# **UNITED STATES** SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

# **FORM 10-Q**

(Mark One)

#### QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934 X

For the quarterly period ended March 31, 2022

OR

#### TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from

Commission file number: 0-12255

# Yellow Corporation

(Exact name of registrant as specified in its charter)

Delaware (State or other jurisdiction of incorporation or organization)

501 Commerce Street, Suite 1120, Nashville, Tennessee (Address of principal executive offices)

(I.R.S. Employer Identification No.) 37203 (Zip Code)

48-0948788

to

(913) 696-6100 (Registrant's telephone number, including area code)

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock, \$0.01 par value per share	YELL	The NASDAQ Stock Market LLC

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  $\boxtimes$  No  $\square$ 

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes 🗵 No 🗆

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer			Accelerated filer	$\mathbf{X}$
Non-accelerated filer		Smaller reporting company	Emerging growth company	
If an amorging grouth company	, indicate h	a chools mayle if the registrant has elected a	 d transition pariod for complying wi	th any nor

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.  $\Box$ 

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).Yes 🗌 No 🗵

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

Class

Common Stock, \$0.01 par value per share

Outstanding at May 5, 2022 51,517,731 shares

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#### PART I-FINANCIAL INFORMATION

#### CONSOLIDATED BALANCE SHEETS Yellow Corporation and Subsidiaries

(Amounts in millions except share and per share data)	<u> </u>	/arch 31, 2022 (Unaudited)	December 31, 2021		
Assets					
Current Assets:					
Cash and cash equivalents	\$	233.8	\$	310.7	
Restricted amounts held in escrow		8.3		4.1	
Accounts receivable, net		741.3		663.7	
Prepaid expenses and other		54.0		65.0	
Total current assets		1,037.4		1,043.5	
Property and Equipment:					
Cost		3,152.2		3,164.6	
Less – accumulated depreciation		(2,014.0)		(2,032.3)	
Net property and equipment		1,138.2		1,132.3	
Deferred income taxes, net		1.4		1.4	
Pension		41.2		40.5	
Operating lease right-of-use assets		164.9		184.8	
Other assets		22.6		23.1	
Total Assets	\$	2,405.7	\$	2,425.6	
Liabilities and Shareholders' Deficit					
Current Liabilities:					
Accounts payable	\$	210.6	\$	178.4	
Wages, vacations and employee benefits		227.4		252.5	
Current operating lease liabilities		70.6		76.5	
Claims and insurance accruals		140.3		125.9	
Other accrued taxes		77.6		72.8	
Other current and accrued liabilities		49.0		45.7	
Current maturities of long-term debt		70.7		72.3	
Total current liabilities		846.2		824.1	
Other Liabilities:	<u>.</u>		-		
Long-term debt, less current portion		1,482.1		1,482.2	
Pension and postretirement		86.3		88.2	
Operating lease liabilities		103.5		118.9	
Claims and other liabilities		274.5		275.7	
Commitments and contingencies					
Shareholders' Deficit:					
Cumulative preferred stock, \$1 par value per share - authorized 5,000,000 shares				_	
Common stock, \$0.01 par value per share - authorized 95,000,000 shares, issued 51,296,000 and 50,955,000 shares, respectively		0.5		0.5	
Capital surplus		2,390.1		2,388.3	
Accumulated deficit		(2,502.5)		(2,475.0)	
Accumulated other comprehensive loss		(182.3)		(184.6)	
Treasury stock, at cost	_	(92.7)		(92.7)	
Total shareholders' deficit		(386.9)		(363.5)	
Total Liabilities and Shareholders' Deficit	\$	2,405.7	\$	2,425.6	

The accompanying notes are an integral part of these statements.

#### STATEMENTS OF CONSOLIDATED COMPREHENSIVE INCOME (LOSS) Yellow Corporation and Subsidiaries For the Three Months Ended March 31 (Unaudited)

(Amounts in millions except per share data; shares in thousands)	2022			2021
Operating Revenue	\$	1,260.4	\$	1,198.4
Operating Expenses:				
Salaries, wages and employee benefits		711.0		723.8
Fuel, operating expenses and supplies		243.6		203.5
Purchased transportation		185.4		200.0
Depreciation and amortization		35.7		33.3
Other operating expenses		81.0		64.4
(Gains) losses on property disposals, net		(5.5)		1.0
Total operating expenses		1,251.2		1,226.0
Operating Income (Loss)		9.2		(27.6)
Nonoperating Expenses:				
Interest expense		37.7		35.9
Non-union pension and postretirement benefits		(0.4)		(1.3)
Other, net		0.2		
Nonoperating expenses, net		37.5		34.6
Loss before income taxes		(28.3)		(62.2)
Income tax expense (benefit)		(0.8)		1.1
Net loss		(27.5)		(63.3)
Other comprehensive income, net of tax		2.3		3.6
Comprehensive Loss	\$	(25.2)	\$	(59.7)
r r				
Average Common Shares Outstanding - Basic		51,091		50,358
Average Common Shares Outstanding - Diluted		51,091		50,358
Loss Per Share - Basic	\$	(0.54)	\$	(1.26)
Loss Per Share - Diluted	\$	(0.54)	\$	(1.26)
The accompanying notes are an integral part of these state	ements.			

#### STATEMENTS OF CONSOLIDATED CASH FLOWS Yellow Corporation and Subsidiaries For the Three Months Ended March 31 (Unaudited)

(in millions)		2022		2021
Operating Activities:				
Net loss	\$	(27.5)	\$	(63.3
Adjustments to reconcile net loss to cash flows from operating activities:				
Depreciation and amortization		35.7		33.3
Lease amortization and accretion expense		27.2		36.9
Lease payments		(28.6)		(37.7)
Paid-in-kind interest		2.3		2.3
Debt-related amortization		5.9		5.7
Equity-based compensation and employee benefits expense		4.3		5.1
(Gains) losses on property disposals, net		(5.5)		1.0
Deferred income taxes, net				(1.0)
Other non-cash items, net		0.2		0.7
Changes in assets and liabilities, net:				
Accounts receivable		(77.5)		(74.9
Accounts payable		36.1		36.1
Other operating assets		9.3		(4.0
Other operating liabilities		(15.4)		21.0
Net cash provided by (used in) operating activities		(33.5)		(38.8)
Investing Activities:				`````````````````````````````````
Acquisition of property and equipment		(36.4)		(202.4)
Proceeds from disposal of property and equipment		6.6		0.4
Net cash provided by (used in) investing activities		(29.8)	-	(202.0
Financing Activities:		/		,
Issuance of long-term debt, net				176.5
Repayment of long-term debt		(8.9)		(0.5
Debt issuance costs				(0.1
Payments for tax withheld on equity-based compensation		(0.5)		(0.3
Net cash provided by (used in) financing activities		(9.4)		175.6
Net Increase (Decrease) In Cash and Cash Equivalents and Restricted Amounts Held in Escrow		(72.7)		(65.2
Cash and Cash Equivalents and Restricted Amounts Held in Escrow, Beginning of Period		314.8		478.0
Cash and Cash Equivalents and Restricted Amounts Held in Escrow, End of Period	\$	242.1	\$	412.8
Cash and Cash Equivalents and Restricted Amounts Heid in Escrow, End of Period	Ψ	272+1	Ψ	412.0
Supplemental Cash Flow Information:				
Interest paid	\$	(30.9)	\$	(27.3

The accompanying notes are an integral part of these statements.

