.91999 Stock Option Plan (incorporated by reference to Exhibit 4 to the Registration Statement on Form S-8, SEC File No. 333-49620, filed on November 9, 2000).
10.101997 Stock Option Plan (incorporated by reference to Exhibit 10.11 to the Annual Report on Form 10-K for the year ended December 31, 2004, Reg. No. 000-12255).
10.11 1996 Stock Option Plan (incorporated by reference to Exhibit 10.6 to the Annual Report on Form 10-K for the year ended December 31, 2002, Reg. No. 000-12255).
10.12 Form of Stock Option Agreement (incorporated by reference to Exhibit 10.8 to the Annual Report on Form 10-K for the year ended December 31, 2002, Reg. No. 000-12255).
10.13 Form of Option Agreement pursuant to Directors' Stock Compensation Plan for January 2003 grants (incorporated by reference to Exhibit 10.15 to the Annual Report on Form 10-K for the year ended December 31, 2002, Reg. No. 000-12255).
10.14 Form of Option Agreement pursuant to Directors' Stock Compensation Plan for grants prior to January 2003 (incorporated by reference to Exhibit 10.16 to the Annual Report on Form 10-K for the year ended December 31, 2002, Reg. No. 000-12255).
10.15 Supplemental Retirement Income Agreement dated July 20, 2001, between Yellow Roadway Corporation and Donald G. Barger, Jr. (incorporated by reference to Exhibit 10 to the Quarterly Report on Form 10-Q for the quarter ended June 30, 2001, Reg. No. 000-12255).
10.16 Executive Deferred Compensation Plan (incorporated by reference to Exhibit 10.11 to Annual Report on Form 10-K for the year ended December 31, 2002, Reg. No. 000-12255).
10.17 Amended Directors' Stock Compensation Plan (incorporated by reference to Exhibit 4.1 to the Registration Statement on Form S-8, SEC File No. 33349618).
10.18 Form of Yellow Roadway Corporation Director Share Unit Agreement, as amended for grants on or after July 14, 2005 (incorporated by reference to Exhibit 10.1 to Current Report on Form 8-K, filed on July 25, 2005, SEC File No. 000-12255).
10.19 Yellow Roadway Corporation Director Compensation Plan (incorporated by reference to Exhibit 10.2 to current Report on Form 8-K, filed on July 25, 2005, SEC File No. 000-12255).
10.20 Roadway Corporation 401(a)(17) Benefit Plan (Effective January 1, 2002), as amended by First Amendment to the Roadway Corporation 401(a)(17) Benefit Plan and Second Amendment to the Roadway Corporation 401(a)(17) Benefit Plan (incorporated by reference to Exhibit 10.25 to the Annual Report on Form 10-K for the year ended December 31, 2003, Reg. No. 000-12255).
10.21 Roadway Corporation Excess Benefit Plan (Effective as of January 1, 2002), as amended by First Amendment to the Roadway Corporation Excess Benefit Plan and Second Amendment to the Roadway Corporation Excess Benefit Plan (incorporated by reference to Exhibit 10.26 to the Annual Report on Form 10-K for the year ended December 31, 2003, Reg. No. 000-12255).
10.22 Roadway LLC Pension Plan, as amended and restated as of January 1, 2004 (incorporated by reference to Exhibit 10.27 to the Annual Report on Form 10-K for the year ended December 31, 2003, Reg. No. 000-12255).
10.23* Amendment No. 1 to Roadway LLC Pension Plan, as amended and restated as of January 1, 2004.
10.24 Yellow Corporation Pension Plan, amended and restated as of January 1, 2004 (incorporated by reference to Exhibit 10.28 to the Annual Report on Form 10-K for the year ended December 31, 2003, Reg. No. 000-12255).
10.25 Amendment No. 1 to Yellow Corporation Pension Plan, as amended and restated as of January 1, 2004 (incorporated by reference to Exhibit 10.2 to the Quarterly Report on Form 10-Q for the quarter ended September 30, 2005, Reg. No. 000-12255).
10.26* Amendment No. 2 to Yellow Corporation Pension Plan, as amended and restated as of January 1, 2004.
10.27 Yellow Roadway Corporation 2004 Long-term Incentive and Equity Award Plan (incorporated by reference to Exhibit 10.1 to the Quarterly Report on Form 10-Q for the quarter ended June 30, 2005, Reg. No. 000-12255).
10.28 Form of Executive Severance Agreement between Yellow Roadway Corporation and certain Executives (incorporated by reference to Exhibit 10.2 to the Quarterly Report on Form 10-Q for the quarter ended June 30, 2005, Reg. No. 000-12255).

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10.29 Form of Yellow Roadway Corporation Share Unit Agreement used prior to February 2006 (incorporated by reference to Exhibit 10.3 to the Quarterly Report on Form 10-Q for the quarter ended June 30, 2005, Reg. No. 000-12255).
10.30* Form of YRC Worldwide Inc. Share Unit Agreement used after January 2006.
10.31 Yellow Roadway Corporation 2004 Long-Term Incentive Plan (incorporated by reference to Exhibit 10.1 to the Current Report on Form 8-K, filed on April 21, 2005, Reg. No. 000-12255).
21.1* Subsidiaries of the company
23.1* Consent of KMPG LLP
23.2* Consent of Ernst \& Young LLP
31.1* Certification pursuant to Exchange Act Rules 13a-14 and 15d-14, as Adopted Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
31.2* Certification pursuant to Exchange Act Rules 13a-14 and 15d-14, as Adopted Pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
32.1* Certification Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
32.2* Certification Pursuant to 18 U.S.C. Section 1350, as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.
99.1* Roadway LLC and Subsidiaries Audited Consolidated Financial Statements for the year ended December 31, 2004 and the period December 12 to December 31, 2003
99.2* Roadway LLC and Subsidiaries Audited Consolidated Financial Statements for the period January 1 to December 11, 2003
99.3* Roadway Express, Inc. and Subsidiaries Audited Consolidated Financial Statements for the year ended December 31, 2004 and the Period December 12 to December 31, 2003
99.4* Roadway Express, Inc. and Subsidiaries Audited Consolidated Financial Statements for the period January 1 to December 11, 2003
99.5* Roadway Next Day Corporation Audited Consolidated Financial Statements for the year ended December 31, 2004 and the period December 12 to December 31, 2003
99.6* Roadway Next Day Corporation Audited Consolidated Financial Statements for period January 1 to December 11, 2003

* Indicates documents filed herewith.


## USF CORPORATION

## SUPPLEMENTAL INDENTURE

This SUPPLEMENTAL INDENTURE (this "Supplemental Indenture") is dated as of June 27, 2005, by Yellow Roadway Corporation, a Delaware corporation (the "New Guarantor"), and the parent company of USF Corporation, a Delaware corporation (the "Company"), the Guarantors (the "Existing Guarantor Subsidiaries") under the indenture referred to below and J.P. Morgan Trust Company, National Association (as the successor-in-interest to NBD Bank and Bank One, Michigan), as trustee under the indenture referred to below (the "Trustee").

## WITNESSETH:

WHEREAS, the Company and the Existing Guarantor Subsidiaries have heretofore executed and delivered to the Trustee an indenture (as supplemented and in effect as of the date hereof, the "Indenture"), dated as of May 5, 1999, providing for the issuance from time to time of the Company's debentures, notes or other evidence of indebtedness (herein called the "Securities"), to be issued in one or more series as provided in the Indenture;

WHEREAS, a wholly owned subsidiary of the New Guarantor has merged with and into the Company (the "Merger") pursuant to the Agreement and Plan of Merger by and among New Guarantor, Yankee II LLC and the Company dated as of February 29, 2005, and as amended as of May 1, 2005, with the Company being the surviving entity of the Merger, and as a result of the Merger, the New Guarantor has become the parent company of the Company;

WHEREAS, as the parent company of the Company, the New Guarantor has determined that it and the Company will benefit materially from the New Guarantor becoming a Guarantor;

WHEREAS, Section 1403 of the Indenture provides, in part, that a Person that was not a Guarantor on the date of the Indenture may become a Guarantor by executing and delivering to the Trustee a supplemental indenture pursuant to which such Person shall become a Guarantor; and

WHEREAS, pursuant to Section 901(10) of the Indenture, the Trustee, the Company and Existing Guarantor Subsidiaries are authorized to execute and deliver this Supplemental Indenture;

NOW, THEREFORE, in consideration of the foregoing and for other good and valuable consideration, the receipt of which is hereby acknowledged, the New Guarantor, the Company, the Existing Guarantor Subsidiaries and the Trustee mutually covenant and agree for the equal and ratable benefit of the holders of the Securities as follows:

## 1. Definitions.

(a) Capitalized terms used herein without definition shall have the meanings assigned to them in the Indenture.
(b) For all purposes of this Supplemental Indenture, except as otherwise herein expressly provided or unless the context otherwise requires: (i) the terms and expressions used herein shall have the same meanings as corresponding terms and expressions used in the Indenture; and (ii) the words "herein," "hereof" and "hereby" and other words of similar import used in this Supplemental Indenture refer to the Supplemental Indenture as a whole and not to any particular section hereof.
2. Agreement to Guarantee. The New Guarantor hereby agrees, jointly and severally with all other Existing Guarantor Subsidiaries, to guarantee the Company's obligations under the Securities on the terms subject to the conditions set forth in Section 1401 of the Indenture and to be bound by all other provisions of the Indenture applicable to a Guarantor. Except as expressly amended hereby, the Indenture is in all respects ratified and confirmed and all the terms, conditions and provisions thereof shall remain in full force and effect. This Supplemental Indenture shall form a part of the Indenture for all purposes, and every holder of Securities heretofore or hereafter authenticated and delivered shall be bound hereby.
3. Governing Law. This Supplemental Indenture shall be governed by, and construed in accordance with, the laws of the State of New York but without giving effect to applicable principles of conflicts of law to the extent that the application of the laws of another jurisdiction would be required thereby.
4. Trustee Makes No Representation. The Trustee makes no representation as to the validity or sufficiency of this Supplemental Indenture.
5. Counterparts. The parties may sign any number of copies of this Supplemental Indenture. Each signed copy shall be an original, but all of them together represent the same agreement.
6. Effects of Headings. The section headings herein are for convenience only and shall not affect the construction thereof.

IN WITNESS WHEREOF, the parties hereto have caused this Supplemental Indenture to be duly executed and delivered as of the date first above written.

## Yellow Roadway Corporation

By /S/ TODD M. HACKER
Name: Todd M. Hacker
Title: Vice President and Treasurer

## USF CORPORATION

By /S/ TODD M. HACKER
Name: Todd M. Hacker
Title: Senior Vice President \& Treasurer

Glen Moore Transport, INC. USF BESTWAY INC.
USF Bestway Leasing Inc. USF DISTRIBUTION SERVICES INC. USF DUGAN INC. USF HOLLAND INC. USF LOGISTICS SERVICES INC. USF REDDAWAY INC. USF SALES CORPORATION IMUA HANDLING CORPORATION

By /S/ BRENDA LANDRY
Name: Brenda Landry
Title: Vice President and Assistant Secretary
J.P. MORGAN TRUST COMPANY,

NAtional Association
(as the successor-in-interest to NBD Bank), as Trustee

By /S/ JANICE OTT ROTUNNO
Name: Janice Ott Rotunno
Title: Vice President

## AMENDMENT NO. 1 TO <br> ROADWAY LLC PENSION PLAN

As amended and restated January 1, 2004
WHEREAS, Yellow Roadway Corporation (the "Company") previously adopted the Roadway LLC Pension Plan, as amended and restated January 1, 2004 (the "Plan");

WHEREAS, Section 2.3 of the Plan provides that the interest rate used in the calculation of a lump sum distribution under the Plan will be the interest rate on 30-year Treasury securities in effect for the month of August preceding the calendar year of the lump sum distribution;

WHEREAS, Section 2.27 of the Plan generally provides that a Participant’s "Final Average Annual Compensation," which is used to calculate the Participant's pension under the Plan, is the average of the Participant's compensation over the 60 -month period ending with his retirement or other termination of employment;

WHEREAS, Section 3.4 of the Plan generally provides that participation thereunder is limited to employees who were participants under the Plan on December 31, 2003;

WHEREAS, Section 5.5 of the Plan provides that if upon termination of employment, the present value of participant's accrued benefit is not more than $\$ 5,000$, the Plan will automatically distribute the accrued benefit to the Participant in a single lump sum payment;

WHEREAS, Section 5.2 contains provisions regarding a participant who elects a retroactive annuity starting date for his or her pension;
WHEREAS, Section 9.1 of the Plan provides the Company may amend the Plan at any time by action of its Board of Directors or the Compensation Committee of its Board of Directors;

WHEREAS, effective March 28, 2005, regulations issued by the Department of Labor and similar guidance issued by the Internal Revenue Service ("Regulations") provide that under a tax-qualified retirement plan where the present value of a participant's accrued benefit is greater than $\$ 1,000$, but not more than $\$ 5,000$, then upon mandatory distribution of the accrued benefits as a lump sum payment, the distribution is required to be rolled over to an individual retirement plan designated by the plan administrator if the participant does not make an election with respect to his or her accrued benefit; and

WHEREAS, the Corporation desires to amend the Plan (i) to comply with the Regulations and provide that, if a participant fails to elect whether to have a mandatory distribution of greater than $\$ 1,000$ paid to him or her directly or paid in a direct rollover to an eligible retirement plan, the Plan Administrator will pay the distribution in cash in a direct
rollover to an individual retirement plan established by the Plan Administrator, (ii) to change the averaging period for calculating a participant's Final Average Annual Salary to the five consecutive year period out of the participant's final ten years of employment that results in the highest average compensation, (iii) to clarify that an employee who is an active participant under the Plan as of December 31, 2003 and who thereafter transfers employment to a nonparticipating Company affiliate and transfers employment back to a participating employer will resume active participation under the Plan, and that if such employee is a nonhighly compensated employee, the employee will receive compensation and service credit for the employee's period of employment with the nonparticipating Company affiliate; (iv) to change the month for determining the interest rate to be used in calculating a lump sum distribution under the Plan from August to November of the calendar year preceding the calendar year of the distribution; (v) to conform the retroactive annuity starting date provisions of the Plan to recently issued Treasury Regulations regarding the same; and (vi) to make certain technical and conforming changes to the Plan.

NOW, THEREFORE, BE IT RESOLVED, that, effective January 1, 2004, the Plan shall be amended as follows:

1. Restate Section 2.37(c)(1) in its entirety as follows:
(1) If an Employee, whose Period of Severance occurs as a result of a quit, discharge, or retirement, first performs an Hour of Service for a Controlled Group Member within the twelve (12) consecutive month period beginning on his Severance Date, the period beginning on his Severance Date and ending on the date on which he performs an Hour of Service shall be taken into account in determining his Period of Service hereunder. Notwithstanding the foregoing, if an Employee's Period of Severance occurs as a result of a quit, discharge or retirement during a period of absence referred to in Section 2.38(a)(ii), the period beginning on his Severance Date (the date of the quit, discharge, or retirement) and ending on the date on which he first performs an Hour of Service shall not be taken into account in determining his Period of Service unless he performs such Hour of Service within twelve (12) months of the date on which the Employee was first absent.
2. Restate the first sentence of Section 2.56(b) in its entirety as follows:

For purposes of computing an Employee's Years of Service to determine the amount of (as distinguished from his eligibility for) any benefit under the Plan (his "Benefit Years of Service"), only those portions of his Periods of Service on or after January 1, 1996, during which he is a Covered Employee shall be counted, except that, in the case of an Employee described in Section 3.3(f) who is not a Highly Compensated Employee, the Employee's Periods of Service with the nonparticipating Controlled Group Member described in Section 3.3(f) shall be counted.
3. In Section 3.1, replace the date "December 11, 2004" with the date "December 11, 2003."
4. Delete Section 3.3, redesignate Section 3.4 as Section 3.3, and restate new Section 3.3 in its entirety as follows:

### 3.3 No Commencement of Participation After December 31, 2003

Notwithstanding any other provision of the Plan, the provisions of this Section 3.3 shall be controlling.
(a) Any Employee who is first hired by any Controlled Group Member after December 31, 2003, shall not become a Participant under the Plan.
(b) Any individual who is a Participant (other than a Retired Participant) on December 31, 2003, and who, after that date (1) terminates employment and incurs a 1-Year Break in Service, or (2) otherwise ceases to be a Covered Employee, shall not again become an active Participant, or accrue any additional benefits, under the Plan if the individual is rehired or resumes employment as a Covered Employee.
(c) Any individual who is a Retired Participant on December 31, 2003, and who incurs a 1-Year Break in Service shall not again become an active Participant if the individual is rehired as a Covered Employee.
(d) Any individual who, on December 31, 2003, is an Employee of a Controlled Group Member that is not an Employer, and who transfers to employment with an Employer after December 31, 2003, shall not become a Participant under the Plan.
(e) Any individual who, on December 31, 2003, is a Participant (other than a Retired Participant), or a Covered Employee eligible to become a Participant upon completion of the age and service requirements of Section 3.1, will continue to be a Participant, or will become a Participant after completion of the age and service requirements of Section 3.1, on and after January 1, 2004, so long as he remains a Covered Employee.
(f) Notwithstanding (a) through (e) above, any Employee who (i) is a Participant (other than a Retired Participant) under the Plan on December 31, 2003, (ii) transfers employment to a Controlled Group Member that is not an Employer after December 31, 2003, and (iii) transfers back to employment with an Employer as a Covered Employee after December 31, 2003, shall become an active Participant upon the Employee’s transfer back to employment with an Employer.
5. In the last sentence of each of Sections 4.1(d), 4.2(d), 4.3(d) and 4.4(d), replace the phrase "within the ninety (90) day period ending on the Pension Commencement Date elected by the Participant" with the phrase "during the time period set forth in Section 5.2(b)(2)(iii)."
6. Restate the first sentence of Section 5.1(b) in its entirety as follows:

Except as otherwise provided in the Plan, (1) no pension shall be payable under the Plan for a Participant who dies before his Pension Commencement Date, and (2) a Retired Participant's pension under the Plan shall not begin until he files an application for such pension pursuant to subsection (a) above.
7. In the first sentence of each of Sections 5.2(a) and (b), insert the phrase "or, in the case of a Participant described in Section 5.2(c)(i), his Actual Benefit Commencement Date (as defined in Section 5.2(b)(2)(iii))."
8. Restate the first and second sentences of 5.2(b)(1) in their entireties as follows:

A Participant may elect, at the time provided under Section 5.2(b)(2)(iii), to waive the normal form of benefit under subsection (a) or (b) above and to have the pension payable to him under Article IV in a form provided in subsection (a) or (b) above or Section 5.3. An election to waive the normal form of benefit under subsection (a) or (b) above may be revoked by the Participant, at the time provided under Section 5.2(b)(2)(iii), and once revoked, another election may be made at any time thereafter during the election period.
9. Restate Section 5.2(b)(2) in its entirety as follows:
(2)(i) The Plan Administrator shall provide each Participant, at the time provided in subparagraph (ii) below, a written explanation (the "Notice") of:
(A) the terms and conditions of the normal form of benefit under subsection (a) or (b) above;
(B) the Participant's right to make, and the effect of, an election to waive the normal form of benefit under subsection (a) or (b) above;
(C) the rights of a Participant's Spouse under subsection (b) above;
(D) the Participant's right to revoke an election to waive the normal form of benefit under subsection (a) or (b) above and the effect of the revocation; and
(E) a general description of the eligibility features and relative values of the normal form of benefit under subsection (a) or (b) above and the optional forms of benefit described in Section 5.3.
(ii) The Plan Administrator must furnish the Notice to the Participant at the following time: (A) in the case of a Notice furnished to the Participant prior to his Pension Commencement Date, not more than 90, and not less than 30, days prior thereto, or (B) in the case of a Notice furnished to the Participant after his Pension Commencement Date, not more than 90, and not less than 30, days prior to the date on which the Participant's pension actually commences (the "Actual Benefit Commencement Date"). A Participant may elect to waive the foregoing 30-day period; provided, however, that the Participant's Actual Benefit Commencement Date is not earlier than the expiration of the seven-day period beginning on the day after the date the Notice is furnished to the Participant (the "7-Day Period").
(iii) A Participant may make or revoke any benefit election made pursuant to a Notice at any time after receiving the Notice and prior to: (A) in the case of a Notice furnished to a Participant prior to his Pension Commencement Date, the later of his Pension Commencement Date or the last day of the 7-Day Period, or (B) in the case of a Notice furnished to a Participant after his Pension Commencement Date, the last day of the 30-day period described in subparagraph (ii)(B) above or the 7-Day Period, whichever is applicable.
(iv)(A) If the Plan Administrator provides a Notice to a Participant prior to the Participant's Pension Commencement Date, the Participant may elect a Pension Commencement Date that is the first day of any calendar month after the explanation is provided to the Participant; provided, however, that the Participant's Actual Benefit Commencement Date is not more than 90 days after the Notice is provided. The foregoing 90 -day requirement will not be violated if the Participant's Actual Benefit Commencement Date is more than 90 days after the Participant is provided with the Notice if the delay is solely on account of administrative delay.
(B) If the Plan Administrator provides a Notice to a Participant after the Participant's Pension Commencement Date, the rules in Section 5.2(c) below shall apply.
(v) Notwithstanding any other provision of this Section 5.2, a married Participant may elect to waive the Qualified Joint and Survivor Annuity and elect a $100 \%$ Joint and Survivor Option that pays a lifetime benefit to the Participant and, upon his death, pays an amount equal to $100 \%$ of the benefit payable to the Participant to his surviving Spouse, if his Spouse is the Spouse to whom the Participant was married on his Pension Commencement Date or, in the case of a Participant described in Section 5.2(c)(i), his Actual Benefit Commencement Date. This election may be made without the consent of his Spouse. A 100\% Joint and Survivor Option elected by a married Participant under this Section 5.2 must be Actuarially Equivalent to the Qualified Joint and Survivor Annuity with respect to such Participant.
10. Redesignate Sections 5.2(c), (d) and (e) as Sections 5.2(d), (e) and (f), and add the following new Section 5.2(c):
(c) If the Plan Administrator provides the Notice required by subsection (b) above to a Participant after his Pension Commencement Date, the rules in this Section 5.2(c) shall apply notwithstanding anything in the Plan to the contrary.
(1) The Participant may elect an Actual Benefit Commencement Date that is after the Participant's Pension Commencement Date only if all of the following requirements are satisfied:
(i) The Participant affirmatively elects a Pension Commencement Date that is the first day of any calendar month before the date the Notice is provided to the Participant, provided, however, that the Pension Commencement Date elected by the Participant shall not be (A) prior to the date on which the Participant otherwise could have first started receiving a pension under the terms of the Plan (as the Plan is in effect on the Participant's Pension Commencement Date), (B) prior to the Participant's early retirement date under Section 4.2(a) or Normal Retirement Date, whichever is applicable, or (c) more than three months prior to the Participant's Actual Benefit Commencement Date, except that the Participant's Pension Commencement Date may be more than three months prior to his Actual Benefit Commencement Date if his Actual Benefit Commencement Date is delayed pursuant to the Plan's "qualified domestic relations order" (as defined in Section 414(p) of the Code) procedures.
(ii) The Participant’s Actual Benefit Commencement Date is not more than 90 days after the Participant is provided the Notice; provided, however, that such 90-day requirement will not be violated if the Participant's Actual Benefit Commencement Date is more than 90 days after the date the Notice is provided if the delay is solely on account of an administrative delay.
(iii) Subject to any adjustment as may be required to comply with clause (vi) below, the Plan pays the Participant a make-up payment in an amount equal to the aggregate amount of any missed payment(s) during the period from the Participant's Pension Commencement Date to the date of such make-up payment, plus interest at a reasonable rate from the date(s) the missed payment(s) would have been made to the date of the actual make-up payment.
(iv) Subject to any adjustment as may be required to comply with clause (vi) below, periodic payments to the Participant on and after the Participant's Actual Benefit Commencement Date are the same as the periodic payments that would have been paid to the Participant on and after his Pension Commencement Date had the Participant's pension payments actually commenced on his Pension Commencement Date.
(v) The Participant’s Spouse (including an alternate payee under a "qualified domestic relations order" (as defined in Section 414(p) of the

Code) consents, in the manner required for obtaining spousal consent under subsection (b)(1) above, to the distribution; provided, however, that the Spouse's consent under this clause (v) shall not be required if the amount of the Spouse's survivor annuity payments under the Participant's elected form of pension is not less than the amount the Spouse's survivor annuity payments would have been under the Qualified Joint and Survivor Annuity with a Pension Commencement Date after the date the Notice is provided.
(vi) The distribution commencing on the Participant's Actual Benefit Commencement Date, as adjusted for interest, satisfies the requirements of Section 415 of the Code applied as if the Participant's Actual Benefit Commencement Date was, for all purposes under Section 415 of the Code, including determining the Applicable Interest Rate and the Applicable Mortality Table, the Participant’s Pension Commencement Date; provided, however, that this clause (vi) shall not apply to any pension payable in the form of an annuity if the Participant's Actual Benefit Commencement Date is 12 months or less from his Pension Commencement Date.
(vii) The pension determined as of the Participant's Pension Commencement Date satisfies, as of his Pension Commencement Date, the requirements of Section 415 of the Code, with the Applicable Interest Rate and the Applicable Mortality determined as of the Participant’s Pension Commencement Date.
(viii) The form of pension is not subject to Section 417(e)(3) of the Code.
(2) If the individual, if any, who was the Participant's Spouse on the Participant's Pension Commencement Date is not the Participant's Spouse on the Participant's Actual Benefit Commencement Date, then, unless otherwise provided by a "qualified domestic relations order" (as defined in Section 414(p) of the Code) the consent of that individual will not be required under this Section 5.2(c) for the Participant to elect to have his pension benefit paid in a form other than the Qualified Joint and Survivor Annuity.
AND BE IT FURTHER RESOLVED, that, effective March 28, 2005, the Plan shall be amended by adding the following to the end of Section 5.5 thereof:

Effective March 28, 2005, if a mandatory distribution payable to a Participant under this Section 5.5 is greater than $\$ 1,000$ and the Participant does not elect to have the distribution paid directly to an eligible retirement plan specified by the Participant in a direct rollover pursuant to Section 5.6(c) or to receive the distribution directly in accordance with Section 5.6(b), then the Plan Administrator shall pay the distribution in cash in a direct rollover to an individual retirement plan designated by the Plan Administrator.

AND BE IT FURTHER RESOLVED, that, effective January 1, 2006, the Plan shall be amended as follows:

1. Restate Section 2.3(c) in its entirety as follows:
(c) For determinations involving lump sum equivalents:
(1) the Applicable Interest Rate to be used for distributions (i) made prior to January 1, 2000, shall be the annual rate of interest on thirty (30) year Treasury securities for the November before the Plan Year in which the Participant's Pension Commencement Date occurs; (ii) made during the period commencing on January 1, 2000 and ending on March 1, 2001, shall be the lesser of (A) the annual rate of interest on thirty (30) year Treasury securities for the November before the Plan Year in which the Participant's Pension Commencement Date occurs, or (B) the annual rate of interest on thirty (30) year Treasury securities for the August before the Plan Year in which the Participant's Pension Commencement Date occurs; (iii) made during the period commencing on April 1, 2001, and ending on December 31, 2005, shall be the annual rate of interest on thirty (30) year Treasury securities for the August before the Plan Year in which the Participant's Pension Commencement Date occurs; (iv) made during the period beginning on January 1, 2006, and ending on December 31, 2006, shall be the lesser of: (A) the annual rate of interest on thirty (30) year Treasury securities for the August before the Plan Year in which the Participant's Pension Commencement Date occurs, or (B) the annual rate of interest on thirty (30) year Treasury securities for the November before the Plan Year in which the Participant’s Pension Commencement Date occurs; and (v) made after December 31, 2006, shall be the annual rate of interest on thirty (30) year Treasury securities for the November before the Plan Year in which the Participant's Pension Commencement Date occurs; and
(2) the Applicable Mortality Table to be used shall be the mortality table prescribed by the Secretary of the Treasury pursuant to Code Section 417(e)(3)(A)(ii)(I).
2. Restate Section 2.27 in its entirety as follows:

### 2.27 Final Average Annual Compensation

(a) Effective for periods prior to January 1, 2006, the term "Final Average Annual Compensation" means the annual average of Compensation received by a Participant from an Employer or a Controlled Group Member described in Section 3.4(e) during the final sixty (60) consecutive months in which he is a Covered Employee or an Employee described in Section 3.4(e), respectively. Notwithstanding the foregoing, for purposes of determining a Participant's Final Average Annual Compensation, no period during which a Participant is on a leave
of absence and receives less than $100 \%$ of his basic rate of Compensation shall be considered. For purposes of determining the Compensation that applies to a particular month, the following rules shall apply: (1) if the latest months considered equal only a portion of a calendar year, the actual Compensation for those months will be used, (2) if any months considered equal an entire calendar year, the actual Compensation for that year will be used, and (3) if the earliest months considered equal only a portion of a calendar year, a proration of the Compensation for that year will be used, based on the number of months under consideration. For purposes of determining a Participant's Final Average Annual Compensation, to the extent necessary, months and "compensation" (as defined in the Prior Plan) attributable to periods prior to January 1, 1996 while the Participant was a "covered employee" under the Prior Plan (as defined in the Prior Plan) shall be taken into account.
(b) Effective for Plan Years beginning on and after January 1, 2007, the term "Final Average Annual Compensation" means the total of a Participant's Compensation for the five (5) consecutive qualified Plan Years out of the Participant's final ten (10) consecutive qualified Plan Year that will produce the highest total, divided by five (5). For this purpose, a "qualified" Plan Year is any Plan Year in which (1) the Participant completes 1,000 Hours of Service with an Employer or, in the case of a Participant described in Section 3.3(f), the nonparticipating Controlled Group Member described in Section 3.3(f). Final Average Annual Compensation excludes Compensation earned by a Participant before the date on which he begins participation under the Plan.
(c) Effective for Plan Years beginning on January 1, 2006, and ending on December 31, 2006, the term "Final Average Annual Compensation" means the greater of (1) the amount determined under subsection (a) above, or (2) the amount determined under subsection (b) above.

AND BE IT FURTHER RESOLVED, that the cross-references of the Plan shall be redesignated, as necessary, in accordance with the foregoing resolutions.

AND BE IT FURTHER RESOLVED, that, except as otherwise amended by this Amendment No. 2, the Plan shall remain in full force and effect.
IN WITNESS WHEREOF, the Company has caused this instrument to be executed by its duly authorized officers on this 29th day of December, 2005.
YELLOW ROADWAY CORPORATION
By: Benefits Administrative Committee

By: /S/ HAROLD D. MARSHALL
Name: Harold D. Marshall
Title: Vice President - Employment Benefits Chairman, Benefits Administrative Committee

## AMENDMENT NO. 2

## YELLOW ROADWAY CORPORATION RETIREMENT SAVINGS PLAN (As Amended and Restated Effective January 1, 2005)

WHEREAS, Yellow Roadway Corporation (the "Company.") maintains the Yellow Roadway Corporation Retirement Savings Plan (the "Plan") for the benefit of the employees of the Company and its participating affiliates;

WHEREAS, Section 5.03(a) of the Plan provides that the Administrative Committee for the Plan shall establish an "Employer Stock Fund" which shall invest in common stock of the Company;

WHEREAS, Sections 5.03(a) and (b) of the Plan provide that the Administrative Committee for the Plan shall establish a "SCS Transportation Stock Fund" for the retention of shares of SCS Transportation, Inc. which were received in a corporation spinoff;

WHEREAS, Section 5.06(b) of the Plan provides that, except as otherwise provided in Section 13.07 of the Plan, the following Participant accounts shall be invested in the Employer Stock Fund: (i) Prior PAYSOP Account, (ii) Prior Profit Sharing "A" Account, (iii) Performance-Based Contribution Account, (iv) the portion of the Matching Contribution Account attributable to certain Nondiscretionary Matching Contributions, (v) Roadway Matching Contribution Account, to the extent it was invested in Employer Stock on December 31, 2004, and (vi) Roadway Stock Bonus Account, to the extent it was invested in Employer Stock on December 31, 2004 (collectively, the "Employer Stock Fund Accounts").

WHEREAS, Section 9.01(a) of the Plan provides that the Company, through action of its Board of Directors or the Compensation Committee of its Board of Directors, may amend the Plan at any time;

WHEREAS, Section 13.07(a) of the Plan generally provides that a participant who has attained age 55 may elect to diversify a certain percentage of his or her Employer Stock Fund Accounts by liquidating Employer Stock held in those Accounts and transferring the proceeds into other investment funds available under the Plan; and

WHEREAS, the Corporation desires to amend the Plan (i) to allow a participant to diversify up to $100 \%$ of his or her Employer Stock Fund Accounts at any time, (ii) to provide for the elimination of the SCS Transportation Stock Fund as an investment fund under the Plan, and (iii) to comply with final Treasury Regulations under Section 401(k) of the Internal Revenue Code of 1986, as amended, that become effective January 1, 2006.

NOW, THEREFORE, BE IT RESOLVED, that, effective January 1, 2006, the Plan shall be amended as follows:

1. Restate Section 3.11(c) in its entirety as follows:
(c) Return of Pre-Tax Contributions. If, after the end of a Plan Year, it is determined that the ADP Test has not been satisfied, the Administrative Committee shall direct the Trustee to return the required amount under Code Section 401(k) of the affected Highly Compensated Employees' PreTax Contributions for the Plan Year (including income allocable to those Pre-Tax Contributions calculated in accordance with the Treasury regulations under Code Section 401(k)), beginning with the Highly Compensated Employees who contributed the highest dollar amount of Pre-Tax Contributions. Income or loss allocable to the period between the end of the Plan Year and the date of distribution shall be distributed with the return of the Pre-Tax Contributions, and the income or loss shall be calculated in accordance with Treasury regulations under Code Section 401(k). Any Matching Contributions attributable to Pre-Tax Contributions returned pursuant to this Section 3.11 (including income allocable to those Matching Contributions, calculated in accordance with Treasury regulations under Code Section 401(m)) shall be withdrawn from the affected Highly Compensated Employees’ Matching Contribution Accounts and used to reduce future Matching Contributions. The return of Pre-Tax Contributions (and income thereon) and the withdrawal of Matching Contributions (and income thereon) shall occur before the end of the Plan Year following the Plan Year in which the Plan failed to satisfy the ADP Test and shall be accomplished by a proportionate reduction in the Investments Funds in which the affected Highly Compensated Employees' Pre-Tax Contribution Account and Matching Contribution Account are invested.
2. Redesignate Section 3.11(d) as Section 3.11(d)(i) and add the following new Section 3.11(d)(ii):
(ii) Notwithstanding (i) above, Qualified Nonelective Contributions shall not be taken into account for an applicable Plan Year for a Nonhighly Compensated Employee to the extent the contributions exceed the product of that Nonhighly Compensated Employee's Compensation and the greater of $5 \%$ or two times the Plan's "representative contribution rate." Any Qualified Nonelective Contribution taken into account for the ADP Test under Treasury Regulations Section $1.401(\mathrm{k})$-2(a)(6) (including the determination of the representative contribution rate for purposes of Treasury Regulations Section $1.401(\mathrm{k})-2(\mathrm{a})(6)(\mathrm{iv})(\mathrm{B})$ ) shall not be taken into account for purposes of this subsection (d)(ii) (including the determination of the representative contribution rate). For purposes of this subsection (d)(ii), (A) the Plan's "representative contribution rate" is the lowest applicable contribution rate of any eligible Nonhighly Compensated Employee among a group of eligible Nonhighly Compensated Employees that consists of half of all eligible Nonhighly Compensated Employees for the Plan Year (or, if greater, the lowest applicable contribution rate of any eligible Nonhighly Compensated Employee in the group of all eligible Nonhighly Compensated Employees for the applicable Plan Year and who is employed by the Employer on the last day of the applicable Plan Year), and (B) the "applicable contribution
rate" for an eligible Nonhighly Compensated Employee is the sum of the Matching Contributions taken into account under this subsection for the Employee for the Plan Year and the Qualified Nonelective Contributions made for that Employee for the Plan Year, divided by that Employee's Compensation for the same period.
3. Restate Sections 3.11(e)(i) and (ii) in their entireties as follows:
(i) If this Plan is aggregated with one or more other plans in order for this Plan or the other plan or plans to satisfy the requirements of Code Section 401(a)(4) or 410(b), then the ADP Test shall be applied by determining the Average Deferral Percentages of Eligible Employees as if the aggregated plans were a single plan (this Plan and the other plan or plans may be aggregated under this Section 3.11(e)(i) only to the extent permitted under Code Section 401(k), 401(a)(4) or 410(b));
(ii) The Average Deferral Percentage for any Highly Compensated Employee who is eligible to make "elective deferrals" (within the meaning of Code Section 402(g)) under two or more cash or deferred arrangements of an Employer or an Affiliate shall be determined as if all those elective deferrals were made under a single arrangement (to the extent permitted by, and in accordance with the requirements of, with Treasury Regulations under Code Section 401(k));
4. Restate Section 5.02 in its entirety as follows:

Section 5.02 Vesting. A Participant shall at all times have a $100 \%$ vested and nonforfeitable interest in all his Accounts.
5. Add the following new Section 6.01(c);
(c) Notwithstanding (a) and (b) above, an Employee who changes status from a common law employee to a Leased Employee of any Employer or Affiliate shall not be treated as having terminated employment with the Employers and Affiliates.
6. Restate Section 6.08(e)(ii) in its entirety as follows:
(ii) Definition of Financial Hardship. For purposes of this Section 6.08(e), financial hardship shall mean an immediate and heavy financial need of the Participant that cannot be satisfied from other reasonably available resources on account of:
(A) Expenses for (or necessary to obtain) medical care that would be deductible under Code Section 213(d) (determined without regard to whether the expenses exceed $7.5 \%$ of adjusted gross income);
(B) Costs directly related to the purchase of a principal residence for the Participant (excluding mortgage payments);
(C) Payment of tuition, related educational fees, and room and board expenses, for up to the next 12 months of post-secondary education for the Participant, or the Participant’s Spouse, children, or dependents (as defined in Code Section 152, and, for Plan Years beginning on and after January 1, 2005, without regard to Code Sections 152(b)(1), (b)(2) and (d)(1)(B));
(D) Payments necessary to prevent the eviction of the Participant from the Participant's principal residence or foreclosure on the mortgage on that residence;
(E) Payments for burial or funeral expenses for the Participant's deceased parent, Spouse, children or dependents (as defined in Code Section 152, and, for taxable years beginning on and after January 1, 2005, without regard to Code Section 152(d)(1)(B)); or
(F) Expenses for the repair of damage to the Participant's principal residence that would qualify for the casualty deduction under Code Section 165 (determined without regard to whether the loss exceeds $10 \%$ of adjusted gross income).
7. Add the following sentence after the first sentence of Section 13.07(a) of the Plan:

Effective January 1, 2006, a Participant may elect, at the time and in the manner prescribed by the Administrative Committee, to diversify up to $100 \%$ of one or more of the foregoing Accounts regardless of the Participant's age.

AND BE IT FURTHER RESOLVED, that, effective February 28, 2006, the Plan shall be amended by deleting Section 5.03(b), and restating Section 5.03(a) in its entirety as follows:

Section 5.03 Establishment of Investment Funds. There shall be established within the Trust Fund Investment Funds selected by the Administrative Committee. The Administrative Committee may add or eliminate Investment Funds at its discretion, provided there are at least four Investment Funds, including the Employer Stock Fund.

AND BE IT FURTHER RESOLVED, that the cross references in the Plan shall be redesignated, as necessary, in accordance with the foregoing resolutions.

AND BE IT FURTHER RESOLVED, that, except as otherwise amended by the Amendment No. 2, all provisions of the Plan shall remain in full force and effect.