#### STATEMENTS OF CONSOLIDATED SHAREHOLDERS' DEFICIT Yellow Corporation and Subsidiaries For the Three Months ended March 31 (Unaudited)

(in millions)		ferred Stock	Common Stock		Capital Surplus	А	Accumulated Deficit	Accumulated Other Comprehensive Loss	Treasury Stock, At Cost	Total Shareholders' Deficit
. ,	<u>م</u>				<u> </u>	¢				
Balances at December 31, 2021	Э	—	\$ 0.5	Э	2,388.3	Э	(2,475.0)	\$ (184.6)	\$ (92.7)	\$ (363.5)
Equity-based compensation		—			1.8				—	1.8
Net loss		_			_		(27.5)			(27.5)
Pension, net of tax:										
Amortization of prior net losses		_			_			2.2		2.2
Amortization of prior service credit		_			_			(0.1)		(0.1)
Foreign currency translation								0.2		0.2
Balances at March 31, 2022	\$	_	\$ 0.5	\$	2,390.1	\$	(2,502.5)	\$ (182.3)	\$ (92.7)	\$ (386.9)

(in millions)	P	referred Stock	Common Stock	Capital Surplus	A	ccumulated Deficit	Accumulated Other Comprehensive Loss	Treasury Stock, At Cost	Total Shareholders' Deficit
Balances at December 31, 2020	\$	_	\$ 0.5	\$ 2,383.6	\$	(2,365.9)			
Equity-based compensation			_	1.8					1.8
Net loss		—	_	_		(63.3)	_	_	(63.3)
Pension, net of tax:									
Amortization of prior net losses		—		_			3.0		3.0
Amortization of prior service credit		_		_			(0.1)	) —	(0.1)
Foreign currency translation				 _			0.7		0.7
Balances at March 31, 2021	\$		\$ 0.5	\$ 2,385.4	\$	(2,429.2)	\$ (145.2)	)\$ (92.7)	) <u>\$ (281.2</u> )

The accompanying notes are an integral part of these statements.

#### NOTES TO CONSOLIDATED FINANCIAL STATEMENTS Yellow Corporation and Subsidiaries (Unaudited)

#### **1. Description of Business**

Yellow Corporation (also referred to as "Yellow," the "Company," "we," "us" or "our") is a holding company that, through its operating subsidiaries, offers its customers a wide range of transportation services. We have one of the largest, most comprehensive less-than-truckload ("LTL") networks in North America with local, regional, national and international capabilities. Through our team of experienced service professionals, we offer expertise in LTL shipments and flexible supply chain solutions, ensuring customers can ship industrial, commercial and retail goods with confidence.

Yellow provides for the movement of industrial, commercial and retail goods through our LTL subsidiaries including USF Holland LLC ("Holland"), New Penn Motor Express LLC ("New Penn"), USF Reddaway Inc. ("Reddaway"), YRC Inc. and YRC Freight Canada Company (both doing business as, and herein referred to as, "YRC Freight"). Our LTL companies provide regional, national and international services through a consolidated network of facilities located primarily across the United States and Canada. We also offer services through Yellow Logistics, Inc. ("Yellow Logistics"), our customer-specific logistics solutions provider, specializing in truckload, residential, and warehouse solutions.

The Company's labor force is subject to collective bargaining agreements, which predominantly expire on March 31, 2024.

#### 2. Basis of Presentation

The accompanying unaudited consolidated financial statements include the accounts of Yellow and its wholly owned subsidiaries. All significant intercompany accounts and transactions have been eliminated in consolidation. We report on a calendar year basis.

All normal recurring adjustments necessary for a fair presentation of the consolidated financial statements for the interim periods included herein have been made. These unaudited interim consolidated financial statements of the Company have been prepared in accordance with U.S. generally accepted accounting principles for interim financial information, the instructions to Quarterly Report on Form 10-Q and the applicable rules and regulations. Certain information and note disclosures normally included in financial statements prepared in accordance with U.S. generally accepted accounting principles have been condensed or omitted from these statements. The accompanying consolidated financial statements should be read in conjunction with the Company's Annual Report on Form 10-K for the year ended December 31, 2021 ("the 2021 Form 10-K"). Operating results for the three months ended March 31, 2022 are not necessarily indicative of the results of operations that may be expected for the year ended December 31, 2022 or other reporting periods.

#### Use of Estimates

Management makes estimates and assumptions when preparing the financial statements in conformity with U.S. generally accepted accounting principles which affect the amounts reported in the financial statements and accompanying notes. Actual results could differ from those estimates.

#### Disaggregation of Revenue

The Company's revenue is summarized below with LTL shipments defined as shipments less than 10,000 pounds that move in our network:

(in millions)	11	nree Months Ended March 31, 2022	Three Months Ended March 31, 2021
LTL revenue	\$	1,129.6	\$ 1,083.5
Other revenue <sup>(a)</sup>		130.8	 114.9
Total revenue	\$	1,260.4	\$ 1,198.4

(a) Other revenue is primarily comprised of truckload shipments by the LTL operating companies.

#### Accounting Standards

While there are recently issued accounting standards that are applicable to the Company, none of these standards are expected to have a material impact on our consolidated financial statements and accompanying notes.



#### 3. Debt and Financing

Our outstanding debt as of March 31, 2022, consisted of the following:

					(	Debt Commitment Issuance					Effective Interest		
(in millions)	Par Value		Discount		Fee		Costs		Book Value		(b)	Rate	
UST Loan Tranche A <sup>(a)</sup>	\$	313.8	\$	_	\$	(11.8)	\$	(3.1)	\$	298.9	(b)	6.4 %	
UST Loan Tranche B		400.0		—		(15.7)		(4.1)		380.2	(c)	6.5 %	
Term Loan <sup>(a)</sup>		605.3		(13.3)		—		(6.0)		586.0	(c)	9.5 %	
ABL Facility		—		—		_		—		—			
Secured Second A&R CDA		23.5		_		_		_		23.5		7.7 %	
Unsecured Second A&R CDA		42.5		—		_		—		42.5	(d)	7.7 %	
Lease financing obligations		221.8						(0.1)		221.7	(u)	17.4 %	
Total debt	\$	1,606.9	\$	(13.3)	\$	(27.5)	\$	(13.3)	\$	1,552.8			
Current maturities of Second A&R CDA		(66.0)		_		_		_		(66.0)			
Current maturities of lease financing obligations		(4.7)						_		(4.7)			
Long-term debt	\$	1,536.2	\$	(13.3)	\$	(27.5)	\$	(13.3)	\$	1,482.1			

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(a) The Par Value and the Book Value both reflect the accumulated cash funds that have been drawn, plus the accumulated paid-in-kind interest.

(b) Variable interest rate based on the Eurodollar rate, which is currently determined by the 1, 2, 3 or 6-month USD LIBOR, with a floor of 1.0%, plus a fixed margin of 3.5%.

(c) Variable interest rate based on the Eurodollar rate, which is currently determined by the 1, 3 or 6-month USD LIBOR, with a floor of 1.0%, plus a fixed margin of 7.5%.

(d) Interest rate for lease financing obligations is derived from the difference between total rent payment and calculated principal amortization over the life of lease agreements.

#### Maturities

The principal maturities over the next five years and thereafter of total debt as of March 31, 2022 are as follows:

(in millions)	Principal	Maturity Amount
2022 - remaining portion	\$	69.3
2023		5.7
2024		1,323.2
2025		3.6
2026		0.3
Thereafter		204.8
Total	\$	1,606.9

#### Fair Value Measurement

The book value and estimated fair values of our long-term debt, including current maturities, are summarized as follows:

		March 3	31, 202	22	December	31, 2021		
(in millions)	B	ook Value	ok Value Fair Value		Book Value		Fair Value	
UST Loans	\$	679.1	\$	645.3	\$ 673.3	\$	636.5	
Term Loan		586.0		605.3	590.9		612.9	
Second A&R CDA		66.0		66.0	66.5		66.6	
Lease financing obligations		221.7		220.7	223.8		223.7	
Total debt	\$	1,552.8	\$	1,537.3	\$ 1,554.5	\$	1,539.7	

The fair values of the Term Loan and Second A&R CDA are estimated based on observable prices (level two inputs for fair value measurements). The fair value of the UST Loans is estimated using certain inputs that are unobservable (level three input for fair value measurement), which are based on the discounted amount of future cash flows using our current estimated incremental rate of borrowing for similar liabilities or assets. The fair value of the lease financing obligations are estimated using a publicly traded secured loan with similar characteristics (level three input for fair value measurement).



#### 4. Leases

Leases (in millions)	1	March 31, 2022	December 31, 2021		
Assets					
Operating lease right-of-use assets	\$	164.9	\$	184.8	
Liabilities					
Current operating lease liabilities	\$	70.6	\$	76.5	
Noncurrent operating lease liabilities		103.5		118.9	
Total lease liabilities	\$	174.1	\$	195.4	
Lease Cost (in millions)	Three	Months Ended March 31, 2022	Three M	Ionths Ended March 31, 2021	
Operating lease cost <sup>(a)</sup>	\$	27.2	\$	36.9	
Short-term cost <sup>(b)</sup>		4.9		9.6	
Variable lease cost <sup>(b)</sup>		4.7		2.5	
Total lease cost	\$	36.8	\$	49.0	

 Total lease cost
 \$ 36.8
 \$ 4

 (a)
 Operating lease cost represents non-cash amortization of ROU assets and accretion of the discounted lease liabilities and is segregated on the statements of consolidated cash flows.
 (b)
 These operating expenses are classified and recorded primarily within purchased transportation.
 (c)
 (c)

The maturities over the next five years and thereafter of lease liabilities as of March 31, 2022 are as follows:

Remaining Maturities of Lease Liabilities (in millions)		Operating Leases
2022 - remaining portion	\$	68.5
2023		58.4
2024		28.8
2025		16.5
2026		12.7
After 2026		40.7
Total lease payments	\$	225.6
Less: Imputed interest		51.5
Present value of lease liabilities	\$	174.1
Lease Term and Discount Rate	2022	2021
Weighted-average remaining lease term - operating leases (years)	4.1	3.2

weighted-average remaining lease term - operating leases (years)	4.1	3.2
Weighted-average discount rate - operating leases	11.4%	12.0%

	Three Months		lonths
Other Information (in millions)		2022	2021
Cash paid for amounts included in the measurement of lease liabilities			
Operating cash flows from operating leases	\$	28.5	\$ 37.2
Leased assets obtained in exchange for new operating lease liabilities		0.9	0.6

#### 5. Employee Benefits

#### **Non-Union Pension Plans**

The following table presents the primary components of net periodic pension expense (benefit) for our Company-sponsored pension plans:

(in millions)	Three Months Ended March 31, 2022	Three Months Ended March 31, 2021
Interest cost	\$ 5.9	\$ 7.7
Expected return on plan assets	(8.5)	(12.0)
Amortization of prior net losses	2.2	3.0
Amortization of prior net service credit	(0.1)	(0.1)
Total net periodic pension expense (benefit)	\$ (0.5)	\$ (1.4)

#### 6. Loss Per Share

Given our net losses incurred during the three months ended March 31, 2022 and 2021, we do not report dilutive securities for these periods. At March 31, 2022 and 2021, our anti-dilutive unvested shares, options, and stock units were approximately 390,000 and 35,000, respectively.