IN WITNESS WHEREOF, the Company has caused this instrument to be executed by its duly authorized officers on this $29^{\text {th }}$ day of December, 2005.

## Yellow Roadway Corporation

By: Benefits Administrative Committee
By: /S/ HAROLD D. MARSHALL
Name: Harold D. Marshall
Title: Vice President - Employment Benefits Chairman, Benefits Administrative Committee

YRC Worldwide Inc.
Share Unit Agreement

## [NAME OF GRANTEE]

GRANTEE

## DATE OF GRANT:

TOTAL NUMBER OF UNITS GRANTED:

Vesting Schedule: [Long-Term Incentive Program: 50\% of the Units vest on the third anniversary of the date of grant (subject to the additional holding period described herein); and the remaining $50 \%$ of the Units vest on the sixth anniversary of the date of grant.
The Company will not deliver any shares with respect to vested Units until the earlier of the sixth anniversary from the date of grant, termination of the Grantee's employment with the Company, retirement, death, disability or a Change of Control (as described in the terms and conditions)]
[Executive Share Program: 100\% of the Units vest on the third anniversary of the date of grant]
[Roadway Express Transitional Incentive Plan: 40\% of the Units vest on the first anniversary of the date of grant; an additional $30 \%$ of the Units vest on the second anniversary of the date of grant; and; and the remaining $\mathbf{3 0 \%}$ of the Units vest on the sixth anniversary of the date of grant.]

## Grant of Share Units

Pursuant to action taken by the Compensation Committee (the "Committee") of the Board of Directors of YRC WORLDWIDE INC. (formerly Yellow Roadway Corporation), a Delaware corporation (the "Company"), for the purposes of administration of the Yellow Roadway Corporation [2002 Stock Option and Share Award Plan][2004 Long-Term Incentive and Equity Award Plan] or any successor thereto (the "Plan"), the above-named Grantee is hereby granted rights to receive the above number of shares of the Company's $\$ 1$ par value per share common stock in accordance with the Vesting Schedule described above on a one share per one unit basis and subject to the other terms and conditions described in this Share Unit Agreement (this "Agreement").

By your acceptance of the Share Units (the "Units") represented by this Agreement, you agree that the Units are granted under and governed by the terms of the Plan, this Agreement and the Terms and Conditions of Share Agreements (February 15, 2006) attached to this Agreement; you acknowledge that you have received, reviewed and understand the Plan, including the provisions that the Committee's decision on any matter arising under the Plan is conclusive and binding; and you agree that this Agreement amends and supercedes any other agreement or statement, oral or written, in its entirety regarding the vesting or holding period of these Units.

YRC WORLDWIDE INC.

Name:
Title:
Agreement agreed and accepted by:

# YRC Worldwide Inc. <br> <br> Terms and Conditions <br> <br> Terms and Conditions <br> <br> OF 

 <br> <br> OF}

## Share Unit Agreements

February 15, 2006
These Terms and Conditions are applicable to Share Units (the "Units") granted pursuant to the Yellow Roadway Corporation [2002 Stock Option and Share Award Plan][2004 Long-Term Incentive and Equity Award Plan] or any successor thereto (the "Plan").

1. Acceleration of Vesting. Notwithstanding the provisions of the vesting schedule provided in the Share Unit Agreement, the vesting of the underlying shares for each Unit shall be accelerated and all units shall vest upon the following circumstances:
1.1 Death or Permanent and Total Disability. If the Grantee dies or is deemed to be "permanently and totally disabled" (as defined herein) while in the employ of the Company or a subsidiary of the Company (a "Subsidiary") and prior to the time the Units vest, the Units shall become fully vested and convert to shares of YRC Worldwide Inc. common stock. For purposes of this Section, a Grantee shall be considered "permanently and totally disabled" if the Grantee is unable to engage in any substantial gainful activity by reason of any medically determinable physical or mental impairment that can be expected to result in death or can be expected to last for a continuous period of not less than 12 months or is, by reason of any medically determinable physical or mental impairment that can be expected to result in death or can be expected to last for a continuous period of not less than 12 months, receiving income replacement benefits for a period of not less than three months under an accident and health plan covering employees of the Grantee's employer. The existence of a permanent and total disability shall be evidenced by such medical certification as the Secretary of the Company shall require and as the Committee approves.
1.2 Change of Control of the Company. If a "Change of Control" of the Company occurs while the Grantee is in the employ of the Company or a Subsidiary prior to the time the Units vest, the Units shall become fully vested and convert to shares of YRC Worldwide Inc. common stock. For the purposes of this Section, a "Change of Control" shall be deemed to have taken place if:
1.2.1 a third person, including a "group" as defined in Section 13(d)(3) of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), purchases or otherwise acquires shares of the Company after the date of grant that, together with stock held by such person or group, constitutes more than 50 percent of the total fair market value or total voting power of the stock of the Company;
1.2.2 a third person, including a "group" as defined in Section 13(d)(3) of the Exchange Act purchases or otherwise acquires (or has acquired during the 12-month period ending on the date of the most recent acquisition by such person or group) shares of the Company after the date of grant and as a result thereof becomes the beneficial owner of shares of the Company having 35\% or more of the total number of votes that may be cast for election of directors of the Company; or
1.2.3 as the result of, or in connection with any cash tender or exchange offer, merger or other Business Combination, or contested election, or any combination of the

For the purposes of this Section, "Business Combination" means any transaction that is referred to in any one or more of clauses (a) through (e) of Section 1 of Subparagraph A of Article Seventh of the Certificate of Incorporation of the Company; and "Continuing Director" means a director of the Company who meets the definition of Continuing Director contained in Section 7 of Subparagraph C of Article Seventh of the Certificate of Incorporation of the Company.
1.3 Retirement. If the Grantee terminates employment with the Company and its Subsidiaries and is at least 65 years of age upon that termination, the Units shall become fully vested and convert to shares of YRC Worldwide Inc. common stock. If the Grantee terminates employment with the Company and its Subsidiaries prior to age 65 and the Grantee is at least 55 years of age with the Grantee's age plus years of service equal to at least 75 , the Units shall continue to vest on the same schedule as if the Grantee remained employed with the Company and its Subsidiaries until age 65, and upon age 65 after such retirement all remaining Units shall become fully vested and convert to shares of YRC Worldwide Inc. Common stock; provided, that the Grantee does not breach the following covenant in Section 1.4.
1.4 Prohibited Activities. Notwithstanding any other provision of these Terms and Conditions and the Share Unit Agreement, if the Grantee engages in a "Prohibited Activity" (defined below) while in the employment of the Company or any of its subsidiaries or during the period from the date of retirement under Section 1.3 until all units vest pursuant to that section, then Grantee shall forfeit the right to any further vesting of the Grantee's units and shall not receive any undelivered shares of the Company's common stock pursuant to the Share Unit Agreement, and the Share Unit Agreement shall immediately thereupon wholly and completely terminate. If the Company receives an allegation of a Prohibited Activity, the Company, in its discretion, may suspend delivery of shares with respect to Units for up to three months to permit the investigation of the allegation. If the Company determines that the Grantee did not engage in any Prohibited Activities, the Company shall deliver shares with respect to any Units that have vested for which all restrictions have lapsed. A "Prohibited Activity" shall be deemed to have occurred, if the Grantee:
1.4.1 divulges any non-public, confidential or proprietary information of the Company or of its past or present subsidiaries (collectively, the "Company Group"), but excluding information that
1.4.1.1 becomes generally available to the public other than as a result of the Grantee's public use, disclosure, or fault, or
1.4.1.2 becomes available to the Grantee on a non-confidential basis after the Grantee's employment termination date from a source other than a member of the Company Group prior to the public use or disclosure by the Grantee; provided that the source is not bound by a confidentiality agreement or otherwise prohibited from transmitting the information by a contractual, legal or fiduciary obligation; or
1.4.2 directly or indirectly, consults or becomes affiliated with, conducts, participates or engages in, or becomes employed by, any business that is competitive with the business of any current member of the Company Group, wherever from time to time conducted throughout the world, including situations where the Grantee solicits or participates in or assists in any way in the solicitation or recruitment, directly or indirectly, of any employees of any current member of the Company Group.
2. Lapse of Rights upon Termination of Employment.

Except as provided above, upon termination of the Grantee's employment with the Company or any Subsidiary, the Grantee shall forfeit any unvested Unit.
3. Transfers of Employment; Authorized Leave.
3.1 Transfers of Employment. Transfers of employment between the Company and a Subsidiary, or between Subsidiaries, shall not constitute a termination of employment for purposes of the Unit.
3.2 Authorized Leave. Authorized leaves of absence from the Company shall not constitute a termination of employment for purposes of the Unit. For purposes of the Unit, an authorized leave of absence shall be an absence while the Grantee is on military leave, sick leave, or other bona fide leave of absence so long as the Grantee's right to employment with the Company is guaranteed by statute, a contract or Company policy.
5.3 Withholding. To the extent the Grantee has taxable income in connection with the grant or vesting of the Unit or the delivery of shares of Company common stock, the Company is authorized to withhold from any compensation payable to Grantee, including shares of common stock that the Company is to deliver to the Grantee, any taxes required to be withheld by foreign, federal, state, provincial or local law. By executing the Share Unit Agreement, the Grantee authorizes the Company to withhold any applicable taxes.
4. Non-transferability. No rights under the Share Unit Agreement shall be transferable otherwise than by will, the laws of descent and distribution or pursuant to a Qualified Domestic Relations Order ("QDRO"), and, except to the extent otherwise provided herein, the rights and the benefits of the Share Unit Agreement may be exercised and received, respectively, during the lifetime of the Grantee only by the Grantee or by the Grantee's guardian or legal representative or by an "alternate payee" pursuant to a QDRO.
5. Limitation of Liability. Under no circumstances will the Company be liable for any indirect, incidental, consequential or special damages (including lost profits) of any form incurred by any person, whether or not foreseeable and regardless of the form of the act in which such a claim may be brought, with respect to the Plan or the Company's role as Plan sponsor.
6. Units Subject to Plan. A copy of the Plan is included with the Share Unit Agreement. The provisions of the Plan as now in effect and as the Plan may be amended in the future (but only to the extent such amendments are allowed by the provisions of the Plan) are hereby incorporated in the Share Unit Agreement by reference as though fully set forth herein. Upon request to the Secretary of the Company, a Grantee may obtain a copy of the Plan and any amendments.
7. Definitions. Unless redefined herein, all terms defined in the Plan have the same meaning when used as capitalized terms in this Agreement.
8. Compliance with Regulatory Requirements. Notwithstanding anything else in the Plan, the shares received upon vesting of the Units may not be sold, pledged or hypothecated until such time as the Company complies with all regulatory requirements regarding registration of the Shares to be issued under the terms of the Plan.

YRC Worldwide Inc.
Terms and Conditions of
Share Units
February 15, 2006
9. Deferred Compensation. This Agreement is intended to meet the requirements of Section 409A of the Internal Revenue Code of 1986, as amended (the "Code"), and may be administered in a manner that is intended to meet those requirements and shall be construed and interpreted in accordance with such intent. To the extent that an award or payment, or the settlement or deferral thereof, is subject to Section 409A of the Code, except as the Committee otherwise determines in writing, the award shall be granted, paid, settled or deferred in a manner that will meet the requirements of Section 409A of the Code, including regulations or other guidance issued with respect thereto, such that the grant, payment, settlement or deferral shall not be subject to the excise tax applicable under Section 409A of the Code. Any provision of this Agreement that would cause the award or the payment, settlement or deferral thereof to fail to satisfy Section 409A of the Code shall be amended to comply with Section 409A of the Code on a timely basis, which may be made on a retroactive basis, in accordance with regulations and other guidance issued under Section 409A of the Code.

YRC Worldwide Inc.
Terms and Conditions of Share Units
February 15, 2006

## Subsidiaries of Yellow Roadway Corporation

 at December 31, 2005| Name | Percentage Ownership | Jurisdiction of Incorporation or Formation |
| :---: | :---: | :---: |
| Express Lane Service, Inc. | 100\% | Delaware |
| OPK Insurance Co. Ltd. | 100\% | Bermuda |
| Reimer Finance, LP | $1 \%^{1}$ | Canada |
| Roadway LLC | 100\% | Delaware |
| Integres Global Logistics, Inc. | 15.36\% | Delaware |
| Roadway Express, Inc. | 100\% | Delaware |
| Meridian IQ (EU) B.V. | 100\% | Netherlands |
| Reimer Express Lines Ltd. | 100\% | Canada |
| 3727484 Manitoba Ltd. | 100\% | Canada |
| Reimer Express Driver Training Institute Inc. | 100\% | Canada |
| Reimer Finance, LP | 99\% ${ }^{1}$ | Canada |
| Roadway Express International, Inc. | 100\% | Delaware |
| Transcontinental Lease, S. de R.L. de C.V. | 2\% ${ }^{2}$ | Mexico |
| Roadway Express S.A. de C.V. | 95.99\% | Mexico |
| Roadway Reverse Logistics, Inc. | 100\% | Ohio |
| Transcontinental Lease, S. de R.L. de C.V. | 98\% ${ }^{2}$ | Mexico |
| Roadway Next Day Corporation | 100\% | Pennsylvania |
| New Penn Motor Express, Inc. | 100\% | Pennsylvania |
| YRC Association Solutions, Inc. | 100\% | Delaware |
| YRC Assurance Co. Ltd. | 100\% | Bermuda |
| YRC Insurance Company, Inc. | 100\% | Vermont |
| YRC International Investments, Inc. | 100\% | Delaware |
| Meridian IQ (Singapore) Holdings Pte Ltd. | 100\% | Singapore |
| Meridian IQ Asia Limited | 100\% | Hong Kong |
| GPS Logistics Bangladesh Limited | 100\% | Bangladesh |
| GPS Logistics Group Limited (Bermuda) | 100\% | Bermuda |
| GPS Logistics Lanka (Private) Ltd. | 100\% | Sri Lanka |
| GPS Worldwide Malaysia Sdn Bhd | 100\% | Malaysia |
| Meridian IQ Malaysia Sdn Bhd | 100\% | Malaysia |
| MIQ Supply Chain System Limited | 100\% | Hong Kong |
| Meridian IQ (Thailand) Limited | 100\% | Thailand |
| Meridian IQ China Limited | 100\% | Hong Kong |
| Meridian IQ Shartex Logistics Co Ltd. | 100\% | China |
| Meridian IQ Hong Kong Limited | 100\% | Hong Kong |
| Meridian IQ India Private Limited | 100\% | India |
| Meridian IQ Japan Limited | 100\% | Japan |
| Meridian IQ Korea Limited | 100\% | Korea |
| Meridian IQ Philippines Inc. | 100\% | Philippines |
| Meridian IQ Taiwan Limited | 100\% | Taiwan |
| Meridian IQ Vietnam Limited | 100\% | British Virgin Islands |
| GPS Logistics (Cambodia) Ltd. | 100\% | Cambodia |
| PT Meridian IQ Indonesia International | 100\% | Indonesia |
| Sealand Logistics (Europe) Limited | 100\% | United Kingdom |
| Meridian IQ LA, S.R.L. | 99\% ${ }^{3}$ | Peru |
| YGPS (EU) Limited | 100\% | United Kingdom |
| GPS Logistics (EU) Limited | 100\% | United Kingdom |
| Meridian IQ (UK) Limited | 100\% | United Kingdom |
| YRC Worldwide Pte Ltd. | 100\% | Singapore |
| YRC Mortgages, LLC | 100\% | Delaware |
| YRC Regional Transportation, Inc. | 100\% | Delaware |


| Name | Percentage Ownership | Incorporation or Formation |
| :---: | :---: | :---: |
| IMUA Handling Corporation | 100\% | Hawaii |
| Meridian IQ Services Inc. | 100\% | Illinois |
| Transport Asset Management LLC | 100\% | New York |
| USF Bestway Inc. | 100\% | Arizona |
| USF Bestway Leasing Inc. | 100\% | Arizona |
| USF Canada Inc. | 100\% | Delaware |
| USF Dugan Inc. | 100\% | Kansas |
| USF Finance Company LLC | 100\% | Delaware |
| USF Glen Moore Inc. | 100\% | Pennsylvania |
| USF Holland Inc. | 100\% | Michigan |
| USF Aviation Services LLC | 100\% | Michigan |
| USF Holland International Sales Inc. | 100\% | Canada |
| USF Intelco Inc. | 100\% | Michigan |
| USF Leasing Company | 100\% | Delaware |
| USF Logistics Services Inc. | 100\% | Delaware |
| Meridian IQ Inc. (Ontario) | 100\% | Canada |
| Meridian IQ Supply Chain Solutions Inc. | 100\% | Canada |
| Meridian IQ, S. de R.L. de C.V. | 99.3\% ${ }^{4}$ | Mexico |
| Meridian IQ Servicios, S. de R.L. de C.V. | 99.97\% ${ }^{5}$ | Mexico |
| USF Logistics Services Inc. (Quebec) | 100\% | Canada |
| USF Logistics (Mexico) Inc. | 100\% | Delaware |
| Meridian IQ Servicios, S. de R.L. de C.V. | .03\% ${ }^{5}$ | Mexico |
| Meridian IQ, S. de R.:L. de C.V. | .7\% ${ }^{4}$ | Mexico |
| USF Logistics Services (Puerto Rico) Inc. | 100\% | Delaware |
| USF Mexico Inc. | 100\% | Delaware |
| USF Reddaway Inc. | 100\% | Oregon |
| USF RedStar LLC | 100\% | Delaware |
| USF Sales Corporation | 100\% | Delaware |
| USF Technology Services Inc. | 100\% | Illinois |
| USF Ventures Inc. | 100\% | Delaware |
| USFreightways Corporation | 100\% | Delaware |
| YRC Worldwide Enterprise Services, Inc. | 100\% | Delaware |
| YRC Worldwide Technologies, Inc. | 100\% | Delaware |
| Meridian IQ, Inc. | 100\% | Delaware |
| MIQ LLC | 100\% | Delaware |
| Globe.com Lines, Inc. | 100\% | Delaware |
| Meridian IQ LA, S.R.L. | $1 \%^{3}$ | Peru |
| Yellow Roadway Receivables Funding Corporation | 100\% | Delaware |
| Yellow Transportation, Inc. | 100\% | Indiana |
| Mission Supply Company | 100\% | Kansas |
| YRC Transportation S.A. de C.V. | 46.2\% ${ }^{6}$ | Mexico |
| YRC Services, S. de R.L. de C.V. | 100\% | Mexico |
| YRC Yellow LLC | 100\% | Kansas |
| Yellow Relocation Services, Inc. | 100\% | Kansas |
| Yellow Transportation of British Columbia, Inc. | 100\% | Canada |
| Yellow Transportation of Ontario, Inc. | 100\% | Canada |
| YRC Transportation S.A. de C.V. | $53.8 \%{ }^{6}$ | Mexico |

[^0]The Board of Directors and Shareholders
YRC Worldwide Inc.:
Under date of March 15, 2006, we reported on the consolidated balance sheets of YRC Worldwide Inc. and subsidiaries (formerly, Yellow Roadway Corporation) (the Company) as of December 31, 2005 and 2004, and the related consolidated statements of operations, shareholders’ equity, comprehensive income, and cash flows for each of the years in the three-year period ended December 31, 2005, which are included in the December 31, 2005 annual report on Form 10-K of YRC Worldwide Inc. In connection with our audits of the aforementioned consolidated financial statements, we also audited the related consolidated financial statement schedule of valuation and qualifying accounts (Schedule II). This financial statement schedule is the responsibility of the Company's management. Our responsibility is to express an opinion on this financial statement schedule based on our audit.

In our opinion, such financial statement schedule, when considered in relation to the basic consolidated financial statements taken as a whole, presents fairly, in all material respects, the information set forth therein.
/s/ KPMG LLP
Kansas City, Missouri
March 15, 2006

YRC Worldwide Inc. and Subsidiaries
Valuation and Qualifying Accounts
For the Years Ended December 31, 2005, 2004 and 2003

(a) Regarding the allowance for uncollectible accounts, amounts primarily relate to uncollectible accounts written off, net of recoveries. For the claims and insurance accruals, amounts primarily relate to payments of claims and insurance.
(b) 2003 balances include the results of Roadway LLC from the date of acquisition (December 11) through December 31, 2003.
(c) 2005 balances include the results the operating companies of USF from the date of acquisition (May 24) through December 31, 2005.
(d) These amounts primarily represent the beginning balances for USF as of May 24, 2005.
(e) These amounts primarily represent the beginning balances for Roadway LLC as of December 11, 2003.

## Signatures

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

YRC Worldwide Inc.
BY: /s/ William D. Zollars
William D. Zollars
Chairman of the Board, President and Chief Executive Officer

## March 15, 2006

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities and on the dates indicated.

| /s/ Donald G. Barger, Jr. | Senior Vice President and Chief Financial Officer | March 15, 2006 |
| :---: | :---: | :---: |
| Donald G. Barger, Jr. |  |  |
| /s/ Paul F. Liljegren | Vice President, Controller \& Chief Accounting Officer | March 15, 2006 |
| Paul F. Liljegren |  |  |
| /s/ Cassandra C. Carr | Director | March 15, 2006 |
| Cassandra C. Carr |  |  |
| /s/ Howard M. Dean | Director | March 15, 2006 |
| Howard M. Dean |  |  |
| /s/ Frank P. Doyle | Director | March 15, 2006 |
| Frank P. Doyle |  |  |
| /s/ Dennis E. Foster | Director | March 15, 2006 |
| Dennis E. Foster |  |  |
| /s/ John C. McKelvey | Director | March 15, 2006 |
| John C. McKelvey |  |  |
| /s/ Phillip J. Meek | Director | March 15, 2006 |
| Phillip J. Meek |  |  |
| /s/ William L. Trubeck | Director | March 15, 2006 |
| William L. Trubeck |  |  |
| /s/ Carl W. Vogt | Director | March 15, 2006 |
| Carl W. Vogt |  |  |

## Consent of Independent Registered Public Accounting Firm

The Board of Directors and Shareholders
YRC Worldwide Inc.:
We consent to the incorporation by reference in the registration statements (No. 333-109896 and 333-113021) on Form S-3, (No. 333-108081, 333-119990, 333123760, and 333-126006) on Form S-4, and (Nos. 333-02977, 333-16697, 333-59255, 333-49618, 333-49620, 333-88268, 333-111499, 333-121370, 333-121470, and 333-124847) on Form S-8 of YRC Worldwide Inc. (formerly Yellow Roadway Corporation) of our reports dated March 15, 2006, with respect to the consolidated balance sheets of YRC Worldwide Inc. as of December 31, 2005 and 2004, and the related consolidated statements of operations, shareholders' equity, cash flows, and comprehensive income for each of the years in the three-year period ended December 31, 2005, and the related financial statement schedule, management's assessment of the effectiveness of internal control over financial reporting as of December 31, 2005, and the effectiveness of internal control over financial reporting as of December 31, 2005, which reports appear in the December 31, 2005 annual report on Form 10-K of YRC Worldwide Inc.

Our report dated March 15, 2006, on management's assessment of the effectiveness of internal control over financial reporting and the effectiveness of internal control over financial reporting as of December 31, 2005, contains an explanatory paragraph that states YRC Worldwide Inc. acquired USF Corporation and the Asia business of GPS Logistics Group Ltd. during 2005 and management excluded from its assessment of the effectiveness of YRC Worldwide Inc.'s internal control over financial reporting as of December 31, 2005, USF Corporation and the Asia business of GPS Logistics Group Ltd’s internal control over financial reporting associated with total assets of $\$ 1.9$ billion and total revenues of $\$ 1.5$ billion included in the consolidated financial statements of YRC Worldwide Inc. and subsidiaries as of and for the year ended December 31, 2005. Our audit of internal control over financial reporting of YRC Worldwide Inc. also excluded an evaluation of internal control over financial reporting of USF Corporation and the Asia business of GPS Logistics Group Ltd.
/s/ KPMG LLP

Kansas City, Missouri
March 15, 2006

## Consent of Independent Registered Public Accounting Firm

We consent to the incorporation by reference of our reports dated January 22, 2004 with respect to the consolidated financial statements of Roadway Corporation included as Exhibit 99.2, the consolidated financial statements of Roadway Express, Inc. included as Exhibit 99.4, and the consolidated financial statements of Roadway Next Day Corporation included as Exhibit 99.6 in YRC Worldwide Inc.'s Annual Report on Form 10-K filed with the Securities and Exchange Commission in the following Registration Statements on Form S-8 (Nos. 333-02977, 333-16697, 333-59255 333-49618, 333-49620, 333-88268, 333-111499, 333-121370, 333-121470 and 333-124847), the Registration Statements on Form S-3 (No. 333-109896 and 333-113021) and the Registration Statements on Form S-4 (No. 333-108081, 333-119990, 333-123760 and 333-126006) of YRC Worldwide Inc.
/s/ Ernst \& Young LLP

Akron, Ohio
March 15, 2006

I, William D. Zollars, certify that:
(1) I have reviewed this annual report on Form 10-K of YRC Worldwide Inc. ("registrant");
(2) Based on my knowledge, this annual report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this annual report;
(3) Based on my knowledge, the financial statements, and other financial information included in this annual report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this annual report;
(4) The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and we have:
a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this annual report is being prepared;
b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting;
(5) The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's Board of Directors:
a. All significant deficiencies in the design or operation of internal controls over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal controls over financial reporting.

I, Donald G. Barger, certify that:
(1) I have reviewed this annual report on Form 10-K of YRC Worldwide Inc. ("registrant");
(2) Based on my knowledge, this annual report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this annual report;
(3) Based on my knowledge, the financial statements, and other financial information included in this annual report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this annual report;
(4) The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and we have:
a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this annual report is being prepared;
b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting;
(5) The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's Board of Directors:
a. All significant deficiencies in the design or operation of internal controls over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal controls over financial reporting.

## EXHIBIT 32.1

CERTIFICATION PURSUANT TO
18 U.S.C. SECTION 1350,
AS ADOPTED PURSUANT TO
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002
In connection with the annual report of YRC Worldwide Inc. on Form 10-K for the year ended December 31, 2005, as filed with the Securities and Exchange Commission of the date hereof (the "Report"), I, William D. Zollars, Chief Executive Officer of YRC Worldwide Inc., certify, pursuant to 18 U.S.C.
Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:
(1) The Report fully complies with the requirements of Section 13 (a) or 15 (d) of the Securities Exchange Act of 1934; and
(2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of YRC Worldwide Inc.

Date: March 15, 2006
/s/ William D. Zollars
William D. Zollars
Chairman of the Board of Directors,
President \& Chief Executive Officer
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In connection with the annual report of YRC Worldwide Inc. on Form 10-K for the period ended December 31, 2005, as filed with the Securities and Exchange Commission of the date hereof (the "Report"), I, Donald G. Barger, Jr., Chief Financial Officer of YRC Worldwide Inc., certify, pursuant to 18 U.S.C.
Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:
(1) The Report fully complies with the requirements of Section 13 (a) or 15 (d) of the Securities Exchange Act of 1934; and
(2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of YRC Worldwide Inc.

Date: March 15, 2006
/s/ Donald G. Barger, Jr.
Donald G. Barger, Jr.
Senior Vice President \& Chief Financial Officer

## Audited Consolidated Financial Statements

Roadway LLC and Subsidiaries
A wholly owned subsidiary of Yellow Roadway Corporation
Consolidated Balance Sheets as of December 31, 2004 and 2003;
Statements of Consolidated Operations for the year ended December 31, 2004 and for the period December 12 to December 31, 2003;
Statements of Consolidated Cash Flows for the year ended December 31, 2004 and for the period December 12 to December 31, 2003;
Parent Company Investment and Comprehensive Income for the year ended December 31, 2004 and for the period December 12 to December 31, 2003; with Report of Independent Auditors

## Independent Auditors' Report

## The Board of Directors

Yellow Roadway Corporation:
We have audited the accompanying consolidated balance sheets of Roadway LLC and subsidiaries as of December 31, 2004 and 2003, and the related consolidated statements of operations, cash flows, and parent company investment and comprehensive income for the year ended December 31, 2004 and for the period December 12, 2003 to December 31, 2003. These consolidated financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these consolidated financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control over financial reporting. Accordingly, we express no such opinion. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Roadway LLC and subsidiaries as of December 31, 2004 and 2003, and the results of their operations and their cash flows for the year ended December 31, 2004 and for the period December 12, 2003 to December 31, 2003, in conformity with accounting principles generally accepted in the United States of America.
/s/ KPMG LLP
Kansas City, Missouri
March 4, 2005

## CONSOLIDATED BALANCE SHEETS

Roadway LLC and Subsidiaries
A wholly owned subsidiary of Yellow Roadway Corporation

| (in thousands) | $\begin{gathered} \text { December 31, } \\ 2004 \end{gathered}$ | December 31, <br> 2003 |
| :---: | :---: | :---: |
| Assets |  |  |
| CURRENT ASSETS |  |  |
| Cash and cash equivalents | \$ 19,306 | \$ 49,879 |
| Accounts receivable, less allowances of \$453 and \$5,205 | 28,022 | 343,231 |
| Accounts receivable from parent and affiliate | 407,585 | - |
| Fuel and operating supplies | 9,087 | 5,340 |
| Deferred income taxes | 47,614 | 16,113 |
| Prepaid expenses | 19,229 | 12,935 |
| Total current assets | 530,843 | 427,498 |
| PROPERTY AND EQUIPMENT |  |  |
| Land | 241,874 | 254,707 |
| Structures | 383,038 | 378,087 |
| Revenue equipment | 169,734 | 114,517 |
| Technology equipment and software | 41,617 | 22,223 |
| Other | 62,141 | 55,213 |
|  | 898,404 | 824,747 |
| Less - accumulated depreciation | $(73,068)$ | $(3,285)$ |
| Net property and equipment | 825,336 | 821,462 |
| Goodwill | 603,851 | 596,845 |
| Intangibles | 459,742 | 460,372 |
| Other assets | 12,224 | 32,314 |
| Total assets | $\underline{\underline{\$ 2,431,996}}$ | $\underline{\underline{\$ 2,338,491}}$ |
| Liabilities and Parent Company Investment |  |  |
| CURRENT LIABILITIES |  |  |
| Checks outstanding in excess of bank balances | \$ 28,288 | \$ 37,215 |
| Accounts payable | 108,280 | 81,486 |
| Advances payable to parent | - | 56,067 |
| Wages, vacations and employees' benefits | 224,695 | 186,400 |
| Claims and insurance accruals | 59,875 | 53,460 |
| Other current and accrued liabilities | 39,282 | 35,193 |
| Total current liabilities | 460,420 | 449,821 |
| OTHER LIABILITIES |  |  |
| Long-term debt | 244,035 | 248,895 |
| Deferred income taxes, net | 215,010 | 213,689 |
| Claims and other liabilities | 316,511 | 334,321 |
| Commitments and contingencies |  |  |
| PARENT COMPANY INVESTMENT |  |  |
| Capital surplus | 1,098,292 | 1,097,221 |
| Retained earnings (deficit) | 93,114 | $(4,558)$ |
| Accumulated other comprehensive income (loss) | 4,614 | (898) |
| Total parent company investment | 1,196,020 | 1,091,765 |
| Total liabilities and parent company investment | $\underline{\underline{\$ 2,431,996}}$ | $\underline{\underline{\$ 2,338,491}}$ |

The notes to consolidated financial statements are an integral part of these statements.

## STATEMENTS OF CONSOLIDATED OPERATIONS

Roadway LLC and Subsidiaries
A wholly owned subsidiary of Yellow Roadway Corporation

| (in thousands) | For the year ended December 31, 2004 |  | For the period December 12 to December 31, 2003 |  |
| :---: | :---: | :---: | :---: | :---: |
| Operating Revenue | \$ | 3,380,494 | \$ | 141,018 |
| Operating Expenses: |  |  |  |  |
| Salaries, wages and employees' benefits |  | 2,091,061 |  | 93,842 |
| Operating expenses and supplies |  | 506,872 |  | 22,300 |
| Operating taxes and licenses |  | 82,557 |  | 4,363 |
| Claims and insurance |  | 60,657 |  | 3,748 |
| Depreciation and amortization |  | 82,158 |  | 4,200 |
| Purchased transportation |  | 358,523 |  | 18,867 |
| Gains on property disposals, net |  | $(1,434)$ |  | (6) |
| Total operating expenses |  | 3,180,394 |  | 147,314 |
| Operating income (loss) |  | 200,100 |  | $(6,296)$ |
| Nonoperating (Income) Expenses: |  |  |  |  |
| Interest expense |  | 13,984 |  | 684 |
| Related party financing charges, net |  | 35,614 |  | - |
| Interest income |  | $(1,502)$ |  | (35) |
| Other |  | 2,339 |  | 257 |
| Nonoperating expenses, net |  | 50,435 |  | 906 |
| Income (Loss) Before Income Taxes |  | 149,665 |  | $(7,202)$ |
| Income Tax Provision (Benefit) |  | 51,993 |  | $(2,644)$ |
| Net Income (Loss) | \$ | 97,672 | \$ | $(4,558)$ |

The notes to consolidated financial statements are an integral part of these statements.

## STATEMENTS OF CONSOLIDATED CASH FLOWS

Roadway LLC and Subsidiaries
A wholly owned subsidiary of Yellow Roadway Corporation

| (in thousands) | For the year ended December 31, 2004 |  | For the period December 12 to December 31, 2003 |  |
| :---: | :---: | :---: | :---: | :---: |
| Operating Activities: |  |  |  |  |
| Net income (loss) | \$ | 97,672 | \$ | $(4,558)$ |
| Noncash items included in net income (loss): |  |  |  |  |
| Depreciation and amortization |  | 82,158 |  | 4,200 |
| Deferred income tax, net |  | 1,086 |  | - |
| Gain on property disposals, net |  | $(1,434)$ |  | (6) |
| Changes in assets and liabilities, net: |  |  |  |  |
| Accounts receivable |  | 565 |  | 20,568 |
| Accounts payable |  | 13,991 |  | $(5,191)$ |
| Other working capital items |  | $(13,865)$ |  | $(18,465)$ |
| Claims and other |  | $(3,069)$ |  | 295 |
| Other |  | 3,241 |  | 317 |
| Net cash provided by (used in) operating activities |  | 180,345 |  | $(2,840)$ |
| Investing Activities: |  |  |  |  |
| Acquisition of property and equipment |  | $(93,968)$ |  | $(2,948)$ |
| Proceeds from disposal of property and equipment |  | 27,565 |  | 1,203 |
| Other |  | 4,494 |  | - |
| Net cash used in investing activities |  | $(61,909)$ |  | $(1,745)$ |
| Financing Activities: |  |  |  |  |
| Intercompany activity, net |  | $(149,009)$ |  | $(51,843)$ |
| Net cash used in financing activities |  | $(149,009)$ |  | $(51,843)$ |
| Net Decrease In Cash and Cash Equivalents |  | $(30,573)$ |  | $(56,428)$ |
| Cash and Cash Equivalents, Beginning of Period |  | 49,879 |  | 106,307 |
| Cash and Cash Equivalents, End of Year | \$ | 19,306 | \$ | 49,879 |
| Supplemental Cash Flow Information: |  |  |  |  |
| Income taxes paid (received) | \$ | 55,729 | \$ | (28) |
| Interest paid |  | 35,161 |  | - |

The notes to consolidated financial statements are an integral part of these statements.

# STATEMENTS OF PARENT COMPANY INVESTMENT AND COMPREHENSIVE INCOME <br> Roadway LLC and Subsidiaries <br> A wholly owned subsidiary of Yellow Roadway Corporation 

| (in thousands) | Capital <br> Surplus | Retained <br> Earnings | Accumulated Other Comprehensive Income (Loss) |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Balances at December 12, 2003 | \$1,097,221 | \$ | \$ | - | \$1,097,221 |
| Net loss | - | $(4,558)$ |  | - | $(4,558)$ |
| Changes in foreign currency translation adjustment | - | - |  | (898) | (898) |
| Total comprehensive loss |  |  |  |  | $(5,456)$ |
| Balances at December 31, 2003 | 1,097,221 | $(4,558)$ |  | (898) | 1,091,765 |
| Net income | - | 97,672 |  | - | 97,672 |
| Changes in foreign currency translation adjustment | - | - |  | 5,578 | 5,578 |
| Minimum pension liability adjustment | - | - |  | (66) | (66) |
| Total comprehensive income |  |  |  |  | 103,184 |
| Purchase price adjustments | 1,071 | - |  | - | 1,071 |
| Balances as of December 31, 2004 | \$1,098,292 | \$93,114 | \$ | 4,614 | $\underline{\text { \$1,196,020 }}$ |

The notes to consolidated financial statements are an integral part of these statements.

## Notes to Consolidated Financial Statements

Roadway LLC and Subsidiaries

## Description of Business

Roadway LLC (also referred to as "Roadway," "the Company," "we" or "our") is a holding company with two primary operating entities, Roadway Express, Inc. and Roadway Next Day Corporation. The operating subsidiaries are described as follows:

- Roadway Express, Inc. ("Roadway Express") is a leading transportation services provider that offers a full range of regional, national and international services for the movement of industrial, commercial and retail goods, primarily through decentralized management and customer facing organizations. Approximately 30 percent of Roadway Express shipments are completed in two days or less. Roadway Express owns 100 percent of Reimer Express Lines Ltd. ("Reimer") located in Canada that specializes in shipments into, across and out of Canada.
- Roadway Next Day Corporation is a holding company focused on business opportunities in the regional and next-day delivery lanes. Roadway Next Day Corporation owns 100 percent of New Penn Motor Express, Inc. ("New Penn"), which provides superior quality regional, next-day ground services through a network of facilities located in the Northeastern United States, Quebec, Canada and Puerto Rico.

On December 11, 2003, Yellow Corporation completed the acquisition of Roadway Corporation. The combined company was renamed Yellow Roadway Corporation ("Yellow Roadway"). Roadway Corporation was merged with and into Roadway LLC, a newly formed limited liability company and a wholly owned subsidiary of Yellow Roadway and the limited liability company changed its name to Roadway LLC after the merger. Consideration for the acquisition included approximately $\$ 494$ million in cash and approximately 18.0 million shares of Yellow Roadway common stock.

In accordance with Statement of Financial Accounting Standards No. 141, Business Combinations ("SFAS No. 141"), the acquisition was accounted for under purchase accounting. As a result, the accompanying 2003 Statements of Consolidated Operations and Statements of Consolidated Cash Flows present the results from the date of acquisition.

## Principles of Consolidation and Summary of Accounting Policies

The accompanying consolidated financial statements include the accounts of Roadway LLC and its wholly owned subsidiaries. All significant intercompany accounts and transactions have been eliminated in consolidation. Management makes estimates and assumptions that affect the amounts reported in the financial statements and notes. Actual results could differ from those estimates.

Accounting policies refer to specific accounting principles and the methods of applying those principles to fairly present our financial position and results of operations in accordance with generally accepted accounting principles. The policies discussed below include those that management has determined to be the most appropriate in preparing our financial statements and are not discussed in a separate note.

## Cash and Cash Equivalents

Cash and cash equivalents include demand deposits and highly liquid investments purchased with maturities of three months or less.

## Concentration of Credit Risks and Other

We sell services and extend credit based on an evaluation of the customer's financial condition, without requiring collateral. Exposure to losses on receivables is principally dependent on each customer's financial condition. We monitor our exposure for credit losses and maintain allowances for anticipated losses.

At December 31, 2004, approximately 80 percent of our labor force is subject to collective bargaining agreements that expire in 2008.

## Foreign Currency

Our functional currency is the U.S. dollar, whereas, our foreign operations utilize the local currency as their functional currency. Accordingly, for purposes of translating foreign subsidiary financial statements to the U.S. dollar reporting currency, assets and liabilities of our foreign operations are translated at the fiscal year end exchange rates and income and expenses are translated at the weighted-average exchange rates for the fiscal year. Foreign currency gains and losses resulting from foreign currency transactions are included in consolidated operations in the year of occurrence.

## Revenue Recognition

For shipments in transit, Roadway records revenue based on the percentage of service completed as of the period end and accrues delivery costs as incurred. In addition, Roadway recognizes revenue on a gross basis since the Company is the primary obligor even when the Company uses other transportation service providers who act on their behalf, because the Company is responsible to the customer for complete and proper shipment, including the risk of physical loss or damage of the goods and cargo claims issues. In addition, Roadway retains all credit risk. Roadway assigns pricing to bills of lading at the time of shipment based primarily on the weight, general classification of the product, the shipping destination and individual customer discounts. This process is referred to as rating. At various points throughout our process, incorrect ratings could be identified based on many factors, including weight verifications or updated customer discounts. Although the majority of rerating occurs in the same month as the original rating, a portion occurs during the following periods. Roadway accrues a reserve for rerating based on historical trends. Management believes these policies most accurately reflect revenue as earned.

## Financial Instruments

The carrying value of cash and cash equivalents, accounts receivable, accounts payable and short-term borrowings approximates their fair value due to the shortterm nature of these instruments.

## Claims and Insurance Accruals

Claims and insurance accruals, both current and long-term, reflect the estimated cost of claims for workers' compensation, cargo loss and damage, and property damage and liability that insurance does not cover. We include these costs in claims and insurance expense except for workers' compensation, which it includes in salaries, wages, and employees' benefits.

We base reserves for workers' compensation and property damage and liability claims primarily upon actuarial analyses prepared by independent actuaries. These reserves are discounted to present value using a risk-free rate at the date of occurrence. The risk-free rate is the U.S. Treasury rate for maturities that match the expected payout of such claims. The process of determining reserve requirements utilizes historical trends and involves an evaluation of accident frequency and severity, claims management, changes in health care costs, and certain future administrative costs. The effect of future inflation for costs is implicitly considered in the actuarial analyses. Adjustments to previously established reserves are included in operating results. At December 31, 2004 and 2003 , estimated future payments related to these claims aggregated $\$ 192.0$ million and $\$ 189.7$ million, respectively. The present value of these estimated future payments was $\$ 166.7$ million and $\$ 161.7$ million at December 31, 2004 and 2003, respectively.

## Property and equipment

Roadway carries property and equipment at cost less accumulated depreciation. The values assigned to property and equipment at the date of the acquisition were principally determined by independent, third party appraisers. We compute depreciation using the straight-line method based on the following service lives:

|  | Years |
| :--- | :---: |
| Structures | $10-40$ |
| Revenue equipment | $5-14$ |
| Technology equipment and software | $3-5$ |
| Other | $3-10$ |

We charge maintenance and repairs to expense as incurred, and capitalize replacements and improvements when these costs extend the useful life of the asset.
Our investment in technology equipment and software consists primarily of advanced customer service and freight management equipment and related software. We capitalize certain costs associated with developing or obtaining internal-use software. Capitalizable costs include external direct costs of materials and services utilized in developing or obtaining the software, payroll, and payroll-related costs for employees directly associated with the project. For the year ended December 31, 2004, we capitalized $\$ 1.9$ million for software costs. For the period ended December 31, 2003, the amount capitalized was immaterial to the Company's financial statements.

For the year ended December 31, 2004 we recorded $\$ 70.3$ million in depreciation expense. For the period December 12 through December 31, 2003, depreciation expense was $\$ 3.6$ million.

## Impairment of Long-Lived Assets

If facts and circumstances indicate that the carrying value of identifiable amortizable intangibles and property, plant and equipment may be impaired, we would perform an evaluation of recoverability in accordance with SFAS No. 144, Accounting for the Impairment or Disposal of Long-Lived Assets. If an evaluation were required, we would compare the estimated future undiscounted cash flows associated with the asset to the asset's carrying amount to determine if a writedown is required.

## Acquisition

In accordance with SFAS No. 141, Yellow Roadway allocates the purchase price of its acquisitions to the tangible and intangible assets and liabilities of the acquired entity based on their fair values. Yellow Roadway records the excess purchase price over the fair values as goodwill. The fair value assigned to intangible assets acquired is based on valuations prepared by independent third party appraisal firms using estimates and assumptions provided by management. In accordance with SFAS No. 142, Goodwill and Other Intangible Assets ("SFAS No. 142"), we do not amortize goodwill and intangible assets with indefinite useful lives but review these assets at least annually for impairment. An impairment loss would be recognized to the extent that the carrying amount exceeds the assets' fair value. Intangible assets with estimatable useful lives are amortized on a straight-line basis over their respective useful lives.

## Roadway Corporation

On December 11, 2003, Yellow Corporation completed the acquisition of Roadway Corporation and all of its outstanding stock in approximately a half cash, half stock transaction. As part of the transaction, Yellow Corporation changed its name to Yellow Roadway Corporation. In addition, Roadway Corporation became Roadway LLC ("Roadway") and a wholly owned subsidiary of Yellow Roadway.

Principal operating subsidiaries of Roadway include Roadway Express and New Penn. Roadway Express is a leading transporter of industrial, commercial and retail goods in the two- to five-day regional and long-haul markets. New Penn is a next-day, ground, less-than-truckload, carrier of general commodities.

Consideration for the acquisition included approximately $\$ 494$ million in cash and approximately 18.0 million shares of Yellow Roadway common stock, based on an exchange ratio of 1.752 and an average price per share of $\$ 31.51$ (subject to proration and allocation provisions), for a total purchase price of approximately $\$ 1.1$ billion. The purchase price also included approximately $\$ 19$ million for investment banking, legal and accounting fees that Yellow Roadway incurred to consummate the acquisition, resulting in total cash consideration of $\$ 513$ million. The entire purchase price has been reflected in these financial statements. We recorded the net assets at their estimated fair values and included operating results in our financial statements from the date of acquisition. We allocated the purchase price at December 31, 2003, on a preliminary basis using information then available. The allocation of the purchase price to the assets and liabilities acquired was finalized in the fourth quarter of 2004 including receipt of an independent valuation. The total purchase price increased by $\$ 1.1$ million, as reflected in the change in capital surplus. The final purchase price allocation is shown below and resulted in $\$ 5.9$ million increase to goodwill from our preliminary allocation.

Prior to the acquisition, Roadway had agreements in place with key management personnel that would require Roadway to pay specific amounts to those individuals upon a change in control of the entity. On December 11, 2003, in conjunction with the closing of the transaction, Roadway paid $\$ 15.9$ million to the individuals covered by the agreement that would not be joining the new Yellow Roadway organization. This amount was expensed in the pre-acquisition financial statements of Roadway Corporation. The remaining amount covered under the agreement of $\$ 10.6$ million was placed in a trust account for possible payment to the three individuals that remain Roadway employees. If any of these individuals are terminated within two years and the applicable conditions of their respective agreements are met, they would receive the agreed to payments, and Roadway LLC would recognize an expense for those payments at the time of the triggering event. If termination does not occur by December 2005, the funds will be released from restriction and reclassified from prepaid expenses to cash on our Consolidated Balance Sheet.

In connection with the acquisition, we incurred $\$ 12.0$ million of restructuring costs as a result of severance (administrative, sales and operations personnel) and contract terminations. We have recognized such costs as a liability assumed as of the acquisition date, resulting in additional goodwill. These restructuring costs consisted of $\$ 10.5$ million of employee termination (including wages, health benefits and outplacement services) for approximately 800 employees and $\$ 1.5$ million for contract terminations. All of these restructuring items were effectuated within one year of the acquisition in accordance with purchase accounting requirements. During the year ended December 31, 2004, we paid $\$ 7.7$ million of restructuring costs resulting in a $\$ 4.3$ million accrued liability at December 31, 2004.

The final purchase price allocation was as follows:

| (in thousands) | $\$$ |
| :--- | ---: |
| Cash and cash equivalents | 106,307 |
| Accounts receivable | 365,695 |
| Other current assets | 19,735 |
| Property, plant and equipment | 805,814 |
| Other long-term assets | 32,200 |
| Intangible assets | 470,700 |
| Goodwill | 602,960 |
| Accounts payable and other current liabilities | $(519,607)$ |
| Long-term debt | $(249,165)$ |
| Deferred income taxes, net | $(218,796)$ |
| Other long-term liabilities | $\underline{(317,551)}$ |
| Total purchase price | $\underline{\$ 1,098,292}$ |

## Intangible Assets

Of the $\$ 470.7$ million allocated to intangible assets, $\$ 344.7$ million was assigned to the Roadway and New Penn trade names, which are not subject to amortization. Of the remaining value, $\$ 110.0$ million and $\$ 16.0$ million were assigned to customer relationships and software related assets, respectively. Yellow Roadway assigned the customer relationships and software assets a weighted average life of 17 years and 3 years, respectively.

## Goodwill

Yellow Roadway recorded $\$ 602.9$ million in goodwill as part of the acquisition, allocating $\$ 544.3$ million to Roadway Express and $\$ 58.6$ million to New Penn. Of the total goodwill recorded, the amount that may be deductible for tax purposes is not material to the results of operations of Roadway.

## Goodwill and Intangibles

Goodwill is recognized for the excess of the purchase price over the fair value of tangible and identifiable intangible net assets of businesses acquired. In accordance with SFAS No. 142, we review goodwill at least annually for impairment based on a fair value approach. During the fourth quarter of 2004, we completed our annual impairment testing of goodwill and tradenames, which are deemed to have indefinite lives, and determined there was no impairment.

The following table shows the changes in the carrying amount of goodwill attributable to each segment:

| (in thousands) | Roadway Express |  | New Penn | Total |
| :---: | :---: | :---: | :---: | :---: |
| Balances at December 31, 2002 | \$ | - | \$ - | \$ |
| Goodwill resulting from acquisition |  | 474,738 | 122,332 | 597,070 |
| Changes in foreign currency exchange rates |  | (225) | - | (225) |
| Balances at December 31, 2003 |  | 474,513 | 122,332 | 596,845 |
| Final purchase price allocation adjustment |  | 69,617 | $(63,727)$ | 5,890 |
| Changes in foreign currency exchange rates |  | 1,116 | - | 1,116 |
| Balances at December 31, 2004 | \$ | 545,246 | \$ 58,605 | $\underline{\underline{\$ 603,851}}$ |

The components of amortizable intangible assets at December 31 are as follows:


Total marketing related intangible assets with indefinite lives, primarily tradenames, were $\$ 346.1$ million and $\$ 333.2$ million at December 31, 2004 and 2003, respectively. During 2004 these amounts were impacted by additional purchase price adjustments of $\$ 11.2$ million and changes in foreign currency exchanges rates of $\$ 1.7$ million. These intangible assets are not subject to amortization, but are subjected to the annual impairment test previously discussed.

Amortization expense for intangible assets was $\$ 11.8$ million and $\$ 0.6$ million for the year ended December 31, 2004 and the period December 12 through December 31, 2003, respectively. Estimated amortization expense for the next five years is as follows:

| (in thousands) |  | $\frac{2005}{\$ 11,752}$ | $\frac{2006}{\$ 11,497}$ | $\frac{2007}{\$ 6,734}$ | $\frac{2008}{\$ 6,503}$ | $\frac{2009}{\$ 6,503}$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |

## Employee Benefits

## Pension and Other Postretirement Benefit Plans

## Qualified and Nonqualified Defined Benefit Pension Plans

Roadway and its operating subsidiaries sponsor qualified and nonqualified defined benefit pension plans for most employees not covered by collective bargaining agreements (approximately 5,000 employees). Qualified and nonqualified pension benefits are based on years of service and the employees' covered earnings.
Employees covered by collective bargaining agreements participate in various multi-employer pension plans to which Roadway contributes, as discussed later in this section. New Penn does not offer defined benefit pension plan and instead offers retirement benefits through a contributory profit sharing plan, with discretionary employer contributions only. Additionally, on January 1, 2004, all U.S.-salaried, nonunion employees (except those currently participating in other profit sharing plans) participate in a new defined contribution retirement plan. With the implementation of the defined contribution retirement plan, the existing Roadway LLC defined benefit pension plan was closed to new participants.

Our funding policy is to target contributions at the minimum required tax-deductible contribution for the year while taking into consideration each plan's funded status, any variable Pension Benefit Guarantee Corporation premiums and the outlooks for required funding. Our actuarial valuation measurement date for our principal pension plans and post retirement benefits plan is December 31 .

## Other Postretirement Benefit Plan

Roadway LLC sponsors a postretirement healthcare benefit plan that covers non-union employees of Roadway hired before February 1, 1997. Health care benefits under this plan end when the participant attains age 65.

## Definitions

We have defined the following terms to provide a better understanding of our pension and other postretirement benefits:
Projected benefit obligation: The projected benefit obligation is the present value of future benefits to employees attributed to service as of the measurement date, including assumed future salary increases through retirement.

Plan assets: Represents the assets currently invested in the plans. Assets used in calculating the funded status are measured at the current market value at December 31.

Funded status: The funded status represents the difference between the projected benefit obligation and plan assets.
Net amount recognized: The net amount recognized represents the amount accrued by Roadway for pension costs.
Unfunded accumulated benefit obligation: The accumulated benefit obligation is the present value of future benefits attributed to service as of the measurement date, assuming no future salary growth. The unfunded accumulated benefit obligation represents the difference between the accumulated benefit obligation and the plan assets.

Accumulated postretirement benefit obligation: The accumulated postretirement benefit obligation is the present value of other postretirement benefits to employees attributed to service as of the measurement date.

## Funded Status

The following table sets forth the plans' funded status:

| (in thousands) | Pension Benefits |  |  |  | $\underset{\substack{\text { Benefits } \\ \text { Othentirement }}}{\text { Oent }}$ |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | For theyear endedDecember 31,2004 |  | For the period December 12 to December 31, 2003 |  | For the year ended December 31, 2004 | For the period December 12 to December 31, 2003 |  |
| Change in benefit obligation: |  |  |  |  |  |  |  |
| Benefit obligation at beginning of period | \$ | 454,715 | \$ | 457,181 | \$ 53,076 | \$ | 52,934 |
| Service cost |  | 21,649 |  | 1,192 | 767 |  | 109 |
| Interest cost |  | 29,440 |  | 1,461 | 2,188 |  | 169 |
| Plan amendment |  | 97 |  | - | $(14,944)$ |  | - |
| Participant contributions |  | - |  | - | 720 |  | - |
| Benefits paid |  | $(31,164)$ |  | $(5,119)$ | $(3,032)$ |  | (136) |
| Actuarial (gain) loss |  | 56,854 |  | - | (930) |  | - |
| Benefit obligation at year end | \$ | 531,591 | \$ | 454,715 | \$ 37,845 | \$ | 53,076 |
| Change in plan assets: |  |  |  |  |  |  |  |
| Fair value of plan assets at beginning of period | \$ | 283,056 | \$ | 280,601 | \$ | \$ | - |
| Actual return on plan assets |  | 26,403 |  | 7,574 | - |  | - |
| Employer contributions |  | 20,241 |  | - | 2,312 |  | 134 |
| Participants contributions |  | - |  | - | 720 |  | - |
| Benefits paid |  | $(31,164)$ |  | $(5,119)$ | $(3,032)$ |  | (134) |
| Fair value of plan assets at year end | \$ | 298,536 | \$ | 283,056 | \$ - | \$ | - |
| Funded status: |  |  |  |  |  |  |  |
| Funded status |  | $(233,055)$ | \$ | $(171,659)$ | \$ $(37,845)$ | \$ | $(53,076)$ |
| Unrecognized prior service costs |  | 97 |  | - | - |  | - |
| Unrecognized net actuarial (gain) loss |  | 48,860 |  | $(6,309)$ | (932) |  | (2) |
| Net amount recognized |  | $\xrightarrow{(184,098)}$ | \$ | $\underline{(177,968)}$ | $\underline{\underline{\$(38,777)}}$ | \$ | $(53,078)$ |

During the year ended December 31, 2004, certain changes were made to the postretirement benefit plan. These plan changes revised the cost sharing structure between the employer and the different employee groups. The reduction of the liability of $\$ 14.9$ million was recognized in purchase accounting.

## Benefit Plan Obligations

Amounts recognized for the benefit plan liabilities in the Consolidated Balance Sheet at December 31 are as follows:

| (in thousands) | Pension Benefits |  | Other Postretirement Benefits |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 04 | 2003 |  | 2004 |  | 2003 |
| Accrued benefit costs | \$(184,302) | \$(177,968) | \$ | $(38,777)$ | \$ | $(53,078)$ |
| Intangible asset | 97 | - |  | - |  | - |
| Accumulated other comprehensive loss (pretax) | 107 | - |  | - |  | - |
| Net amount recognized | \$(184,098) | \$(177,968) | \$ | $(38,777)$ | \$ | $(53,078)$ |

Weighted average actuarial assumptions used to determine benefit obligations at December 31:

|  | Pension Benefits |  | Other Postretirement Benefits |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2003 | 2004 | 2003 |
| Discount rate | 5.75\% | 6.25\% | 5.75\% | 6.25\% |
| Rate of increase in compensation levels | 3.25\% | 3.25\% | - | - |

Information for pension plans with an accumulated benefit obligation in excess of plan assets at December 31:

| (in thousands) | $\mathbf{2 0 0 4}$ | $\mathbf{2 0 0 3}$ |
| :--- | :---: | :---: |
| Projected benefit obligation | $\$ 531,591$ | $\$ 454,715$ |
| Accumulated benefit obligation | 429,606 | 378,485 |
| Fair value of plan assets | 298,536 | 283,056 |

The total accumulated benefit obligation from all plans was $\$ 429.6$ million and $\$ 378.5$ million at December 31, 2004 and 2003, respectively.

## Future Contributions and Benefit Payments

We expect to contribute approximately $\$ 30.5$ million to our pension plan in 2005.
Expected benefit payments for each of the next five years ended December 31 are as follows:

| (in thousands) | $\frac{2005}{\text { Expected benefit payments }} \quad$ | $\frac{2006}{\$ 20,260}$ | $\frac{2007}{\$ 22,436}$ | $\frac{2008}{\$ 25,953}$ | $\frac{2009}{\$ 31,010}$ | $\frac{2010-2014}{\$ 33,122}$ | $\frac{\$ 228,694}{\$ 1}$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |

## Pension and Other Postretirement Costs

The components of our net periodic pension cost and other postretirement costs were as follows:

| (in thousands) | Pension Costs |  |  |  | Other Postretirement Costs |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | For the <br> year ended <br> December 31, <br> 2004 |  | For the period December 12 to December 31, 2003 |  | For the <br> year ended <br> December 31, <br> 2004 |  | For the period <br> December 12 to <br> December 31, <br> 2003 |  |
| Service cost | \$ | 21,649 | \$ | 1,192 | \$ | 767 | \$ | 109 |
| Interest cost |  | 29,440 |  | 1,461 |  | 2,188 |  | 169 |
| Expected return on plan assets |  | $(24,781)$ |  | - |  | - |  | - |
| Amortization of unrecognized net actuarial loss |  | 64 |  | $(1,266)$ |  | - |  | - |
| Net periodic pension cost | \$ | 26,372 | \$ | 1,387 | \$ | 2,955 | \$ | 278 |
| Weighted average assumptions for the period ended December 31: |  |  |  |  |  |  |  |  |
| Discount rate |  | 6.25\% |  | 6.75\% |  | 6.25\% |  | 6.25\% |
| Rate of increase in compensation levels |  | 3.25\% |  | 3.25\% |  | - |  | - |
| Expected rate of return on assets |  | 8.75\% |  | 8.50\% |  | - |  | - |

We believe our 2004 expected rate of return of 8.75 percent is appropriate based on our historical experience in this investment portfolio as well as a review of other objective indices. Although plan investments are subject to short-term market volatility, we believe they are well diversified and closely managed. Our asset allocation as of December 31, 2004 consisted of 68 percent in equities and 32 percent in fixed-income securities. This allocation is consistent with the long-term asset allocation for the plans. We will continue to review our expected long-term rate of return on an annual basis and revise appropriately.

Target asset allocations are as follows:

| Small-cap U.S. equities | $10.0 \%$ |
| :--- | :--- |
| Large-cap U.S. equities | $37.0 \%$ |
| International equities | $22.0 \%$ |
| Fixed-income securities | $\underline{31.0 \%}$ |
| Total | $\underline{\underline{100.0} \%}$ |

## Other Postretirement Benefit Plans

Assumed health care cost trend rates at December 31 are as follows:

|  | $\frac{2004}{2003}$ | $\frac{2003}{11.5 \%}$ |
| :--- | :---: | :---: |
| Health care cost trend used in the current period | $10.5 \%$ | $10.5 \%$ |
| Health care cost trend rate assumed for next year | $10.0 \%$ |  |
| Rate to which the cost trend rate is assumed to decline (the ultimate trend rate) | $5.0 \%$ | $5.0 \%$ |
| Year that the rate reaches the ultimate trend rate | 2010 | 2010 |

Assumed health care cost trend rates have a significant effect on the amounts reported for the health care plans. The policy of Roadway LLC regarding the management of health care costs passes the increase beyond a fixed threshold to the plan participants. As a result, a one percentage point increase in the assumed health care cost trend rate would have no effect on the accumulated postretirement benefit obligation or the service and the interest cost components. A one-percentage-point decrease in assumed health care cost trend rates would have the following effects:

| (in thousands) | $\mathbf{2 0 0 4}$ |
| :--- | :--- |
| Effect on total of service and interest cost | $\$ 2,746$ |
| Effect on postretirement benefit obligation | 2,543 |

The estimated employer contributions during the year ended December 31, 2005 are approximately $\$ 3.2$ million.
Expected benefit payments for each of the next five years ended December 31 are as follows:

| (in thousands) | 2005 | 2006 | 2007 | 2008 | 2009 | $\begin{array}{r} 2010- \\ 2014 \\ \hline \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Expected benefit payments | \$3,247 | \$3,542 | \$3,780 | \$3,862 | \$4,190 | \$23,162 |

## Multi-Employer Plans

Roadway Express and New Penn contribute to multi-employer health, welfare and pension plans for employees covered by collective bargaining agreements (approximately 80 percent of total employees). The largest of these plans, the Central States Southeast and Southwest Areas Pension Plan (the "Central States Plan") provides retirement benefits to approximately 53 percent of our total employees. The amounts of these contributions are determined by contract and established in the agreements. The health and welfare plans provide health care and disability benefits to active employees and retirees. The pension plans provide defined benefits to retired participants. We recognize as net pension cost the required contribution for the period and recognize as a liability any contributions due and unpaid.

Roadway contributed and charged to expense the following amounts to these plans for the period ended December 31:

| (in thousands) | $\frac{2004}{\$ 2003}$ |  |
| :--- | :--- | :--- |
| Health and welfare | $\frac{2003}{\$ 214,382}$ |  |
| Pension | $\underline{187,389}$ | 10,478 |
| Total | $\underline{\$ 401,771}$ | $\underline{\$ 19,329}$ |

Under current legislation regarding multi-employer pension plans, a termination, withdrawal or partial withdrawal from any multi-employer plan in an underfunded status would render us liable for a proportionate share of such multi-employer plans' unfunded vested liabilities. This potential unfunded pension liability also applies to our unionized competitors who contribute to multi-employer plans. Based on the limited information available from plan administrators, which we cannot independently validate, we believe that our portion of the contingent liability in the case of a full withdrawal or termination would be material to our financial position and results of operations. Roadway Express and New Penn have no current intention of taking any action that would subject us to obligations under the legislation.

Roadway Express and New Penn each have collective bargaining agreements with their unions that stipulate the amount of contributions each company must make to union-sponsored, multi-employer pension plans. The Internal Revenue Code and related regulations establish minimum funding requirements for these plans. Under recent legislation, qualified multi-employer plans are permitted to exclude certain recent investment losses from the minimum funding formula through 2005. The Central States Plan, in particular, has informed us that its recent investment performance has adversely affected its funding levels and that the fund is seeking corrective measures to address its funding. During the benefit period of the recent legislation, the Central States Plan is expected to meet the minimum funding requirements. If any of these plans, including (without limitation) the Central States Plan, fail to meet minimum funding requirements and the trustees of such a plan are unable to obtain waivers of the requirements or certain changes in how the applicable plan calculates its funding level from the Internal Revenue Service ("IRS") or reduce pension benefits to a level where the requirements are met, the IRS could impose an excise tax on all employers participating in these plans and require contributions in excess of our contractually agreed upon rates to correct the funding deficiency. If an excise tax were imposed on the participating employers and additional contributions required, it could have a material adverse impact on the financial results of Roadway.

## 401(k) Savings Plans and Profit Sharing Plans

In 2004, Roadway LLC employees not covered by collective bargaining agreements participated in the Roadway 401(k) Savings Plan, a defined contribution plan, which provided for both nondiscretionary and discretionary employer contributions and provided a maximum matching percentage of 100 percent of the first four and a half percent of an eligible employee's contributions, including before-tax and after-tax contributions. The entire matching component of the Roadway plan was provided with Yellow Roadway common stock. Effective December 31, 2004, the Roadway 401(k) savings plan was merged into the Yellow Roadway $401(\mathrm{k})$ savings plan. The Yellow Roadway $401(\mathrm{k})$ savings plan is a contributory plan and provides for a nondiscretionary matching contribution and a discretionary contribution. The maximum nondiscretionary company match for these plans will be equal to 25 percent of the first six percent in cash and 25 percent of the first six percent in Yellow Roadway common stock, for a total match of 50 percent of the first six percent of a participant's before-tax contributions. Any discretionary contributions for the $401(\mathrm{k})$ savings plan are determined annually by the Board of Directors and may be in the form of cash, stock or other property. Employer contributions for the year ended December 31, 2004 were $\$ 7.3$ million. Employer contributions for the period ended December 31, 2003 were not material to our operations.

Roadway LLC also participates in the Yellow Roadway noncontributory profit sharing plan, which was established effective January 1, 2004, and the nondiscretionary company contribution is based on years of participation service and compensation, with a maximum fixed contribution of $5 \%$ of compensation for more than ten years of participation service. The Yellow Roadway profit sharing plan also provides for a discretionary performance based contribution of a maximum of $2 \frac{1}{1} 2 \%$ of compensation. Any discretionary contributions are determined annually by the Board of Directors. Contributions under the Yellow Roadway profit sharing plan may be made in cash or other property, as determined by the Board of Directors, and nondiscretionary contributions will generally be made in cash. New Penn also provides a noncontributory profit sharing plan for employees not covered by collective bargaining agreements. Any contributions are discretionary employer contributions. Employer contributions to our profit sharing plans in 2004 totaled $\$ 1.8$ million. Amounts for the period ended December 31, 2003 were not material to our operations.

Our employees covered under collective bargaining agreements may also participate in a contributory 401(k) plan. We do not make employer contributions to the plan on their behalf.

## Performance Incentive Awards

Roadway LLC and its operating subsidiary, Roadway Express, provide quarterly performance incentive awards to nonunion employees, which are based primarily on actual operating results achieved compared to targeted operating results, and are paid in cash. Income from continuing operations in 2004 included performance incentive expense for nonunion employees of $\$ 56.1$ million. Performance incentive awards expense for nonunion employees for the period ended December 31, 2003 were not material to our operations.

## Related Party Transactions

Yellow Roadway maintains an asset backed securitization ("ABS") facility that involves receivables of Yellow Transportation, Inc. and Roadway Express. The ABS facility is operated by Yellow Roadway Receivables Funding Corporation ("YRRFC"), a special purpose entity wholly owned by Yellow Roadway. As the receivables of Roadway Express are sold to YRRFC, the accompanying balance sheet at December 31, 2004 reflects these amounts of $\$ 334.5$ million as accounts receivable from affiliate, net of certain financing costs. These finance charges were $\$ 35.6$ million during the year ended December 31, 2004.

We paid management fees to Yellow Roadway of $\$ 24.0$ million in 2004 that we include in "operating expenses and supplies." The management fees were paid for various corporate and administrative services. Management fees are charged based on direct benefits received or as a percentage of revenue. We were also charged $\$ 2.2$ million by Yellow Roadway for fees related to letters of credit issued to serve as collateral for our self-insurance programs, primarily in the areas of workers' compensation, property damage and liability claims. At December 31, 2004, we had a net short-term advances receivable of $\$ 73.0$ million due from Yellow Roadway. For the year ended December 31, 2004, we earned interest income of $\$ 0.4$ million from the short-term advances receivable under borrowing arrangements with Yellow Roadway. The interest rate was based on the London inter-bank offer rate plus a fixed increment and was 2.56 percent at December 31, 2004. Related party transactions relating to 2003 results were immaterial to our operations.

## Debt and Financing

Roadway has $\$ 225.0$ million face value of 8.25 percent senior notes due in full on December 1, 2008 ("senior notes due 2008"), with interest payments due semiannually on June 1 and December 1. The senior notes due 2008 were revalued as part of purchase accounting and assigned a fair value $\$ 249.2$ million on December 11, 2003, respectively. The premium over the face value of the senior notes due 2008 is being amortized as a reduction to interest expense over the remaining life of the notes. The unamortized premium at December 31, 2004 and 2003 was $\$ 19.0$ million and $\$ 23.9$ million, respectively resulting in a carrying amount of $\$ 244.0$ million and $\$ 248.9$ million at December 31, 2004 and 2003, respectively. The fair value of this debt approximates its carrying value at December 31, 2004.

At December 31, 2003, Reimer had a $\$ 10.0$ million secured revolving line of credit available with no outstanding borrowings. In the first quarter of 2004, we closed the facility.

## Income Taxes

We use the liability method to reflect income taxes on our financial statements. We recognize deferred tax assets and liabilities by applying enacted tax rates and regulations to the differences between the carrying value of existing assets and liabilities and their respective tax basis and capital loss and tax credit carryforwards. The effect on deferred tax assets and liabilities of a change in tax rates is recognized in income in the period that the change is enacted. We assess the realizability of deferred tax assets for capital and operating loss carryforwards and provide valuation allowances when we determine it is more likely than not that such losses will not be realized within the applicable
carryforward period. We have not recognized deferred taxes for U.S. federal income taxes on foreign subsidiaries' earnings that are deemed to be permanently reinvested and any related taxes associated with such earnings are not material. Deferred tax liabilities (assets) were comprised of the following at December 31:

| (in thousands) | 2004 | 2003 |
| :---: | :---: | :---: |
| Depreciation | \$ 180,638 | \$ 177,923 |
| Employee benefits | 2,820 | 28,653 |
| Intangibles | 172,479 | 181,072 |
| Prepaids | 134 | - |
| Revenue | 8,667 | - |
| Other | 5,394 | 308 |
| Gross tax liabilities | \$ 370,132 | \$ 387,956 |
| Bad debt | \$ $(5,467)$ | \$ |
| Claims and insurance | $(89,429)$ | $(65,324)$ |
| Employee benefits | $(89,286)$ | $(113,191)$ |
| Other | $(21,650)$ | $(14,961)$ |
| Valuation allowance | 3,096 | 3,096 |
| Gross tax assets | \$(202,736) | \$(190,380) |
| Net tax liability | \$ 167,396 | \$ 197,576 |

The Company recorded approximately $\$ 3.1$ million of deferred income tax assets for investment in certain joint ventures at December 31, 2004 and 2003. For financial reporting purposes, a valuation allowance of $\$ 3.1$ million has been recognized to offset the deferred tax assets relating to investment in such joint ventures at December 31, 2004 and 2003.

We have a tax sharing policy with our parent that requires us to share in our parent's consolidated tax burden based on our respective share of taxable income or losses relative to our parent's other subsidiaries. In addition, we retain any respective tax credits related to our operations.

A reconciliation between income taxes at the federal statutory rate and the consolidated effective tax rate from continuing operations follows:

|  | 2004 | 2003 |
| :---: | :---: | :---: |
| Federal statutory rate | 35.0\% | 35.0\% |
| State income taxes, net | 2.8 | 4.3 |
| Nondeductible business expenses | 1.5 | (2.0) |
| Foreign tax credit and rate differential | (0.2) | (1.2) |
| Other, net | (4.4) | 0.6 |
| Effective tax rate | 34.7\% | 36.7\% |

For 2004, "Other, net" is primarily composed of intercompany charges not included in the accompanying statements of operations.

The income tax provision (benefit) consisted of the following:

| (in thousands) | For the <br> year ended <br> December 31, <br> 2004 |  | For the period $\begin{gathered}\text { December } 12 \text { to } \\ \text { December 31, }\end{gathered}$ <br> December 2003 |  |
| :---: | :---: | :---: | :---: | :---: |
| Current: |  |  |  |  |
| U.S federal | \$ | 39,255 | \$ | $(1,608)$ |
| State |  | 7,557 |  | (444) |
| Foreign |  | 4,095 |  | 16 |
| Current income tax | \$ | 50,907 | \$ | $(2,036)$ |
| Deferred: |  |  |  |  |
| U.S federal | \$ | 1,019 | \$ | (362) |
| State |  | (14) |  | (34) |
| Foreign |  | 81 |  | (212) |
| Deferred income tax |  | 1,086 | \$ | (608) |
| Income tax provision (benefit) | \$ | 51,993 | \$ | $(2,644)$ |
| Based on the income (loss) before income taxes: |  |  |  |  |
| Domestic | \$ | 136,770 | \$ | $(6,372)$ |
| Foreign |  | 12,895 |  | (830) |
| Income (loss) before income taxes | \$ | $\underline{\text { 149,665 }}$ | \$ | $\stackrel{(7,202)}{ }$ |

Previously, the Internal Revenue Service ("IRS") challenged the timing of a deduction by Roadway Express related to prior years' contributions to certain union pension plans. During the year ended December 31, 2004 we reached an agreement with the IRS and paid $\$ 41.4$ million ( $\$ 32.3$ million net of tax benefit) to resolve this matter. Additional state tax and interest payments of approximately $\$ 9.0$ million ( $\$ 7.4$ million net of tax benefit) resulting from the federal adjustments were made in January of 2005. We had specifically established reserves related to these payments in purchase accounting.

## Commitments, Contingencies, and Uncertainties

Roadway incurs rental expenses under noncancelable lease agreements for certain buildings and operating equipment. Rental expense is charged to "operating expense and supplies" on the Statement of Consolidated Operations. Actual rental expense for the year ended December 31, 2004 and for the period December 12 to December 31, 2003 was $\$ 52.5$ million and $\$ 2.9$ million, respectively.

We utilize certain terminals and equipment under operating leases. At December 31, 2004, we were committed under noncancelable lease agreements requiring minimum annual rentals payable as follows:

| (in thousands) | 2005 | 2006 | 2007 | 2008 | 2009 | Thereafter |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Minimum annual rentals | \$42,110 | \$30,272 | \$22,411 | \$14,617 | \$5,672 | \$ 6,657 |

We expect in the ordinary course of business that leases will be renewed or replaced as they expire. Projected 2005 net capital expenditures are expected to be $\$ 70.0$ to $\$ 80.0$ million, of which $\$ 17.4$ million was committed at December 31, 2004.

We are involved in litigation or proceedings that arise in ordinary business activities. We insure against these risks to the extent deemed prudent by our management, but no assurance can be given that the nature and amount of such insurance will be sufficient to fully indemnify us against liabilities arising out of pending and future legal proceedings. Many of these insurance policies contain self-insured retentions in amounts we deem prudent. Based on our current assessment of information available as of the date of these financial statements, we believe that our financial statements include adequate provisions for estimated costs and losses that may be incurred with regard to the litigation and proceedings to which we are a party.

## Environmental Matters

Remediation costs are accrued based on estimates of known environmental remediation exposure using currently available facts, existing environmental permits and technology and presently enacted laws and regulations. Our estimates of costs are developed based on internal evaluations and, when necessary, recommendations from external environmental consultants. These accruals are recorded when it is probable that we will be obligated to pay amounts for environmental site evaluation, remediation or related costs, and the amounts can be reasonably estimated. If the obligation can only be estimated within a range, we accrue the minimum amount in the range. These accruals are recorded even if significant uncertainties exist over the ultimate cost of the remediation. Where we have been identified as a potentially responsible party in a United States federal "Superfund" site, we accrue our share of the estimated remediation costs of the site based on the ratio of the estimated volume of waste contributed to the site by us to the total volume of waste at the site. As of December 31, 2004, recorded balances related to these matters were not material.

## Business Segments

Roadway reports financial and descriptive information about its reportable operating segments on a basis consistent with that used internally for evaluating segment performance and allocating resources to segments. We manage the segments separately because each requires different operating, marketing and technology strategies. We evaluate performance primarily on adjusted operating income and return on capital.

Roadway has two reportable segments, which are strategic business units that offer complementary transportation services to their customers. Roadway Express is a unionized carrier that provides comprehensive regional, national and international transportation services. New Penn is also a unionized carrier that focuses on business opportunities in the regional and next-day markets.

The accounting policies of the segments are the same as those described in the Summary of Accounting Policies note. We charge management fees and other corporate services to our segments based on the direct benefits received or as a percentage of revenue. Corporate identifiable assets primarily refer to cash, cash equivalents and an investment in a joint venture.

Revenue from foreign sources totaled $\$ 145.2$ million and $\$ 5.7$ million during the year ended December 31, 2004 and for the period December 12 to December 31, 2003, respectively, and is largely derived from Canada and Mexico. Long-lived assets located in foreign countries totaled $\$ 19.2$ million and $\$ 12.9$ million at December 31, 2004 and 2003, respectively.

The following table summarizes our operations and identifiable assets by business segment:

| (in thousands) | Roadway Express | New Penn | Corporate / <br> Eliminations | Consolidated |
| :---: | :---: | :---: | :---: | :---: |
| For the year ended December 31, 2004 |  |  |  |  |
| External revenue | \$3,119,927 | \$260,572 | \$ (5) | \$3,380,494 |
| Operating income | 166,203 | 33,897 | - | 200,100 |
| Identifiable assets | 2,073,961 | 265,333 | 92,702 | 2,431,996 |
| Capital expenditures, net | 47,816 | 18,587 | - | 66,403 |
| Depreciation and amortization | 70,491 | 11,667 | - | 82,158 |
| For the period December 12 to December 31, 2003 |  |  |  |  |
| External revenue | \$ 131,248 | \$ 9,770 | - | \$ 141,018 |
| Operating loss | $(6,075)$ | (221) | - | $(6,296)$ |
| Identifiable assets | 2,002,421 | 340,713 | $(4,643)$ | 2,338,491 |
| Capital expenditures, net | 1,216 | 534 | (5) | 1,745 |
| Depreciation and amortization | 3,455 | 745 | - | 4,200 |

## Condensed Consolidating Financial Statements

## Guarantees of the Senior Notes Due 2008

Roadway LLC, the primary obligor of the senior notes due 2008, and its following 100 percent owned subsidiaries issued guarantees in favor of the holders of the notes: Roadway Next Day Corporation, New Penn Motor Express, Inc., Roadway Express, Inc., Roadway Reverse Logistics, Inc. and Roadway Express International, Inc. In addition, per virtue of the merger agreement, Yellow Roadway Corporation issued a guarantee in favor of the holders of the notes. Each of the guarantees is full and unconditional and joint and several.

The summarized consolidating financial statements are presented in lieu of separate financial statements and other related disclosures of the subsidiary guarantors and issuer because management does not believe that such separate financial statements and related disclosures would be material to investors. There are currently no significant restrictions on the ability of Roadway LLC or any guarantor to obtain funds from its subsidiaries by dividend or loan.

The following represents summarized condensed consolidating financial information of Roadway LLC and its subsidiaries as of December 31, 2004 and 2003 with respect to the financial position, and for the year ended December 31, 2004 and the period from the date of acquisition through December 31, 2003 for results of operations and cash flow. The primary obligor column presents the financial information of Roadway LLC. The Guarantor Subsidiaries column presents the financial information of all guarantor subsidiaries of the senior notes due 2008 with the exception of Yellow Roadway, the holding company. The NonGuarantor Subsidiaries column presents the financial information of all non-guarantor subsidiaries, including those subsidiaries that are governed by foreign laws, Yellow Roadway Receivables Funding Corporation and Roadway Funding, Inc., the special-purpose entities that are or were associated with our asset-backed securitization agreements.