#### 7. Commitments, Contingencies and Uncertainties

#### **Department of Defense Complaints**

In December 2018, the United States on behalf of the United States Department of Defense filed a complaint in Intervention against the Company (and two other defendants) in the U.S. District Court for the Western District of New York captioned United States ex rel. James Hannum v. YRC Freight, Inc.; Roadway Express, Inc.; and Yellow Transportation, Inc., Civil Action No. 08-0811(A). The complaint alleged that the Company violated the False Claims Act by overcharging the Department of Defense for freight carrier services by failing to comply with the contractual terms of freight contracts between the Department of Defense and the Company and related government procurement rules. The complaint also alleges claims for unjust enrichment and breach of contract. Under the False Claims Act, the complaint seeks treble damages, civil penalties, attorneys' fees and costs of suit, all in unspecified amounts. The remaining common causes of action seek an undetermined amount for an alleged breach of contract or alternatively causes constituting unjust enrichment or a payment by mistake. The Company has moved to dismiss the case, and the court heard oral arguments on the motion on August 12, 2019. On July 17, 2020, the Magistrate Judge to whom the case had been referred issued a Report and Recommendation recommending that the District Judge grant the Company's motion to dismiss in part with respect to one claim and deny it in all other respects. On May 10, 2021, the District Court entered a Decision and Order adopting Magistrate Judge's Report and Recommendation and Decision and Order. On December 6, 2021, the District Court granted a sixty day stay of all proceedings to allow parties time to discuss a potential resolution in this action. On February 3, 2022, the United States filed a Status Report and Motion to Stay (the "Motion") with the District Court to facilitate efforts to reach a settlement agreement. The Motion was granted on February 4, 2022, and stayed all proceedings another sixty days. A no fault admission settlement of all claims in the matter was finalized on March 9, 2022 wherein the Company agreed to pay a settlement amount of approximately \$6.8 million comprising restitution and interest on the amount from December 13, 2021 to the United States and approximately \$0.4 million in legal fees and expenses to the relator. On March 28, 2022 the U.S. District Court approved the parties' Joint Stipulation of Dismissal thereby closing the case.

#### Shareholder Derivative Complaint

In February 2021, two putative shareholders filed an action derivatively and on behalf of the Company naming Douglas A. Carty, Raymond J. Bromark, William R. Davidson, Matthew A. Doheny, Robert L. Friedman, James E. Hoffman, Michael J. Kneeland, Patricia M. Nazemetz, James F. Winestock, Jamie G. Pierson, Darren D. Hawkins, James L. Welch and Stephanie D. Fisher individually as defendants and the Company as the nominal defendant. The case, captioned Bhandari, et al. v. Carty, et al., Case No. 2021-0090-SG, was filed in the Court of Chancery in the State of Delaware. The complaint alleged that the Company was exposed to harm by the individual defendants' purported conduct concerning its freight-billing practices as alleged in the Department of Defense complaint and a settled class action securities complaint. The complaint asserts that the individual defendants breached their fiduciary duties and were unjustly enriched as a result of their purported conduct. Claims similar to those raised in Bhandari had been raised in two shareholder derivative cases that were previously disclosed by the Company and have been dismissed. The defendants moved to dismiss the action on April 19, 2021. On July 16, 2021, the putative shareholders moved for entry of an order dismissing the Bhandari action without prejudice. On July 19, 2021, the Court entered an order dismissing the action without prejudice.

#### **Other Legal Matters**

We are involved in litigation or proceedings that arise in ordinary business activities. When possible, we insure against these risks to the extent we deem prudent, but no assurance can be given that the nature or amount of such insurance will be sufficient to fully indemnify us against liabilities arising out of pending and future legal proceedings. Many of these insurance policies contain self-insured retentions in amounts we deem prudent. Based on our current assessment of information available as of the date of these consolidated financial statements, we believe that our consolidated financial statements include adequate provisions for estimated costs and losses that may be incurred within the litigation and proceedings to which we are a party.

#### **Cautionary Note Regarding Forward-Looking Statements**

Management's Discussion and Analysis of Financial Condition and Results of Operations ("MD&A") should be read in conjunction with the Consolidated Financial Statements included elsewhere in this report. This report includes forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended ("Exchange Act"). Forward-looking statements include those preceded by, followed by or characterized by words such as "will," "expect," "intend," "anticipate," "believe," "could," "should," "may," "project," "forecast," "propose," "plan," "designed," "estimate," "enable" and similar expressions which speak only as of the date the statement was made. Forward-looking statements are inherently uncertain, are based upon current beliefs, assumptions and expectations of Company management and current market conditions, and are subject to significant business, economic, competitive, regulatory and other risks, uncertainties and contingencies, known and unknown, many of which are beyond our control. Readers are cautioned not to place undue reliance on any forward-looking statements. Our future financial condition and results could differ materially from those predicted in such forward-looking statements because of a number of business, financial and liquidity, and common stock related factors, including (without limitation):

- our ability to attract and retain qualified drivers and increasing costs of driver compensation;
- the impact of compliance with Executive Order 14042 and any Federal Occupational Safety and Health Administration requirements, each as applicable, regarding mandatory COVID-19 vaccinations and testing of non-vaccinated employees, respectively;
- the risk of labor disruptions or stoppages if our relationship with our employees and unions were to deteriorate;
- general economic factors, including (without limitation) impacts of COVID-19 and customer demand in the retail and manufacturing sectors;
- the widespread outbreak of an illness or any other communicable disease, including the effects of pandemics comparable to COVID-19, or any other public health crisis, as well as regulatory measures implemented in response to such events;
- interruptions to our computer and information technology systems and sophisticated cyber-attacks;
- business risks and increasing costs associated with the transportation industry, including increasing equipment, operational and technology costs, disruption from natural disasters, and impediments to our operations and business resulting from anti-terrorism measures;
- competition and competitive pressure on pricing;
- changes in pension expense and funding obligations, subject to interest rate volatility;
- increasing costs relating to our self-insurance claims expenses;
- our ability to comply and the cost of compliance with, or liability resulting from violation of, federal, state, local and foreign laws and regulations, including (without limitation) labor laws and laws and regulations regarding the environment and climate change initiatives;
- the impact of claims and litigation expense to which we are or may become exposed;
- that we may not realize the expected benefits and costs savings from our performance and operational improvement initiatives;
- a significant privacy breach or IT system disruption;
- our dependence on key employees;
- our ability to finance the maintenance, acquisition and replacement of revenue equipment and other necessary capital expenditures;
- seasonality and the impact of weather;
- shortages of fuel and changes in the cost of fuel or the index upon which we base our fuel surcharge and the effectiveness of our fuel surcharge program in protecting us against fuel price volatility;
- damage to our corporate reputation may cause our business to suffer;
- risks of operating in foreign countries;
- our failure to comply with the covenants in the documents governing our existing and future indebtedness;
- our ability to generate sufficient liquidity to satisfy our indebtedness and cash interest payment obligations, lease obligations and pension funding obligations;

- fluctuations in the price of our common stock;
- dilution from future issuances of our common stock;
- we are not permitted to pay dividends on our common stock in the foreseeable future;
- that we have the ability to issue preferred stock that may adversely affect the rights of holders of our common stock; and
- other risks and contingencies, including (without limitation) the risk factors that are included in our reports filed with the SEC, including those described under "Risk Factors" in our annual report on Form 10-K and quarterly reports on Form 10-Q, including this quarterly report.

#### Overview

MD&A includes the following sections:

Our Business: a brief description of our business and a discussion of how we assess our operating results.

Consolidated Results of Operations: an analysis of our consolidated results of operations for the three months ended March 31, 2022 and 2021.