## Condensed Consolidating Balance Sheets

| December 31, 2004 (in millions) | Primary Obligor | Guarantor Subsidiaries |  | NonGuarantor Subsidiaries |  | Eliminations |  | Consolidated |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cash and cash equivalents | \$ | \$ | 7 | \$ | 12 | \$ | - | \$ | 19 |
| Intercompany advances receivable | 76 |  | 332 |  | (10) |  | 10 |  | 408 |
| Accounts receivable, net | - |  | 8 |  | 20 |  | - |  | 28 |
| Prepaid expenses and other | 11 |  | 65 |  | - |  | - |  | 76 |
| Total current assets | 87 |  | 412 |  | 22 |  | 10 |  | 531 |
| Property and equipment | - |  | 875 |  | 23 |  | - |  | 898 |
| Less - accumulated depreciation | - |  | (69) |  | (4) |  | - |  | (73) |
| Net property and equipment | - |  | 806 |  | 19 |  | - |  | 825 |
| Investment in subsidiary | 671 |  | 58 |  | - |  | (729) |  | - |
| Intercompany note receivable | 650 |  | 10 |  | - |  | (660) |  | - |
| Goodwill and other assets | 6 |  | 1,033 |  | 37 |  | - |  | 1,076 |
| Total assets | \$1,414 | \$ | 2,319 | \$ | 78 | \$ | $(1,379)$ | \$ | 2,432 |
| Accounts payable |  | \$ | 127 | \$ | 10 | \$ | - | \$ | 137 |
| Advances payable to parent | - |  | 650 |  | - |  | (650) |  | - |
| Wages, vacations and employees' benefits | - |  | 221 |  | 4 |  | - |  | 225 |
| Other current and accrued liabilities | (17) |  | 115 |  | - |  | - |  | 98 |
| Total current liabilities | (17) |  | 1,113 |  | 14 |  | (650) |  | 460 |
| Long-term debt, less current portion | 244 |  | - |  | - |  | - |  | 244 |
| Deferred income taxes, net | (9) |  | 217 |  | 7 |  | - |  | 215 |
| Claims and other liabilities | - |  | 317 |  | - |  | - |  | 317 |
| Parent company investment | 1,196 |  | 672 |  | 57 |  | (729) |  | 1,196 |
| Total liabilities and parent company investment | \$1,414 | \$ | 2,319 | \$ | 78 | \$ | $(1,379)$ | \$ | 2,432 |


| December 31, 2003 (in millions) | Primary <br> Obligor | Guarantor Subsidiaries |  | NonGuarantor Subsidiaries |  | Eliminations |  | Consolidated |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cash and cash equivalents | \$ - | \$ | 44 | \$ | 6 | \$ | - | \$ | 50 |
| Intercompany advances receivable | 38 |  | 56 |  | 103 |  | (197) |  | - |
| Accounts receivable, net | - |  | 326 |  | 17 |  | - |  | 343 |
| Prepaid expenses and other | - |  | 34 |  | - |  | - |  | 34 |
| Total current assets | 38 |  | 460 |  | 126 |  | (197) |  | 427 |
| Property and equipment | - |  | 811 |  | 13 |  | - |  | 824 |
| Less - accumulated depreciation | - |  | (3) |  | - |  | - |  | (3) |
| Net property and equipment | - |  | 808 |  | 13 |  | - |  | 821 |
| Investment in subsidiary | 593 |  | 29 |  | - |  | (622) |  | - |
| Intercompany note receivable | 650 |  | - |  | - |  | (650) |  | - |
| Goodwill and other assets | 21 |  | 1,034 |  | 35 |  | - |  | 1,090 |
| Total assets | \$1,302 | \$ | 2,331 | \$ | 174 | \$ | $(1,469)$ | \$ | 2,338 |
| Accounts payable | \$ 1 | \$ | 111 | \$ | 7 | \$ | - | \$ | 119 |
| Advances payable to parent | - |  | 127 |  | 126 |  | (197) |  | 56 |
| Wages, vacations and employees' benefits | 1 |  | 182 |  | 3 |  | - |  | 186 |
| Other current and accrued liabilities | (31) |  | 118 |  | 2 |  | - |  | 89 |
| Total current liabilities | (29) |  | 538 |  | 138 |  | (197) |  | 450 |
| Intercompany debt | - |  | 650 |  | - |  | (650) |  | - |
| Long-term debt, less current portion | 249 |  | - |  | - |  | - |  | 249 |
| Deferred income taxes, net | (11) |  | 218 |  | 7 |  | - |  | 214 |
| Claims and other liabilities | 1 |  | 333 |  | - |  | - |  | 334 |
| Parent company investment | 1,092 |  | 592 |  | 29 |  | (622) |  | 1,091 |
| Total liabilities and parent company investment | $\underline{\underline{\$ 1,302}}$ | \$ | 2,331 | \$ | 174 | \$ | $(1,469)$ | \$ | 2,338 |

Condensed Consolidating Statements of Operations

| For the year ended December 31, 2004 (in millions) | Primary Obligor | Guarantor Subsidiaries |  | Non- <br> Guarantor Subsidiaries |  | Eliminations |  | Consolidated |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating revenue | \$ - | \$ | 3,236 | \$ | 145 | \$ | (1) | \$ | 3,380 |
| Operating expenses: |  |  |  |  |  |  |  |  |  |
| Salaries, wages and employees' benefits | - |  | 2,045 |  | 46 |  | - |  | 2,091 |
| Operating expenses and supplies | - |  | 481 |  | 27 |  | (1) |  | 507 |
| Operating taxes and licenses | - |  | 80 |  | 2 |  | - |  | 82 |
| Claims and insurance | - |  | 61 |  | - |  | - |  | 61 |
| Depreciation and amortization | - |  | 79 |  | 3 |  | - |  | 82 |
| Purchased transportation | - |  | 310 |  | 48 |  | - |  | 358 |
| Gains on property disposals, net | - |  | (1) |  | - |  | - |  | (1) |
| Total operating expenses | - |  | 3,055 |  | 126 |  | (1) |  | 3,180 |
| Operating income | - |  | 181 |  | 19 |  | - |  | 200 |
| Nonoperating (income) expenses: |  |  |  |  |  |  |  |  |  |
| Interest expense | 14 |  | 53 |  | 1 |  | (54) |  | 14 |
| Other, net | (53) |  | 32 |  | 3 |  | 54 |  | 36 |
| Nonoperating (income) expenses, net | (39) |  | 85 |  | 4 |  | - |  | 50 |
| Income (loss) before income taxes | 39 |  | 96 |  | 15 |  | - |  | 150 |
| Income tax provision | 15 |  | 33 |  | 4 |  | - |  | 52 |
| Subsidiary earnings | 72 |  | 9 |  | - |  | (81) |  | - |
| Net income (loss) | \$ 96 | \$ | 72 | \$ | 11 | \$ | (81) | \$ | 98 |


| For the period December 12 to December 31, 2003 (in millions) | Primary Obligor | Guarantor |  | $\begin{array}{c}\text { Non- } \\ \text { Guarantor } \\ \text { Subsidiaries }\end{array}$ |  | Eliminations |  | Consolidated |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating revenue |  | \$ | 135 | \$ | 6 | \$ | - | \$ | 141 |
| Operating expenses: |  |  |  |  |  |  |  |  |  |
| Salaries, wages and employees' benefits | - |  | 91 |  | 3 |  | - |  | 94 |
| Operating expenses and supplies | - |  | 21 |  | 1 |  | - |  | 22 |
| Operating taxes and licenses | - |  | 4 |  | - |  | - |  | 4 |
| Claims and insurance | - |  | 4 |  | - |  | - |  | 4 |
| Depreciation and amortization | - |  | 4 |  | - |  | - |  | 4 |
| Purchased transportation | - |  | 17 |  | 2 |  | - |  | 19 |
| Gains on property disposals, net | - |  | - |  | - |  | - |  | - |
| Total operating expenses | - |  | 141 |  | 6 |  | - |  | 147 |
| Operating income (loss) | - |  | (6) |  | - |  | - |  | (6) |
| Nonoperating (income) expenses: |  |  |  |  |  |  |  |  | - |
| Interest expense | 1 |  | 3 |  | - |  | (3) |  | 1 |
| Other, net | (3) |  | - |  | - |  | 3 |  | - |
| Nonoperating (income) expenses, net | (2) |  | 3 |  | - |  | - |  | 1 |
| Income (loss) before income taxes | 2 |  | (9) |  | - |  | - |  | (7) |
| Income tax provision (benefit) | 1 |  | (3) |  | - |  | - |  | (2) |
| Subsidiary earnings | (6) |  | - |  | - |  | 6 |  | - |
| Net income (loss) | \$ (5) | \$ | (6) | \$ | - | \$ | 6 | \$ | (5) |

Condensed Consolidating Statements of Cash Flows

| For the year ended December 31, 2004 (in millions) | Primary Obligor |  | Guarantor Subsidiaries |  | Guarantor Subsidiaries |  | Eliminations |  | Consolidated |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating activities: |  |  |  |  |  |  |  |  |  |  |
| Net cash from operating activities | \$ | 34 | \$ | 135 | \$ | 11 | \$ | - | \$ | 180 |
| Investing activities: |  |  |  |  |  |  |  |  |  |  |
| Acquisition of property and equipment |  | - |  | (91) |  | (3) |  | - |  | (94) |
| Proceeds from disposal of property and equipment |  | - |  | 28 |  | - |  | - |  | 28 |
| Other, net |  | 4 |  | - |  | - |  |  |  | 4 |
| Net cash from (used in) investing activities |  | 4 |  | (63) |  | (3) |  | - |  | (62) |
| Financing activities: |  |  |  |  |  |  |  |  |  |  |
| Advances from parent, net |  | (38) |  | (109) |  | (2) |  | - |  | (149) |
| Net cash used in financing activities |  | (38) |  | (109) |  | (2) |  | - |  | (149) |
| Net increase (decrease) in cash and cash equivalents |  | - |  | (37) |  | 6 |  | - |  | (31) |
| Cash and cash equivalents, beginning of period |  | - |  | 44 |  | 6 |  | - |  | 50 |
| Cash and cash equivalents, end of year | \$ | - | \$ | 7 | \$ | 12 | \$ | - | \$ | 19 |


| For the period December 12 to December 31, 2003 (in millions) | Primary <br> Obligor |  | Guarantor Subsidiaries |  | NonGuarantor Subsidiaries |  | Eliminations |  | Consolidated |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating activities: |  |  |  |  |  |  |  |  |  |  |
| Net cash from (used in) operating activities | \$ | (24) | \$ | 22 | \$ | (1) | \$ | - | \$ | (3) |
| Investing activities: |  |  |  |  |  |  |  |  |  |  |
| Acquisition of property and equipment |  | - |  | (3) |  | - |  | - |  | (3) |
| Proceeds from disposal of property and equipment |  | - |  | 2 |  | - |  | - |  | 2 |
| Net cash from (used in) investing activities |  | - |  | (1) |  | - |  | - |  | (1) |
| Financing activities: |  |  |  |  |  |  |  |  |  |  |
| Advances from parent, net |  | - |  | (52) |  | - |  | - |  | (52) |
| Net cash provided by (used in) financing activities |  | - |  | (52) |  | - |  | - |  | (52) |
| Net increase (decrease) in cash and cash equivalents |  | (24) |  | (31) |  | (1) |  | - |  | (56) |
| Cash and cash equivalents, beginning of period |  | 24 |  | 75 |  | 7 |  | - |  | 106 |
| Cash and cash equivalents, end of year | \$ | - | \$ | 44 | \$ | 6 | \$ | - | \$ | 50 |

## AUdited Consolidated Financial Statements

Roadway Corporation and Subsidiaries
The period January 1, 2003 to December 11, 2003 with Report of Independent Auditors

To the Board of Directors and Shareholder of Roadway Corporation and Subsidiaries
We have audited the accompanying consolidated balance sheet of Roadway Corporation and subsidiaries as of December 11, 2003, and the related statements of consolidated operations, parent company investment, and cash flows for the period January 1, 2003 to December 11, 2003. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of Roadway Corporation and subsidiaries at December 11, 2003, and the consolidated results of their operations and their cash flows for the period January 1,2003 to December 11, 2003, in conformity with accounting principles generally accepted in the United States.
/s/ Ernst \& Young LLP
Akron, Ohio
January 22, 2004

|  | $\begin{gathered} \text { December 11, } \\ 2003 \end{gathered}$ |  |
| :---: | :---: | :---: |
|  | $\begin{gathered} \text { (In Thousands, } \\ \text { except share data) } \end{gathered}$ |  |
| Assets |  |  |
| Current assets: |  |  |
| Cash and cash equivalents | \$ | 106,307 |
| Accounts receivable, (including retained interest in securitized receivables in 2002), net |  | 356,519 |
| Prepaid expenses and supplies |  | 19,838 |
| Deferred income taxes |  | 20,360 |
| Assets of discontinued operations |  | - |
| Total current assets |  | 503,024 |
| Carrier operating property, at cost |  | 1,486,064 |
| Less allowance for depreciation |  | 995,439 |
| Net carrier operating property |  | 490,625 |
| Goodwill, net |  | 286,693 |
| Deferred income taxes |  | 38,353 |
| Other assets |  | 46,494 |
| Total assets | \$ | 1,365,189 |
| Liabilities and shareholders' equity |  |  |
| Current liabilities: |  |  |
| Accounts payable | \$ | 303,741 |
| Salaries and wages |  | 139,572 |
| Current portion of long-term debt |  | - |
| Freight and casualty claims payable |  | 57,962 |
| Liabilities of discontinued operations |  | - |
| Total current liabilities |  | 501,275 |
| Long-term liabilities: |  |  |
| Casualty claims and other |  | 63,833 |
| Deferred income taxes |  | 6,894 |
| Accrued pension and postretirement health care |  | 149,771 |
| Long-term debt |  | 225,000 |
| Total long-term liabilities |  | 445,498 |
| Shareholders' equity: |  |  |
| Preferred stock: |  |  |
| Authorized-20,000,000 shares; issued-none |  | - |
| Common stock - \$. 01 par value: |  |  |
| Authorized-100,000,000 shares; issued-20,556,714 shares |  | 206 |
| Additional paid-in capital |  | 56,560 |
| Retained earnings |  | 364,431 |
| Accumulated other comprehensive loss |  | $(2,781)$ |
| Unearned portion of restricted stock awards |  | - |
| Treasury shares ( 0 shares in 2003 and 1,188,124 shares in 2002) |  | - |
| Total shareholders' equity |  | 418,416 |
| Total liabilities and shareholders' equity | \$ | 1,365,189 |

See accompanying notes.

|  | January 1 to <br> December 11, 2003 |  |
| :---: | :---: | :---: |
|  | (In Thousands, except share data) |  |
| Revenue | \$ | 3,052,119 |
| Operating expenses: |  |  |
| Salaries, wages and benefits |  | 1,946,709 |
| Operating supplies and expenses |  | 514,050 |
| Purchased transportation |  | 314,435 |
| Operating taxes and licenses |  | 77,057 |
| Insurance and claims |  | 60,080 |
| Provision for depreciation |  | 69,782 |
| Net (gain) loss on sale of carrier operating property |  | $(2,572)$ |
| Compensation and other expense related to the Yellow transactions |  | 53,734 |
| Total operating expenses |  | 3,033,275 |
| Operating income from continuing operations |  | 18,844 |
| Other (expense) income: |  |  |
| Interest expense |  | $(19,327)$ |
| Other, net |  | $(15,481)$ |
|  |  | $(34,808)$ |
| Income (Loss) from continuing operations before income taxes |  | $(15,964)$ |
| Provision for income taxes |  | 12,626 |
| Income (Loss) from continuing operations |  | $(28,590)$ |
| Income (Loss) from discontinued operations |  | (155) |
| Net income (loss) | \$ | $(28,745)$ |
| Basic earnings per share from: |  |  |
| Continuing operations |  |  |
| Discontinued operations |  |  |
| Basic earnings per share |  |  |
| Diluted earnings per share from: |  |  |
| Continuing operations |  |  |
| Discontinued operations |  |  |
| Diluted earnings per share |  |  |
| Dividends declared per share | \$ | 0.20 |

See accompanying notes.

Roadway Corporation and Subsidiaries Consolidated Statements of Shareholders' Equity


See accompanying notes.

|  | $\begin{gathered} \text { January 1, to } \\ \text { December 11, } \\ 2003 \\ \hline \end{gathered}$ |  |
| :---: | :---: | :---: |
|  | (In Thousands) |  |
| Cash flows from operating activities |  |  |
| Net (loss) income | \$ | $(28,745)$ |
| Less: (loss) income from discontinued operations |  | (155) |
| (Loss) income from continuing operations |  | $(28,590)$ |
| Adjustments to reconcile net income from continuing operations to net cash provided by operating activities: |  |  |
| Depreciation and amortization |  | 83,348 |
| (Gain) loss on sale of carrier operating property |  | $(2,572)$ |
| Stock award amortization |  | 20,500 |
| Changes in assets and liabilities from continuing operations: |  |  |
| Accounts receivable |  | $(26,302)$ |
| Other assets |  | $(6,259)$ |
| Accounts payable and accrued items |  | 30,748 |
| Long-term liabilities |  | 6,815 |
| Net cash provided by continuing operations |  | 77,688 |
| Cash flows from investing activities |  |  |
| Business acquisitions, net of cash acquired |  | - |
| Issuance of long-term note receivable |  | $(8,000)$ |
| Purchases of carrier operating property |  | $(58,051)$ |
| Proceeds from sales of carrier operating property |  | 10,663 |
| Proceeds from business disposal |  | 55,430 |
| Net cash provided (used) by investing activities |  | 42 |
| Cash flows from financing activities |  |  |
| Sale of accounts receivable |  | - |
| Long-term debt (payments) proceeds |  | $(82,216)$ |
| Debt issuance costs |  | - |
| Net dividends paid |  | $(3,964)$ |
| Transfers from discontinued operation |  | - |
| Treasury stock activity-net |  | 7,508 |
| Net cash (used) provided by financing activities |  | $(78,672)$ |
| Effect of exchange rate changes on cash |  | 358 |
| Net (decrease) increase in cash and cash equivalents from continuing operations |  | (584) |
| Net (decrease) increase in cash and cash equivalents from discontinued operations |  | (38) |
| Cash and cash equivalents at beginning of year |  | 106,929 |
| Cash and cash equivalents at end of year | \$ | 106,307 |

See accompanying notes.

## 1. Nature of Operations and Basis of Presentation

Roadway Corporation (the Company) is a holding company with two primary operating entities, Roadway Express, Inc. and Roadway Next Day Corporation. The Company announced on July 8, 2003 that a definitive agreement had been signed under which Yellow Corporation would acquire Roadway Corporation. On December 12, 2003, the transaction was completed for approximately $\$ 1.1$ billion, based on a fixed exchange ratio of 1.752 and a 20 -day average price per share of $\$ 31.51$ for Yellow common stock in a half cash, half stock transaction. As a result, effective end of day December 11, 2003 the Company ceased being a separate Registrant with the Securities and Exchange Corporation. Approximately $75 \%$ of the Company's employees are represented by various labor unions, primarily the International Brotherhood of Teamsters (IBT). The current agreement with the IBT expires on March 31, 2008.

Effective May 30, 2001, holders of common stock of Roadway Express, Inc. became holders of an identical number of shares of common stock of Roadway Corporation, and Roadway Express, Inc. became a wholly owned subsidiary of Roadway Corporation (the Reorganization). The Reorganization was effected by a merger pursuant to Section $251(\mathrm{~g})$ of the Delaware General Corporation Law, which provides for the formation of a holding company structure without a vote of the shareholders of the Company. The assets and liabilities of Roadway Corporation and its subsidiaries were the same on a consolidated basis after the merger as the assets and the liabilities of Roadway Express, Inc. immediately before the merger.

Roadway Express, Inc. and subsidiaries (Roadway Express) provides long-haul, less-than-truckload (LTL) freight services in North America and offers services to more than 100 countries worldwide in a single business segment.

Roadway Next Day Corporation (Roadway Next Day), formerly known as Arnold Industries, Inc. (Arnold), was acquired on November 30, 2001 and provides regional next-day LTL, and truckload (TL) freight services in two business segments, New Penn Motor Express, Inc. (New Penn) and Arnold Transportation Services (ATS), respectively. On December 26, 2002, the Company entered into an agreement to sell ATS, the TL subsidiary of Roadway Next Day. The transaction was completed on January 23, 2003. No significant gain or loss occurred as a result of this transaction. The Company has reported ATS as a discontinued operation for all periods presented and Roadway Next Day now operates in one business segment, regional next-day LTL (see Notes 3 and 4).

## 2. Accounting Policies

## Principles of Consolidation

The consolidated financial statements include the accounts and operations of the Company and its subsidiaries. All significant intercompany accounts and transactions have been eliminated.

## Cash Equivalents

The Company considers highly liquid investments with a maturity of three months or less when purchased to be cash equivalents.

## Depreciation

Depreciation of carrier operating property is computed by the straight-line method based on the useful lives of the assets. The useful life of structures ranges from 15 to 33 years, and equipment from 3 to 10 years. Major maintenance expenditures that extend the useful life of carrier operating equipment are capitalized and depreciated over 2 to 5 years.

## Financial Instruments

The carrying value of cash and cash equivalents, accounts receivable, accounts payable and short-term borrowings approximate their fair value due to the shortterm nature of these instruments.

The carrying value of the Company's senior term loan approximates fair value as these financial instruments bear interest at variable rates based on LIBOR or the prime rate. The $\$ 225,000,000$ in senior notes had an approximate fair value of $\$ 249,165,000$ at December 11, 2003, based on quoted market prices.

## 2. Accounting Policies (continued)

The Company recognizes all derivative financial instruments as either assets or liabilities at fair value in the balance sheet. The Company's use of derivative financial instruments is limited principally to interest rate swaps on certain trailer leases as part of its overall risk management policy. The interest rate swaps have been designated as cash flow hedges under Statement of Financial Accounting Standards (SFAS) No. 133, Accounting for Derivative Instruments and Hedging Activities. Under the provisions of SFAS No. 133, changes in the fair value of interest rate swaps are recognized in other comprehensive income in the statement of shareholders' equity until such time as the hedged items are recognized in net income. Due to the Company's limited use of derivatives, the fair value of these financial instruments, a liability of $\$ 64,000$ net of tax, has not been separately disclosed on the balance sheet (see Note 10).

## Receivable Sales

Prior to December 11, 2003, the Company sold receivables in securitization transactions, and retained an equity interest in the receivables pool, servicing rights, and a cash reserve account. These constituted the retained interests in the securitized receivables. The estimated fair value was based on the present value of the expected cash flows, which approximated face value adjusted for allowances for anticipated losses. The Company terminated the agreement on December 11, 2003 (see Note 11).

## Concentration of Credit Risks

The Company sells services and extends credit based on an evaluation of the customer's financial condition, without requiring collateral. Exposure to losses on receivables is principally dependent on each customer's financial condition. The Company monitors its exposure for credit losses and maintains allowances for anticipated losses.

## Goodwill

Goodwill represents costs in excess of net assets of acquired businesses, which prior to January 1, 2002, was amortized using the straight-line method primarily over a period of 20 years.

## 2. Accounting Policies (continued)

In July 2001, the Financial Accounting Standards Board (FASB) issued SFAS No. 141, Business Combinations, and SFAS No. 142, Goodwill and Other Intangible Assets. SFAS No. 141 requires the purchase method for all business combinations initiated after June 30, 2001. SFAS No. 141 also clarifies the criteria for recognition of intangible assets separately from goodwill. Under SFAS No. 142, separable intangible assets that are not deemed to have an indefinite life will continue to be amortized over their useful lives. SFAS No. 142 also eliminates the amortization of goodwill and indefinite-lived intangible assets for assets acquired after June 30, 2001, and all other goodwill on January 1, 2002.

As of December 11, 2003, the Company had net unamortized goodwill of $\$ 286,693,000$, including $\$ 269,093,000$ of goodwill recorded in connection with the Company's acquisition of Roadway Next Day on November 30, 2001 (see Note 3). Amortization of previously existing goodwill resulting from the Company’s earlier acquisitions was ended effective January 1, 2002. Goodwill amortization was zero in 2003. If the provisions of SFAS No. 142 were effective January 1, 2001, the elimination of goodwill amortization would have resulted in an increase to net income of $\$ 560,000$ ( $\$ 0.03$ per share-diluted) in 2001. The Company completed the required annual goodwill impairment test under SFAS No. 142 for all reporting units effective June 15, 2003 which did not indicate any impairment.

## Casualty Claims Payable

Casualty claims payable represent management's estimates of claims for property damage and public liability and workers' compensation. The Company manages casualty claims with assistance of a third party administrator (TPA) along with oversight by a major risk management provider. The Company is selfinsured for these claims with retention generally limited to $\$ 3,000,000$. The liability balances are closely monitored by the Company and its TPA using adjuster evaluations of each claim and a statistical benchmarking database for analysis of reserve accuracy. Expenses resulting from workers' compensation claims are included in salaries, wages, and benefits in the accompanying statements of consolidated income.

## 2. Accounting Policies (continued)

## Revenue Recognition

Roadway recognizes revenue on the date that freight is delivered to the consignee at which time all services have been rendered. In addition, all related expenses are recognized as incurred. Roadway recognizes revenue on a gross basis since the Company is the primary obligor in the arrangement, even if the Company uses other transportation service providers who act on their behalf, because the Company is responsible to the customer for complete and proper shipment, including the risk of physical loss or damage of the goods and cargo claims issues. In addition, Roadway retains all credit risk.

## Foreign Currency Translation

Income statement items are translated at average currency exchange rates. Transaction gains and losses are included in determining net income. All balance sheet accounts of foreign operations are translated at the current exchange rate as of the end of the period. The resulting translation adjustment is recorded as a separate component of shareholders' equity.

## Use of Estimates in the Financial Statements

The preparation of the financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of revenues and expenses during the period, the reported amount of assets and liabilities, and disclosure of contingent assets and liabilities at the date of the financial statements. Actual results could differ from these estimates.

## Impairment of Long-Lived Assets

In the event that facts and circumstances indicate that the carrying value of intangibles and long-lived assets or other assets may be impaired, an evaluation of recoverability would be performed. If an evaluation were required, the estimated future undiscounted cash flow associated with the asset would be compared to the asset's carrying amount to determine if a write-down is required. No impairment charge was required for any period presented.

## 2. Accounting Policies (continued)

## Discontinued Operations

In October 2001, the FASB issued SFAS No. 144, Accounting for the Impairment or Disposal of Long-Lived Assets, which establishes a single accounting model to be used for the impairment or disposal of long-lived assets. Effective January 1, 2002, the Company adopted SFAS No. 144. The Company has reported the operations of ATS as a discontinued operation in the accompanying financial statements and, unless otherwise stated, the notes to the financial statements for all years presented exclude the amounts related to this discontinued operation.

## 3. Business Acquisition

On November 30, 2001, the Company acquired Arnold Industries, Inc. (Arnold), subsequently named Roadway Next Day Corporation, for cash consideration of $\$ 559,839,000$, including direct acquisition costs. Included in the acquired assets of Arnold was $\$ 50,763,000$ in cash, which was used to partially finance the acquisition. Also on November 30, 2001, concurrent with the acquisition of Arnold, the Company sold Arnold's logistics business (ARLO) to members of the ARLO management team for $\$ 105,010,000$ in cash. The net acquisition consideration of $\$ 427,160,000$, which included $\$ 23,094,000$ in income taxes paid by the Company primarily as a result of the sale of ARLO, was financed with borrowings under a new credit facility, proceeds from an accounts receivable securitization, the issuance of $\$ 225,000,000$ in senior notes, and available cash.

Roadway Next Day operates in the motor carrier industry, principally in the eastern United States, and provides next-day LTL and TL services. Roadway Next Day's trucking activities are conducted by its subsidiaries, New Penn and ATS. New Penn is a leading regional next-day ground LTL carrier operating primarily in New England and the Middle Atlantic states. ATS operates as an inter-regional irregular route and dedicated TL carrier, conducting operations east of the Mississippi and in the southwestern United States.

The acquisition of Roadway Next Day was accounted for as a purchase business combination and accordingly, the assets acquired and liabilities assumed were recorded at their estimated fair values on the acquisition date. The excess of the purchase price paid over the fair value of the net assets acquired, totaling approximately $\$ 269,093,000$, has been recorded as goodwill. The purchase price allocation reflected in these financial statements for the acquisition has been finalized and is based in part on the results of an independent appraisal of the assets acquired and liabilities assumed. Upon the finalization of the valuation process, $\$ 5,630,000$ of the amount initially classified as goodwill in the financial statements was reclassified to other tangible and identifiable intangible assets acquired, based on their estimated fair values at the date of the acquisition.

## 4. Discontinued Operations

On December 26, 2002, the Company entered into an agreement to sell ATS to a management group led by the unit's president and a private equity firm, for approximately $\$ 55,000,000$, consisting of $\$ 47,000,000$ in cash and an $\$ 8,000,000$ note. The ATS business segment was acquired as part of the Company's purchase of Roadway Next Day in November 2001, but did not fit the Company's strategic focus of being a LTL carrier. The transaction was completed on January 23, 2003. The Company did not recognize a significant gain or loss as a result of this transaction. The Company has reported the operations of ATS as a discontinued operation in the accompanying financial statements and, unless otherwise stated, the notes to the financial statements for all years presented exclude the amounts related to this discontinued operation.

The following table presents revenue and income from the discontinued operation for the period January 1, 2003 to December 11, 2003. The 2003 amounts include the results of operations only through the disposal date, January 23, 2003.

|  | January 1 to <br> December 11 <br> 2003 |  |
| :---: | :---: | :---: |
|  | (In Thousands) |  |
| Revenue | \$ | 9,267 |
| Pre-tax income from discontinued operations | \$ | 198 |
| Income tax expense |  | 51 |
| Income from discontinued operations | \$ | 147 |

Assets and liabilities of the discontinued operation were as follows:

|  | $\begin{gathered} \begin{array}{c} \text { December } 31 \\ \\ \hline \end{array} \mathbf{2 0 0 2} \mathbf{~} \\ \hline \end{gathered}$ |  |
| :---: | :---: | :---: |
|  |  |  |
| Assets: |  |  |
| Current assets | \$ | 22,025 |
| Net carrier operating property |  | 64,065 |
| Other assets |  | 1,341 |
| Total assets | \$ | 87,431 |
| Liabilities: |  |  |
| Current liabilities | \$ | 8,104 |
| Long-term liabilities |  | 24,303 |
| Total liabilities |  | 32,407 |
| Net assets of discontinued operations | \$ | 55,024 |

## 5. Segment Information

The Company provides freight services primarily in two business segments: Roadway Express and New Penn. Prior to the acquisition of Roadway Next Day in November 2001, the Company operated only in the Roadway Express segment. The Roadway Express segment provides long-haul LTL freight services in North America and offers services to more than 100 countries worldwide. The New Penn segment provides regional, next-day ground LTL freight service operating primarily in New England and the Middle Atlantic states.

The Company's reportable segments are identified based on differences in products, services, and management structure. Operating income is the primary measure used by our chief operating decision-maker in evaluating segment profit and loss and in allocating resources and evaluating segment performance. Business segment assets consist primarily of customer receivables, net carrier operating property, and goodwill.

The following tables present information about reported segments for the period January 1, 2003 to December 11, 2003.

|  | January 1 to December 11, 2003 |  |  |
| :---: | :---: | :---: | :---: |
|  | Roadway Express | New Penn | Total |
|  |  | (In Thousands) |  |
| Revenue | \$2,845,457 | \$206,708 | \$3,052,165 |
| Operating expenses: |  |  |  |
| Salaries, wages and benefits | 1,801,170 | 136,861 | 1,938,031 |
| Operating supplies | 494,459 | 30,103 | 524,562 |
| Purchased transportation | 312,340 | 2,095 | 314,435 |
| Operating taxes and licenses | 70,785 | 5,815 | 76,600 |
| Insurance and claims | 57,032 | 2,399 | 59,431 |
| Depreciation | 59,993 | 9,107 | 69,100 |
| Net (gain) loss on sale of operating property | $(2,533)$ | (39) | $(2,572)$ |
| Compensation and other expense related to the Yellow acquisition | 50,393 | 3,341 | 53,734 |
| Total operating expenses | 2,843,639 | 189,682 | 3,033,321 |
| Operating income | \$ 1,818 | \$ 17,026 | \$ 18,844 |
| Total assets | \$ 891,392 | \$406,190 | \$1,297,582 |
| Goodwill | \$ 17,599 | \$268,894 | \$ 286,493 |

## 5. Segment Information (continued)

Reconciliation of segment operating income from continuing operations to consolidated income from continuing operations before taxes:

|  | January 1 to <br> December 11 |
| :--- | :---: |
| Segment operating income from continuing operations | $\frac{2003}{\text { (In Thousands) }}$ |
| Interest (expense) | $\mathbf{1 8 , 8 4 4}$ |
| Other (expense), net | $\mathbf{( 1 9 , 3 2 7 )}$ |
| Consolidated (loss) income from continuing operations before income taxes | $\mathbf{( 1 5 , 4 8 1 )}$ |
| $\mathbf{( 1 5 , 9 6 4 )}$ |  |

## 5. Segment Information (continued)

Reconciliation of total segment assets to total consolidated assets:

|  | Dec. 11, <br> 2003 |
| :--- | ---: |
| Total segment assets | $\frac{\$ 1,297,582}{(\text { In Thousands) }}$ |
| Assets of discontinued operations | - |
| Unallocated corporate assets | $\mathbf{7 7 , 3 9 9}$ |
| Elimination of intercompany balances | $\mathbf{( 9 , 7 9 2 )}$ |
| Consolidated assets | $\underline{\mathbf{1 , 3 6 5 , 1 8 9}}$ |

## 6. Carrier Operating Property

Carrier operating properties consist of the following:

|  | $\begin{gathered} \text { Dec. 11, } \\ 2003 \end{gathered}$ |  |
| :---: | :---: | :---: |
|  |  | Thousands) |
| Land | \$ | 110,997 |
| Structures |  | 462,399 |
| Revenue equipment |  | 633,783 |
| Other operating property |  | 278,885 |
| Carrier operating property, at cost |  | 1,486,064 |
| Less allowance for depreciation |  | 995,439 |
| Net carrier operating property |  | 490,625 |

## 7. Accounts Payable

Items classified as accounts payable consist of the following:

|  | Dec. 11, <br> 2003 |
| :--- | ---: |
| Trade and other payables | $\mathbf{( I n ~ T h o u s a n d s ) ~}$ |
| Drafts outstanding | $\mathbf{1 9 2 , 3 0 0}$ |
| Income taxes payable | $\mathbf{4 1 , 3 7 8}$ |
| Taxes, other than income | $\mathbf{-}$ |
| Multi-employer health, welfare, and pension plans | $\mathbf{3 0 , 4 9 7}$ |
| Accounts payable | $\mathbf{3 9 , 5 6 7}$ |

## 8. Income Taxes

The provision (benefit) for income taxes consists of the following:

|  | January $\mathbf{1}$ to <br> December $\mathbf{1 1}$ <br> $\mathbf{2 0 0 3}$ |
| :---: | :---: |
| Current taxes: | $\mathbf{( I n ~ T h o u s a n d s ) ~}$ |
| Federal | $\mathbf{9 , 9 1 7}$ |
| State | $\mathbf{3 , 1 4 7}$ |
| Foreign | $\mathbf{4 , 7 5 1}$ |
| Deferred taxes: | $\mathbf{1 5 , 8 1 5}$ |
| Federal | $\mathbf{( 2 , 7 5 3 )}$ |
| State | $\mathbf{( 4 3 5 )}$ |
| Foreign | $\mathbf{( 1 )}$ |
| Provision for income taxes | $\mathbf{( 3 , 1 8 9 )}$ |

In addition to the 2003 provision for income taxes of $\$ 12,626,000$, income tax benefits of $\$ 7,701,000$ were allocated directly to shareholders' equity related to the Company’s restricted stock awards. Income tax payments were \$45,431,000 in 2003.

Income (loss) before income taxes consists of the following:

|  | January 1 to December 11 2003 |  |
| :---: | :---: | :---: |
|  | $\overline{\text { (In Thousands) }}$ |  |
| Domestic | \$ | $(28,810)$ |
| Foreign |  | 12,846 |
| Income before income taxes | \$ | $(15,964)$ |

## 8. Income Taxes (continued)

Significant components of the Company's deferred taxes are as follows:

|  | $\begin{gathered} \text { Dec. 11, } \\ 2003 \\ \hline \end{gathered}$ |  |
| :---: | :---: | :---: |
|  | $\overline{\text { (In Thousands) }}$ |  |
| Deferred tax assets: |  |  |
| Freight and casualty claims | \$ | 40,190 |
| Retirement benefit liabilities |  | 51,964 |
| Accrued employee benefits |  | 28,808 |
| Other |  | 10,207 |
| Valuation allowance |  | $(1,930)$ |
| Total deferred tax assets |  | 129,239 |
| Deferred tax liabilities: |  |  |
| Depreciation |  | 48,418 |
| Multi-employer pension plans |  | 28,653 |
| Other |  | 349 |
| Total deferred tax liabilities |  | 77,420 |
| Net deferred tax assets | \$ | 51,819 |

At December 11, 2003, the Company had approximately $\$ 5,563,000$ of foreign operating loss carry forwards, which have expiration dates ranging from 2009 to 2011. For financial reporting purposes, a valuation allowance of $\$ 1,930,000$ has been recognized to offset the deferred tax asset relating to certain foreign operating loss carry forwards.

## 8. Income Taxes (continued)

The income tax resulting from the effective tax rate differs from the income tax calculated using the federal statutory rate as set forth in the following reconciliation:

|  | January 1 to December 11 2003 |  |
| :---: | :---: | :---: |
| Federal statutory tax | \$ | $(5,587)$ |
| State income taxes, net of federal tax benefit |  | 1,763 |
| Non-deductible operating costs |  | 2,375 |
| Excise Taxes |  | 3,150 |
| Yellow Transaction cost |  | 4,590 |
| Section 280G Limitations |  | 5,386 |
| Impact of foreign operations |  | (7) |
| Other, net |  | 956 |
| Effective tax | \$ | 12,626 |

## 9. Employee Benefit Plans

## Multi-employer Plans

The Company charged to operations $\$ 175,349,000$ in 2003 for contributions to multi-employer pension plans for employees subject to labor contracts. The Company also charged to operations $\$ 198,978,000$ in 2003 for contributions to multi-employer plans that provide health and welfare benefits to employees and certain retirees who are or were subject to labor contracts. These amounts were determined in accordance with provisions of industry labor contracts. Under provisions of the Multi-employer Pension Plan Amendment Act of 1980, total or partial withdrawal from a plan would result in an obligation to fund a portion of the plan's unfunded vested liability. Management has no intention of changing operations so as to subject the Company to any material obligation.

## 9. Employee Benefit Plans (continued)

## Retirement Plans

The following tables set forth the change in benefit obligation, change in plan assets, funded status, and amounts recognized in the consolidated balance sheets for the defined benefit pension and postretirement health care benefit plans as of December 11, 2003:

|  | Pension Benefits 2003 |  | alth Care Benefits 2003 |
| :---: | :---: | :---: | :---: |
|  | (In Thousands) |  |  |
| Change in benefit obligation |  |  |  |
| Benefit obligation at beginning of year | \$386,564 | \$ | 49,160 |
| Service cost | 17,621 |  | 1,752 |
| Interest cost | 23,680 |  | 2,983 |
| Actuarial losses | 56,824 |  | 1,351 |
| Benefits paid | $(27,508)$ |  | $(2,312)$ |
| Benefit obligation at end of year | 457,181 |  | 52,934 |
| Change in plan assets |  |  |  |
| Fair value of plan assets at beginning of year | 241,324 |  | - |
| Actual return on plan assets | 66,785 |  | - |
| Benefits paid | $(27,508)$ |  | - |
| Fair value of plan assets at end of year | 280,601 |  | - |
| Funded status |  |  |  |
| Plan assets less than projected benefit obligation | 176,580 |  | 52,934 |
| Unamortized: |  |  |  |
| Net actuarial (loss) | $(45,250)$ |  | $(15,042)$ |
| Net asset at transition | 7,053 |  | - |
| Prior service (cost) benefit | $(41,926)$ |  | 15,422 |
| Accrued benefit cost | \$ 96,457 | \$ | 53,314 |

Plan assets are primarily invested in listed stocks, bonds, and cash equivalents.

## 9. Employee Benefit Plans (continued)

The following table summarizes the assumptions used and the related benefit cost information:

|  | Pension Benefits 2003 | $\begin{aligned} & \text { Health Care } \\ & \text { Benefits } \\ & 2003 \end{aligned}$ |  |
| :---: | :---: | :---: | :---: |
|  | (Dollars in Thousands) |  |  |
| Weighted-average assumptions |  |  |  |
| Discount rate | 6.25\% |  | 6.25\% |
| Future compensation | 3.25\% |  | - |
| Expected long-term return on plan assets | 8.50\% |  | - |
| Components of net periodic benefit cost |  |  |  |
| Service cost | \$ 17,621 | \$ | 1,752 |
| Interest cost | 23,680 |  | 2,983 |
| Expected return on plan assets | $(18,968)$ |  | - |
| Amortization of: |  |  |  |
| Prior service cost (benefit) | 5,191 |  | $(1,779)$ |
| Net asset gain at transition | $(1,319)$ |  | - |
| Unrecognized gain | 128 |  | 537 |
| Net periodic benefit cost | \$ 26,333 | \$ | 3,493 |

For measurement purposes, the Company assumed a weighted-average annual rate of increase in the per capita cost of health care benefits (health care cost trend rate) of $10.5 \%$ for 2004 declining gradually to $5.0 \%$ in 2010 and thereafter.

## 9. Employee Benefit Plans (continued)

A decrease in the assumed health care cost trend rate has a significant effect on the amounts reported. For example, a one percentage point decrease in the assumed health care cost trend rate would decrease the accumulated postretirement benefit obligation by $\$ 5,938,000$ and the service and interest cost components by $\$ 618,000$ as of December 11, 2003. A one percentage point increase in the assumed health care cost trend rate would have no effect on the accumulated postretirement benefit obligation or the service and interest cost components. The Company's policy regarding the management of health care costs passes increases beyond a fixed threshold to the plan participants.

The Company charged to operations $\$ 10,811,000$ in 2003 relating to its defined contribution $401(\mathrm{k})$ plans. These plans cover employees not subject to labor contracts. Annual contributions are related to the level of voluntary employee participation.

## 10. Leases

The Company leases certain terminals and revenue equipment under noncancellable operating leases requiring minimum future rentals aggregating $\$ 104,331,000$ payable as follows: 2004-\$37,850,000; 2005-\$25,296,000; 2006-\$15,760,000; 2007-\$10,602,000; 2008-\$6,839,000 and thereafter \$7,984,000. Rental expense for operating leases was $\$ 51,770,000$ in 2003.

The Company has an interest rate swap agreement with major commercial banks to fix the interest rate of its trailer leases from variable interest rates principally based on LIBOR. The value of the leases upon which the payments are based was not changed. The agreement, which expires in 2004, fixes the Company's interest costs at $5.62 \%$ on leases with a notional amount of $\$ 5,912,000$.

The fair value of the Company's interest rate swaps at December 11, 2003 is a liability of approximately $\$ 64,000$, net of income taxes, and has been determined using proprietary financial models developed by the lending institutions which are counterparties to the swap arrangements. As a result of declining interest rates throughout 2003 the Company recognized incremental interest expense of approximately $\$ 425,000$, which is included in interest expense in the accompanying financial statements. The ineffective portions of the Company's interest rate swap agreements were not material.

## 11. Sale of Accounts Receivable

Accounts receivable consist of the following:

|  | December 11 <br> Accounts receivable |
| :--- | :---: |
| $\frac{2003}{(\mathbf{I n} \text { Thousands) }}$ <br> Retained interest in securitized accounts receivable <br> Allowance for doubtful accounts | $\mathbf{3 6 2 , 6 3 4}$ |
|  | - |
| $\mathbf{( 6 , 1 1 5 )}$ |  |
| $\mathbf{3 5 6 , 5 1 9}$ |  |

On November 21, 2001, Roadway Express entered into an accounts receivable securitization agreement which matures in 2004, to finance up to $\$ 200,000,000$ (total commitment) of its domestic accounts receivable. Under this arrangement, undivided interests in Roadway Express’ domestic accounts receivable are sold through a special purpose entity (SPE), a wholly owned subsidiary of the Company, without recourse, to a financial conduit. The proceeds were used to partially fund the acquisition of Roadway Next Day and are reported as financing cash flows in the Statement of Consolidated Cash Flows.

The accounts receivable are sold at a discount from the face amount to pay investor yield (LIBOR) on the undivided interests sold to the conduit, for utilization fees ( $0.25 \%$ of the undivided interest sold), and for program fees ( $0.50 \%$ of the total commitment). The discount from the face amount for accounts receivable sold by Roadway Express in 2003 aggregated $\$ 5,156,000$ and was directly offset by a gain on allowance for accounts receivable discounts upon the consolidation of the SPE. The financing fees recognized in conjunction with the sale of accounts receivable was $\$ 2,372,000$ in 2003.

The arrangement provides that new Roadway Express accounts receivable are immediately sold to the SPE. The Company, through its SPE, retains the risk of credit loss on the receivables and, accordingly the full amount of the allowance for doubtful accounts has been retained on the Consolidated Balance Sheet. The conduit has collection rights to recover payments from the receivables in the designated pool and Roadway Express retains collection and administrative responsibilities for the undivided interests in the pool.

## 11. Sale of Accounts Receivable (continued)

This agreement was terminated on December 11, 2003 immediately prior to Yellow's acquisition of the company. Yellow satisfied our liability to the financial conduit, and we have recorded the resultant obligation to Yellow as a current liability.

The following transactions occurred between Roadway Express and the SPE in 2003: proceeds from the accounts receivable sales, $\$ 2,727,878,000$; servicing fees received, $\$ 1,863,000$; payments received on investment in accounts receivable, $\$ 2,720,975,000$.

## 12. Financing Arrangements

At December 11, 2003, the Company's consolidated debt consists of the following:

|  | $\frac{2003}{\text { (In Thousands) }}$ |  |
| :---: | :---: | :---: |
|  |  |  |
| Revolving credit facilities | \$ | - |
| Senior term loan |  | - |
| 8.25\% senior notes due 2008 |  | 225,000 |
| Sub-total |  | 225,000 |
| Less current portion |  | - |
| Long-term debt | \$ | 225,000 |

At December 31, 2002, the Company had in place a senior revolving credit facility with a sublimit for letters of credit that expired November 30, 2006. The credit facility was terminated effective December 11, 2003 upon consummation of the Yellow transaction. The original amount of the senior revolving credit facility was $\$ 150,000,000$ with a $\$ 100,000,000$ sublimit for letters of credit, which was amended on August 6,2002 . The result of the amendment increased the senior revolving credit facility to $\$ 215,000,000$ and increased the sublimit for letters of credit to $\$ 165,000,000$. Pricing under the revolving credit facility is at a fluctuating rate based on the alternate base rate as determined by Credit Suisse First Boston (CSFB) or LIBOR, plus an additional margin of $0.50 \%$ and $1.50 \%$, respectively. In addition, there is a commitment fee of $0.40 \%$ on undrawn amounts.

## 12. Financing Arrangements (continued)

The credit facility also included a $\$ 175,000,000$ Senior term loan, which was drawn in full to partially fund the acquisition of Arnold. After-tax proceeds of $\$ 75,000,000$ from the sale of ARLO were used to pay down borrowings on this facility in 2001. Pricing under the term loan was at a fluctuating rate based on the alternate base rate as determined by CSFB or LIBOR, plus an additional margin of $0.50 \%$ and $1.50 \%$, respectively. Prior to the acquisition by Yellow, the Company paid the Senior term loan in full.

Also in connection with the acquisition of Roadway Next Day on November 30, 2001, the Company issued $\$ 225,000,000$ of $8.25 \%$ senior notes due December 1 , 2008. Interest is due semi-annually on June 1st and December 1st.

In addition, the Company's Canadian subsidiary has $\$ 10,000,000$ available for borrowing under a secured revolving line of credit and bankers' acceptances. Borrowings are payable upon demand and bear interest at either the bank's prime lending rate, U.S. dollar base rate in Canada, or LIBOR plus $1.50 \%$ for periods up to 180 days. At December 11, 2003, no amounts were outstanding on this facility.

The financing arrangements include covenants that require the Company to comply with certain financial ratios, including leverage and fixed-charge coverage ratios, and maintenance of a minimum level of tangible net worth. As of December 11, 2003, the Company was in compliance. Interest expense, which approximates interest paid, amounted to $\$ 19,327,000$ in 2003.

## 13. Contingencies

The Company has received notices from the Environmental Protection Agency (EPA) that it has been identified as a potentially responsible party (PRP) under the Comprehensive Environmental Response Compensation and Liability Act (Superfund) at certain hazardous waste sites. Such designations are made regardless of the Company's limited involvement at each site. The claims for remediation have been asserted against numerous other entities, which are believed to be financially solvent and are expected to fulfill their proportionate share. The Company accrues for losses associated with environmental remediation obligations when such losses are probable and reasonably estimable. Based on its investigations, the Company believes that its obligation with regard to these sites is not significant, although there can be no assurances in this regard.

## 13. Contingencies (continued)

The Company's former parent, Caliber System, Inc., formerly known as Roadway Services, Inc (which was subsequently acquired by FDX Corporation, a wholly owned subsidiary of FedEx Corporation), is currently under examination by the Internal Revenue Service for tax years 1994 and 1995 (years prior to the spin-off of the Company). The IRS has proposed substantial adjustments for these tax years for multi-employer pension plan deductions. The IRS is challenging the timing, not the validity of these deductions. The Company is unable to predict the ultimate outcome of this matter; however, its former parent intends to vigorously contest these proposed adjustments.

Under a tax sharing agreement entered into by the Company and its former parent on January 2, 1996 (the date of the spin-off), the Company is obligated to reimburse the former parent for any additional taxes and interest that relate to the Company's business prior to the spin-off. The amount and timing of such payments is dependent on the ultimate resolution of the former parent's disputes with the IRS and the determination of the nature and extent of the obligations under the tax sharing agreement. On January 16,2003 , the Company made a $\$ 14,000,000$ payment to its former parent under the tax sharing agreement for taxes and interest related to certain of the proposed adjustments for tax years 1994 and 1995.

We estimate the possible range of the remaining payments that may be due to the former parent to be approximately $\$ 0$ to $\$ 16,000,000$ in additional taxes and $\$ 0$ to $\$ 11,000,000$ in related interest, net of tax benefit. The Company has established certain reserves with respect to these proposed adjustments. There can be no assurance, however, that the amount or timing of any liability of the Company to the former parent will not have a material adverse effect on the Company's results of operations and financial position.

Various legal proceedings arising from the normal conduct of business are pending but, in the opinion of management, the ultimate disposition of these matters will have no material adverse effect on the financial position or results of operations of the Company.

## 14. Guarantees of the Roadway Corporation Senior Notes

The following condensed consolidating financial statements set forth the Company's balance sheets as of December 11, 2003 and the statements of operation and statements of cash flows for the period January 1, 2003 to December 11, 2003. In the following schedules "Parent Company" refers to Roadway Corporation, "Guarantor Subsidiaries" refers to non-minor domestic subsidiaries, and "Non-guarantor subsidiaries" refers to foreign and minor domestic subsidiaries and "Eliminations" represent the adjustments necessary to (a) eliminate intercompany transactions and (b) eliminate the investments in the Company's subsidiaries.

## 14. Guarantees of the Roadway Corporation Senior Notes (continued)

## Condensed Consolidating Balance Sheets

December 11, 2003

|  | Parent | Guarantor Subsidiaries | Non-Guarantor Subsidiaries |  | Eliminations | Consolidated |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cash and cash equivalents | \$ 23,816 | \$ 74,969 | \$ | 7,522 | \$ | \$ 106,307 |
| Accounts receivable, including retained interest in securitized receivables, net | 16,298 | 335,231 |  | 121,794 | $(116,804)$ | 356,519 |
| Due from affiliates | - | 20,662 |  | - | $(20,662)$ | - |
| Prepaid expenses and supplies | - | 19,562 |  | 276 | - | 19,838 |
| Deferred income taxes | 242 | 20,118 |  | - | - | 20,360 |
| Assets of discontinued operations | - | - |  | - | - | - |
| Total current assets | 40,356 | 470,542 |  | 129,592 | $(137,466)$ | 503,024 |
| Carrier operating property, at cost | - | 1,453,341 |  | 32,723 | - | 1,486,064 |
| Less allowance for depreciation | - | 976,047 |  | 19,392 | - | 995,439 |
| Net carrier operating property | - | 477,294 |  | 13,331 | - | 490,625 |
| Goodwill, net | - | 269,094 |  | 17,599 | - | 286,693 |
| Investment in subsidiaries | $(103,951)$ | 19,903 |  | - | 84,048 | - |
| Deferred income taxes | 1,034 | 36,708 |  | 611 | - | 38,353 |
| Long-term assets | 681,589 | 14,905 |  | - | $(650,000)$ | 46,494 |
| Total assets | \$ 619,028 | \$1,288,446 | \$ | 161,133 | \$ (703,418) | \$1,365,189 |
| Accounts payable | \$ (34,721) | \$ 210,734 | \$ | 9,159 | \$ 10,662 | \$ 195,834 |
| Due to affiliates | 7,842 | 121,684 |  | 126,509 | $(148,128)$ | 107,907 |
| Salaries and wages | 999 | 135,345 |  | 3,228 | - | 139,572 |
| Current portion of long-term debt | - | - |  | - | - | - |
| Freight and casualty claims payable | - | 55,628 |  | 2,334 | - | 57,962 |
| Liabilities of discontinued operations | - | - |  | - | - | - |
| Total current liabilities | $(25,880)$ | 523,391 |  | 141,230 | $(137,466)$ | 501,275 |
| Casualty claims and other | 1,492 | 62,341 |  | - | - | 63,833 |
| Deferred income taxes | - | 6,894 |  | - | - | 6,894 |
| Long-term debt | 225,000 | 650,000 |  | - | $(650,000)$ | 225,000 |
| Accrued pension and retiree medical | - | 149,771 |  | - | - | 149,771 |
| Total shareholders' equity | 418,416 | $(103,951)$ |  | 19,903 | 84,048 | 418,416 |
| Total liabilities and shareholders' equity | \$ 619,028 | \$1,288,446 | \$ | 161,133 | \$ (703,418) | \$1,365,189 |

## 14. Guarantees of the Roadway Corporation Senior Notes (continued)

## Condensed Consolidating Statements of Income

Period January 1, 2003 to December 11, 2003

|  | Parent | $\begin{gathered} \text { Guarantor } \\ \text { Subsidiaries } \\ \hline \end{gathered}$ | $\begin{aligned} & \begin{array}{l} \text { Non-Guarantor } \\ \text { Subsidiaries } \end{array} \\ & \hline \text { (In Thousands) } \end{aligned}$ |  | Eliminations |  | Consolidated |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue | \$ - | \$2,927,375 | \$ | 125,688 | \$ | (944) | \$3,052,119 |
| Operating expenses: |  |  |  |  |  |  |  |
| Salaries, wages and benefits | 6,397 | 1,900,058 |  | 40,254 |  | - | 1,946,709 |
| Operating supplies and expenses | $(6,972)$ | 494,206 |  | 27,760 |  | (944) | 514,050 |
| Purchased transportation | - | 276,384 |  | 38,051 |  | - | 314,435 |
| Operating taxes and licenses | 382 | 74,515 |  | 2,160 |  | - | 77,057 |
| Insurance and claims expenses | 193 | 58,095 |  | 1,792 |  | - | 60,080 |
| Provision for depreciation | - | 66,444 |  | 3,338 |  | - | 69,782 |
| Net loss (gain) on disposal of operating property | - | $(2,150)$ |  | (422) |  | - | $(2,572)$ |
| Compensation and other expense related to the Yellow acquisition | - | 53,734 |  | - |  | - | 53,734 |
| Results of affiliates | 10,975 | $(8,932)$ |  | - |  | $(2,043)$ | - |
| Total operating expenses | 10,975 | 2,912,354 |  | 112,933 |  | $(2,987)$ | 3,033,275 |
| Operating income from continuing operations | $(10,975)$ | 15,021 |  | 12,755 |  | 2,043 | 18,844 |
| Other (expenses), net | $(27,225)$ | $(8,962)$ |  | 1,379 |  | - | $(34,808)$ |
| Income from continuing operations before income taxes | $(38,200)$ | 6,059 |  | 14,134 |  | 2,043 | $(15,964)$ |
| Provision for income taxes | $(9,610)$ | 17,035 |  | 5,201 |  | - | 12,626 |
| Income from continuing operations | $(28,590)$ | $(10,976)$ |  | 8,933 |  | 2,043 | $(28,590)$ |
| Income from discontinued operations | (155) | - |  | - |  | - | (155) |
| Net income | \$(28,745) | \$ (10,976) | \$ | 8,933 | \$ | 2,043 | \$ (28,745) |

## 14. Guarantees of the Roadway Corporation Senior Notes (continued)

## Condensed Consolidating Statement of Cash Flows

Period January 1, 2003 to December 11, 2003

|  | Parent | $\begin{aligned} & \text { Guarantor } \\ & \text { Subsidiaries } \end{aligned}$ |  | $\begin{aligned} & \begin{array}{l} \text { Non-Guarantor } \\ \text { Subsidiaries } \end{array} \\ & \hline \text { (In Thousands) } \end{aligned}$ |  | Eliminations |  | Consolidated |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net cash (used) provided by continuing operating activities | \$ $(15,813)$ | \$ | 89,632 | \$ | 3,869 |  | - | \$ | 77,688 |
| Cash flows from investing activities |  |  |  |  |  |  |  |  |  |
| Purchases of carrier operating property, net | - |  | $(43,945)$ |  | $(3,443)$ |  | - |  | $(47,388)$ |
| Business disposal | 47,430 |  | - |  | - |  | - |  | 47,430 |
| Net cash (used) by investing activities | 47,430 |  | $(43,945)$ |  | $(3,443)$ |  | - |  | 42 |
| Cash flows from financing activities |  |  |  |  |  |  |  |  |  |
| Dividends paid | $(3,964)$ |  | - |  | - |  | - |  | $(3,964)$ |
| Transfers to (from) discontinued operations | 58,950 |  | $(58,950)$ |  | - |  | - |  | - |
| Accounts receivable securitization | - |  | - |  | - |  | - |  | - |
| Treasury stock activity-net | 7,508 |  | - |  | - |  | - |  | 7,508 |
| Debt issuance costs | - |  | - |  | - |  | - |  | - |
| Long-term debt (payments) | $(82,216)$ |  | - |  | - |  | - |  | $(82,216)$ |
| Net cash provided (used) by financing activities | $(19,722)$ |  | $(58,950)$ |  | - |  | - |  | $(78,672)$ |
| Effect of exchange rates on cash | - |  | - |  | 358 |  | - |  | 358 |
| Net (decrease) increase in cash and cash equivalents from continuing operations | 11,895 |  | $(13,263)$ |  | 784 |  | - |  | (584) |
| Net (decrease) in cash and cash equivalents from discontinued operations- | - |  | (38) |  | - |  | - |  | (38) |
| Cash and cash equivalents at beginning of year | 11,921 |  | 88,272 |  | 6,736 |  | - |  | 106,929 |
| Cash and cash equivalents at end of year | $\underline{\underline{\text { 23,816 }}}$ | \$ | 74,971 | \$ | 7,520 | \$ | - | \$ | 106,307 |

## 15. Guarantees of the Yellow Roadway Contingent Convertible Senior Notes

The following condensed consolidating financial statements set forth the Company's balance sheet as of December 11, 2003 and the statement of operation and statement of cash flows for the period January 1, 2003 to December 11, 2003. In the following schedules "Guarantor Subsidiaries" refers to Roadway Corporation, Roadway Next Day Corporation (excludes New Penn Motor Express, Inc.), and Roadway Express, Inc. and all remaining subsidiaries are defined as "Non-guarantor subsidiaries" and "Eliminations" represent the adjustments necessary to (a) eliminate intercompany transactions and (b) eliminate the investments in the Company's subsidiaries.

## 15. Guarantees of the Yellow Roadway Contingent Convertible Senior Notes (continued)

## Condensed Consolidating Balance Sheets

December 11, 2003

|  | Guarantor Subsidiaries | Non-Guarantor Subsidiaries |  | Eliminations |  | Consolidated |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | (In Thousands) |  |  |  |  |
| Cash and cash equivalents | \$ 76,035 | \$ | 30,272 | \$ | - | \$ 106,307 |
| Accounts receivable, including retained interest in securitized receivables, net | 307,443 |  | 38,415 |  | 10,661 | 356,519 |
| Due from affiliates | 48,640 |  | 106,969 |  | $(155,609)$ | - |
| Prepaid expenses and supplies | 17,310 |  | 2,528 |  | - | 19,838 |
| Deferred income taxes | 16,730 |  | 3,630 |  | - | 20,360 |
| Assets of discontinued operations | - |  | - |  | - | - |
| Total current assets | 466,158 |  | 181,814 |  | $(144,948)$ | 503,024 |
| Carrier operating property, at cost | 1,352,073 |  | 133,991 |  | - | 1,486,064 |
| Less allowance for depreciation | 956,606 |  | 38,833 |  | - | 995,439 |
| Net carrier operating property | 395,467 |  | 95,158 |  | - | 490,625 |
| Goodwill, net | 200 |  | 286,493 |  | - | 286,693 |
| Investment in subsidiaries | 227,427 |  | - |  | $(227,427)$ | - |
| Deferred income taxes | 37,739 |  | 614 |  | - | 38,353 |
| Long-term assets | 690,931 |  | 5,563 |  | $(650,000)$ | 46,494 |
| Total assets | \$1,817,922 | \$ | 569,642 |  | $\underline{\text {,022,375) }}$ | \$1,365,189 |
| Accounts payable | \$ 161,567 | \$ | 23,606 | \$ | 10,661 | \$ 195,834 |
| Due to affiliates | 129,058 |  | 134,458 |  | $(155,609)$ | 107,907 |
| Salaries and wages | 127,854 |  | 11,718 |  | - | 139,572 |
| Current portion of long-term debt | - |  | - |  | - | - |
| Freight and casualty claims payable | 52,624 |  | 5,338 |  | - | 57,962 |
| Liabilities of discontinued operations | - |  | - |  | - | - |
| Total current liabilities | 471,103 |  | 175,120 |  | $(144,948)$ | 501,275 |
| Casualty claims and other | 56,191 |  | 7,642 |  | - | 63,833 |
| Deferred income taxes | (533) |  | 7,427 |  | - | 6,894 |
| Long-term debt | 725,000 |  | 150,000 |  | $(650,000)$ | 225,000 |
| Accrued pension and retiree medical | 147,745 |  | 2,026 |  | - | 149,771 |
| Total shareholders' equity | 418,416 |  | 227,427 |  | $(227,427)$ | 418,416 |
| Total liabilities and shareholders' equity | \$1,817,922 | \$ | 569,642 |  | 1,022,375) | \$1,365,189 |

## 15. Guarantees of the Yellow Roadway Contingent Convertible Senior Notes (continued)

## Condensed Consolidating Statements of Income

Period January 1, 2003 to December 11, 2003


## 15. Guarantees of the Yellow Roadway Contingent Convertible Senior Notes (continued)

## Condensed Consolidating Statement of Cash Flows

Period January 1, 2003 to December 11, 2003

|  | $\begin{gathered} \text { Guarantor } \\ \text { Subsidiaries } \end{gathered}$ | Non-Guarantor Subsidiaries |  | Eliminations |  | Consolidated |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | (In Thousands) |  |  |  |  |  |
| Net cash (used) provided by continuing operating activities | \$ 49,002 | \$ | 28,686 |  | - | \$ | 77,688 |
| Cash flows from investing activities |  |  |  |  |  |  |  |
| Purchases of carrier operating property, net | $(43,146)$ |  | $(4,242)$ |  | - |  | $(47,388)$ |
| Business disposal | 47,430 |  | - |  | - |  | 47,430 |
| Net cash (used) by investing activities | 4,284 |  | $(4,242)$ |  | - |  | 42 |
| Cash flows from financing activities |  |  |  |  |  |  |  |
| Dividends received (paid) | 159,236 |  | $(163,200)$ |  | - |  | $(3,964)$ |
| Transfers to (from) parent | - |  | - |  | - |  | - |
| Accounts receivable securitization | - |  | - |  | - |  | - |
| Treasury stock activity-net | 7,508 |  | - |  | - |  | 7,508 |
| Debt issuance costs | - |  | - |  | - |  | - |
| Long-term debt (payments) borrowings | $(232,216)$ |  | 150,000 |  | - |  | $(82,216)$ |
| Net cash provided (used) by financing activities | $(65,472)$ |  | $(13,200)$ |  | - |  | $(78,672)$ |
| Effect of exchange rates on cash | - |  | 358 |  | - |  | 358 |
| Net (decrease) increase in cash and cash equivalents from continuing operations | $(12,186)$ |  | 11,602 |  | - |  | (584) |
| Net (decrease) in cash and cash equivalents from discontinued operations | $(18,705)$ |  | 18,667 |  | - |  | (38) |
| Cash and cash equivalents at beginning of year | 18,670 |  | 88,259 |  | - |  | 106,929 |
| Cash and cash equivalents at end of year | \$ (12,221) | \$ | 118,528 | \$ | - | \$ | 106,307 |

## Audited Consolidated Financial Statements

Roadway Express, Inc. and Subsidiaries
A wholly owned subsidiary of Roadway LLC
Consolidated Balance Sheets as of December 31, 2004 and 2003;

Statements of Consolidated Operations for the year ended December 31, 2004 and for the period December 12 to December 31, 2003;
Statements of Consolidated Cash Flows for the year ended December 31, 2004 and for the period December 12 to December 31, 2003;
Statements of Parent Company Investment and Comprehensive Income for the year ended December 31, 2004 and for the period December 12 to December 31 , 2003;
with Report of Independent Auditors

## The Board of Directors

Yellow Roadway Corporation:
We have audited the accompanying consolidated balance sheets of Roadway Express, Inc. and subsidiaries as of December 31, 2004 and 2003, and the related consolidated statements of operations, cash flows, and parent company investment and comprehensive income for the year ended December 31, 2004 and for the period December 12, 2003 to December 31, 2003. These consolidated financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these consolidated financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control over financial reporting. Accordingly, we express no such opinion. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Roadway Express, Inc. and subsidiaries as of December 31, 2004 and 2003, and the results of their operations and their cash flows for the year ended December 31, 2004 and for the period December 12, 2003 to December 31, 2003, in conformity with accounting principles generally accepted in the United States of America.

| (in thousands) | $\begin{gathered} \text { December 31, } \\ 2004 \\ \hline \end{gathered}$ | $\begin{gathered} \text { December 31, } \\ 2003 \\ \hline \end{gathered}$ |
| :---: | :---: | :---: |
| Assets |  |  |
| CURRENT ASSETS |  |  |
| Cash and cash equivalents | \$ 18,933 | \$ 24,552 |
| Accounts receivable, less allowances of \$0 and \$4,793 | - | 349,016 |
| Accounts receivable parent and affiliates, net | 315,107 | - |
| Fuel and operating supplies | 6,994 | 3,785 |
| Deferred income taxes, net | 43,443 | 12,199 |
| Prepaid expenses | 7,987 | 11,333 |
| Total current assets | 392,464 | 400,885 |
| PROPERTY AND EQUIPMENT |  |  |
| Land | 228,836 | 239,344 |
| Structures | 335,851 | 344,330 |
| Revenue equipment | 144,855 | 97,273 |
| Technology equipment and software | 38,506 | 20,572 |
| Other | 52,817 | 48,745 |
|  | 800,865 | 750,264 |
| Less - accumulated depreciation | $(64,739)$ | $(2,763)$ |
| Net property and equipment | 736,126 | 747,501 |
| Goodwill | 545,246 | 474,513 |
| Intangibles | 395,704 | 371,081 |
| Other assets | 4,421 | 8,441 |
| Total assets | \$2,073,961 | \$2,002,421 |
| Liabilities and Parent Company Investment |  |  |
| CURRENT LIABILITIES |  |  |
| Checks outstanding in excess of bank balances | \$ 27,459 | \$ 30,992 |
| Accounts payable | 105,566 | 77,433 |
| Advances payable to parent and affiliates | - | 115,202 |
| Wages, vacations and employees' benefits | 210,208 | 173,298 |
| Claims and insurance accruals | 54,311 | 49,090 |
| Other current and accrued liabilities | 49,984 | 61,476 |
| Total current liabilities | 447,528 | 507,491 |
| OTHER LIABILITIES |  |  |
| Note payable to affiliate | 500,000 | 500,000 |
| Deferred income taxes, net | 192,339 | 186,280 |
| Claims and other liabilities | 301,327 | 318,958 |
| Commitments and contingencies |  |  |
| PARENT COMPANY INVESTMENT |  |  |
| Capital surplus | 574,175 | 496,044 |
| Retained earnings (deficit) | 53,912 | $(5,454)$ |
| Accumulated other comprehensive income (loss) | 4,680 | (898) |
| Total parent company investment | 632,767 | 489,692 |
| Total liabilities and parent company investment | \$2,073,961 | \$2,002,421 |

The notes to consolidated financial statements are an integral part of these statements.

## STATEMENTS OF CONSOLIDATED OPERATIONS

Roadway Express, Inc. and Subsidiaries
A wholly owned subsidiary of Roadway LLC

| (in thousands) | For the year ended December 31, 2004 |  | For the period December 12 to December 31,$\qquad$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Operating Revenue | \$ | 3,119,927 | \$ | 131,249 |
| Operating Expenses: |  |  |  |  |
| Salaries, wages and employees' benefits |  | 1,922,732 |  | 86,192 |
| Operating expenses and supplies |  | 473,754 |  | 21,315 |
| Operating taxes and licenses |  | 75,726 |  | 4,068 |
| Claims and insurance |  | 57,081 |  | 3,573 |
| Depreciation and amortization |  | 70,491 |  | 3,454 |
| Purchased transportation |  | 355,406 |  | 18,730 |
| Gains on property disposals, net |  | $(1,466)$ |  | (8) |
| Total operating expenses |  | 2,953,724 |  | 137,324 |
| Operating income (loss) |  | 166,203 |  | $(6,075)$ |
| Nonoperating (Income) Expenses: |  |  |  |  |
| Related party interest expense |  | 40,500 |  | 2,188 |
| Related party financing charges, net |  | 35,614 |  | - |
| Interest income |  | (774) |  | (16) |
| Other |  | 1,017 |  | 187 |
| Nonoperating expenses, net |  | 76,357 |  | 2,359 |
| Income (Loss) Before Income Taxes |  | 89,846 |  | $(8,434)$ |
| Income Tax Provision (Benefit) |  | 30,480 |  | $(2,980)$ |
| Net Income (Loss) | \$ | 59,366 | \$ | $(5,454)$ |

The notes to consolidated financial statements are an integral part of these statements.

## STATEMENTS OF CONSOLIDATED CASH FLOWS

Roadway Express, Inc. and Subsidiaries
A wholly owned subsidiary of Roadway LLC

| (in thousands) | For the year ended December 31, 2004 |  | For the period December 12 to December 31, 2003 |  |
| :---: | :---: | :---: | :---: | :---: |
| Operating Activities: |  |  |  |  |
| Net income (loss) | \$ | 59,366 | \$ | $(5,454)$ |
| Noncash items included in net income (loss): |  |  |  |  |
| Depreciation and amortization |  | 70,491 |  | 3,454 |
| Deferred income tax, net |  | $(1,019)$ |  | - |
| Gain on property disposals, net |  | $(1,466)$ |  | (8) |
| Changes in assets and liabilities, net: |  |  |  |  |
| Accounts receivable |  | 34,371 |  | 19,467 |
| Accounts payable |  | 20,724 |  | $(11,371)$ |
| Other working capital items |  | $(18,442)$ |  | $(14,939)$ |
| Claims and other |  | $(2,687)$ |  | $(1,910)$ |
| Other |  | $(3,476)$ |  | (804) |
| Net cash provided by (used in) operating activities |  | 157,862 |  | $(11,565)$ |
| Investing Activities: |  |  |  |  |
| Acquisition of property and equipment |  | $(73,305)$ |  | $(2,399)$ |
| Proceeds from disposal of property and equipment |  | 25,489 |  | 1,183 |
| Net cash used in investing activities |  | $(47,816)$ |  | $(1,216)$ |
| Financing Activities: |  |  |  |  |
| Intercompany activity, net |  | $(115,665)$ |  | $(22,943)$ |
| Net cash used in financing activities |  | $(115,665)$ |  | $(22,943)$ |
| Net Decrease In Cash and Cash Equivalents |  | $(5,619)$ |  | $(35,724)$ |
| Cash and Cash Equivalents, Beginning of Period |  | 24,552 |  | 60,276 |
| Cash and Cash Equivalents, End of Year | \$ | 18,933 | \$ | 24,552 |
| Supplemental Cash Flow Information: |  |  |  |  |
| Income taxes paid (received) | \$ | 46,915 | \$ | (28) |
| Interest paid |  | 188 |  | - |

The notes to consolidated financial statements are an integral part of these statements.

Roadway Express, Inc. and Subsidiaries
A wholly owned subsidiary of Roadway LLC

| (in thousands) | Capital Surplus |  | Retained <br> Earnings |  |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Balances at December 12, 2003 | \$ | 496,044 | \$ | \$ | - | \$496,044 |
| Net loss |  |  | $(5,454)$ |  | - | $(5,454)$ |
| Change in foreign currency translation adjustment |  | - | - |  | (898) | (898) |
| Total comprehensive loss |  |  |  |  |  | $(6,352)$ |
| Balances at December 31, 2003 |  | 496,044 | $(5,454)$ |  | (898) | 489,692 |
| Net income |  | - | 59,366 |  | - | 59,366 |
| Change in foreign currency translation adjustment |  | - | - |  | 5,578 | 5,578 |
| Total comprehensive income |  |  |  |  |  | 64,944 |
| Purchase price adjustments |  | 78,131 | - |  | - | 78,131 |
| Balances at December 31, 2004 | \$ | 574,175 | \$53,912 | \$ | 4,680 | $\underline{\text { \$632,767 }}$ |

The notes to consolidated financial statements are an integral part of these statements.

## Notes to Consolidated Financial Statements

Roadway Express, Inc. and Subsidiaries
A wholly owned subsidiary of Roadway LLC

## Description of Business

Roadway Express, Inc. and subsidiaries (also referred to as "Roadway Express" "the Company," "we" or "our"), a wholly owned subsidiary of Roadway LLC, which is wholly owned by Yellow Roadway Corporation ("Yellow Roadway"), is a leading transportation services provider that offers a full range of regional, national and international services for the movement of industrial, commercial and retail goods, primarily through decentralized management and customer facing organizations. Approximately 30 percent of Roadway Express shipments are completed in two days or less. Roadway Express owns 100 percent of Reimer Express Lines Ltd. located in Canada that specializes in shipments into, across and out of Canada. Roadway Express has no reportable operating segments as management evaluates operating performance and allocates resources based on Roadway Express consolidated results.

On December 11, 2003, Yellow Corporation completed the acquisition of Roadway Corporation. The combined company was renamed Yellow Roadway Corporation. Roadway Corporation was merged with and into a newly formed limited liability company and a wholly owned subsidiary of Yellow Roadway and the limited liability company changed its name to Roadway LLC after the merger. Consideration for the acquisition included approximately $\$ 494$ million in cash and approximately 18.0 million shares of Yellow Roadway common stock. Roadway LLC principal subsidiaries include Roadway Express and Roadway Next Day Corporation.

In accordance with Statement of Financial Accounting Standards ("SFAS") No. 141, Business Combinations ("SFAS No. 141"), the acquisition was accounted for under purchase accounting. As a result, the accompanying 2003 Statements of Consolidated Operations and Statements of Consolidated Cash Flows present the results from the date of acquisition.

## Principles of Consolidation and Summary of Accounting Policies

The accompanying consolidated financial statements include the accounts of Roadway Express, Inc. and its wholly owned subsidiaries. All significant intercompany accounts and transactions have been eliminated in consolidation. Management makes estimates and assumptions that affect the amounts reported in the financial statements and notes. Actual results could differ from those estimates.

Accounting policies refer to specific accounting principles and the methods of applying those principles to fairly present our financial position and results of operations in accordance with generally accepted accounting principles. The policies discussed below include those that management has determined to be the most appropriate in preparing our financial statements and are not discussed in a separate note.

## Cash and Cash Equivalents

Cash and cash equivalents include demand deposits and highly liquid investments purchased with maturities of three months or less.

## Concentration of Credit Risks and Other

We sell services and extend credit based on an evaluation of the customer's financial condition, without requiring collateral. Exposure to losses on receivables is principally dependent on each customer's financial condition. We monitor our exposure for credit losses and maintain allowances for anticipated losses.

At December 31, 2004, approximately 81 percent of our labor force is subject to collective bargaining agreements that expire in 2008.

## Revenue Recognition

For shipments in transit, Roadway Express records revenue based on the percentage of service completed as of the period end and accrues delivery costs as incurred. In addition, Roadway Express recognizes revenue on a gross basis since the Company is the primary obligor even when the Company uses other transportation service providers who act on their behalf, because the Company is responsible to the customer for complete and proper shipment, including the risk of physical loss or damage of the goods and cargo claims issues. In addition, Roadway Express retains all credit risk. Roadway Express assigns pricing to bills of lading at the time of shipment based primarily on the weight, general classification of the product, the shipping destination and individual customer discounts. This process is referred to as rating. At various points throughout our process, incorrect ratings could be identified based on many factors, including weight verifications or updated customer discounts. Although the majority of rerating occurs in the same month as the original rating, a portion occurs during the following periods. Roadway Express accrues a reserve for rerating based on historical trends. Management believes these policies most accurately reflect revenue as earned.

## Foreign Currency

Our functional currency is the U.S. dollar, whereas, our foreign operations utilize the local currency as their functional currency. Accordingly, for purposes of translating foreign subsidiary financial statements to the U.S. dollar reporting currency, assets and liabilities of our foreign operations are translated at the fiscal year end exchange rates and income and expenses are translated at the weighted-average exchange rates for the fiscal year. Foreign currency gains and losses resulting from foreign currency transactions are included in consolidated operations in the year of occurrence.

## Financial Instruments

The carrying value of cash and cash equivalents, accounts receivable, accounts payable and short-term borrowings approximates their fair value due to the shortterm nature of these instruments.

## Claims and Insurance Accruals

Claims and insurance accruals, both current and long-term, reflect the estimated cost of claims for workers’ compensation, cargo loss and damage, property damage and liability that insurance does not cover. We include these costs in claims and insurance expense except for workers' compensation, which is included in salaries, wages, and employees' benefits.