**Certain Non-GAAP Financial Measures:** presentation and an analysis of selected non-GAAP financial measures for the three months ended March 31, 2022 and 2021 and trailing-twelve-months ended March 31, 2022 and 2021.

**Financial Condition, Liquidity and Capital Resources:** a discussion of our major sources and uses of cash and an analysis of our cash flows and, if applicable, material changes in our contractual obligations and commercial commitments.

The "first quarter" of the years discussed below refer to the three months ended March 31.

#### **Our Business**

Yellow Corporation is a holding company that, through its operating subsidiaries, offers our customers a wide range of transportation services. The Company has one of the largest, most comprehensive LTL networks in North America with local, regional, national and international capabilities. Through its team of experienced service professionals, the Company offers industry-leading expertise in LTL shipments and flexible supply chain solutions, ensuring customers can ship industrial, commercial and retail goods with confidence.

We measure the performance of our business using several metrics, but rely primarily upon (without limitation) operating revenue, operating income (loss), and operating ratio. We also use certain non-GAAP financial measures as secondary measures to assess our operating performance.

- **Operating Revenue:** Our operating revenue has two primary components: volume (commonly evaluated using tonnage, tonnage per day, number of shipments, shipments per day or weight per shipment) and yield or price (commonly evaluated using picked up revenue, revenue per hundredweight or revenue per shipment). Yield includes fuel surcharge revenue, which is common in the trucking industry and represents an amount charged to customers that adjusts with changing fuel prices. We base our fuel surcharges on the U.S. Department of Energy fuel index and adjust them weekly. Rapid material changes in the index or our cost of fuel can positively or negatively impact our revenue and operating income as a result of changes in our fuel surcharge. We believe that fuel surcharge is an accepted and important component of the overall pricing of our services to our customers. Without an industry accepted fuel surcharge program, our base pricing for our transportation services would require changes. We believe the distinction between base rates and fuel surcharge has diminished over time, and it is impractical to clearly separate all the different factors that influence the price that our customers are willing to pay. In general, under our present fuel surcharge program, we believe rising fuel costs are beneficial to us and falling fuel costs are detrimental to us in the short term, the effects of which are mitigated over time.
- Operating Income (Loss): Operating income (loss) is operating revenue less operating expenses.
- **Operating Ratio:** Operating ratio is a common operating performance measure used in the trucking industry. It is calculated as (i) 100 percent (ii) minus the result of dividing operating income by operating revenue or (iii) plus the result of dividing operating loss by operating revenue, and is expressed as a percentage.

#### Non-GAAP Financial Measures: We use EBITDA and Adjusted EBITDA, which are non-GAAP financial measures, to assess the following:

- o *EBITDA*: a non-GAAP measure that reflects our earnings before interest, taxes, depreciation, and amortization expense. EBITDA is used for internal management purposes as a financial measure that reflects our core operating performance.
- o Adjusted EBITDA: a non-GAAP measure that reflects EBITDA, and further adjusts for letter of credit fees, equity-based compensation expense, net gains or losses on property disposals, restructuring charges, transaction costs related to issuances of debt, non-recurring consulting fees, non-cash impairment charges and the gains or losses from permitted dispositions, discontinued operations, and certain non-cash expenses, charges and losses (provided that if any of such non-cash expenses, charges or losses represents an accrual or reserve for potential cash items in any future period, the cash payment in respect thereof in such future period will be subtracted from Consolidated EBITDA in such future period to the extent paid). All references to "Adjusted EBITDA" throughout this section and the rest of this report refer to "Adjusted EBITDA" calculated under our UST Credit Agreements and the Term Loan Agreement (collectively, the "TL Agreements") (defined therein as "Consolidated EBITDA") unless otherwise specified. Consolidated EBITDA is also a defined term in our ABL Facility and the definition there aligns with the prior definition of Consolidated EBITDA under the Prior Term Loan Agreement. Adjusted EBITDA is used for internal management purposes as a financial measure that reflects our core operating performance, to measure compliance with financial covenants in our TL Agreements and to determine certain management and employee bonus compensation.

We believe our presentation of EBITDA and Adjusted EBITDA is useful to investors and other users as these measures represent key supplemental information our management uses to compare and evaluate our core underlying business results, particularly in light of our leverage position and the capital-intensive nature of our business. Further, EBITDA is a measure that is commonly used by other companies in our industry and provides a comparison for investors to evaluate the performance of the companies in the industry. Additionally, Adjusted EBITDA helps investors to understand how the company is tracking against our financial covenant in our TL Agreements as this measure is calculated as defined in our TL Agreements and serves as a driving component of our key financial covenants.

Our non-GAAP financial measures have the following limitations:

- o EBITDA does not reflect the interest expense or the cash requirements necessary to service interest or fund principal payments on our outstanding debt;
- Adjusted EBITDA does not reflect the interest expense or the cash requirements necessary to service interest or fund principal payments on our outstanding debt, letter of credit fees, restructuring charges, transaction costs related to the issuance of debt, non-cash expenses, charges or losses, or nonrecurring consulting fees, among other items;
- o Although depreciation and amortization are non-cash charges, the assets being depreciated and amortized will generally need to be replaced in the future and EBITDA and Adjusted EBITDA do not reflect any cash requirements for such replacements;
- o Equity-based compensation is an element of our long-term incentive compensation package, although Adjusted EBITDA excludes employee equity-based compensation expense when presenting our ongoing operating performance for a particular period; and
- o Other companies in our industry may calculate Adjusted EBITDA differently than we do, potentially limiting its usefulness as a comparative measure.

Because of these limitations, our non-GAAP measures should not be considered a substitute for performance measures calculated in accordance with GAAP. We compensate for these limitations by relying primarily on our GAAP results and use our non-GAAP measures as secondary measures.