We base reserves for workers’ compensation and property damage and liability claims primarily upon actuarial analyses prepared by independent actuaries. These reserves are discounted to present value using a risk-free rate at the date of occurrence. The risk-free rate is the United States (U.S.) Treasury rate for maturities that match the expected payout of such claims. The process of determining reserve
requirements utilizes historical trends and involves an evaluation of accident frequency and severity, claims management, changes in health care costs, and certain future administrative costs. The effect of future inflation for costs is implicitly considered in the actuarial analyses. Adjustments to previously established reserves are included in operating results. At December 31, 2004 and 2003, estimated future payments related to these claims aggregated $\$ 176.0$ million and $\$ 175.5$ million, respectively. The present value of these estimated future payments was $\$ 153.1$ million and $\$ 149.2$ million at December 31, 2004 and 2003, respectively.

## Property and equipment

Roadway Express carries property and equipment at cost less accumulated depreciation. The values assigned to property and equipment at the date of the acquisition were principally determined by independent, third party appraisers. We compute depreciation using the straight-line method based on the following service lives:

|  | Years |
| :--- | :---: |
|  | $10-40$ |
| Revenue equipment | $5-14$ |
| Technology equipment and software | $3-5$ |
| Other | $3-10$ |

We charge maintenance and repairs to expense as incurred, and capitalize replacements and improvements when these costs extend the useful life of the asset.
Our investment in technology equipment and software consists primarily of advanced customer service and freight management equipment and related software. We capitalize certain costs associated with developing or obtaining internal-use software. Capitalizable costs include external direct costs of materials and services utilized in developing or obtaining the software, payroll, and payroll-related costs for employees directly associated with the project. For the year ended December 31, 2004, we capitalized $\$ 1.6$ million for software costs. For the period ended December 31, 2003, the amount capitalized was immaterial to the Company's financial statements.

For the year ended December 31 2004, we recorded $\$ 62.4$ million in depreciation expense. For the period December 12 through December 31, 2003, depreciation expense was $\$ 3.0$ million.

## Impairment of Long-Lived Assets

If facts and circumstances indicate that the carrying value of identifiable amortizable intangibles and property, plant and equipment may be impaired, we would perform an evaluation of recoverability in accordance with SFAS No. 144, Accounting for the Impairment or Disposal of Long-Lived Assets. If an evaluation were required, we would compare the estimated future undiscounted cash flows associated with the asset to the asset's carrying amount to determine if a writedown is required.

## Acquisition

In accordance with SFAS No. 141, Yellow Roadway allocates the purchase price of its acquisitions to the tangible and intangible assets and liabilities of the acquired entity based on their fair values. Yellow Roadway records the excess purchase price over the fair values as goodwill. The fair value assigned to intangible assets acquired is based on valuations prepared by independent third party appraisal firms using estimates and assumptions provided by management. In accordance with SFAS No. 142, Goodwill and Other Intangible Assets
("SFAS No. 142"), we do not amortize goodwill and intangible assets with indefinite useful lives but review these assets at least annually for impairment. An impairment loss would be recognized to the extent that the carrying amount exceeds the assets' fair value. Intangible assets with estimatable useful lives are amortized on a straight-line basis over their respective useful lives.

## Roadway Corporation

On December 11, 2003, Yellow Corporation completed the acquisition of Roadway Corporation and all of its outstanding stock in approximately a half cash, half stock transaction. As part of the transaction, Yellow Corporation changed its name to Yellow Roadway Corporation. In addition, Roadway Corporation became Roadway LLC ("Roadway") and a wholly owned subsidiary of Yellow Roadway. Principal operating subsidiaries of Roadway include Roadway Express and New Penn. Roadway Express is a leading transporter of industrial, commercial and retail goods in the two- to five-day regional and long-haul markets. New Penn is a next-day, ground, less-than-truckload, carrier of general commodities.

Consideration for the acquisition included approximately $\$ 494$ million in cash and approximately 18.0 million shares of Yellow Roadway common stock, based on an exchange ratio of 1.752 and an average price per share of $\$ 31.51$ (subject to proration and allocation provisions), for a total purchase price of approximately $\$ 1.1$ billion. The purchase price also included approximately $\$ 19$ million for investment banking, legal and accounting fees that Yellow Roadway incurred to consummate the acquisition, resulting in total cash consideration of $\$ 513$ million. We recorded the net assets at their estimated fair values and included operating results in our financial statements from the date of acquisition. We allocated the purchase price at December 31, 2003, on a preliminary basis using information then available. The allocation of the purchase price to the assets and liabilities acquired was finalized in the fourth quarter of 2004 including receipt of an independent valuation. The total purchase price increased by $\$ 78.1$ million, as reflected in the change in capital surplus, primarily due to a change in the purchase price allocation between Roadway Express and New Penn. The final purchase price allocation is shown below and resulted in a $\$ 69.6$ million increase to goodwill, $\$ 31.0$ million increase to intangible assets and a $\$ 22.2$ million decrease to property, plant and equipment from our preliminary allocation.

In connection with the acquisition, we incurred $\$ 12.0$ million of restructuring costs as a result of severance (administrative, sales and operations personnel) and contract terminations. We have recognized such costs as a liability assumed as of the acquisition date, resulting in additional goodwill. These restructuring costs consisted of $\$ 10.5$ million of employee termination (including wages, health benefits and outplacement services) for approximately 800 employees and $\$ 1.5$ million for contract terminations. All of these restructuring items were effectuated within one year of the acquisition in accordance with purchase accounting requirements. During the year ended December 31, 2004, we paid $\$ 7.7$ million of restructuring costs resulting in a $\$ 4.3$ million accrued liability at December 31, 2004.

Based on an independent valuation prepared using estimates and assumptions provided by management, Yellow Roadway allocated approximately $\$ 574.2$ million of the total purchase price of approximately $\$ 1.1$ billion to Roadway Express as follows:

| (in thousands) | $\$ 60,276$ |
| :--- | ---: |
| Cash and cash equivalents | 342,816 |
| Accounts receivable | 16,922 |
| Other current assets | 727,237 |
| Property, plant and equipment | 8,204 |
| Other long-term assets | 402,800 |
| Intangible assets | 544,355 |
| Goodwill | $(539,149)$ |
| Accounts payable and other current liabilities | $\mathbf{( 5 0 0 , 0 0 0 )}$ |
| Note payable to affiliate | $(186,861)$ |
| Deferred income taxes, net | $\underline{(302,425)}$ |
| Other long-term liabilities | $\$ 574,175$ |

## Intangible Assets

Of the $\$ 402.8$ million allocated to intangibles assets, $\$ 324.0$ million was assigned to the Roadway trade name and is not subject to amortization. Of the remaining value, $\$ 63.8$ million and $\$ 15.0$ million were assigned to customer relationships and software related assets, respectively. Yellow Roadway assigned the customer relationships and software assets a weighted average life of 20 years and 3 years, respectively.

## Goodwill

Yellow Roadway recorded $\$ 602.9$ million in goodwill as part of the acquisition, allocating $\$ 544.3$ million to Roadway Express and $\$ 58.6$ million to Roadway Next Day. Of the total goodwill recorded, the amount that may be deductible for tax purposes is not material to the results of operations of Yellow Roadway.

## Goodwill and Intangibles

Goodwill is recognized for the excess of the purchase price over the fair value of tangible and identifiable intangible net assets of businesses acquired. In accordance with SFAS No. 142, we review goodwill at least annually for impairment based on a fair value approach. During the fourth quarter of 2004, we completed our annual impairment testing of goodwill and tradenames, which are deemed to have indefinite lives, and determined there was no impairment.

The following table shows the changes in the carrying amount of goodwill:

| (in thousands) |  |
| :---: | :---: |
| Balance at December 31, 2002 | \$ |
| Goodwill resulting from acquisition | 474,738 |
| Changes in foreign currency exchange rates | (225) |
| Balance at December 31, 2003 | 474,513 |
| Final purchase price allocation adjustment | 69,618 |
| Changes in foreign currency exchange rates | 1,115 |
| Balance at December 31, 2004 | \$545,246 |

The components of amortizable intangible assets as of December 31 are as follows:

| (in thousands) | Weighted Average Life aners <br> (years) |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Gross Carrying Amount |  | nulated tization | Gross Carrying Amount |  | $\begin{aligned} & \text { ulated } \\ & \text { zation } \end{aligned}$ |
| Customer related | 20 | \$63,800 | \$ | 3,317 | \$48,900 | \$ | 164 |
| Technology based | 3 | 15,000 |  | 5,160 | 15,000 |  | 256 |
| Intangible assets |  | \$78,800 | \$ | 8,477 | \$63,900 | \$ | 420 |

Total marketing related intangible assets with indefinite lives, primarily trade names, were $\$ 324.0$ million and $\$ 307.6$ million as of December 31, 2004 and 2003, respectively. During 2004 these amounts were impacted by additional purchase price adjustments of $\$ 16.1$ million and changes in foreign currency exchange rates of $\$ 0.3$ million. These intangible assets are not subject to amortization, but are subjected to the annual impairment test previously discussed.

During the year ended December 31, 2004 and for the period December 12 to December 31, 2003, amortization expense was $\$ 8.1$ million and $\$ 420$ thousand, respectively. Estimated amortization expense for the next five years is as follows:


## Employee Benefits

## Pension and Other Postretirement Benefit Plans

## Qualified and Nonqualified Defined Benefit Pension Plans

Roadway Express participates in qualified and nonqualified defined benefit pension plans for most employees not covered by collective bargaining agreements (approximately 5,000 employees). Qualified and nonqualified pension benefits are based on years of service and the employees' covered earnings. Employees covered by collective bargaining agreements participate in various multi-employer pension plans to which Roadway Express contributes, as discussed later in this section. Additionally, on January 1, 2004, all new U.S.-salaried, nonunion employees (except those currently participating in other profit sharing plans) participate in a defined contribution retirement plan. With the implementation of the defined contribution retirement plan, the existing Roadway LLC defined benefit pension plan was closed to new participants.

Our funding policy is to target contributions at the minimum required tax-deductible contribution for the year while taking into consideration each plan's funded status, any variable Pension Benefit Guarantee Corporation premiums and the outlooks for required funding. Our actuarial valuation measurement date for our principal pension plans and post retirement benefits plan is December 31.

## Other Postretirement Benefit Plan

Roadway Express sponsors a postretirement healthcare benefit plan that covers non-union employees of Roadway Express hired before February 1, 1997. Health care benefits under this plan end when the participant attains age 65.

## Definitions

We have defined the following terms to provide a better understanding of our pension and other postretirement benefits:
Projected benefit obligation: The projected benefit obligation is the present value of future benefits to employees attributed to service as of the measurement date, including assumed future salary increases through retirement.

## Plan assets: Represents the assets currently invested in the plans. Assets used in calculating the funded status are measured at the current market value at

 December 31.Funded status: The funded status represents the difference between the projected benefit obligation and plan assets.
Net amount recognized: The net amount recognized represents the amount accrued by Roadway Express for pension costs.
Unfunded accumulated benefit obligation: The accumulated benefit obligation is the present value of future benefits attributed to service as of the measurement date, assuming no future salary growth. The unfunded accumulated benefit obligation represents the difference between the accumulated benefit obligation and the plan assets.

Accumulated postretirement benefit obligation: The accumulated postretirement benefit obligation is the present value of other postretirement benefits to employees attributed to service as of the measurement date.

## Funded Status

The following table sets forth the plans' funded status:


During the year ended December 31, 2004, certain changes were made to the postretirement benefit plan. These plan changes revised the cost sharing structure between the employer and the different employee groups. The reduction of the liability of $\$ 14.9$ million was recognized in purchase accounting.

## Benefit Plan Obligations

Amounts recognized for the benefit plan liabilities in the Consolidated Balance Sheet at December 31 are as follows:

| (in thousands) | Pension Benefits |  | Other Postretirement Benefits |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 003 |  | 2004 |  | 2003 |
| Accrued benefit costs | \$(182,214) | $\overline{\text { (176,066) }}$ | \$ | $(38,777)$ | \$ | $(53,078)$ |

Weighted average actuarial assumptions used to determine benefit obligations at December 31:

|  | Pension Benefits |  | Other Postretirement Benefits |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2004 | 2003 | 2004 | 2003 |
| Discount rate | 5.75\% | 6.25\% | 5.75\% | 6.25\% |
| Rate of increase in compensation levels | 3.25\% | 3.25\% | - | - |

Information for pension plans with an accumulated benefit obligation in excess of plan assets at December 31:

| (in thousands) | $\mathbf{2 0 0 4}$ | $\mathbf{\$ 5 2 9 , 5 0 3}$ |
| :--- | ---: | :--- |
| Projected benefit obligation | $\mathbf{\$ 4 5 2 3} \mathbf{4 5 1 4}$ |  |
| Accumulated benefit obligation | 427,518 | 376,584 |
| Fair value of plan assets | 298,536 | 283,056 |

The total accumulated benefit obligation for all plans was $\$ 427.5$ million and $\$ 376.6$ million at December 31, 2004 and 2003, respectively.

## Future Contributions and Benefit Payments

We expect to contribute approximately $\$ 30.5$ million to our pension plans in 2005.
Expected benefit payments for each of the next five years ended December 31 are as follows:

| (in thousands) | 2005 | 2006 | 2007 | 2008 | 2009 | 2010-2014 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Expected benefit payments | \$20,123 | \$22,283 | \$25,810 | \$30,870 | \$32,964 | \$ 227,865 |

## Pension and Other Postretirement Costs

The components of our net periodic pension and other postretirement costs were as follows:

| (in thousands) | Pension Benefits |  |  |  | Other Postretirement Benefits |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | For the year ended December 31, 2004 |  | For the period December 12 to December 31, 2003 |  | For the year ended December 31, 2004 |  | For the period December 12 to December 31, 2003 |  |
| Service cost | \$ | 21,603 | \$ | 1,190 | \$ | 767 | \$ | 109 |
| Interest cost |  | 29,325 |  | 1,454 |  | 2,188 |  | 169 |
| Expected return on plan assets |  | $(24,781)$ |  | $(1,266)$ |  | - |  | - |
| Amortization of unrecognized net actuarial loss |  | 64 |  | - |  | - |  | - |
| Net periodic pension cost | \$ | 26,211 | \$ | 1,378 | \$ | 2,955 | \$ | 278 |
| Weighted average assumptions as of December 31: |  |  |  |  |  |  |  |  |
| Discount rate |  | 6.25\% |  | 6.75\% |  | 6.25\% |  | 6.25\% |
| Rate of increase in compensation levels |  | 3.25\% |  | 3.25\% |  | - |  | - |
| Expected rate of return on assets |  | 8.75\% |  | 8.50\% |  | - |  | - |

We believe our 2004 expected rate of return of 8.75 percent is appropriate based on our historical experience in this investment portfolio as well as a review of other objective indices. Although plan investments are subject to short-term market volatility, we believe they are well diversified and closely managed. Our asset allocation as of December 31, 2004 consisted of 68 percent in equities and 32 percent in fixed-income securities. This allocation is consistent with the long-term asset allocation for the plans. We will continue to review our expected long-term rate of return on an annual basis and revise appropriately.

Target asset allocations are as follows:

| Small-cap U.S. equities | $10.0 \%$ |
| :--- | :--- |
| Large-cap U.S. equities | $37.0 \%$ |
| International equities | $22.0 \%$ |
| Fixed-income securities | $\underline{31.0 \%}$ |
| Total | $\underline{\underline{100.0} \%}$ |

Other Postretirement Benefit Plans
Assumed health care cost trend rates at December 31 are as follows:

|  | $\frac{\mathbf{2 0 0 4}}{}$ | $\frac{2003}{10.5} \%$ |
| :--- | :---: | :---: |
| Health care cost trend used in the current period | $10.5 \%$ | $10.5 \%$ |
| Health care cost trend rate assumed for next year | $10.0 \%$ | $5.0 \%$ |
| Rate to which the cost trend rate is assumed to decline (the ultimate trend rate) | $5.0 \%$ |  |
| Year that the rate reaches the ultimate trend rate | 2010 | 2010 |

Assumed health care cost trend rates have a significant effect on the amounts reported for the health care plans. The policy of Roadway Express regarding the management of health care costs passes the increase beyond a fixed threshold to the plan participants. As a result, a one percentage point increase in the assumed health care cost trend rate would have no effect on the accumulated postretirement benefit obligation or the service and the interest cost components. A one-percentage-point decrease in assumed health care cost trend rates would have the following effects:

| (in thousands) | $\frac{2004}{\$ 2,746}$ |
| :--- | :---: |
| Effect on total of service and interest cost | 2,543 |

The estimated employer contributions during the year ended December 31, 2005 are approximately $\$ 3.2$ million.

Expected benefit payments for each of the next five years ended December 31 are as follows:

| (in thousands) | $\frac{\mathbf{2 0 0 5}}{}$ | $\frac{\mathbf{2 0 0 6}}{}$ | $\frac{\mathbf{2 0 0 7}}{} \quad \frac{\mathbf{2 0 0 8}}{}$ | $\frac{\mathbf{2 0 0 9}}{}$ | $\frac{\mathbf{2 0 1 4}}{}$ |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Expected benefit payments | $\mathbf{\$ 3 , 2 4 8}$ | $\$ 3,543$ | $\$ 3,780$ | $\$ 3,862$ | $\$ 4,190$ | $\$ 23,162$ |

## Multi-Employer Plans

Roadway Express contributes to multi-employer health, welfare and pension plans for employees covered by collective bargaining agreements (approximately 81 percent of total employees). The largest of these plans, the Central States Southeast and Southwest Areas Pension Plan (the "Central States Plan") provides retirement benefits to approximately 53 percent of our total employees. The amounts of these contributions are determined by contract and established in the agreements. The health and welfare plans provide health care and disability benefits to active employees and retirees. The pension plans provide defined benefits to retired participants. We recognize as net pension cost the required contribution for the period and recognize as a liability any contributions due and unpaid. Roadway Express contributed and charged to expense the following amounts to these plans for the period ended December 31:

| (in thousands) | 2004 | 2003 |
| :---: | :---: | :---: |
| Health and welfare | \$ 199,139 | \$ 8,124 |
| Pension | 172,240 | 9,757 |
| Total | \$ 371,379 | \$ 17,881 |

Under current legislation regarding multi-employer pension plans, a termination, withdrawal or partial withdrawal from any multi-employer plan in an underfunded status would render us liable for a proportionate share of such multi-employer plans' unfunded vested liabilities. This potential unfunded pension liability also applies to our unionized competitors who contribute to multi-employer plans. Based on the limited information available from plan administrators, which we cannot independently validate, we believe that our portion of the contingent liability in the case of a full withdrawal or termination would be material to our financial position and results of operations. Roadway Express has no current intention of taking any action that would subject it to obligations under the legislation.

Roadway Express has collective bargaining agreements with its unions that stipulate the amount of contributions it must make to union-sponsored, multiemployer pension plans. The Internal Revenue Code and related regulations establish minimum funding requirements for these plans. Under recent legislation, qualified multi-employer plans are permitted to exclude certain recent investment losses from the minimum funding formula through 2005. The Central States Plan, in particular, has informed us that its recent investment performance has adversely affected its funding levels and that the fund is seeking corrective measures to address its funding. During the benefit period of the recent legislation, the Central States Plan is expected to meet the minimum funding requirements. If any of these plans, including (without limitation) the Central States Plan, fail to meet minimum funding requirements and the trustees of such a plan are unable to obtain waivers of the requirements or certain changes in how the applicable plan calculates its funding level from the Internal Revenue Service ("IRS") or reduce pension benefits to a level where the requirements are met, the IRS could impose an excise tax on all employers participating in these plans and require contributions in excess of our contractually agreed upon rates to correct the funding deficiency. If an excise tax were imposed on the participating employers and additional contributions required, it could have a material adverse impact on the financial results of Roadway Express.

## 401(k) Savings Plans

In 2004, Roadway Express employees not covered by collective bargaining agreements participated in the Roadway 401(k) Savings Plan, a defined contribution plan, which provided for both nondiscretionary and discretionary employer contributions and provided a maximum matching percentage of 100 percent of the first four and a half percent of an eligible employee's contributions, including before-tax and after-tax contributions. The entire matching component of the Roadway plan was provided with Yellow Roadway common stock. Effective December 31, 2004, the Roadway LLC 401(k) savings plan was merged into the Yellow Roadway contributory 401(k) savings plan. The Yellow Roadway 401(k) savings plan is a contributory plan and provides for both a nondiscretionary matching contribution and a discretionary contribution. The maximum nondiscretionary company match for the Yellow Roadway $401(\mathrm{k})$ plan is equal to 25 percent of the first six percent in cash and 25 percent of the first six percent in Yellow Roadway common stock, for a total match of 50 percent of the first six percent of a participant's before-tax contributions. Any discretionary contribution for the Yellow Roadway 401(k) savings plan is determined annually by the Board of Directors. Employer contributions for the year ended December 31, 2004 were $\$ 7.3$ million. Employer contributions for the period ended December 31, 2003 were not material to our operations.

Our employees covered under collective bargaining agreements may also participate in a contributory 401(k) plan. We do not make employer contributions to the plan on their behalf.

## Performance Incentive Awards

Roadway Express provides quarterly performance incentive awards to nonunion employees, which are based primarily on actual operating results achieved compared to targeted operating results, and are paid in cash. Income from continuing operations in 2004 included performance incentive expense for nonunion employees of $\$ 56.1$ million. Performance incentive awards expense for nonunion employees for the period ended December 31, 2003 were not material to our operations.

## Related Party Transactions

Yellow Roadway maintains an asset backed securitization ("ABS") facility that involves receivables of Yellow Transportation, Inc. and Roadway Express. The ABS facility is operated by Yellow Roadway Receivables Funding Corporation ("YRRFC"), a special purpose entity wholly owned by Yellow Roadway. As the receivables of Roadway Express are sold to YRRFC, the accompanying balance sheet at December 31, 2004 reflects these amounts as accounts receivable of $\$ 334.5$ million from affiliate, net of certain financing costs. These financing charges were $\$ 35.6$ million during the year ended December 31 , 2004.

We paid management fees to Roadway LLC ("our parent") of $\$ 22.3$ million in 2004 that we include in "operating expenses and supplies." The management fees were paid for various corporate and administrative services. Management fees are charged based on the direct benefits received or as a percentage of revenue. We were also charged $\$ 2.2$ million by our parent for fees related to letters of credit issued to serve as collateral for our self-insurance programs, primarily in the areas of workers' compensation, property damage and liability claims. At December 31, 2004, we had a net short-term advances payable of $\$ 19.4$ million due to our parent. For the year ended December 31, 2004, we earned interest income of $\$ 0.4$ million their short-term advances receivable under borrowing arrangements with our parent. The interest rate was based on the London inter-bank offer rate plus a fixed increment and was 2.56 percent at December 31, 2004. Related party transactions relating to 2003 results referred to herein were immaterial to our operations.

On December 10, 2003, Roadway Express executed a $\$ 500$ million ten-year Promissory Note to Roadway Corporation (subsequently renamed Roadway LLC), accruing interest at the rate of 8.25 percent. Interest is due and payable quarterly, and the principal is due at maturity. All amounts were outstanding at December 31, 2004 and 2003. The fair value of this debt approximates its carrying value at December 31, 2004.

## Debt and Financing

At December 31, 2003, Reimer had a $\$ 10.0$ million secured revolving line of credit available with no outstanding borrowings. In the first quarter of 2004, we closed the facility.

## Income Taxes

We use the liability method to reflect income taxes on our financial statements. We recognize deferred tax assets and liabilities by applying enacted tax rates and regulations to the differences between the carrying value of existing assets and liabilities and their respective tax basis and capital loss and tax credit carryforwards. The effect on deferred tax assets and liabilities of a change in tax rates is recognized in income in the period that the change is enacted. We assess the realizability of deferred tax assets for capital and operating loss carryforwards and provide valuation allowances when we determine it is more likely than not that such losses will not be realized within the applicable carryforward period. We have not recognized deferred taxes for U.S. federal income taxes on foreign subsidiaries' earnings that are deemed to be permanently reinvested and any related taxes associated with such earnings are not material. Deferred tax liabilities (assets) were comprised of the following at December 31:

| (in thousands) | 2004 | 2003 |
| :---: | :---: | :---: |
| Depreciation | \$ 169,716 | \$ 170,159 |
| Employee benefits | 2,715 | 28,654 |
| Intangibles | 144,330 | 144,436 |
| Revenue | 8,449 | 6,687 |
| Other | 183 | - |
| Gross tax liabilities | \$ 325,393 | \$ 349,936 |
| Claims and insurance | \$ $(62,540)$ | \$ $(60,427)$ |
| Employee benefits | $(106,265)$ | $(109,053)$ |
| Other | $(7,692)$ | $(6,375)$ |
| Gross tax assets | \$(176,497) | \$(175,855) |
| Net tax liability | \$ 148,896 | \$ 174,081 |

We have a tax sharing policy with Yellow Roadway Corporation that requires us to share in its consolidated tax burden based on our respective share of taxable income or losses relative to Yellow Roadway Corporation's other subsidiaries. In addition, we retain any respective tax credits related to our operations.

A reconciliation between income taxes at the federal statutory rate and the consolidated effective tax rate for the year ended December 31 is as follows:

|  |  | $\frac{2004}{35.0} \%$ |
| :--- | :---: | :---: |
| Federal statutory rate | $\frac{2003}{35.0} \%$ |  |
| State income taxes, net | 2.8 | 3.0 |
| Nondeductible business expenses | 2.2 | $(1.6)$ |
| Foreign tax credit and rate differential | $(0.4)$ | $(1.0)$ |
| Other, net | $\underline{(5.7)}$ | $\underline{(0.1)}$ |
| Effective tax rate | $\underline{\underline{33.9} \%}$ | $\underline{\underline{35.3} \%}$ |

For 2004, "other, net" is primarily composed of intercompany charges not included in the accompanying statements of operations.

The income tax provision (benefit) consisted of the following:

| (in thousands) | 2004 | 2003 |
| :---: | :---: | :---: |
| Current: |  |  |
| U.S federal | \$22,270 | \$ $(1,856)$ |
| State | 5,134 | (338) |
| Foreign | 4,095 | 16 |
| Current income tax provision | \$31,499 | \$(2,178) |
| Deferred: |  |  |
| U.S federal | \$ (947) | \$ (537) |
| State | (153) | (53) |
| Foreign | 81 | (212) |
| Deferred income tax provision | \$ (1,019) | \$ (802) |
| Income tax | \$30,480 | \$(2,980) |
| Based on the income before income taxes: |  |  |
| Domestic | \$76,951 | \$ $(7,604)$ |
| Foreign | 12,895 | (830) |
| Income (loss) before income taxes | \$89,846 | \$(8,434) |

Previously, the Internal Revenue Service ("IRS") challenged the timing of a deduction by Roadway Express related to prior years' contributions to certain union pension plans. During the year ended December 31, 2004 we reached an agreement with the IRS and paid $\$ 41.4$ million ( $\$ 32.3$ million net of tax benefit) to resolve this matter. Additional state tax and interest payments of approximately $\$ 9.0$ million ( $\$ 7.4$ million net of tax benefit) resulting from the federal adjustments were made in January of 2005. We had specifically established reserves related to these payments in purchase accounting.

## Commitments, Contingencies, and Uncertainties

Roadway Express incurs rental expenses under noncancelable lease agreements for certain buildings and operating equipment. Rental expense is charged to operating expense and supplies on the Statement of Consolidated Operations. Actual rental expense was $\$ 51.4$ million and $\$ 2.9$ million for the year ended December 31, 2004 and for the period December 12 through December 31, 2003, respectively.

We utilize certain terminals and equipment under operating leases. At December 31, 2004, we were committed under noncancelable lease agreements requiring minimum annual rentals payable as follows:

| (in thousands) | 2005 | 2006 | 2007 | 2008 | 2009 | Thereafter |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Minimum annual rentals | \$41,697 | \$30,053 | \$22,349 | \$14,564 | \$5,619 | \$ 6,644 |

We expect in the ordinary course of business that leases will be renewed or replaced as they expire. Projected 2005 net capital expenditures are expected to be $\$ 50.0$ to $\$ 60.0$ million, of which $\$ 17.4$ million was committed at December 31, 2004.

Roadway Express is involved in litigation or proceedings that arise in ordinary business activities. We insure against these risks to the extent deemed prudent by our management, but no assurance can be given that the nature and amount of such insurance will be sufficient to fully indemnify us against liabilities arising out of pending and future legal proceedings. Many of these insurance policies contain self-insured retentions in amounts we deem prudent. Based on our current assessment of information available as of the date of these financial statements, we believe that our financial statements include adequate provisions for estimated costs and losses that may be incurred with regard to the litigation and proceedings to which we are a party.

## Environmental Matters

Remediation costs are accrued based on estimates of known environmental remediation exposure using currently available facts, existing environmental permits and technology and presently enacted laws and regulations. Our estimates of costs are developed based on internal evaluations and, when necessary, recommendations from external environmental consultants. These accruals are recorded when it is probable that we will be obligated to pay amounts for environmental site evaluation, remediation or related costs, and the amounts can be reasonably estimated. If the obligation can only be estimated within a range, we accrue the minimum amount in the range. These accruals are recorded even if significant uncertainties exist over the ultimate cost of the remediation. Where we have been identified as a potentially responsible party in a U.S. federal "Superfund" site, we accrue our share of the estimated remediation costs of the site based on the ratio of the estimated volume of waste contributed to the site by us to the total volume of waste at the site. As of December 31, 2004, recorded balances related to these matters were not material.

## Audited Consolidated Financial Statements

Roadway Express, Inc. and Subsidiaries
The Period January 1, 2003 to December 11, 2003
With Report of Independent Auditors

To the Board of Directors and Shareholder
Roadway Express, Inc. and Subsidiaries
We have audited the accompanying consolidated balance sheet of Roadway Express, Inc. and subsidiaries as of December 11, 2003, and the related statements of consolidated operations, parent company investment, and cash flows for the period January 1, 2003 to December 11, 2003. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audit in accordance with auditing standards generally accepted in the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of Roadway Express, Inc. and subsidiaries at December 11, 2003, and the consolidated results of their operations and their cash flows for the period January 1, 2003 to December 11, 2003, in conformity with accounting principles generally accepted in the United States.
/s/ Ernst \& Young LLP
Akron, Ohio
January 22, 2004

|  | $\begin{gathered} \text { December 11, } \\ \frac{2003}{\text { (In Thousands) }} \end{gathered}$ |  |
| :---: | :---: | :---: |
|  |  |  |
| Assets |  |  |
| Current assets |  |  |
| Cash and cash equivalents | \$ | 60,276 |
| Accounts receivable, (including retained interest in securitized receivables in 2002), net |  | 326,845 |
| Prepaid expenses and supplies |  | 16,922 |
| Deferred income taxes |  | 16,322 |
| Total current assets |  | 420,365 |
| Carrier operating property, at cost |  | 1,383,218 |
| Less allowance for depreciation |  | 975,550 |
| Net carrier operating property |  | 407,668 |
| Goodwill, net |  | 17,599 |
| Deferred income taxes |  | 37,320 |
| Other assets |  | 8,440 |
| Total assets | \$ | 891,392 |
| Liabilities and parent company investment |  |  |
| Current liabilities: |  |  |
| Accounts payable | \$ | 317,142 |
| Salaries and wages |  | 130,084 |
| Freight and casualty claims payable |  | 54,570 |
| Total current liabilities |  | 501,796 |
| Long-term liabilities: |  |  |
| Casualty claims and other |  | 53,011 |
| Long-term debt |  | 500,000 |
| Accrued pension and postretirement health care |  | 147,745 |
| Total long-term liabilities |  | 700,756 |
| Parent company investment |  | $(311,160)$ |
| Total liabilities and parent company investment | \$ | 891,392 |

See accompanying notes.

|  | January 1 to December 11, 2003 |
| :---: | :---: |
|  | $\overline{\text { (In Thousands) }}$ |
| Revenue | \$ 2,845,457 |
| Operating expenses: |  |
| Salaries, wages and benefits | 1,801,170 |
| Operating supplies and expenses | 494,459 |
| Purchased transportation | 312,340 |
| Operating taxes and licenses | 70,786 |
| Insurance and claims | 57,032 |
| Depreciation and amortization | 59,993 |
| Net (gain) loss on sale of carrier operating property | $(2,533)$ |
| Compensation and other expense related to the Yellow transaction | 50,392 |
| Total operating expenses | 2,843,639 |
| Operating income | 1,818 |
| Other expense: |  |
| Interest expense | (634) |
| Other, net | $(1,652)$ |
|  | $(2,286)$ |
| (Loss) income before income taxes | (468) |
| Provision for income taxes | 17,275 |
| Net (loss) income | \$ (17,743) |

See accompanying notes.


See accompanying notes.

|  | $\begin{gathered} \text { January } 1 \text { to } \\ \text { December } 11, \\ 2003 \end{gathered}$ |  |
| :---: | :---: | :---: |
|  | (In Thousands) |  |
| Cash flows from operating activities |  |  |
| Net (loss) income | \$ | $(17,743)$ |
| Adjustments to reconcile net income to net cash provided by operating activities: |  |  |
| Depreciation and amortization |  | 59,993 |
| Loss (gain) on sale of carrier operating property |  | $(2,533)$ |
| Changes in assets and liabilities: |  |  |
| Accounts receivable |  | $(114,011)$ |
| Other assets |  | 7,760 |
| Payables and accrued items |  | 123,750 |
| Long-term liabilities |  | 11,730 |
| Net cash provided by operating activities |  | 68,946 |
| Cash flows from investing activities |  |  |
| Purchases of carrier operating property |  | $(54,916)$ |
| Proceeds from sale of carrier operating property |  | 9,622 |
| Net cash (used) in investing activities |  | $(45,294)$ |
| Cash flows from financing activities |  |  |
| Sale of accounts receivable |  | - |
| Dividends paid |  | - |
| Long-term borrowings |  | 500,000 |
| Transfer to Parent |  | $(545,750)$ |
| Net cash (used) in financing activities |  | $(45,750)$ |
| Effect of exchange rate changes on cash |  | 358 |
| Net (decrease) increase in cash and cash equivalents |  | $(21,740)$ |
| Cash and cash equivalents at beginning of year |  | 82,016 |
| Cash and cash equivalents at end of year | \$ | 60,276 |

See accompanying notes.

## 1. Nature of Operations and Basis of Presentation

Roadway Express, Inc. and subsidiaries (the Company) provides long haul, less-than-truckload (LTL) freight services in North America and offers services to more than 100 countries worldwide in a single business segment. Approximately $75 \%$ of the Company's employees are represented by various labor unions, primarily the International Brotherhood of Teamsters (IBT). The current agreement with the IBT expires on March 31, 2008.

Effective May 30, 2001, holders of common stock of Roadway Express, Inc. became holders of an identical number of shares of common stock of Roadway Corporation, and Roadway Express, Inc. became a wholly owned direct subsidiary of Roadway Corporation (the Reorganization). The Reorganization was effected by a merger pursuant to Section $251(\mathrm{~g})$ of the Delaware General Corporation law, which provides for the formation of a holding company structure without a vote of the shareholders of the Company. The assets and liabilities of Roadway Corporation (the Parent or Roadway) and its subsidiaries were the same on a consolidated basis after the merger as the assets and liabilities of Roadway Express, Inc. immediately before the merger.

The accompanying consolidated financial statements are presented as if the Company had existed as an entity separate from the Parent during all periods presented and include the assets, liabilities, revenues and expenses that are directly related to the Company's operations.

On July 8, 2003, Roadway Corporation announced that a definitive agreement had been signed under which Yellow Corporation would acquire Roadway Corporation. On December 11, 2003, the transaction was completed for approximately $\$ 1.1$ billion, based on a fixed exchange ratio of 1.752 Yellow shares per Roadway share, in a half-cash, half-stock transaction.

## Parent Company Investment and Allocations

Parent company investment represents the Parent's equity investment in Roadway Express Inc. and subsidiaries. The Company receives support for its operations from the Parent as deemed necessary. All transfers and allocations to and from the Parent have been reported in the parent company investment account.

## 2. Accounting Policies

## Principles of Consolidation

The consolidated financial statements include the accounts and operations of the Company and its subsidiaries. All significant intercompany accounts and transactions have been eliminated.

## Cash Equivalents

The Company considers all highly liquid investments with a maturity of three months or less when purchased to be cash equivalents.

## Depreciation

Depreciation of carrier operating property is computed by the straight-line method based on the useful lives of the assets. The useful life of structures ranges from 15 to 33 years, and equipment from 3 to 10 years. Major maintenance expenditures that extend the useful life of carrier operating equipment are capitalized and depreciated over 2 to 5 years.

## Financial Instruments

The carrying value of cash and cash equivalents, accounts receivable, accounts payable and short-term borrowings approximate their fair value due to the shortterm nature of these instruments.

The Company recognizes all derivative financial instruments as either assets or liabilities at fair value in the balance sheet. The Company's use of derivative financial instruments is limited principally to interest rate swaps on certain trailer leases as part of its overall risk management policy. The interest rate swaps have been designated as cash flow hedges under Statement of Financial Accounting Standards (SFAS) No. 133, Accounting for Derivative Instruments and Hedging Activities. Under the provisions of SFAS No. 133, changes in the fair value of interest rate swaps are recognized in other comprehensive income in the statement of shareholders' equity until such time as the hedged items are recognized in net income. The fair value of these financial instruments is a liability of $\$ 64,000$ net of tax at December 11, 2003.

## 2. Accounting Policies (continued)

## Receivables Sales

Prior to December 11, 2003, the Company sold receivables in securitization transactions, and retained an equity interest in the receivables pool, servicing rights, and a cash reserve account. These constituted the retained interests in the securitized receivables. The estimated fair value was based on the present value of the expected cash flows, which approximated face value adjusted for allowances for anticipated losses. The Company terminated the agreement on December 11 , 2003 (see Note 8).

## Concentration of Credit Risks

The Company sells services and extends credit based on an evaluation of the customer's financial condition, without requiring collateral. Exposure to losses on receivables is principally dependent on each customer's financial condition. The Company monitors its exposure for credit losses and maintains allowances for anticipated losses.

## Goodwill

Goodwill represents costs in excess of net assets of acquired businesses, which prior to January 1, 2002, was amortized using the straight-line method primarily over a period of 20 years.

In July 2001, the Financial Accounting Standards Board (FASB) issued SFAS No. 141, Business Combinations, and SFAS No. 142, Goodwill and Other Intangible Assets. SFAS No. 141 requires the purchase method for all business combinations initiated after June 30, 2001. SFAS No. 141 also clarifies the criteria for recognition of intangible assets separately from goodwill. Under SFAS No. 142, separable intangible assets that are not deemed to have an indefinite life will continue to be amortized over their useful lives. SFAS No. 142 also eliminates the amortization of goodwill and indefinite-lived intangible assets for assets acquired after June 30, 2001, and all other goodwill on January 1, 2002.

As of December 11, 2003, the Company had net unamortized goodwill of $\$ 17,599,000$ related to its Canadian subsidiaries. Goodwill amortization was zero in 2003. The Company completed the required annual goodwill impairment test under SFAS No. 142 for all reporting units effective June 21 , 2003 which did not indicate any impairment.

## 2. Accounting Policies (continued)

## Casualty Claims Payable

Casualty claims payable represent management's estimates of claims for property damage and public liability and workers' compensation. The Company manages casualty claims with assistance of a third party administrator (TPA) along with oversight by a major risk management provider. The Company is selfinsured for these claims with retention generally limited to $\$ 3,000,000$. The liability balances are closely monitored by the Company and its TPAs using actual adjuster evaluations of each claim and a statistical benchmarking database for analysis of reserve accuracy. Expenses resulting from workers' compensation claims are included in salaries, wages, and benefits in the accompanying statements of consolidated income.

## Revenue Recognition

Roadway recognizes revenue on the date that freight is delivered to the consignee at which time all services have been rendered. In addition, all related expenses are recognized as incurred. Roadway recognizes revenue on a gross basis since the Company is the primary obligor in the arrangement, even if the Company uses other transportation service providers who act on their behalf, because the Company is responsible to the customer for complete and proper shipment, including the risk of physical loss or damage of the goods and cargo claims issues. In addition, Roadway retains all credit risk.

## Foreign Currency Translation

Income statement items are translated at average currency exchange rates. Transaction gains and losses are included in determining net income. All balance sheet accounts of foreign operations are translated at the current exchange rate as of the end of the period. The resulting translation adjustment is recorded as a component of parent company investment.

## 2. Accounting Policies (continued)

## Use of Estimates in the Financial Statements

The preparation of the financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of revenues and expenses during the period, the reported amount of assets and liabilities, and disclosure of contingent assets and liabilities at the date of the financial statements. Actual results could differ from these estimates.

## Impairment of Long-lived Assets

In the event that facts and circumstances indicate that the carrying value of intangibles and long-lived assets or other assets may be impaired, an evaluation of recoverability would be performed. If an evaluation were required, the estimated future undiscounted cash flows associated with the asset would be compared to the asset's carrying amount to determine if further impairment testing is required.

## Income Taxes

The Company is included in a consolidated income tax filing group with Roadway for federal income tax purposes. The federal and state income tax provision and related obligation and deferred taxes included in the statements of consolidated income and consolidated balance sheets of the Company is calculated on a separate return basis as if the Company were a separate tax payer. The Company and its subsidiaries file tax returns and pay taxes due on a stand-alone basis in state and foreign jurisdictions where such filings are required.

## 3. Carrier Operating Property

Carrier operating properties consist of the following:

|  | Dec. $\mathbf{1 1 ,}$ <br> 203 |
| :--- | ---: |
| Land | $\mathbf{( \text { In Thousands) }}$ |
| Structures | $\mathbf{9 6 , 7 3 9}$ |
| Revenue equipment | $\mathbf{4 2 6 , 6 7 6}$ |
| Other operating property | $\mathbf{6 0 0 , 7 4 4}$ |
| Carrier operating property, at cost | $\mathbf{2 5 9 , 0 5 9}$ |
| Less allowance for depreciation | $\mathbf{1 , 3 8 3 , 2 1 8}$ |
| Net carrier operating property | $\mathbf{9 7 5 , 5 5 0}$ |

## 4. Accounts Payable

Items classified as accounts payables consist of the following:

|  | Dec. 11, <br> 203 |
| :--- | ---: |
|  | $\frac{\overline{\text { (In Thousands) }}}{}$ |
| Trade and other payables | $\mathbf{1 9 1 , 6 0 1}$ |
| Drafts outstanding | $\mathbf{4 1 , 3 7 8}$ |
| Income taxes payable | $\mathbf{1 9 , 2 8 5}$ |
| Taxes, other than income | $\mathbf{2 8 , 7 3 8}$ |
| Multi-employer health, welfare, and pension plans | $\mathbf{3 6 , 1 4 0}$ |
| Payables | $\mathbf{\$ \quad \mathbf { 3 1 7 , 1 4 2 }}$ |

## 5. Income Taxes

The provision (benefit) for income taxes consists of the following:

|  | January 1 to December 11 2003 |  |
| :---: | :---: | :---: |
|  | $\overline{\text { (In Thousands) }}$ |  |
| Current taxes: |  |  |
| Federal | \$ | 12,664 |
| State |  | 1,709 |
| Foreign |  | 4,666 |
|  |  | 19,039 |
| Deferred taxes: |  |  |
| Federal |  | $(1,526)$ |
| State |  | (322) |
| Foreign |  | 84 |
|  |  | $(1,764)$ |
| Provision for income taxes | \$ | 17,275 |

In addition to the 2003 provision for income taxes of $\$ 17,275,000$, income tax benefits of $\$ 6,002,000$ were allocated directly to parent company investment related to the restricted stock awards from the Company’s parent. Income tax payments amounted to \$21,678,000 for the period January 1 to December 11 , 2003. Income (loss) before income taxes consists of the following:

|  | January 1 to <br> December 11 <br> 2003 |  |
| :---: | :---: | :---: |
|  | $\overline{\text { (In Thousands) }}$ |  |
| Domestic | \$ | $(13,314)$ |
| Foreign |  | 12,846 |
|  | \$ | (468) |

## 5. Income Taxes (continued)

Significant components of the Company's deferred taxes are as follows:

|  | Dec. 11, |  |
| :---: | :---: | :---: |
|  | $\overline{\text { (In Thousands) }}$ |  |
| Deferred tax assets: |  |  |
| Freight and casualty claims | \$ | 36,456 |
| Retirement benefit liabilities |  | 51,966 |
| Accrued employee benefits |  | 24,495 |
| Other |  | 8,274 |
| Valuation allowance |  | $(1,930)$ |
| Total deferred tax assets |  | 119,261 |
| Deferred tax liabilities: |  |  |
| Depreciation |  | 37,057 |
| Multi-employer pension plans |  | 28,654 |
| Other |  | (92) |
| Total deferred tax liabilities |  | 65,619 |
| Net deferred tax assets | \$ | 53,642 |

At December 11, 2003, the Company had approximately $\$ 5,563,000$ of foreign operating loss carryforwards, which have expiration dates ranging from 2009 to 2011. For financial reporting purposes, a valuation allowance of $\$ 1,930,000$ has been recognized to offset the deferred tax asset relating to certain foreign operating loss carry forwards.

## 5. Income Taxes (continued)

The income tax resulting from the effective tax rate differs from the income tax calculated using the federal statutory rate as set forth in the following reconciliation:

|  | January 1 to <br> December 11 <br> 2003 |  |
| :---: | :---: | :---: |
| Federal statutory tax | \$ | (164) |
| State income taxes, net of federal tax benefit |  | 902 |
| Non-deductible operating costs |  | 2,191 |
| Excise taxes |  | 2,997 |
| Yellow transaction costs |  | 4,269 |
| Section 280G Limitations |  | 5,123 |
| Impact of foreign operations |  | (7) |
| Other, net |  | 1,964 |
| Effective tax | \$ | 17,275 |

## 6. Employee Benefit Plans

## Multi-employer Plans

The Company charged to operations $\$ 163,148,000$ in 2003 for contributions to multi-employer pension plans for employees subject to labor contracts. The Company also charged to operations $\$ 186,704,000$ in 2003 for contributions to multi-employer plans that provide health and welfare benefits to employees and certain retirees who are or were subject to labor contracts. These amounts were determined in accordance with provisions of industry labor contracts. Under provisions of the Multi-employer Pension Plan Act of 1980, total or partial withdrawal from a plan would result in an obligation to fund a portion of the plan's unfunded vested liability. Management has no intention of changing operations so as to subject the Company to any material obligation.

## 6. Employee Benefit Plans (continued)

## Retirement Plans

The following tables set forth the change in benefit obligation, change in plan assets, funded status and amounts recognized in the consolidated balance sheets of the defined benefit pension and postretirement health care benefit plans as of December 11, 2003:

|  | Pension Benefits 2003 |  | ealth Care Benefits 2003 |
| :---: | :---: | :---: | :---: |
|  | (In Thousands) |  |  |
| Change in benefit obligation |  |  |  |
| Benefit obligation at beginning of year | \$384,546 | \$ | 49,160 |
| Service cost | 17,581 |  | 1,752 |
| Interest cost | 23,572 |  | 2,983 |
| Actuarial losses | 56,995 |  | 1,351 |
| Benefits paid | $(27,405)$ |  | $(2,312)$ |
| Benefit obligation at end of year | 455,289 |  | 52,934 |
| Change in plan assets |  |  |  |
| Fair value of plan assets at beginning of year | 241,324 |  | - |
| Actual return on plan assets | 53,990 |  | - |
| Benefits paid | $(14,713)$ |  | - |
| Fair value of plan assets at end of year | 280,601 |  | - |
| Funded status |  |  |  |
| Plan assets less than projected benefit obligation | 174,688 |  | 52,934 |
| Unamortized: |  |  |  |
| Net actuarial (loss) gain | $(45,384)$ |  | $(15,042)$ |
| Net asset at transition | 7,053 |  | - |
| Prior service (cost) benefit | $(41,926)$ |  | 15,422 |
| Accrued benefit cost | \$ 94,431 | \$ | 53,314 |

Plan assets are primarily invested in listed stocks, bonds, and cash equivalents.

## 6. Employee Benefit Plans (continued)

The following table summarizes the assumptions used and the related benefit cost information:

|  | Pension Benefits 2003 |  | lth Care enefits 2003 |
| :---: | :---: | :---: | :---: |
|  | (In Thousands) |  |  |
| Weighted-average Assumptions |  |  |  |
| Discount rate | 6.25\% |  | 6.25\% |
| Future compensation | 3.25\% |  | - |
| Expected long-term return on plan assets | 8.50\% |  | - |
| Components of net periodic benefit cost |  |  |  |
| Service cost | \$ 17,582 | \$ | 1,752 |
| Interest cost | 23,572 |  | 2,983 |
| Expected return on plan assets | $(18,968)$ |  | - |
| Amortization of: |  |  |  |
| Prior service cost (benefit) | 5,191 |  | $(1,779)$ |
| Net asset gain at transition | $(1,319)$ |  | - |
| Unrecognized gain | 128 |  | 537 |
| Net periodic benefit cost (income) | \$ 26,186 | \$ | 3,493 |

For measurement purposes, the Company assumed a weighted-average annual rate of increase in the per capita cost of health care benefits (health care cost trend rate) of $10.5 \%$ for 2004 declining gradually to $5.0 \%$ in 2010 and thereafter.

## 6. Employee Benefit Plans (continued)

A decrease in the assumed health care cost trend rate has a significant effect on the amounts reported. For example, a one percentage point decrease in the assumed health care cost trend rate would decrease the accumulated postretirement benefit obligation by $\$ 5,938,000$ and the service and interest cost components by $\$ 618,000$ as of December 11, 2003. A one percentage point increase in the assumed health care cost trend rate would have no effect on the accumulated postretirement benefit obligation or the service and interest cost components. The Company's policy regarding the management of health care costs passes increases beyond a fixed threshold to the plan participants.

The Company charged to operations $\$ 10,725,000$ in 2003 relating to its defined contribution $401(\mathrm{k})$ plan. This plan covers employees not subject to labor contracts. Annual contributions are related to the level of voluntary employee participation.

## 7. Leases

The Company leases certain terminals and revenue equipment under noncancellable operating leases requiring minimum future rentals aggregating $\$ 103,149,000$ payable as follows: 2004-\$37,411,000; 2005-\$24,949,000; 2006-\$15,544,000; 2007- $\$ 10,540,000 ; 2008-\$ 6,787,000$; and thereafter $\$ 7,918,000$. Rental expense for operating leases was $\$ 51,444,000$ in 2003.

The Company has an interest rate swap agreement a with major commercial bank to fix the interest rate of its trailer leases from previous variable interest rates principally based on LIBOR. The value of the leases upon which the payments are based was not changed. The agreement, which expires in 2004, fixes the Company's interest costs at $5.62 \%$ on leases with a notional amount of $\$ 5,912,000$.

The fair value of the Company's interest rate swap at December 31, 2003 is a liability of approximately $\$ 64,000$, net of income taxes, and has been determined using proprietary financial models developed by the lending institutions which are counterparties to the swap arrangements. As a result of declining interest rates throughout 2003, the Company recognized incremental interest expense of approximately $\$ 425,000$, which is included in interest expense in the accompanying financial statements. The ineffective portion of the Company's interest rate swap agreements was not material.

## 8. Sale of Accounts Receivable

Accounts receivable consist of the following:

|  | $\begin{gathered} \text { December } 11 \\ 2003 \end{gathered}$ |  |
| :---: | :---: | :---: |
|  |  | Thousands) |
| Accounts receivable | \$ | 332,041 |
| Retained interest in securitized accounts receivable |  | - |
| Allowance for doubtful accounts |  | $(5,196)$ |
|  | \$ | 326,845 |

On November 21, 2001, the Company entered into an accounts receivable securitization agreement, which matures in 2004, to finance up to $\$ 200,000,000$ (total commitment) of its domestic accounts receivable. Under this arrangement, undivided interests in the Company's domestic accounts receivable are sold through a special purpose entity (SPE), a wholly owned subsidiary of the Company, without recourse, to a financial conduit. The proceeds constituted a portion of the funds used by the Parent for acquisition purposes, and are reported under the caption Transfer to Parent in the financing section of the statements of consolidated cash flow.

The accounts receivable are sold at a discount from the face amount to pay investor yield (LIBOR) on the undivided interests sold to the conduit, for utilization fees $(0.25 \%$ of the undivided interest sold), and for program fees $(0.50 \%$ of the total commitment). The discount from the face amount for accounts receivable sold in 2003 aggregated $\$ 5,156,000$ and was directly offset by a gain on allowance for accounts receivable discounts upon the consolidation of the SPE. The financing expense recognized in conjunction with the sale of accounts receivable was $\$ 2,372,000$ in 2003.

The arrangement provides that the Company's new accounts receivable are immediately sold to the SPE. The Company, through its SPE, retains the risk of credit loss on the receivables and, accordingly, the full amount of the allowance for doubtful accounts has been retained on the Consolidated Balance Sheet. The conduit has collection rights to recover payments from the receivables in the designated pool and the Company retains collection and administrative responsibilities for the undivided interests in the pool.

This agreement was terminated on December 11, 2003 immediately prior to Yellow's acquisition of the company. Yellow satisfied our liability to the financial conduit, and we have recorded the resultant obligation to Yellow as a current liability.

## 8. Sale of Accounts Receivable (continued)

The following transactions occurred between Roadway Express and the SPE: in the year 2003: proceeds from the accounts receivable sales, $\$ 2,727,878,000$, servicing fees received, $\$ 1,863,000$, payments received on investment in accounts receivable, $\$ 2,720,975,000$.

## 9. Financing Arrangements

The Company's Canadian subsidiary has $\$ 10,000,000$ available for borrowing under a secured revolving line of credit and bankers' acceptances. Borrowings are payable upon demand and bear interest at either the bank's prime lending rate, U.S. dollar base rate in Canada, or LIBOR plus $1.50 \%$ for periods up to 180 days. At December 11, 2003, no amounts were outstanding on this facility.

At December 31, 2002, the Parent had in place a senior revolving credit facility with a sublimit for letters of credit that expires November 30, 2006. The credit facility was terminated effective December 11, 2003 upon consummation of the Yellow transaction. The original amount of the senior revolving credit facility was $\$ 150,000,000$ with a $\$ 100,000,000$ sublimit for letters of credit, which was amended on August 6,2002 . The result of the amendment increased the senior revolving credit facility to $\$ 215,000,000$ and increased the sublimit for letters of credit to $\$ 165,000,000$.

In addition, the Parent also paid in full the five-year senior term loan prior to the acquisition by Yellow. The Parent also issued $\$ 225,000,000$ of $8.25 \%$ senior notes due December 1, 2008.

## 10. Contingencies

The Company has received notices from the Environmental Protection Agency (EPA) that it has been identified as a potentially responsible party (PRP) under the Comprehensive Environmental Response Compensation and Liability Act (Superfund) at certain hazardous waste sites. Such designations are made regardless of the Company's limited involvement at each site. The claims for remediation have been asserted against numerous other entities which are believed to be financially solvent and are expected to fulfill their proportionate share. The Company accrues for losses associated with environmental remediation obligations when such losses are probable and reasonably estimable. Based on its investigations, the Company believes that its obligation with regard to these sites is not significant, although there can be no assurances in this regard.

The Company's former parent, Caliber System, Inc., formerly known as Roadway Services, Inc (which was subsequently acquired by FDX Corporation, a wholly owned subsidiary of FedEx Corporation), is currently under examination by the Internal Revenue Service for tax years 1994 and 1995 (years prior to the spin-off of the Company). The IRS has proposed substantial adjustments for these tax years for multi-employer pension plan deductions. The IRS is challenging the timing, not the validity of these deductions. The Company is unable to predict the ultimate outcome of this matter; however, its former parent intends to vigorously contest these proposed adjustments.

Under a tax sharing agreement entered into by the Company and its former parent at the time of the spin-off, the Company is obligated to reimburse the former parent for any additional taxes and interest that relate to the Company's business prior to the spin-off. The amount and timing of such payments is dependent on the ultimate resolution of the former parent's disputes with the IRS and the determination of the nature and extent of the obligations under the tax sharing agreement. On January 16, 2003, the Company made a $\$ 14,000,000$ payment to its former parent under the tax sharing agreement for taxes and interest related to certain of the proposed adjustments for tax years 1994 and 1995.

We estimate the range of the remaining payments that may be due to the former parent to be approximately $\$ 0$ to $\$ 16,000,000$ in additional taxes and $\$ 0$ to $\$ 11,000,000$ in related interest, net of tax benefit. The Company has established certain reserves with respect to these proposed adjustments. There can be no assurance, however, that the amount or timing of any liability of the Company to the former parent will not have a material adverse effect on the Company's results of operations and financial position.

Various other legal proceedings arising from the normal conduct of business are pending but, in the opinion of management, the ultimate disposition of these matters will not have a material adverse effect on the financial condition or operations of the Company.

## Audited Consolidated Financial Statements

Roadway Next Day Corporation and Subsidiary
A wholly owned subsidiary of Roadway LLC
Consolidated Balance Sheets as of December 31, 2004 and 2003;
Statements of Consolidated Operations for the year ended December 31, 2004 and for the period December 12 to December 31, 2003;
Statements of Consolidated Cash Flows for the year ended December 31, 2004 and for the period December 12 to December 31, 2003;

Statements of Parent Company Investment and Comprehensive Income for the year ended December 31, 2004 and for the period December 12 to December 31, 2003;
with Report of Independent Auditors

The Board of Directors Yellow Roadway Corporation:
We have audited the accompanying consolidated balance sheets of Roadway Next Day Corporation and subsidiary as of December 31, 2004 and 2003, and the related consolidated statements of operations, cash flows, and parent company investment and comprehensive income for the year ended December 31, 2004 and for the period December 12, 2003 to December 31, 2003. These consolidated financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these consolidated financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control over financial reporting. Accordingly, we express no such opinion. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Roadway Next Day Corporation and subsidiary as of December 31, 2004 and 2003, and the results of their operations and their cash flows for the year ended December 31, 2004 and for the period December 12, 2003 to December 31, 2003, in conformity with accounting principles generally accepted in the United States of America.
/s/ KPMG LLP

Kansas City, Missouri
March 4, 2005

CONSOLIDATED BALANCE SHEETS
Roadway Next Day Corporation and Subsidiary
A wholly owned subsidiary of Roadway LLC

| (in thousands) | $\begin{gathered} \text { December 31, } \\ 2004 \\ \hline \end{gathered}$ |  | $\begin{gathered} \text { December 31, } \\ 2003 \\ \hline \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: |
| Assets |  |  |  |  |
| CURRENT ASSETS |  |  |  |  |
| Cash and cash equivalents | \$ | 373 | \$ | 25,328 |
| Accounts receivable, less allowances of \$453 and \$412 |  | 28,022 |  | 19,877 |
| Advances receivable from parent |  | 16,411 |  | - |
| Fuel and operating supplies |  | 2,092 |  | 1,555 |
| Deferred income taxes, net |  | 3,497 |  | 3,674 |
| Prepaid expenses |  | 1,297 |  | 1,601 |
| Total current assets |  | 51,692 |  | 52,035 |
| PROPERTY AND EQUIPMENT |  |  |  |  |
| Land |  | 13,038 |  | 15,363 |
| Structures |  | 47,187 |  | 33,757 |
| Revenue equipment |  | 24,880 |  | 17,243 |
| Technology equipment and software |  | 3,111 |  | 1,653 |
| Other |  | 9,323 |  | 6,466 |
|  |  | 97,539 |  | 74,482 |
| Less - accumulated depreciation |  | $(8,329)$ |  | (521) |
| Net property and equipment |  | 89,210 |  | 73,961 |
| Goodwill |  | 58,605 |  | 122,332 |
| Intangibles |  | 64,038 |  | 89,291 |
| Other assets |  | 1,788 |  | 3,094 |
| Total assets | \$ | 265,333 | \$ | 340,713 |
| Liabilities and Parent Company Investment |  |  |  |  |
| CURRENT LIABILITIES |  |  |  |  |
| Checks outstanding in excess of bank balances | \$ | 829 | \$ | 6,223 |
| Accounts payable |  | 2,616 |  | 2,682 |
| Advances payable to parent |  | - |  | 4,568 |
| Wages, vacations and employees' benefits |  | 14,487 |  | 12,102 |
| Claims and insurance accruals |  | 5,564 |  | 4,370 |
| Other current and accrued liabilities |  | 6,187 |  | 5,180 |
| Total current liabilities |  | 29,683 |  | 35,125 |
| OTHER LIABILITIES |  |  |  |  |
| Note payable to affiliate |  | 150,000 |  | 150,000 |
| Deferred income taxes, net |  | 31,901 |  | 38,999 |
| Claims and other liabilities |  | 15,184 |  | 13,868 |
| Commitments and contingencies |  |  |  |  |
| PARENT COMPANY INVESTMENT |  |  |  |  |
| Capital surplus |  | 26,199 |  | 103,259 |
| Retained earnings |  | 12,432 |  | (538) |
| Accumulated other comprehensive loss |  | (66) |  | - |
| Total parent company investment |  | 38,565 |  | 102,721 |
| Total liabilities and parent company investment | \$ | 265,333 | \$ | 340,713 |

The notes to consolidated financial statements are an integral part of these statements.

## STATEMENTS OF CONSOLIDATED OPERATIONS

Roadway Next Day Corporation and Subsidiary
A wholly owned subsidiary of Roadway LLC

| (in thousands) | For the year ended December 31, 2004 |  | For the period December 12 to December 31, 2003 |  |
| :---: | :---: | :---: | :---: | :---: |
| Operating Revenue | \$ | 260,572 | \$ | 9,770 |
| Operating Expenses: |  |  |  |  |
| Salaries, wages and employees' benefits |  | 168,328 |  | 7,529 |
| Operating expenses and supplies |  | 33,118 |  | 1,061 |
| Operating taxes and licenses |  | 6,831 |  | 341 |
| Claims and insurance |  | 3,576 |  | 176 |
| Depreciation and amortization |  | 11,667 |  | 745 |
| Purchased transportation |  | 3,123 |  | 136 |
| Losses on property disposals, net |  | 32 |  | 3 |
| Total operating expenses |  | 226,675 |  | 9,991 |
| Operating income (loss) |  | 33,897 |  | (221) |
| Nonoperating Expenses: |  |  |  |  |
| Related party interest expense |  | 12,443 |  | 687 |
| Other |  | 1,345 |  | 70 |
| Nonoperating expenses, net |  | 13,788 |  | 757 |
| Income (Loss) Before Income Taxes |  | 20,109 |  | (978) |
| Income Tax Provision (Benefit) |  | 7,139 |  | (440) |
| Net Income (Loss) | \$ | 12,970 | \$ | (538) |

The notes to consolidated financial statements are an integral part of these statements

| (in thousands) | For the year ended December 31, 2004 |  | For the period December 12 to December 31, 2003 |  |
| :---: | :---: | :---: | :---: | :---: |
| Operating Activities: |  |  |  |  |
| Net income (loss) | \$ | 12,970 | \$ | (538) |
| Noncash items included in net income (loss): |  |  |  |  |
| Depreciation and amortization |  | 11,667 |  | 745 |
| Deferred income tax, net |  | 179 |  | - |
| Losses on property disposals, net |  | 32 |  | 3 |
| Changes in assets and liabilities, net: |  |  |  |  |
| Accounts receivable |  | $(8,145)$ |  | 1,076 |
| Accounts payable |  | $(5,459)$ |  | 2,929 |
| Other working capital items |  | 949 |  | $(2,986)$ |
| Claims and other |  | 1,112 |  | 262 |
| Other |  | 1,306 |  | 155 |
| Net cash provided by operating activities |  | 14,611 |  | 1,646 |
| Investing Activities: |  |  |  |  |
| Acquisition of property and equipment |  | $(20,663)$ |  | (554) |
| Proceeds from disposal of property and equipment |  | 2,076 |  | 20 |
| Net cash used in investing activities |  | $(18,587)$ |  | (534) |
| Financing Activities: |  |  |  |  |
| Intercompany activity, net |  | $(20,979)$ |  | - |
| Net cash used in financing activities |  | $(20,979)$ |  | - |
| Net Increase (Decrease) In Cash and Cash Equivalents |  | $(24,955)$ |  | 1,112 |
| Cash and Cash Equivalents, Beginning of Period |  | 25,328 |  | 24,216 |
| Cash and Cash Equivalents, End of Year | \$ | 373 | \$ | 25,328 |
| Supplemental Cash Flow Information: |  |  |  |  |
| Income taxes paid (received) | \$ | 10,323 | \$ | - |
| Interest paid |  | - |  | - |

The notes to consolidated financial statements are an integral part of these statements.

| (in thousands) | Capital <br> Surplus | Retained Earnings | Accumulated Other Comprehensive Income (Loss) |  | Total |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Balances at December 12, 2003 | \$103,259 | \$ | \$ | - | \$103,259 |
| Net loss | - | (538) |  | - | (538) |
| Total comprehensive loss |  |  |  |  | (538) |
| Balances at December 31, 2003 | 103,259 | (538) |  | - | 102,721 |
| Net income | - | 12,970 |  | - | 12,970 |
| Minimum pension liability, net of deferred tax benefit of \$41 | - | - |  | (66) | (66) |
| Total comprehensive income |  |  |  |  | 12,904 |
| Purchase price adjustments | $(77,060)$ | - |  | - | $(77,060)$ |
| Balances at December 31, 2004 | \$ 26,199 | \$12,432 | \$ | (66) | \$ 38,565 |

The notes to consolidated financial statements are an integral part of these statements.

## Notes to Consolidated Financial Statements

Roadway Next Day Corporation and Subsidiary
A wholly owned subsidiary of Roadway LLC

## Description of Business

Roadway Next Day Corporation (also referred to as "Roadway Next Day," "the Company," "we" or "our") is a non-operating holding company focused on business opportunities in regional and next-day lanes. Roadway Next Day Corporation owns 100 percent of New Penn Motor Express, Inc. ("New Penn"), which provides regional, next-day ground services through a network of facilities located in the Northeastern United States, Quebec, Canada and Puerto Rico.

In accordance with Rule 3-16 of Regulation S-X and due to Roadway Next Day and New Penn pledging their stock for debt purposes, we are presenting these consolidated financial statements of Roadway Next Day Corporation. We are not presenting the separate financial statements of New Penn because:

- The separate financial statements of New Penn are substantially identical to those of Roadway Next Day Consolidated;
- The separate financial statements of the parent Roadway Next Day, when excluding New Penn, are not material to an investor, and;
- The Company would provide separate financial statements of New Penn should Roadway Next Day commence its own operations or acquire additional subsidiaries.

On December 11, 2003, Yellow Corporation completed the acquisition of Roadway Corporation. The combined company was renamed Yellow Roadway Corporation. Roadway Corporation was merged with and into a newly formed limited liability company and a wholly owned subsidiary of Yellow Roadway and the limited liability company changed its name to Roadway LLC after the merger. Consideration for the acquisition included approximately $\$ 494$ million in cash and approximately 18.0 million shares of Yellow Roadway common stock. Roadway LLC principal subsidiaries include Roadway Express and Roadway Next Day Corporation.

In accordance with Statement of Financial Accounting Standards ("SFAS") No. 141, Business Combinations ("SFAS No. 141"), the acquisition was accounted for under purchase accounting. As a result, the accompanying 2003 Statements of Consolidated Operations and Statements of Consolidated Cash Flows present the results from the date of acquisition.

## Principles of Consolidation and Summary of Accounting Policies

The accompanying consolidated financial statements include the accounts of Roadway Next Day Corporation and its wholly owned subsidiary. All significant intercompany accounts and transactions have been eliminated in consolidation. Management makes estimates and assumptions that affect the amounts reported in the financial statements and notes. Actual results could differ from those estimates.

Accounting policies refer to specific accounting principles and the methods of applying those principles to fairly present our financial position and results of operations in accordance with generally accepted accounting principles. The policies discussed below include those that management has determined to be the most appropriate in preparing our financial statements and are not discussed in a separate note.

## Cash and Cash Equivalents

Cash and cash equivalents include demand deposits and highly liquid investments purchased with maturities of three months or less.

## Concentration of Credit Risks and Other

We sell services and extend credit based on an evaluation of the customer's financial condition, without requiring collateral. Exposure to losses on receivables is principally dependent on each customer's financial condition. We monitor our exposure for credit losses and maintain allowances for anticipated losses.

At December 31, 2004, approximately 72 percent of our labor force is subject to collective bargaining agreements that expire in 2008.

## Revenue Recognition

For shipments in transit, Roadway Next Day records revenue based on the percentage of service completed as of the period end and accrues delivery costs as incurred. In addition, Roadway Next Day recognizes revenue on a gross basis since the Company is the primary obligor even when the Company uses other transportation service providers who act on their behalf, because the Company is responsible to the customer for complete and proper shipment, including the risk of physical loss or damage of the goods and cargo claims issues. In addition, Roadway Next Day retains all credit risk. Roadway Next Day assigns pricing to bills of lading at the time of shipment based primarily on the weight, general classification of the product, the shipping destination and individual customer discounts. This process is referred to as rating. At various points throughout our process, incorrect ratings could be identified based on many factors, including weight verifications or updated customer discounts. Although the majority of rerating occurs in the same month as the original rating, a portion occurs during the following periods. Roadway Next Day accrues a reserve for rerating based on historical trends. Management believes these policies most accurately reflect revenue as earned.

## Financial Instruments

The carrying value of cash and cash equivalents, accounts receivable, accounts payable and short-term borrowings approximates their fair value due to the shortterm nature of these instruments.

## Claims and Insurance Accruals

Claims and insurance accruals, both current and long-term, reflect the estimated cost of claims for workers’ compensation, cargo loss and damage, and property damage and liability that insurance does not cover. We include these costs in claims and insurance expense except for workers' compensation, which is included in salaries, wages, and employees' benefits.

We base reserves for workers' compensation and property damage and liability claims primarily upon actuarial analyses prepared by independent actuaries. These reserves are discounted to present value using a risk-free rate at the date of occurrence. The risk-free rate is the U.S. Treasury rate for maturities that match the expected payout of such claims. The process of determining reserve requirements utilizes historical trends and involves an evaluation of accident frequency and severity, claims management, changes in health care costs, and certain future administrative costs. The effect of future inflation for costs is implicitly considered in the actuarial analyses. Adjustments to previously established reserves are included in operating results. At December 31, 2004 and 2003, estimated future payments related to these claims aggregated $\$ 16.0$ million and $\$ 14.2$ million, respectively. The present value of these estimated future payments was $\$ 13.6$ million and $\$ 12.5$ million at December 31, 2004 and 2003, respectively.

## Property and equipment

Roadway Next Day carries property and equipment at cost less accumulated depreciation. The values assigned to property and equipment at the date of acquisition were principally determined by independent, third party appraisal. We compute depreciation using the straight-line method based on the following service lives:

|  | Years |
| :--- | :---: |
|  | $10-40$ |
| Revenue equipment | $5-14$ |
| Technology equipment and software | $3-5$ |
| Other | $3-10$ |

We charge maintenance and repairs to expense as incurred, and capitalize replacements and improvements when these costs extend the useful life of the asset.
Our investment in technology equipment and software consists primarily of advanced customer service and freight management equipment and related software. We capitalize certain costs associated with developing or obtaining internal-use software. Capitalizable costs include external direct costs of materials and services utilized in developing or obtaining the software, payroll, and payroll-related costs for employees directly associated with the project. For the year ended December 31, 2004, we capitalized $\$ 0.1$ million for software costs. For the period ended December 31, 2003, the amount capitalized was immaterial to the Company's financial statements.

For the year ended 2004, we recorded $\$ 7.9$ million in depreciation expense. For the period December 12 through December 31, 2003, depreciation expense was $\$ 0.5$ million.

## Impairment of Long-Lived Assets

If facts and circumstances indicate that the carrying value of identifiable amortizable intangibles and property, plant and equipment may be impaired, we would perform an evaluation of recoverability in accordance with SFAS No. 144, Accounting for the Impairment or Disposal of Long-Lived Assets. If an evaluation were required, we would compare the estimated future undiscounted cash flows associated with the asset to the asset's carrying amount to determine if a writedown is required.

## Acquisition

In accordance with SFAS No. 141, Yellow Roadway allocates the purchase price of its acquisitions to the tangible and intangible assets and liabilities of the acquired entity based on their fair values. Yellow Roadway records the excess purchase price over the fair values as goodwill. The fair value assigned to intangible assets acquired is based on valuations prepared by independent third party appraisal firms using estimates and assumptions provided by management. In accordance with SFAS No. 142, Goodwill and Other Intangible Assets ("SFAS No. 142"), we do not amortize goodwill and intangible assets with indefinite useful lives but review these assets at least annually for impairment. An impairment loss would be recognized to the extent that the carrying amount exceeds the assets' fair value. Intangible assets with estimatable useful lives are amortized on a straight-line basis over their respective useful lives.

## Roadway Corporation

On December 11, 2003, Yellow Corporation completed the acquisition of Roadway Corporation and all of its outstanding stock in approximately a half cash, half stock transaction. As part of the transaction, Yellow Corporation changed its name to Yellow Roadway Corporation. In addition, Roadway Corporation became Roadway LLC ("Roadway") and a wholly owned subsidiary of Yellow Roadway. Principal operating subsidiaries of Roadway include Roadway Express and New Penn. Roadway Express is a leading transporter of industrial, commercial and retail goods in the two- to five-day regional and long-haul markets. New Penn is a next-day, ground, less-than-truckload, carrier of general commodities.

Consideration for the acquisition included approximately $\$ 494$ million in cash and approximately 18.0 million shares of Yellow Roadway common stock, based on an exchange ratio of 1.752 and an average price per share of $\$ 31.51$ (subject to proration and allocation provisions), for a total purchase price of approximately $\$ 1.1$ billion. The purchase price also included approximately $\$ 19$ million for investment banking, legal and accounting fees that Yellow Roadway incurred to consummate the acquisition, resulting in total cash consideration of $\$ 513$ million. We recorded the net assets at their estimated fair values and included operating results in our financial statements from the date of acquisition. We allocated the purchase price at December 31, 2003, on a preliminary basis using information then available. The allocation of the purchase price to the assets and liabilities acquired was finalized in the fourth quarter of 2004 including receipt of an independent valuation. The total purchase price decreased by $\$ 77.1$ million, as reflected in the change in capital surplus, primarily due to changes in the allocation between Roadway Express and New Penn. The final purchase price allocation is shown below and resulted in a $\$ 63.7$ million decrease to goodwill and a $\$ 21.6$ million decrease to intangible assets from our preliminary allocation

Based on an independent valuation prepared using estimates and assumptions provided by management, Yellow Roadway allocated approximately $\$ 26.2$ million of the total purchase price of approximately $\$ 1.1$ billion to Roadway Next Day as follows:

|  |  |  |
| :--- | ---: | ---: |
| (in thousands) |  |  |
| Cash and cash equivalents | 22,216 |  |
| Accounts receivable | 20,218 |  |
| Other current assets | 6,677 |  |
| Property, plant and equipment | 78,577 |  |
| Other long-term assets | 3,244 |  |
| Intangible assets | 67,900 |  |
| Goodwill | 58,605 |  |
| Accounts payable | $(35,668)$ |  |
| Note payable to affiliate | $(150,000)$ |  |
| Deferred income taxes, net | $(31,935)$ |  |
| Other long-term liabilities | $(13,635)$ |  |
| Total purchase price | $\$ 26,199$ |  |

## Intangible Assets

Of the $\$ 67.9$ million allocated to intangible assets, $\$ 20.7$ million was assigned to the New Penn trade name which is not subject to amortization. Of the remaining value, $\$ 46.2$ million and $\$ 1.0$ million were assigned to customer relationships and software related assets, respectively. Yellow Roadway assigned the customer relationships and software assets a weighted average life of 14 years and 4 years, respectively.

## Goodwill

Yellow Roadway recorded $\$ 602.9$ million in goodwill as part of the acquisition, allocating $\$ 544.3$ million to Roadway Express and $\$ 58.6$ million to Roadway Next Day. Of the total goodwill recorded, the amount that may be deductible for tax purposes is not material to the results of operations of Yellow Roadway.

## Goodwill and Intangibles

Goodwill is recognized for the excess of the purchase price over the fair value of tangible and identifiable intangible net assets of businesses acquired. In accordance with SFAS No. 142, we review goodwill at least annually for impairment based on a fair value approach. During the fourth quarter of 2004, we completed our annual impairment testing of goodwill and tradenames, which are deemed to have indefinite lives, and determined there was no impairment.

The following table shows the changes in the carrying amount of goodwill:

| (in thousands) |  |
| :--- | :---: |
| Balance at December 31, 2002 | $\$$ |
| Goodwill resulting from acquisition | $-122,332$ |
| Balance at December 31, 2003 | 122,332 |
| Final purchase price allocation adjustment | $\underline{(63,727)}$ |
| Balance at December 31, 2004 | $\underline{\$ 58,605}$ |

The components of amortizable intangible assets at December 31 are as follows:

|  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (in thousands) | Weighted Average Life (years) | $\begin{aligned} & \hline \text { Gross } \\ & \text { Carrying } \\ & \text { Amount } \end{aligned}$ |  | mulated rtization | Gross Carrying Amount |  | $\begin{aligned} & \text { ulated } \\ & \text { ization } \end{aligned}$ |
| Customer related | 14 | \$46,200 | \$ | 3,690 | \$62,900 | \$ | 192 |
| Technology based | 4 | 1,000 |  | 270 | 1,000 |  | 17 |
| Intangible assets |  | \$47,200 | \$ | 3,960 | \$63,900 | \$ | 209 |

Total marketing related intangible assets with indefinite lives were $\$ 20.7$ million and $\$ 25.6$ million as of December 31, 2004 and 2003, respectively. During 2004 these amounts were impacted by additional purchase price adjustments of $\$ 4.9$ million. These intangible assets are not subject to amortization, but are subjected to the impairment test previously discussed.

Amortization expense for intangible assets was $\$ 3.8$ million and $\$ 0.2$ million for the year ended December 31, 2004 and for the period December 12 through December 31, 2003, respectively. Estimated amortization expense for the next five years is as follows:

| (in thousands) | 2005 | 2006 | 2007 | 2008 | 2009 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Estimated amortization expense | \$3,539 | \$3,539 | \$3,520 | \$3,289 | \$3,289 |

## Employee Benefits

## Pension and Other Postretirement Benefit Plans

Non-Qualified Defined Benefit Pension Plans
Roadway Next Day provides a non-qualified defined benefit pension plan for certain employees not covered by collective bargaining agreements (approximately 60 employees). Pension benefits are specified by the Board of Directors. This plan has no assets. Benefits are paid from corporate funds.

Employees covered by collective bargaining agreements participate in various multi-employer pension plans to which Roadway Next Day contributes, as discussed later in this section.

## Definitions

We have defined the following terms to provide a better understanding of our pension and other postretirement benefits:
Projected benefit obligation: The projected benefit obligation is the present value of future benefits to employees attributed to service as of the measurement date, including assumed future salary increases through retirement.

Funded status: The funded status represents the difference between the projected benefit obligation and plan assets.
Net amount recognized: The net amount recognized represents the amount accrued by Roadway Next Day for pension costs.
Unfunded accumulated benefit obligation: The accumulated benefit obligation is the present value of future benefits attributed to service as of the measurement date, assuming no future salary growth. The unfunded accumulated benefit obligation represents the difference between the accumulated benefit obligation and plan assets.

Accumulated postretirement benefit obligation: The accumulated postretirement benefit obligation is the present value of other postretirement benefits to employees attributed to service as of the measurement date.