#### **Consolidated Results of Operations**

The table below provides summary consolidated financial information for the first quarter of 2022 and 2021:

		First Quarter			Percentage Change 2022	
	2022			2021		
(in millions)	 \$		\$	%	%	
Operating Revenue	\$ 1,260.4	100.0 \$	1,198.4	100.0	5.2	
Operating Expenses:						
Salaries, wages and employee benefits	711.0	56.4	723.8	60.4	(1.8)	
Fuel, operating expenses and supplies	243.6	19.3	203.5	17.0	19.7	
Purchased transportation	185.4	14.7	200.0	16.7	(7.3)	
Depreciation and amortization	35.7	2.8	33.3	2.8	7.2	
Other operating expenses	81.0	6.4	64.4	5.4	25.8	
(Gains) losses on property disposals, net	(5.5)	(0.4)	1.0	0.1	NM*	
Total operating expenses	1,251.2	99.3	1,226.0	102.3	2.1	
Operating Income (Loss)	9.2	0.7	(27.6)	(2.3)	NM*	
Nonoperating Expenses:						
Nonoperating expenses, net	37.5	3.0	34.6	2.9	8.4	
Loss before income taxes	(28.3)	(2.2)	(62.2)	(5.2)	(54.5)	
Income tax expense (benefit)	(0.8)	(0.1)	1.1	0.1	NM*	
Net loss	\$ (27.5)	(2.2)	(63.3)	(5.3)	(56.6)	

\*Not meaningful

#### First Quarter of 2022 Compared to the First Quarter of 2021

During these reporting periods, the industry has been in a tight capacity environment with fewer drivers available to meet shipping demands, which has led to price increases charged to customers and an increase in the cost of purchased transportation. The Company's results reflect a consolidated operating revenue including fuel surcharge increase of \$62.0 million compared to the first quarter of 2021 on lower shipping volumes, which reflects both a short-term strategic decision to limit terminal operations in select markets and an internal focus of retaining the optimal freight mix relative to human capital availability throughout the first quarter of 2022. Fuel surcharge revenue grew significantly compared to the first quarter of 2021 primarily due to higher fuel prices, despite the shipping volume decreases. Excluding the fuel surcharge revenue, the consolidated operating revenue was relatively unchanged as the shipping volume decreases were largely offset by the yield increases charged to customers.

The Company's results reflect the net revenue increase offset by increased fuel expense and certain variable operating expenses. Further material changes are provided below.

*Salaries, wages and employee benefits.* Salaries, wages and employee benefits decreased \$12.8 million primarily due to shipping volume decreases partially offset by contractual wage and benefit increases. During the first quarter of 2021, severe winter weather impacted results, causing 215 of our terminals to have service outages. This increased the need for additional labor hours in the prior year to meet customer service expectations.

*Fuel, operating expenses and supplies.* Fuel, operating expenses and supplies increased \$40.1 million primarily due to a \$22.5 million increase in fuel expense, which was largely a result of higher fuel prices partially offset by fewer miles driven, a \$10.7 million increase in uncollectible receivables and expected customer credit losses. Additional increases resulted from higher travel expenses, facility maintenance, and usage of professional services.

*Purchased transportation.* Purchased transportation decreased \$14.6 million primarily due to targeted efforts by the Company to mitigate certain impacts from significant rate increases and other factors noted above. These decreases were noted in most of our modes of purchased transportation and include a \$16.0 million decrease in over-the-road purchased transportation expense, a \$13.4 million decrease in vehicle rentals and a \$8.5 million decrease in local purchased transportation expense. These decreases were partially offset by an increase of \$13.6 million in third-party costs due to the growth in customer-specific logistics solutions and an \$8.3 million increase in rail purchased transportation expense.

*Other operating expenses.* Other operating expenses increased \$16.6 million primarily due to a \$9.6 million increase in third-party liability claims expense mostly due to unfavorable development of prior year claims and a \$5.3 million settlement charge in association with the Department of Defense claim. Additionally, increases in cargo claims were partially offset by decreases in operating taxes.

*Income tax.* The Company's tax provision or benefit for interim periods is computed using an estimate of the annual effective tax rate and adjusted for discrete items, if any, that occurred during the reporting periods presented. Our effective tax rate for the first quarter of 2022 and 2021 was 2.8% and (1.8%), respectively. The effective tax rate for the reporting periods presented



differed from the U.S. federal statutory rate primarily due to the valuation allowance on our domestic net deferred tax assets. The Company maintained a full valuation allowance on our domestic net deferred tax assets as of the reporting periods presented.

The table below summarizes the key revenue metrics for the first quarter of 2022 compared to the first quarter of 2021:

	First Quarter				
		2022		2021	Percent Change <sup>(a)</sup>
Workdays		63.5		63.5	
Operating ratio		99.3%		102.3%	3.0 pp
LTL picked up revenue (in millions)	\$	1,137.2	\$	1,090.6	4.3%
LTL tonnage (in thousands)		1,980		2,478	(20.1%)
LTL tonnage per workday (in thousands)		31.18		39.02	(20.1%)
LTL shipments (in thousands)		3,561		4,263	(16.5%)
LTL shipments per workday (in thousands)		56.08		67.13	(16.5%)
LTL picked up revenue per hundred weight	\$	28.72	\$	22.00	30.5 %
LTL picked up revenue per hundred weight (excluding fuel surcharge)	\$	23.83	\$	19.53	22.0%
LTL picked up revenue per shipment	\$	319	\$	256	24.8%
LTL picked up revenue per shipment (excluding fuel surcharge)	\$	265	\$	227	16.7%
LTL weight per shipment (in pounds)		1,112		1,163	(4.3%)
Total picked up revenue (in millions) <sup>(b)</sup>	\$	1,252.4	\$	1,196.3	4.7%
Total tonnage (in thousands)		2,543		3,216	(20.9%)
Total tonnage per workday (in thousands)		40.05		50.64	(20.9%)
Total shipments (in thousands)		3,653		4,380	(16.6%)
Total shipments per workday (in thousands)		57.53		68.98	(16.6%)
Total picked up revenue per hundred weight	\$	24.62	\$	18.60	32.4%
Total picked up revenue per hundred weight (excluding fuel surcharge)	\$	20.59	\$	16.56	24.3%
Total picked up revenue per shipment	\$	343	\$	273	25.5%
Total picked up revenue per shipment (excluding fuel surcharge)	\$	287	\$	243	17.9%
Total weight per shipment (in pounds)		1,392		1,468	(5.2%)
			_		
(in millions)			2	022	2021
<sup>(b)</sup> Reconciliation of operating revenue to total picked up revenue:		*		1000 4	1 102 1
Operating revenue		\$		1,260.4 \$	
Change in revenue deferral and other		<u></u>		(8.0)	(2.1)
Total picked up revenue		\$		1,252.4 \$	1,196.3

(a) (b)

Percent change based on unrounded figures and not the rounded figures presented. Does not equal financial statement revenue due to revenue recognition adjustments between accounting periods and the impact of other revenue.

#### **Certain Non-GAAP Financial Measures**

As previously discussed in the "Our Business" section, we use certain non-GAAP financial measures to assess performance including EBITDA and Adjusted EBITDA. We believe our presentation of EBITDA and Adjusted EBITDA is useful to investors and other users as these measures represent key supplemental information our management uses to compare and evaluate our core underlying business results, particularly in light of our leverage position and the capital-intensive nature of our business. These secondary measures should be considered in addition to the results prepared in accordance with GAAP, but should not be considered a substitute for, or superior to, our GAAP financial measures.