## Funded Status

The following table sets forth the plan's funded status for the following:

| (in thousands) | For the year endedDecember 31,2004 |  | For the period December 12 to December 31,$\qquad$ 2003 |  |
| :---: | :---: | :---: | :---: | :---: |
| Change in benefit obligation: |  |  |  |  |
| Beginning benefit obligation | \$ | 1,901 | \$ | 1,893 |
| Service cost |  | 45 |  | 2 |
| Interest cost |  | 115 |  | 6 |
| Plan amendment |  | 97 |  | - |
| Benefits paid |  | (177) |  | - |
| Actuarial loss |  | 107 |  | - |
| Benefit obligation at year end | \$ | $\stackrel{\text { 2,088 }}{ }$ | \$ | 1,901 |
| Funded status: |  |  |  |  |
| Funded status | \$ | $(2,088)$ | \$ | $(1,901)$ |
| Unrecognized prior service cost |  | 97 |  | - |
| Unrecognized net actuarial loss |  | 107 |  | - |
| Net amount recognized | \$ | $\underline{(1,884)}$ | \$ | $\underline{(1,901)}$ |

## Benefit Plan Obligations

Amounts recognized for the benefit plan liabilities in the Consolidated Balance Sheets at December 31, 2004 and 2003 were $\$ 1.9$ million and $\$ 1.9$ million, respectively. The discount rates of $5.75 \%$ and $6.25 \%$ were used to determine benefit obligations at December 31, 2004 and 2003, respectively.

Information for the plan which has an accumulated benefit obligation in excess of plan assets at December 31:

| (in thousands) | $\frac{2004}{\$ 2,088}$ | $\frac{2003}{\$ 1,901}$ |
| :--- | :---: | :---: |
| Projected benefit obligation | 2,088 | 1,901 |

The total accumulated benefit obligation was $\$ 2.1$ million and $\$ 1.9$ million at December 31, 2004 and 2003, respectively.

## Future Contributions and Benefit Payments

We expect to contribute approximately $\$ 0.1$ million to our pension plan in 2005.
Expected benefit payments for each of the next five years ended December 31 are as follows:

| (in thousands) | $\frac{2005}{}$ | $\frac{2006}{\$ 137}$ | $\frac{2007}{\$ 152}$ | $\frac{2008}{\$ 142}$ | $\frac{2009}{\$ 140}$ | $\frac{2009}{\$ 157}$ | $\frac{2010-2014}{\$}$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Expected benefit payments | 829 |  |  |  |  |  |  |

## Pension Costs

The components of our net periodic pension cost were as follows:

| (in thousands) |  | For the year ended <br> December 31, 2004 | 45 |
| :--- | :--- | ---: | :--- |

## Multi-Employer Plans

Roadway Next Day contributes to multi-employer health, welfare and pension plans for employees covered by collective bargaining agreements (approximately 72 percent of total employees). The amounts of these contributions are determined by contract and established in the agreements. The health and welfare plans provide health care and disability benefits to active employees and retirees. The pension plans provide defined benefits to retired participants. We recognize as net pension cost the required contribution for the period and recognize as a
liability any contributions due and unpaid. We contributed and charged to expense the following amounts:

| (in thousands) | $\underline{2004}$ |  |
| :--- | :--- | :--- |
| Health and welfare | $\$ 15,243$ | $\mathbf{\$ 2 0 3}$ |
| Pension | $\underline{15,150}$ |  |
| Total | $\underline{\$ 30,393}$ | $\underline{\$ 1,448}$ |

Under current legislation regarding multi-employer pension plans, a termination, withdrawal or partial withdrawal from any multi-employer plan in an underfunded status would render us liable for a proportionate share of such multi-employer plans' unfunded vested liabilities. This potential unfunded pension liability also applies to our unionized competitors who contribute to multi-employer plans. Based on the limited information available from plan administrators, which we cannot independently validate, we believe that our portion of the contingent liability in the case of a full withdrawal or termination would be material to our financial position and results of operations. Roadway Next Day has no current intention of taking any action that would subject us to obligations under the legislation.

Roadway Next Day has collective bargaining agreements with its unions that stipulate the amount of contributions it must make to union-sponsored, multiemployer pension plans. The Internal Revenue Code and related regulations establish minimum funding requirements for these plans. Under recent legislation, qualified multi-employer plans are permitted to exclude certain recent investment losses from the minimum funding formula through 2005. The Central States Plan, in particular, has informed us that its recent investment performance has adversely affected its funding levels and that the fund is seeking corrective measures to address its funding. During the benefit period of the recent legislation, the Central States Plan is expected to meet the minimum funding requirements. If any of these plans, including (without limitation) the Central States Plan, fail to meet minimum funding requirements and the trustees of such a plan are unable to obtain waivers of the requirements or certain changes in how the applicable plan calculates its funding level from the Internal Revenue Service ("IRS") or reduce pension benefits to a level where the requirements are met, the IRS could impose an excise tax on all employers participating in these plans and require contributions in excess of our contractually agreed upon rates to correct the funding deficiency. If an excise tax were imposed on the participating employers and additional contributions required, it could have a material adverse impact on the financial results of Roadway Next Day.

## 401(k) Savings Plan

Roadway Next Day provides a voluntary 401(k) savings plan for its employees not covered by collective bargaining agreements. We do not make employer contributions to the $401(\mathrm{k})$ plan on their behalf.

## Profit Sharing Plan

Roadway Next Day provides a noncontributory profit sharing plan for employees not covered by collective bargaining agreements. Any contributions are discretionary employer contributions. Employer contributions for the profit sharing plan were $\$ 1.8$ million for the year ended December 31, 2004. There were no employer contributions for the profit sharing plan for the period December 12 through December 31, 2003.

## Related Party Transactions

On December 10, 2003, Roadway Next Day executed a $\$ 150$ million ten-year Promissory Note to Roadway LLC, accruing interest at the rate of 8.25 percent. Interest is due and payable quarterly, and the principal is due at maturity. This amount remains outstanding at December 31, 2004. The fair value of this note approximates its carrying value at December 31, 2004. For the year ended December 31, 2004, we paid interest expense of approximately $\$ 12.4$ million related to this borrowing arrangement.

We paid management fees to Roadway LLC, ("our parent") of $\$ 1.7$ million in 2004 that we include in "operating expenses and supplies." The management fees were paid for various corporate and administrative services. Management fees are charged based on the direct benefits received or as a percentage of revenue. At December 31, 2004, we had net short-term advances receivable of $\$ 16.4$ million from our parent primarily related to a corporate cash management program. The interest rate was based on the London inter-bank offer rate plus a fixed increment and was 2.56 percent at December 31, 2004. Related party transactions relating to 2003 results were immaterial to our operations.

## Income Taxes

We use the liability method to reflect income taxes on our financial statements. We recognize deferred tax assets and liabilities by applying enacted tax rates and regulations to the differences between the carrying value of existing assets and liabilities and their respective tax basis and capital loss and tax credit carryforwards. The effect on deferred tax assets and liabilities of a change in tax rates is recognized in income in the period that the change is enacted. We assess the realizability of deferred tax assets for capital and operating loss carryforwards and provide valuation allowances when we determine it is more likely than not that such losses will not be realized within the applicable carryforward period. Deferred tax liabilities (assets) were comprised of the following at December 31:

| (in thousands) | 2004 | 2003 |
| :---: | :---: | :---: |
| Depreciation | \$ 10,706 | \$ 7,766 |
| Employee benefits | 105 | - |
| Intangibles | 28,148 | 36,635 |
| Prepaid | 120 | - |
| Revenue | 218 | - |
| Other | 536 | 398 |
| Gross tax liabilities | \$ 39,833 | \$44,799 |
| Bad debt | \$ (475) | \$ - |
| Claims and insurance | $(5,936)$ | $(4,897)$ |
| Employee benefits | $(3,139)$ | $(3,019)$ |
| Other | $(1,879)$ | $(1,558)$ |
| Gross tax assets | \$(11,429) | \$ (9,474) |
| Net tax liability | \$ 28,404 | \$35,325 |

We have a tax sharing policy with Yellow Roadway Corporation that requires us to share in its consolidated tax burden based on our respective share of taxable income or losses relative to Yellow Roadway Corporation's other subsidiaries. In addition, we retain any respective tax credits related to our operations.

A reconciliation between income taxes at the federal statutory rate and the consolidated effective tax rate follows:

|  | 2004 | 2003 |
| :---: | :---: | :---: |
| Federal statutory rate | 35.0\% | 35.0\% |
| State income taxes, net | 5.8 | 5.8 |
| Nondeductible business expenses | 0.8 | (1.1) |
| Other, net | (6.1) | 5.3 |
| Effective tax rate | 35.5\% | 45.0\% |

For 2004, "Other, net" is primarily composed of intercompany charges not included in the accompanying statements of operations.

The income tax expense (benefit) consisted of the following:

| (in thousands) | 2004 | 2003 |
| :---: | :---: | :---: |
| Current: |  |  |
| U.S federal | \$5,190 | \$(527) |
| State | 1,770 | (106) |
| Current income tax provision | \$6,960 | \$(633) |
| Deferred: |  |  |
| U.S federal | \$ 141 | \$ 174 |
| State | 38 | 19 |
| Deferred income tax provision | \$ 179 | \$ 193 |
| Income tax provision | \$7,139 | $\stackrel{\text { \$(440) }}{ }$ |

## Commitments, Contingencies, and Uncertainties

Roadway Next Day incurs rental expenses under noncancelable lease agreements for certain buildings and operating equipment. Rental expense is charged to operating expense and supplies on the Statement of Consolidated Operations. Actual rental expense for the year ended December 31, 2004 and the period December 12 through December 31, 2003 was $\$ 0.9$ million and $\$ 17$ thousand, respectively.

We utilize certain terminals and equipment under operating leases. At December 31, 2004, we were committed under noncancelable lease agreements requiring minimum annual rentals payable as follows:

| (in thousands) | $\frac{\mathbf{2 0 0 5}}{}$ | $\frac{\mathbf{2 0 0 6}}{\mathbf{M i n i m u m ~ a n n u a l ~ r e n t a l s ~}} \quad$ | $\frac{\mathbf{2 0 0 7}}{\$ 413}$ | $\frac{\mathbf{2 0 0 8}}{\mathbf{\$ 2 1 9}}$ | $\frac{\mathbf{2 0 0 9}}{\$ 62}$ | $\frac{\text { Thereafter }}{\$ 53}$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |

We expect in the ordinary course of business that leases will be renewed or replaced as they expire. Projected 2005 net capital expenditures are expected to be $\$ 10.0$ million to 15.0 million.

Roadway Next Day is involved in litigation or proceedings that arise in ordinary business activities. We insure against these risks to the extent deemed prudent by our management, but no assurance can be given that the nature and amount of such insurance will be sufficient to fully indemnify us against liabilities arising out of pending and future legal proceedings. Many of these insurance policies contain self-insured retentions in amounts we deem prudent. Based on our current assessment of information available as of the date of these financial statements, we believe that our financial statements include adequate provisions for estimated costs and losses that may be incurred with regard to the litigation and proceedings to which we are a party.

## Audited Consolidated Financial Statements

## Roadway Next Day Corporation

The period January 1 to December 11, 2003; with Reports of Independent Auditors

## To the Board of Directors and Shareholder

Roadway Next Day Corporation
We have audited the accompanying consolidated balance sheet of Roadway Next Day Corporation formerly Arnold Industries, Inc. as of December 11, 2003, and the related statements of consolidated operations, shareholders' equity, parent company investment and cash flows for the period January 1 , 2003 to December 11 , 2003. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of Roadway Next Day Corporation as of December 11, 2003, and the consolidated results of its operations and its cash flows for the period January 1, 2003 to December 11, 2003, in conformity with accounting principles generally accepted in the United States.
/s/ Ernst \& Young LLP
Akron, Ohio
January 22, 2004

## Roadway Next Day Corporation

Consolidated Balance Sheets

|  | $\begin{gathered} \text { December 11, } \\ 2003 \end{gathered}$ |  |
| :---: | :---: | :---: |
|  | $\overline{\text { (In Thousands) }}$ |  |
| Assets |  |  |
| Current assets |  |  |
| Cash and cash equivalents | \$ | 22,211 |
| Marketable securities |  | 4 |
| Accounts receivable, net |  | 19,681 |
| Prepaid expenses and supplies |  | 2,917 |
| Assets of discontinued operations |  | - |
| Deferred income taxes |  | 3,796 |
| Total current assets |  | 48,609 |
| Carrier operating property, at cost |  | 102,846 |
| Less allowance for depreciation |  | 19,889 |
| Net carrier operating property |  | 82,957 |
| Goodwill, net |  | 269,093 |
| Other long-term assets |  | 6,466 |
| Total assets | \$ | 407,125 |
| Liabilities, and parent company investment |  |  |
| Current liabilities: |  |  |
| Accounts payable | \$ | 12,961 |
| Income taxes payable |  | 6,822 |
| Salaries and wages |  | 8,489 |
| Freight and casualty claims payable |  | 3,392 |
| Liabilities of discontinued operations |  | - |
| Current portion of long-term debt |  | - |
| Total current liabilities |  | 31,664 |
| Long-term liabilities: |  |  |
| Casualty claims and other |  | 9,331 |
| Deferred income taxes |  | 6,894 |
| Accrued pension benefits |  | 2,026 |
| Long-term debt |  | 150,000 |
| Total long-term liabilities |  | 168,251 |
| Parent company investment |  | 207,210 |
| Total liabilities, and parent company investment | \$ | 407,125 |

See accompanying notes.

## Roadway Next Day Corporation

## Statements of Consolidated Operations

## Successor Company

|  | $\begin{gathered} \begin{array}{c} \text { January } 1 \text { to } \\ \text { December 11, } \\ 2003 \end{array} \\ \hline \end{gathered}$ |  |
| :---: | :---: | :---: |
|  | (In Thousands)$\$ \quad 206,708$ |  |
| Revenue |  |  |
| Operating expenses: |  |  |
| Salaries, wages and benefits |  | 139,143 |
| Operating supplies and expenses |  | 26,609 |
| Purchased transportation |  | 2,095 |
| Operating taxes and licenses |  | 5,889 |
| Insurance and claims |  | 2,855 |
| Provision for depreciation |  | 9,789 |
| Loss (gain) on sale of property |  | (39) |
| Compensation and other expense related to the Yellow acquisition |  | 3,341 |
| Total operating expenses |  | 189,682 |
| Operating income from continuing operations |  | 17,026 |
| Other income (expense) |  |  |
| Interest expense |  | - |
| Other, net |  | $(5,298)$ |
|  |  | $(5,298)$ |
| Income (loss) from continuing operations before income taxes |  | 11,728 |
| Provision (benefit) for income taxes |  | 4,961 |
| Income (loss) from continuing operations |  | 6,767 |
| (Loss) income from discontinued operations |  | (155) |
| Net income (loss) | \$ | 6,612 |

See accompanying notes.

## Roadway Next Day Corporation

## Statements of Consolidated Shareholders' Equity

and Parent Company Investment

|  | Total | $\begin{gathered} \text { Common } \\ \substack{\text { Stock }} \end{gathered}$ | $\begin{gathered} \begin{array}{c} \text { Additional } \\ \text { Paid-in } \\ \text { Capital } \end{array} \\ \text { (In Thousands) } \end{gathered}$ | Retained Earnings | $\begin{gathered} \text { Treasury } \\ \text { Stock } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| January 1 to December 11, 2003 |  |  |  |  |  |
| Parent company investment December 31, 2002 | \$ 128,359 |  |  |  |  |
| Net income | 6,612 |  |  |  |  |
| Cash transfer to parent-continuing operations | $(13,200)$ |  |  |  |  |
| Non-cash transfer to parent | $(150,000)$ |  |  |  |  |
| Sale of ATS | $(55,162)$ |  |  |  |  |
| Additional parent company investment | 290,601 |  |  |  |  |
| Parent company investment December 11, 2003 | \$ 207,210 |  |  |  |  |

See accompanying notes.

## Roadway Next Day Corporation

## Successor Company

|  | January 1 to December 11, 2003 |  |
| :---: | :---: | :---: |
|  | (In Thousands) |  |
| Cash flows from operating activities |  |  |
| Net income (loss) | \$ | 6,612 |
| Less: (loss) income from discontinued operations |  | (155) |
| Income (loss) from continuing operations |  | 6,767 |
| Adjustments to reconcile net (loss) income to net cash provided by operating activities: |  |  |
| Depreciation and amortization |  | 16,184 |
| Loss (gain) on sale of carrier operating property |  | (39) |
| Changes in assets and liabilities: |  |  |
| Accounts receivable |  | (933) |
| Other assets |  | 2,313 |
| Accounts payable and accrued items |  | 1,216 |
| Long-term liabilities |  | (953) |
| Net cash provided by operating activities |  | 24,555 |
| Cash flows from investing activities |  |  |
| Sales (purchases) of marketable securities, net |  | - |
| Business acquisition, net of cash acquired |  | - |
| Purchases of carrier operating property |  | $(3,135)$ |
| Sales of carrier operating property |  | 1,041 |
| Net cash provided by (used in) investing activities |  | $(2,094)$ |
| Cash flows from financing activities |  |  |
| Long-term debt proceeds (repayments) |  | - |
| Dividends paid |  | - |
| Treasury stock activity, net |  | - |
| Transfer to parent |  | $(13,200)$ |
| Net cash used in financing activities |  | $(13,200)$ |
| Increase (decrease) in cash and cash equivalents from continuing operations |  | 9,261 |
| (Decrease) increase in cash and cash equivalents from discontinued operations |  | (38) |
| Cash and cash equivalents at beginning of period |  | 12,988 |
| Cash and cash equivalents at end of period | \$ | 22,211 |

See accompanying notes.

## Roadway Next Day Corporation

## Notes to Consolidated Financial Statements

December 11, 2003

## 1. Basis of Presentation

On November 30, 2001, Roadway Corporation (Roadway) acquired Arnold Industries, Inc. (Arnold), subsequently named Roadway Next Day Corporation (the Company), for cash consideration of $\$ 559,839,000$, including direct acquisition costs. Included in the acquired assets of Arnold was $\$ 50,763,000$ in cash, which was used to partially finance the acquisition. Also on November 30, 2001, concurrent with the acquisition of Arnold, the Company sold Arnold's logistics business (ARLO) to members of the ARLO management team for $\$ 105,010,000$ in cash. The net acquisition consideration of $\$ 427,160,000$, which included $\$ 23,094,000$ in income taxes paid by the Company primarily as a result of the sale of ARLO, was financed with borrowings under a new credit facility, proceeds from an accounts receivable securitization, the issuance of $\$ 225,000,000$ in senior notes, and available cash.

The Company operates in the motor carrier industry, principally in the eastern United States, and provides next-day LTL and TL services. The Company's trucking activities are conducted by its subsidiaries, New Penn Motor Express, Inc. (New Penn) and Arnold Transportation Services, Inc. (ATS). New Penn is a leading regional next-day ground LTL carrier operating primarily in New England and the Middle Atlantic States. ATS operates as an inter-regional irregular route and dedicated TL carrier, conducting operations east of the Mississippi and in the southwestern United States.

The acquisition of the Company was accounted for as a purchase business combination and, accordingly, the assets acquired and liabilities assumed were recorded at their estimated fair values on the acquisition date. The excess of the purchase price paid over the fair value of the net assets acquired, totaling approximately $\$ 269,093,000$, was recorded as goodwill.

## 1. Basis of Presentation (continued)

The financial statements for the periods subsequent to November 30, 2001 have been presented on the Company's new basis of accounting ("Successor Company" or "Successor Periods").

In accordance with Rule 3-16 of Regulation S-X, we are presenting these consolidated financial statements of Roadway Next Day Corporation. We are not presenting the separate financial statements of New Penn Motor Express because:

- Roadway Next Day is a non-operating holding company;
- The separate financial statements of New Penn Motor Express are substantially identical to those of Roadway Next Day Consolidated;
- The separate financial statements of the parent Roadway Next Day are not material to an investor, and;
- The Company would provide separate financial statements of New Penn Motor Express should Roadway Next Day commence its own operations or acquire additional subsidiaries.


## Roadway Next Day Corporation

Notes to Consolidated Financial Statements (continued)

## 1. Basis of Presentation (continued)

On December 26, 2002, Roadway and the Company entered into an agreement to sell ATS to a management group led by the unit's president and a private equity firm, for $\$ 55,430,000$. The ATS business segment did not fit Roadway's strategic focus of being a LTL carrier. The transaction was completed on January 23, 2003, and resulted in a gain of $\$ 150,000$ net of tax

The Company has reported the operations of ATS as a discontinued operation in the accompanying financial statements and, unless otherwise stated, the notes to the financial statements for all successor periods presented exclude the amounts related to this discontinued operation.

As a result of the sale of ATS, the Company now operates in one business segment, New Penn, which provides next-day ground LTL freight services, primarily in New England and the Middle Atlantic States.

The following table presents revenue and income from the discontinued operation for the period January 1, 2003 to January 23, 2003:

|  | $\begin{gathered} \text { January } 1 \text { to } \\ \text { January 23, } \\ 2003 \end{gathered}$ |  |
| :---: | :---: | :---: |
|  | $\overline{\text { (In Thousands) }}$ |  |
| Revenue | \$ | 9,267 |
| Pre-tax income from discontinued operations | \$ | (263) |
| Income tax expense |  | (108) |
| Income from discontinued operations | \$ | (155) |

## Roadway Next Day Corporation

Notes to Consolidated Financial Statements (continued)

## 1. Basis of Presentation (continued)

Assets and liabilities of the discontinued operation were as follows:

|  | $\frac{2003}{\substack{\text { January 23, } \\ \hline}}$ |  |
| :---: | :---: | :---: |
|  |  |  |
| Assets: |  |  |
| Current assets | \$ | 23,811 |
| Net carrier operating property |  | 63,494 |
| Other assets |  | 1,339 |
| Total assets | \$ | 88,644 |
| Liabilities: |  |  |
| Current liabilities | \$ | 9,811 |
| Long-term liabilities |  | 24,304 |
| Total liabilities | \$ | 34,115 |

On July 8, 2003, Roadway Corporation announced that a definitive agreement had been signed under which Yellow Corporation would acquire Roadway Corporation. On December 11, 2003, the transaction was completed for approximately $\$ 1.1$ billion, based on a fixed exchange ratio of 1.752 Yellow shares per Roadway share, in a half-cash, half-stock transaction.

## 2. Accounting Policies

## Principles of Consolidation

The consolidated financial statements include the amounts and operations of the Company and its subsidiaries. All significant intercompany accounts and transactions have been eliminated in consolidation.

# Roadway Next Day Corporation <br> Notes to Consolidated Financial Statements (continued) 

## 2. Accounting Policies (continued)

## Cash Equivalents

The Company considers all highly liquid investments with maturities of three months or less when purchased to be cash equivalents.

## Property and Equipment

Depreciation of carrier operating property is computed by the straight-line method based on the useful lives of the assets. The useful life of structures ranges from 15-31 years and equipment from 3-10 years.

## Financial Instruments

The carrying value of the Company's financial instruments, consisting primarily of cash equivalents, marketable securities, accounts receivable, accounts payable, investments in limited partnerships, and long-term borrowings, approximates the fair value of these instruments at December 11, 2003.

Effective January 1, 2001, the Company adopted the Financial Accounting Standards Board (FASB) Statement of Financial Accounting Standards (SFAS)
No. 133, Accounting for Derivative Instruments and Hedging Activities, as amended. The Company does not use derivative financial instruments; therefore, the adoption of this Statement had no effect on its financial position or results of operations.

## Concentrations of Credit Risk

The Company sells services and extends credit based on an evaluation of the customer's financial condition, without requiring collateral. Exposure to losses on receivables is principally dependent on each customer's financial condition. The Company monitors its exposure for credit losses and maintains allowances for anticipated losses.

# Roadway Next Day Corporation <br> Notes to Consolidated Financial Statements (continued) 

## 2. Accounting Policies (continued)

## Marketable Securities

At December 11, 2003, the Company's marketable securities consist principally of U.S. Government securities, municipal bonds, and equity securities, and have been classified as "available for sale" in accordance with the provisions of SFAS No. 115, Accounting for Certain Investments in Debt and Equity Securities. Realized gains and losses on the sale of securities are recognized using the specific identification method and are included in other income in the statements of consolidated income. Interest and dividends are included in investment income.

The fair value of the Company's marketable equity securities traded on a national securities exchange is determined by the last reported sales price on the last business day of the year. U.S. Government securities are valued based on quoted market prices using yields currently available on comparable securities of issuers with similar credit ratings.

## Goodwill

Goodwill represents costs in excess of net assets of acquired businesses, which for the predecessor periods, was amortized using the straight-line method primarily over a period of 40 years.

In July 2001, the FASB issued SFAS No. 141, Business Combinations, and SFAS No. 142, Goodwill and Other Intangible Assets. SFAS No. 141 requires the purchase method for all business combinations initiated after June 30, 2001. SFAS No. 141 also clarifies the criteria for recognition of intangible assets separately from goodwill. Under SFAS No. 142, separable intangible assets that are not deemed to have an indefinite life will continue to be amortized over their useful lives. SFAS No. 142 also eliminates the amortization of goodwill and indefinite-lived intangible assets for assets acquired after June 30, 2001, and all other goodwill on January 1, 2002.

As of December 31, 2002, the Company had net unamortized goodwill of $\$ 269,093,000$ recorded in connection with the acquisition by Roadway on November 30, 2001. Amortization of previously existing goodwill resulting from the Company's earlier acquisitions was ended effective January $1,2002$. Goodwill amortization was \$0 in 2003.

# Roadway Next Day Corporation <br> Notes to Consolidated Financial Statements (continued) 

## 2. Accounting Policies (continued)

The Company completed the required transitional goodwill impairment test under SFAS No. 142 effective June 15, 2003 which did not indicate any impairment. As a result of finalizing the purchase price allocation during the fourth quarter of 2002, goodwill reflected in the ATS segment preliminary purchase price allocation was reallocated to the New Penn segment. Accordingly, all goodwill resulting from the acquisition by Roadway has been recorded in the New Penn business segment at December 11, 2003. The Company updated its goodwill impairment test at December 31, 2002 due to the reallocation of goodwill previously recorded in the ATS business segment. The performance of the updated impairment test did not indicate any impairment of goodwill.

## Casualty Claims Payable

Casualty claims payable accruals represent management's estimates of claims for property damage and public liability and workers' compensation. The Company manages casualty claims with assistance of a third party administrator (TPA), along with oversight by a major risk management provider. The Company is selfinsured for these claims with retention generally limited to $\$ 3,000,000$. The Company and its TPA closely monitor the liability balances by using actual adjuster evaluations of each claim. Expenses resulting from workers' compensation claims are included in salaries, wages, and benefits in the accompanying statements of consolidated income.

## Revenue Recognition

Revenues are recognized as earned on the date of freight delivery to the consignee. Related operating expenses are recognized as incurred.

## Stock-Based Compensation

The Company does not have any stock-based compensation plans.

# Roadway Next Day Corporation <br> Notes to Consolidated Financial Statements (continued) 

## 2. Accounting Policies (continued)

## Use of Estimates in the Financial Statements

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of revenues and expenses during the period, the reported amounts of assets and liabilities, and disclosure of contingent assets and liabilities at the date of the financial statements. Actual results could differ from these estimates.

## Impairment of Long-lived Assets

In the event that facts and circumstances indicate that the carrying value of intangibles and long-lived assets or other assets may be impaired, an evaluation of recoverability would be performed. If an evaluation were required, the estimated future undiscounted cash flows associated with the asset would be compared to the asset's carrying amount to determine if a write-down is required. No impairment charge was required for any period presented.

## Investments in Limited Partnerships

The Company's investments in low-income housing limited partnerships reflect their cash investment plus the present value of required future contributions net of amortization of any excess of cost over the estimated residual value.

## Income Taxes

The Company is included in a consolidated tax-filing group with Roadway for federal income tax purposes. The federal and state income tax provision and related obligation is calculated on a separate return basis as if the Company was a separate taxpayer. The Company files tax returns and pays taxes due on a standalone basis for state income tax purposes in jurisdictions where such filings are required.

## 2. Accounting Policies (continued)

In accordance with SFAS No. 109, Accounting for Income Taxes, deferred income taxes are accounted for by the liability method, wherein deferred tax assets or liabilities are calculated on the differences between the bases of assets and liabilities for financial statement purposes versus tax purposes (temporary differences) using enacted tax rates in effect for the year in which the differences are expected to reverse. Tax expense in the consolidated statements of income is equal to the sum of taxes currently payable plus an amount necessary to adjust deferred tax assets and liabilities to an amount equal to period-end temporary differences at prevailing tax rates.

## 3. Marketable Securities

At December 31, 2003, the Company's available-for-sale securities consist primarily of municipal bonds and fixed income equity securities. Due to the nature of the instruments, their carrying values and fair market values are equal and no unrealized gains and losses exist at the balance sheet dates. The net realized gains and losses on sales of marketable securities recorded were not significant for all periods presented.

# Roadway Next Day Corporation <br> Notes to Consolidated Financial Statements (continued) 

## 4. Carrier Operating Property

Carrier operating properties consist of the following:

|  | $\begin{gathered} \begin{array}{c} \text { December 11, } \\ 2003 \end{array} \\ \hline \end{gathered}$ |  |
| :---: | :---: | :---: |
|  |  |  |
| Land | \$ | 14,258 |
| Structures |  | 35,723 |
| Revenue equipment |  | 33,039 |
| Other operating property |  | 14,487 |
| Construction in progress |  | 5,339 |
| Carrier operating property, at cost |  | 102,846 |
| Less allowance for depreciation |  | 19,889 |
| Net carrier operating property | \$ | 82,957 |

## 5. Financing Arrangements

Long-term obligations consist of the following:

|  | $\frac{2003}{(\text { In Thousands) }}$ |  |
| :---: | :---: | :---: |
|  |  |  |
| Payable to Roadway Corporation | \$ | 150,000 |
| Less current portion |  | - |
| Long-term payable to Roadway Corporation | \$ | 150,000 |

Amounts payable to Roadway represents a long-term note payable to Roadway Corporation at December 11, 2003, and long-term debt pushed down to the Company in connection with the acquisition of Arnold at December 31, 2002. On December 10, 2003, Roadway Next Day executed a $\$ 150$ million ten-year $8.25 \%$ Promissory Note to Roadway Corporation. Interest is due and payable quarterly, and the principal is due at maturity.

# Roadway Next Day Corporation <br> Notes to Consolidated Financial Statements (continued) 

## 5. Financing Arrangements (continued)

At December 31, 2002, Roadway Corporation had in place a senior revolving credit facility with a sublimit for letters of credit that expired November 30, 2006. The credit facility was terminated effective December 11, 2003 upon consummation of the Yellow transaction. The original amount of the senior revolving credit facility was $\$ 150,000,000$ with a $\$ 100,000,000$ sublimit for letters of credit, which was amended on August 6,2002 . The result of the amendment increased the senior revolving credit facility to $\$ 215,000,000$ and increased the sublimit for letters of credit to $\$ 165,000,000$. Pricing under the revolving credit facility was at a fluctuating rate based on the alternate base rate as determined by Credit Suisse First Boston (CSFB) or LIBOR, plus an additional margin of $0.50 \%$ and $1.50 \%$, respectively. In addition, there is a commitment fee of $0.40 \%$ on undrawn amounts.

The credit facility also included a $\$ 175,000,000$ senior term loan, which was drawn in full to partially fund the acquisition of Arnold. After-tax proceeds of $\$ 75,000,000$ from the sale of ARLO were used to pay down borrowings on this facility in 2001. Pricing under the term loan is at a fluctuating rate based on the alternate base rate as determined by CSFB or LIBOR, plus an additional margin of $0.50 \%$ and $1.50 \%$, respectively. Prior to the acquisition by Yellow, Roadway Corporation paid the Senior term loan in full.

Also in connection with the acquisition of Arnold on November 30, 2001, Roadway Corporation issued $\$ 225,000,000$ of $8.25 \%$ senior notes due December 1 , 2008. Interest is due semi-annually on June 1st and December 1st.

Roadway's financial liquidity and consolidated results of operations, including the ability to make required payments with respect to its indebtedness and other obligations, are dependent on the financial condition and results of operations of its subsidiaries. There are no restrictions on the ability of the Company to transfer funds to Roadway.

The financing arrangements include covenants that require Roadway to comply with certain financial ratios, including leverage and fixed-charge coverage ratios, and maintenance of a minimum level of tangible net worth.

Interest paid under these arrangements amounted to \$19,327,000 in 2003.

## Roadway Next Day Corporation

Notes to Consolidated Financial Statements (continued)

## 6. Income Taxes

Consolidated income tax (benefit) expense consists of the following:

|  | January 1 to <br> December 11, |
| :--- | ---: |
| Currently payable: | 2003 <br> (In Thousands) |
| Federal | $\mathbf{6 , 7 6 7}$ |
| State | $\mathbf{1 , 6 7 4}$ |
| Deferred: | $\mathbf{8 , 4 4 1}$ |
| Federal | $\mathbf{( 3 , 1 3 1 )}$ |
| State | $\mathbf{( 3 4 9 )}$ |
| Total income tax (benefit) expense | $\underline{\mathbf{( 3 , 4 8 0})}$ |
| $\mathbf{4 , 9 6 1}$ |  |

The income tax resulting from the effective tax rate differs from the income tax calculated using the federal statutory rates as set forth in the following reconciliation:

|  | January 1 to <br> December 11, <br> 2003 |
| :--- | ---: |
| Statutory federal income tax | $\mathbf{4 , 1 0 5}$ |
| State income taxes, net of federal income tax benefit | $\mathbf{8 6 1}$ |
| Non-deductible operating costs | $\mathbf{1 4 6}$ |
| Excise taxes | $\mathbf{1 5 4}$ |
| Acquisition costs | $\mathbf{3 2 1}$ |
| Section $280 G$ limitations | $\mathbf{2 6 3}$ |
| Other, net | $\mathbf{( 8 8 9 )}$ |
| Effective tax | $\mathbf{\$ 4 , 9 6 1}$ |

Income tax payments amounted to \$1,354,000 in 2003.

## Roadway Next Day Corporation

Notes to Consolidated Financial Statements (continued)

## 6. Income Taxes (continued)

Significant components of the Company's deferred taxes at December 11, 2003 are as follows:

|  | $\begin{gathered} \text { December 111, } \\ \frac{2003}{(\text { In Thousands) }} \end{gathered}$ |  |
| :---: | :---: | :---: |
|  |  |  |
| Deferred tax assets: |  |  |
| Freight and casualty claims | \$ | 3,735 |
| Accrued employee benefits |  | 3,194 |
| Other |  | 1,774 |
| Total deferred tax assets |  | 8,703 |
| Deferred tax liabilities: |  |  |
| Depreciation |  | 11,360 |
| Other |  | 441 |
| Total deferred tax liabilities |  | 11,801 |
| Net deferred tax liabilities | \$ | 3,098 |

## 7. Leases

The Company leases certain property under noncancellable operating leases requiring minimum future rentals aggregating approximately $\$ 1,182,000$ payable as follows: 2004-\$439,000; 2005-\$347,000; 2006-\$216,000; 2007-\$62,000; 2008 and thereafter $\$ 118,000$. Rental expense for operating leases was $\$ 327,000$ in 2003.

# Roadway Next Day Corporation <br> Notes to Consolidated Financial Statements (continued) 

## 8. Employee Benefit Plans

The Company charged to operations $\$ 12,201,000$, during the period January 1, 2003 to December 11, 2003, for contributions to multi-employer pension plans for employees subject to labor contracts. The Company also charged to operations $\$ 12,275,000$, during the same period for contributions to multi-employer plans that provide health and welfare benefits to employees and certain retirees who are or were subject to labor contracts. These amounts were determined in accordance with provisions of industry labor contracts. Under provisions of the Multi-employer Pension Plan Act of 1980, total or partial withdrawal from a plan would result in an obligation to fund a portion of the plan's unfunded vested liability.

Management has no intention of changing operations so as to subject the Company to any material obligation.
The Company also has a trusteed profit sharing plan and two $401(\mathrm{k})$ plans for employees meeting certain eligibility requirements. The Company contributed approximately $\$ 448,000$ to the profit sharing plan during the period January 1,2003 to December 11, 2003, and $\$ 0$ to the $401(\mathrm{k})$ plan during the same period.

The Company also provides an unfunded, supplemental defined benefit pension plan for certain key officers and employees. The actuarially determined benefit obligation recorded by the Company was $\$ 2,026,000$ at December 11, 2003. Net periodic benefit expense during the period January 1, 2003 to December 11, 2003, amounted to $\$ 148,000$. Total benefits paid to plan participants in 2003 were $\$ 103,000$. The discount rates utilized in 2003 were $6.25 \%$.

## Roadway Next Day Corporation

Notes to Consolidated Financial Statements (continued)

## 9. Segment Information

The Company currently provides freight services in one business segment, New Penn. The New Penn segment provides next day service in the Northeast region of the United States. A second segment, ATS, provided irregular route and dedicated truckload services throughout the eastern, midwestern, and southwestern regions of the United States. On December 26, 2002, Roadway and the Company entered into an agreement to sell ATS. The sale was completed on January 23 , 2003. The Company has reported the operations of ATS as a discontinued operation for all successor periods presented. A third segment, ARLO, specialized in integrated distribution services, order fulfillment, and contract packaging services primarily in Pennsylvania and Texas. On November 30, 2001, concurrent with the acquisition of Arnold, the Company sold Arnold's logistics business (ARLO) to members of the ARLO management team.

The reportable segments are identified based on differences in products, services, and management structure. The accounting policies of each business segment are consistent with those described in Note 2, Accounting Policies. The measurement basis of segment profit or loss is operating income. Business segment assets consist primarily of customer receivables, net carrier operating property and goodwill. No single customer represented $10 \%$ or more of the Company's sales during any period presented.

## Roadway Next Day Corporation

Notes to Consolidated Financial Statements (continued)

## 9. Segment Information (continued)

The following table presents information about reported segments for the period ended December 11, 2003:


## Roadway Next Day Corporation

Notes to Consolidated Financial Statements (continued)

## 9. Segment Information (continued)

A reconciliation of total segment operating income to consolidated net income before taxes for the period January 1, 2003 to December 11 , 2003 and for total segment assets to consolidated assets at December 11, 2003 are as follows:
$\left.\begin{array}{l|c} & \begin{array}{c}\text { January } \mathbf{1} \text { to } \\ \text { December 11, } \\ \mathbf{2 0 0 3}\end{array} \\ \hline(\mathbf{l n} \text { Thousands) }\end{array}\right)$

## 10. Commitments and Contingencies

Various legal proceedings arising from the normal conduct of business are pending but, in the opinion of management, the ultimate disposition of these matters will not have a material adverse effect on the financial condition, results of operations or cash flows of the Company.


[^0]:    1 Reimer Finance, LP is owned 99\% by Roadway Express, Inc. and 1\% by Yellow Roadway Corporation.
    Transcontinental Lease, S. de R.L. de C.V. is owned 98\% by Roadway Express, Inc. and 2\% by Roadway Express International, Inc.
    Meridian IQ LA, S.R.L. is owned 99\% by YRC International Investments, Inc. and 1\% by Meridian IQ, Inc.
    Meridian IQ, S. de R.L. de C.V. is owned 99.3\% by USF Logistics Services Inc. and .7\% by USF Logistics (Mexico) Inc.
    Meridian IQ Servicios, S. de R.L. de C.V. is owned 99.97\% by USF Logistics Services Inc. and ..03\% by USF Logistics (Mexico) Inc.
    Yellow Transportation Mexicana S.A. de C.V. is owned 53.8\% by Yellow Transportation of Ontario, Inc. 46.2 \% by Yellow Transportation, Inc.