#### Adjusted EBITDA

The reconciliation of net loss to EBITDA and EBITDA to Adjusted EBITDA (defined in our TL Agreements as "Consolidated EBITDA") for the first quarter of 2022 and 2021, and the trailing twelve months ended March 31, 2022 and 2021, is as follows:

	First Quarter Trailing-Twelve-Months End			-Months Ended		
(in millions)		2022 2021		March 31, 2022	March 31, 2021	
Reconciliation of net loss to Adjusted EBITDA:						
Net loss	\$	(27.5)	\$ (63.3)	\$ (73.3)	\$ (121.1)	
Interest expense, net		37.7	35.8	152.3	143.2	
Income tax expense (benefit)		(0.8)	1.1	1.2	(18.1)	
Depreciation and amortization		35.7	33.3	146.0	132.5	
EBITDA		45.1	6.9	226.2	136.5	
Adjustments for TL Agreements:						
(Gains) losses on property disposals, net		(5.5)	1.0	(5.8)	(5.0)	
Non-cash reserve changes <sup>(a)</sup>		(1.9)	(1.8)	11.5	0.8	
Letter of credit expense		2.1	2.1	8.5	7.8	
Permitted dispositions and other		0.3	0.7	0.4	0.8	
Equity-based compensation expense		2.3	2.1	4.6	4.8	
Non-union pension settlement charge		_	_	64.7	3.6	
Other, net		0.7	1.0	2.7	6.1	
Expense amounts subject to 10% threshold <sup>(b)</sup> :						
Department of Defense settlement charge		5.3		5.3	_	
COVID-19				_	3.7	
Other, net		3.6	4.6	23.3	19.0	
Adjusted EBITDA prior to 10% threshold		52.0	16.6	341.4	178.1	
Adjustments pursuant to TTM calculation <sup>(b)</sup>			(3.4)		(7.1)	
Adjusted EBITDA	\$	52.0	\$ 13.2	\$ 341.4	\$ 171.0	
Non-union pension settlement charge Other, net Expense amounts subject to 10% threshold <sup>(b)</sup> : Department of Defense settlement charge COVID-19 Other, net Adjusted EBITDA prior to 10% threshold Adjustments pursuant to TTM calculation <sup>(b)</sup>	<u>\$</u>	5.3 		2.7 5.3  	\$	

(a) Non-cash reserve changes reflect the net charges for union and nonunion vacation, with such adjustments to be reduced by cash charges in a future period when paid.
 (b) Pursuant to the TL Agreements, Adjusted EBITDA limits certain adjustments in aggregate to 10% of the trailing-twelve-month ("TTM") Adjusted EBITDA, prior to the inclusion of

b) Pursuant to the TL Agreements, Adjusted EBITDA limits certain adjustments in aggregate to 10% of the trailing-tweive-month ("TTM") Adjusted EBITDA, prior to the inclusion of amounts subject to the 10% threshold, for each period ending. Such adjustments include, but are not limited to, restructuring charges, integration costs, severance, and non-recurring charges. The limitation calculation is updated quarterly based on TTM Adjusted EBITDA, and any necessary adjustment resulting from this limitation, if applicable, will be presented here. The sum of the quarters may not necessarily equal TTM Adjusted EBITDA due to the expiration of adjustments from prior periods.

#### Financial Condition, Liquidity and Capital Resources

The following sections provide aggregated information regarding our financial condition, liquidity and capital resources. As of March 31, 2022 and December 31, 2021, our total debt was \$1,552.8 million and \$1,554.5 million, respectively.

#### Liquidity

Our principal sources of liquidity are cash and cash equivalents, any prospective net cash flow from operations and available borrowings under our ABL Facility. As of March 31, 2022, our cash and cash equivalents, exclusive of restricted amounts held in escrow, was \$233.8 million.

As of March 31, 2022, our Availability under our ABL Facility was \$88.1 million, and our Managed Accessibility (as defined below) was \$43.1 million. Availability is derived by reducing the amount that may be advanced against eligible receivables plus eligible borrowing base cash by certain reserves imposed by the ABL Agent and our \$361.9 million of outstanding letters of credit. Our Managed Accessibility represents the maximum amount we would access on the ABL Facility and is adjusted for eligible receivables plus eligible borrowing base cash measured as of March 31, 2022. If eligible receivables fall below the threshold management uses to measure availability, which is 10% of the borrowing line, the credit agreement governing the ABL Facility permits adjustments from eligible borrowing base cash to restricted cash prior to the compliance measurement date of April 15, 2022. Cash and cash equivalents and Managed Accessibility totaled \$276.9 million at March 31, 2022.

As of December 31, 2021, our availability under our ABL Facility was \$93.1 million. Of the \$93.1 million in availability, Managed Accessibility was \$48.1 million. Our cash and cash equivalents and Managed Accessibility was \$358.8 million as of December 31, 2021.

#### Covenants

Under the UST Loans and Credit Agreement, beginning at December 31, 2021, the Company had a quarterly requirement to maintain a trailing-twelvemonth ("TTM") Adjusted EBITDA of \$100.0 million. This requirement increased beginning March 31, 2022 to a TTM Adjusted EBITDA of \$150.0 million and increases at June 30, 2022, and thereafter through the maturity of these agreements, to a TTM Adjusted EBITDA of \$200.0 million. Management expects, based on actual and forecasted operating results, the Company will meet this covenant requirement for the next twelve months.

#### Cash Flows

For the first quarter of 2022 and 2021:

	First Quarter			
(in millions)		2022		2021
Net cash provided by (used in) operating activities	\$	(33.5)	\$	(38.8)
Net cash provided by (used in) investing activities		(29.8)		(202.0)
Net cash provided by (used in) financing activities		(9.4)		175.6

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#### **Operating Cash Flow**

Cash used in operating activities was \$33.5 million during the first quarter of 2022, compared to \$38.8 million used during the first quarter of 2021. The decrease in cash used was primarily attributable to a \$35.8 million decrease in net loss partially offset by changes in working capital, including a \$36.4 million change in other operating liabilities.

#### Investing Cash Flow

Cash used in investing activities was \$29.8 million during the first quarter of 2022 compared to \$202.0 million of cash used during the first quarter of 2021. The decrease of \$172.2 million in cash used was primarily driven by a decrease in cash outflows on revenue equipment acquisitions, including those primarily funded by our UST Credit Agreements, and partially offset by higher cash proceeds from the sales of real properties.

#### Financing Cash Flow

Cash used in financing activities for the first quarter of 2022 was \$9.4 million compared to \$175.6 million of cash provided during the first quarter of 2021. The decrease in cash is primarily related to amounts drawn during the first quarter of 2021 on our UST Credit Agreements.



#### **Capital Expenditures**

Our capital expenditures for the first quarter of 2022 and 2021 were \$36.4 million and \$202.4 million, respectively. These amounts were principally used to fund the purchase of new and used revenue equipment, to improve our technology infrastructure and to refurbish engines for our revenue equipment fleet.

#### **Contractual Obligations and Other Commercial Commitments**

The following sections summarize consolidated information regarding our contractual cash obligations and other commercial commitments for any updates for material changes during the reporting period ended March 31, 2022.

#### Contractual Cash Obligations

The Company has completed a review of our material cash requirements to analyze and disclose material changes, if any, in those requirements between those expected cash outflows as of December 31, 2021, as detailed in the Form 2021 10-K, and those as of March 31, 2022.

As of March 31, 2022 and December 31, 2021, we are contractually obligated to make other capital expenditures of approximately \$62.8 million and \$27.7 million, respectively, primarily for revenue equipment and information technology equipment obligations.

All other changes in our cash requirements, for cash outflows that we are contractually obligated to make were considered by the Company and determined to be reasonably expected based upon our prior financial statement disclosures or in the ordinary course of business.

#### Other Commercial Commitments

The Company has completed a review of our other commercial commitments in order to analyze and disclose material changes, if any, in those commitments between those as of December 31, 2021, as detailed in the 2021 Form 10-K, and those as of March 31, 2022. As a result, the Company determined that there were no material changes to disclose.

We have no off-balance sheet arrangements except for other contractual obligations for letters of credit and surety bonds and normal course service agreements and capital purchases, which were disclosed in the 2021 Form 10-K. Additionally, there have been no material changes to these arrangements subsequent to December 31, 2021.



#### Item 3. Quantitative and Qualitative Disclosures About Market Risk

We are primarily exposed to the market risk associated with unfavorable movements in interest rates, foreign currencies, and fuel price volatility. The risk inherent in our market risk-sensitive instruments and positions is the potential loss or increased expense arising from adverse changes in those factors. There have been no material changes to our market risk policies or our market risk-sensitive instruments and positions as described in the 2021 Form 10-K.

#### Item 4. Controls and Procedures

As required by the Exchange Act, we maintain disclosure controls and procedures designed to ensure that information we are required to disclose in reports that we file or submit under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the SEC's rules and forms. Our disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information we are required to disclose in reports that we file or submit under the Exchange Act is accumulated and communicated to our management, including our principal executive and principal financial officers, as appropriate to allow timely decisions regarding required disclosure. Our management, with the participation of our principal executive and financial officers, has evaluated our disclosure controls and procedures as of March 31, 2022 and has concluded that our disclosure controls and procedures were effective as of March 31, 2022.

There were no changes in our internal control over financial reporting that occurred during the fiscal quarter ended March 31, 2022 that materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

#### PART II—OTHER INFORMATION

#### Item 1. Legal Proceedings

We discuss legal proceedings in the "Commitments, Contingencies and Uncertainties" note to our consolidated financial statements included with this quarterly report on Form 10-Q, and that discussion is incorporated by reference herein.

#### Item 1A. Risk Factors

You should carefully consider the factors discussed in Part I, Item IA. "Risk Factors" in our Annual Report on Form 10-K for the year ended December 31, 2021 which could materially affect our business, financial condition or future results. The risks in our Annual Report on Form 10-K are not the only risks facing us. Additional risks and uncertainties not currently known to us or that we currently deem to be immaterial also may eventually prove to materially adversely affect our business, financial condition and/or operating results.

#### Item 6. Exhibits

31.1*	Certification of Darren D. Hawkins filed pursuant to Exchange Act Rules 13a-14 and 15d-14, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
31.2*	Certification of Daniel L. Olivier filed pursuant to Exchange Act Rules 13a-14 and 15d-14, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
32.1*	Certification of Darren D. Hawkins furnished pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes- Oxley Act of 2002.
32.2*	Certification of Daniel L. Olivier furnished pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes- Oxley Act of 2002.
101.INS*	Inline XBRL Instance Document – the instance document does not appear in the Interactive Data File because XBRL tags are embedded within the Interline XBRL document.
101.SCH*	Inline XBRL Taxonomy Extension Schema Document
101.CAL*	Inline XBRL Taxonomy Extension Calculation Linkbase Document
101.DEF*	Inline XBRL Taxonomy Extension Definition Linkbase Document
101.LAB*	Inline XBRL Taxonomy Extension Label Linkbase Document
101.PRE*	Inline XBRL Taxonomy Extension Presentation Linkbase Document
104	Cover Page Interactive Data File (embedded within the Inline XBRL document)
* Indicates d	ocuments filed herewith.

#### **SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

### YELLOW CORPORATION

Date: May 10, 2022

Date: May 10, 2022

/s/ Darren D. Hawkins Darren D. Hawkins Chief Executive Officer

/s/ Daniel L. Olivier Daniel L. Olivier Chief Financial Officer

#### CERTIFICATION PURSUANT TO EXCHANGE ACT RULES 13a-14 AND 15d-14, AS ADOPTED PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002

I, Darren D. Hawkins, certify that:

- (1) I have reviewed this quarterly report on Form 10-Q of Yellow Corporation;
- (2) Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- (3) Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- (4) The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- (5) The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: May 10, 2022

/s/ Darren D. Hawkins Darren D. Hawkins Chief Executive Officer

#### CERTIFICATION PURSUANT TO EXCHANGE ACT RULES 13a-14 AND 15d-14, AS ADOPTED PURSUANT TO SECTION 302 OF THE SARBANES-OXLEY ACT OF 2002

I, Daniel L. Olivier, certify that:

- (1) I have reviewed this quarterly report on Form 10-Q of Yellow Corporation;
- (2) Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- (3) Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- (4) The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- (5) The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: May 10, 2022

/s/ Daniel L. Olivier Daniel L. Olivier Chief Financial Officer

#### CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the quarterly report of Yellow Corporation on Form 10-Q for the period ended March 31, 2022, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Darren D. Hawkins, Chief Executive Officer of Yellow Corporation, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of Yellow Corporation.

Date: May 10, 2022

/s/ Darren D. Hawkins Darren D. Hawkins Chief Executive Officer

#### CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the quarterly report of Yellow Corporation on Form 10-Q for the period ended March 31, 2022, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Daniel L. Olivier, Chief Financial Officer of Yellow Corporation, certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of Yellow Corporation.

Date: May 10, 2022

/s/ Daniel L. Olivier Daniel L. Olivier Chief Financial Officer